Bettendorf
a premier city
IOWA

2010-11

Annual Budget



Decker P. Ploehn,
City Administrator
Carol A. Barnes,
Finance Director

Adopted March 2, 2010

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2010/2011 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

The Introductory Section includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each Fund Type Section is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2006/07, 2007/08 and 2008/09, the re-estimated budget for the fiscal year 2009/10 and the adopted budget 2010/11 fiscal year.

The last tab, the Supplemental Information includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for fiscal year beginning July 1, 2009. In order to receive this award a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan and as a communications device. The Distinguished Budget Presentation Award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2010/11 Annual Budget book for eligibility for our 15th consecutive award.

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Crossing Guards at their end of the school year breakfast.



Sgt. Kent Keeshan and Dan the drug dog.



Bettendorf ERU Team during training.

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2010-11

Introductory Section





Mayor's Message

Welcome to summer in Bettendorf! I can say that 2010 has been very positive for our City so far. Here are just a few of the projects and accomplishments that have or will take place this year.

This past April, Moody's Investors Service assigned an Aa1 credit rating to the City's new bonds being issued in May, an increase from the City's former rating of Aa2. As a result of this credit rating increase, the City was able to secure an interest rate of 3.54% on the $17.7 million of new bonds being issued this year, as well as a realized savings of approximately $526,000 by refinancing an existing bond issue at 2.85%. The rating increase was largely the result of a recalibration to Moody's global rating scale. Concurrently, Moody's affirmed the Aa1 rating on all of the City's $69.4 million outstanding General Obligation unlimited tax debt. This is wonderful news.

As you know, every summer you will find road construction all over the Quad City area. In Bettendorf, there are 45 projects related to streets and sewers either under construction or programmed for construction this year. The total value of this work is well over $21M. Some of the more significant projects include 18th Street between Maplecrest and Tech Drive; between the Duck Creek bridge and Lincoln Road; 4th Street from River Drive to Riverview Terrace; Lincoln Rd from 19th Street west to Broadview; and, Alcoa Avenue from Lincoln Rd to 14th Street. Belmont Road Phase 2 and the 3rd Phase of Valley Drive will provide improved means of transportation in that area. Finally, Devils Glen Road from Hopewell to Forest Grove will be totally reconstructed. This construction season is very ambitious and much of its timely completion rests with the cooperation of Mother Nature.

The recent development of separated trails along major arterials such as Middle Road and 53rd Avenue is a positive step for our community. Additional separated trails along Devils Glen Road and Hopewell Avenue are being installed now. More separated trails along Middle Road, Devils Glen Road, and other arterials, are planned for the near future. In addition to the separated trails, greenway multi-use trails extensions along the Mississippi riverfront and Crow Creek are in the final planning stages, and should be completed either this fall or early next year. These separated and multi-use trails will add to the connectivity of our community, provide fitness opportunities, while enhancing the wonderful recreation amenities we already have, and provide increased alternative transportation options. All of this adds up to an enhanced quality of life for all of our citizens!

As you may have seen, the former Eagle's building located on 18th Street was demolished last December. There have been several meetings to discuss how this land will benefit the Learning Campus. In April, two open house events were held at the Learning Campus to receive additional input from the community. We hope to have final design for the project by August of this year.

Over the past couple of years, several unique sculptures have been erected around the City of Bettendorf. During the first year, three sculptures were located at Martha's Point, City Hall, and Grant Street. Now you can see several sculptures in front of the Waterfront Convention Center and at a new location near Splash Landing. All of the sculptures are wonderful additions to our City's streetscape.

These projects are made possible by the hard work and dedication of our City Council, staff and outstanding employees. I am proud to say we are committed to bring you the best services possible. We do all we can to make our community the first choice for families and businesses. I truly believe that the City of Bettendorf exhibits the characteristics that make our community a premier place to live, work, and play.

I hope you have wonderful summer!

Mayor Mike Freemire

Mayor and City Council



Mayor
Mike Freemire



Alderman at-Large
Lisa Brown



Alderman at-Large
Tim Stecker



1st Ward
Dean Mayne



2nd Ward
Scott Naumann



3rd Ward
Debe LaMar



4th Ward
Greg Adamson



5th Ward
James Stewart

Budget Process

October - City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant. Budget Planning Manuals and other materials are distributed to departments at a budget orientation session.

November - Departments develop and submit budget requests online to the Finance Department. Finance Department updates all budget requests and generates reports for budget review.

December - Budget reviews with the City Administrator, Finance Director and Department Heads begin. Capital Improvement Projects work sessions with Council begin.

January - Budget reviews with City Administrator, Finance Director and Department Heads conclude. Capital Improvement Projects work sessions continue. Presentation of Administration's recommendation on the proposed budget to the City Council.

February - City Council in-depth review of all operating budgets.

March - Public hearing on proposed budgets. Adoption of budget by City Council by resolution. Certification of City Budget filed with County Auditor and State Department of Management.

April - Review by Finance Department of possible budget amendment needs.

May - Proposed budget amendments to individual service areas presented to City Council. Public hearing on proposed budget amendments. Adoption of amendments to current year budget by resolution.

June - City Council sets appropriations and authorized position levels for ensuing year.

July - New fiscal year begins.

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Date: June 30, 2010

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2010/11 Budget Message

The FY 2010/11 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2009. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last eighteen years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2010 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and five Goals to Guide the City's Future into 2015, can be found on pages 30-35.

2010 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1) **Downtown Business Retention Program: Development.**
As part of the proposed I-74 bridge construction project, the Council wishes to provide assistance and/or an incentive program to those downtown businesses that will be required to relocate. Staff will work with the Chamber to develop a program to incent these businesses with hopes that they remain in the downtown.

2) **City's Economic Development Policy and Strategy**.
The current policy regarding incentives for Economic Development projects is confined to a minimum investment of $2 million. The Council has expressed interest in reviewing and potentially changing the policy to be more flexible when the opportunity presents itself.

3) **Life Fitness Center: Evaluation, Directions.**
The Council has expressed continued concern over the increasing funding gap that the Fitness Center has been experiencing. Discussions occurred with the YMCA about providing management services concurrently while staff focused on marketing efforts to increase revenue projections. It appears for now the Council is satisfied with the progress staff has made and the Center will remain open under City Management and direction.

4) **Stormwater Management: Direction.**
The Public Works Director is preparing new standards in the form of Ordinance changes that would consider a stricter standard for release and continued acquisition of major parcels in new development areas to assist in storm water detention/retention efforts. Additional requirements by regulatory bodies, as well as, higher costs to acquire to detention areas may force a new strategy that is being reviewed by staff as of this writing.

5) **Deer Hunting Policy: Direction.**
The City has just completed a very successful hunting season with the number of deer taken satisfying the DNR population control guidelines. The Chief of Police has created a new Deer Management Task Force and new recommendations of deer hunting restrictions will be presented to the Council in July 2010

HIGH PRIORITY:

1) **Speed Control: Direction.**
The Council provided direction to the Chief of Police for additional speed control efforts on arterial streets. Patrol and traffic staff are currently implementing that direction.

2) **Transportation Plan: Development.**
As part of continuing development in the northern tier of the City, Council discussed a transportation plan outlining arterial and collector streets. Staff has hired a transportation firm to assist in laying out those corridors and will also examine "Complete Streets" philosophies for relevant areas of the City.

3) **Downtown Redevelopment Next Phase: Direction.**
With the recent development of the Quad City Waterfront Convention Center and the vision of the construction of a new signature I-74 bridge, the Mayor and Council feel that a new streetscape and landscape plan should be created to compliment both of these landmark structures in our community. In addition, the Council feels that the City's "Vision" needs to be expanded with a master plan of the core area of this new district. The Council received a report, from the downtown streetscape committee, defining five downtown areas to be developed as part of a master plan. The committee is now working with the Community Development department on implementing a schedule on a prioritized basis. Budget dollar have been allocated in the CIP to begin phase II of this plan.

4) **Neighborhood Refurbishment Strategy: Direction.** The Council has identified areas in the City, comprised of both rental and owner occupied housing, that are in need of enhancement. Staff is currently developing programs to assist in identifying deteriorating properties and creating strategies for dealing with enhancing those properties and taking corrective active to prevent further deterioration.

5) **Downtown Business Attraction Strategy: Development.**
As part of the downtown retention program the Council also wishes to find opportunities to attract NEW business development to the downtown. The Chamber and City are working together to development this strategy.

6) **Rental Housing Registration and Inspection Program: Direction.**
As part of the neighborhood refurbishment program the Council believes that rental housing enhancement will play a key role in this program. The Council has directed staff to develop parameters for a rental housing registration and inspection program.

7) **New Major Park: Plan and Design.**
Following the recent acquisition of the new park on Forrest Grove, the Council has directed staff to develop a Master Plan for future development so that a schedule of improvements can be placed in the CIP for future funding for that property.

2010 Management Agenda: Top Priority & High Priority

1. Street Improvement Program: Direction
2. Eagles Building Area: Future Plan
3. I-80/Middle Road Development: Next Steps
4. I-80/Middle Road Infrastructure Extension: Direction
5. Succession Planning: Actions
6. River Gulf Grain: Direction
7. Green Initiatives: Direction
8. BDC Fund Raising

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plans which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget

review in mind when they were preparing and reviewing their FY 2010/11 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX BASE GROWTH AND LOCAL ECONOMY

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2010/11 property taxes will represent 27.19% of total City operating revenues, net of transfers (see pages 48 & 49). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. The City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was very pleased to be able to reduce the levy rate from $12.85 to $12.60 per $1,000/assessed valuation for FY 10/11, in an effort to keep property taxes low in the current state of the economy, as well as, in response to Scott County raising their levy significantly to fund the new consolidated dispatch facility. Fortunately the state mandated rollback on residential property increased from 45.5893% in FY 09/10 to 46.9094% in FY 09/10. Taxable valuations increased $61.6 million in FY 10/11, and $48.3 million or 78.5% of that increased taxable valuation came from new construction within the City and expired TIF values coming back on the regular tax rolls.

The FY 10/11 levy rate of $12.60 per $1,000/assessed valuation, will generate $19.86 million in property taxes. The City's General Fund Levy rate of $5.71631 per $1,000 assessed valuation is currently at 70.6% of the maximum $8.1 allowed by the State of Iowa. The 29% cushion currently reflects future levying capacity for the Council in excess of $3.75 million.

The City expects its tax base to continue to exhibit moderate growth given the ample availability of developable land and strong regional employment opportunities. Bettendorf, one of the Quad Cities of Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (11.2% since 1990) and full valuation. The City's full valuation, currently valued at $2.8 billion, has grown steadily at an average annual rate of 4.3% over the past five years, though growth has slowed in the last couple years during the recession. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned for housing construction. Recent development in the City includes the construction of a 500 room expansion of the Isle of Capri Casino Hotel valued at over $30 million, Riverside Development Park, and Trinity Health Center. For FY 2010/11, the City's taxable valuation base (including TIF increment values) totals $1.645 million and the residential class of property represents 68.57% of that tax base.

The City continues to benefit from a diverse regional employment base, which includes the Rock Island Arsenal, Deere & Company and Genesis Medical Center. Socioeconomic indicators are higher than national medians, with per capita and median family income levels at 130% and 133%, respectively, in the 2000 census. Unemployment levels, at 6.5% in January 2010, remain favorably below both state (at 7.5%) and national (at 10.6%) averages for the same time period.

Overall, the City anticipates to collect $19,860,328 in property taxes in FY 2010/11 which is 2.02% more than FY 2009/10 taxes of $19,466,344.

FY 2009/10 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As we approach the close of FY 09/10, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On April 27, 2010, , Moody's Investors Service assigned a Aa1 credit rating to the City's new bonds being issued in May, an increase from the City's current rating of Aa2. As a result of this credit rating increase, the City was able to secure an interest rate of 3.54% on the $17.7 million of new bonds being issued this year, as well as, realized a savings of approximately $526,000 by refinancing an existing bond issue at 2.85%. The rating increase was largely the result of a recalibration to Moody's global rating scale. Concurrently, Moody's affirmed the Aa1 rating on all of the City's $69.4 million outstanding General Obligation unlimited tax debt. In their published rating report, Moody's notes that the "assignment and affirmation of the Aa1 rating reflects the city's moderately-sized tax base experiencing ongoing growth due to residential and commercial development; sound financial operations supported by solid cash reserves and ample financial flexibility; and an above average debt profile with future borrowing plans".

- The City's financial profile is projected to remain strong given healthy reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. The City ended fiscal 2009 with a General Fund balance of $5.2 million, or a sound 26.8% of General Fund revenues, and slightly above its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2010, and currently reports stable revenues. The City accounts for gaming revenues within a separate fund, and while maintaining the ability to transfer funds to support general operations, expects to utilize gaming revenues largely to support enterprise fund operations and capital projects going forward. The City retains considerable revenue flexibility, as it currently levies only $5.71631 of the $8.1 statutory limit on its General Fund Levy. If the City were to utilize the full extent of its General Fund levy, it would realize an additional $3.75 million annually.

- The City's above average debt levels remain affordable given average principal amortization and alternate revenue sources contributing to debt service. At 3.7% and 4.4% of full value, respectively, the City's direct and overall debt burdens are above average. A portion of debt service is paid by revenue sources outside the City's debt service levy, including the Sewer and Stormwater Utilities and Solid Waste Enterprise Fund. Principal amortization is average, with 63.3% of principal repaid in ten years. The City has adopted a very aggressive five-year capital improvement plan to address needed annual street and road improvements, as well as, many quality of life projects including recreation trails.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 19th consecutive year that the City has achieved this distinction.

FY 10/11 BUDGET HIGHLIGHTS

The City of Bettendorf's financial outlook remains stable, despite the recent downturn in our national economy. The City continues to maintain healthy fund balances, has a history of conservative spending and stable revenue streams, and continues strong fiscal planning and adherence to fiscal policies. The FY 2010/11 budget implements "long-term" solutions to offset revenue shortfalls and increased expenditures currently facing the City and includes the following:

- Provides funding for all existing City services. Operating budgets are frozen where possible. Includes a 20% across the board reduction in overtime.

- Decreases the property tax levy rate by $.25 cents per $1,000 assessed valuation from $12.85 down to $12.60:

- **Impact on average residential homeowner:** 1.25% increase in property taxes, as a result of lowering the levy rate $.25 and the state rollback on residential property increasing from 45.5893% to 46.9094%
- **Impact on average commercial property owner:** 5.65% REDUCTION in property taxes.

- Funds full year of salaries and benefits for 3 firefighters hired 7/1/09 out of property taxes ($.136 on levy). Last year these firefighters were funded through a drawdown of the General Fund balance.

- Funds first of four year contracts with four bargaining units effective 7/1/10:
  - Funds 2% deferred compensation for Fire.
  - Funds 2% COLA wage increases for Police, AFSCME-General, AFSCME-Library
  - Funds 2% COLA for all non-union employees.
  - All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 09/10 or according to new union contracts.

- Funds $75,900 in increased Workers Compensation costs

- Continues commitment towards Code Enforcement Program: $115,000

- Funds $2.6 million in Health Care costs. Average 2.68% annual increase over last seven years.

- Continues reliance on gaming funds to subsidize the operating budgets of several Enterprise Funds including: the Life Fitness Center, Splash Landing, Mass Transit and Family Museum of Arts and Science through 6/30/11.

- Recommends balancing revenues and expenditures in the Solid Waste Enterprise Fund by raising user fees effective April 15, 2010. Increased fees will help fund the increased cost of vehicle replacements, increased cost of labor, and increased tipping fees resulting from increased volume at the landfill (largely from bulky waste and e-waste pick-up). The proposed increase in rates are summarized below:

Cart size	Current Monthly Fee	New Monthly Fee 4/15/10 with 3% increase
32 Gallon/twice per month	5.84	6.02
32 gallon	8.76	9.02
65 gallon	11.67	12.02
95 gallon	14.59	15.03

- Funds first full year of QC Riverfront Circulator: 100% funded by grants.

- Funding is provided for new and replacement vehicles in the amount of $987,000 and electronic equipment in the amount of $137,016.

- The Five-Year Capital Improvement Plan adopts a very aggressive capital budget for the fiscal year 2010/11, totaling $19.2 million, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for

FY 2010/11 must come before Council individually for formal approval by resolution prior to construction or acquisition.

- Conservatively projects major revenues to remain stable

Total City Budget. The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2010/11. The City Council adopted a balanced budget for FY 10/11, net of transfers, in the amount of $84,962,304. The major changes in the budget are explained in the following sections:

General Government Activities:

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers, for the fiscal year beginning July 1, 2010 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2010/11 Budget	Percent of Total	$ Change from FY 2009/10	Percent of Change from FY 2008/09
Net property taxes	19,848,076	36.28%	369,932	1.90%
TIF revenues	3,071,788	5.61%	(481,108)	(13.54%)
Other city taxes	7,743,488	14.15%	54,005	0.70%
Special assessments	17,800	0.03%	2,133	13.61%
Licenses and permits	516,360	0.94%	(48,100)	(8.52%)
Charges for services	393,432	0.72%	(11,313)	(2.80%)
Intergovernmental	8,183,796	14.96%	2,322,468	39.62%
Use of money	913,572	1.67%	190,826	26.40%
Proceeds of long term debt	12,195,000	22.29%	(9,530,000)	(43.87%)
Other	1,826,488	3.34%	745,446	68.96%
Total	**54,709,800**	**100.00%**	**(6,385,711)**	**(10.45%)**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 36.28% of the total revenue sources available in the City's Governmental Funds. Of the remaining 63.72% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (14.15%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2010/11, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is projected to remain relatively unchanged. The City Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be continue to be consistent in FY 2010/11. Building permit revenue from new construction is optimistically expected to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 1.90% over FY 2009/10 levels, or $369,932. The City Council was very pleased to be able to reduce the levy rate from $12.85 to $12.60 per $1,000/assessed valuation for FY 10/11, in an effort to keep property taxes low in the current state of the economy, as well as, in response to Scott County raising their levy significantly to fund the new consolidated dispatch facility. The net tax impact on the average residential homeowner is an increase of 1.25% resulting from the levy rate being lowered by $.25 offset by the state rollback on the taxable values of residential property

increasing from 45.5893% to 46.9094%. The tax impact on an average commercial property owner equates to a 5.65% REDUCTION in property taxes.

Looking forward, the City currently has 29.4% of the General Fund operating tax rate available for future property tax growth ($5.71631 versus $8.10 State cap) which combined with ample unrestricted fund balance reserves and a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2010/11, $3,071,788 will be generated from the following projects: NEPCO, Olympic Steel, GRAFCO, Trinity Hospital, Greystone, Home Depot, Duck Creek Plaza, Autotech Technologies, Eyesurgeons Associates, Isle of Capri, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development, L3 Properties and Rivers Edge. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to remain relatively constant with current levels for FY 2010/11, projected up .70%. The City has realized some decline in gaming revenue from the Isle of Capri over the past year, in part due to the economy but also due to a new gaming facility at Jumer's Casino and Hotel in nearby Rock Island, IL which opened in December 2008. The City hopes to realize approximately $1.7 million from gaming revenue for FY 2010/11.

It should be noted that the Mayor and Council have been committed to balancing City operating budgets without the inclusion of gaming revenue, when possible. However, over the last couple of years gaming revenue has been used to supplement the operating budgets of several of the City's Enterprise funds in an effort to keep user fees low during the recent economic downturn. Going forward, the Council intends to use the majority of annual gaming revenue to supplement the capital projects budget and for "one-time" purchases of capital equipment verses "on-going" operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City's Assessment Policy. Special Assessments are projected to total only $17,800 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2010/11 this revenue stream is expected to remain reasonably stable resulting largely from revenues generated from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly account for the majority of the City's Charges for Services. All charges for services are expected to remain relatively stable compared to FY 2009/10 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2010/11 intergovernmental

revenue is reflecting an increase of $2,322,468 due largely to the paving of Belmont road and other infrastructure projects approved for Federal grant reimbursement.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2010/11, although interest rates continue to remain low, this revenue stream is projected to increase due to higher cash balances to invest. Total investment income in the governmental funds is project to total $913,572 for FY 2010/11.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2010/11, $12.2 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2011/12 – 2014/15 annual bonding is projected at $8 million.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category totals $1,826,488 for FY 2010/11.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2010 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2010/11 Budget	Percent of Total	$ Change from FY 2009/10	Percent of Change from FY 2008/09
Public Safety	9,005,881	17.38%	(802,646)	(8.18%)
Public Works	3,254,790	6.28%	(255,404)	(7.28%)
Culture & Recreation	3,777,601	7.29%	15,960	0.42%
Community & Economic Development	2,390,329	4.61%	1,786	0.07%
General Government	3,394,148	6.55%	(87,559)	(2.51%)
Debt Service	9,645,166	18.61%	985,118	11.38%
Capital Projects	20,360,188	39.28%	(4,986,426)	(19.67%)
Total	**51,828,103**	**100.00%**	**(5,129,171)**	**(9.01%)**

Total Governmental Funds expenditures for fiscal year 2010/11 are budgeted to decrease 9.01% or $5,129,171 below current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually a decrease of $1,127,863 or about 5%. Of that amount, the largest decrease in the budget is attributed to the elimination of $722,989 for the City's current Dispatch Center which will now be budgeted and paid out of the new Scott County Consolidated Dispatch Center effective 7/1/10. The remainder of the decrease is largely attributed to a planned reduction in the purchase of road salt in the Public Works department. Currently the City has almost a year's supply of road salt in storage for unexpected emergencies. Very limited growth was allowed in all remaining operating budgets and the increases that did occur were the results of negotiated wages and benefits for all employees and liability insurance. Wage and benefit increases negotiated with union contracts averaged 2% across all funds. The budget includes funding for 266.68 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City has allocated over $20 million for various capital improvement projects and capital equipment for FY 2010/11. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are increasing $985,118 from FY 2009/10, and the City budgeted to increase the Debt Service levy rate by $.50 to pay for this planned increase in Principal and Interest payments. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2014/15. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This was the first increase in the rate since March of 2002. The fund is projected to have an ending cash flow balance of $1,840,959 by June 30, 2011. The City plans to continue to fund future sewer improvements through the use of bonding and excess fund balance as much as possible. The Council plans to issue $1.5 million in bonds the spring of 2011 to fund various sewer projects. Additional detail on the Sewer Enterprise Fund can be found beginning on page 336.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees. Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 15, 2010 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The ending cash balance in this fund at 6/30/11 is projected to be $1,158,331 and is accumulating for the future planned replacement of garbage packers and recycling trucks. The fund will be replacing 1 recycling truck and an extended cab pick-up during the year. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Solid Waste Management Fund can be found beginning on page 346.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Operations are currently subsidized by gaming revenues so no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. Additional information on the FMAS Fund can be found beginning on page 358.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2010/11, an ending balance in Retained Earnings for the fund is budgeted at $2,689,322, an increase of $415,567 due largely to transfers-in from Stormwater to fund several significant erosion projects on the course. Cash reserves are estimated to be depleted by the end of FY 2010/11 and will require supplemental funding from gaming on an ongoing basis. Trending on rounds at the golf course has been down over the last several years. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 374.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering on the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in minimizing the ongoing losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. The Life Fitness Center continued to be a topic of discussion during the FY 10/11 budget process. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been positive but expenditures are expected to continue outpacing revenue going forward. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves are projected to be depleted by the end of the fiscal year. Additional information on the LFC can be found beginning on page 382.

Splash Landing Enterprise Fund. Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. This fund is expected to break even each year, and the City Council has made a commitment to fund any operating shortfall through transfers in from the Gaming Fund. For FY 2010/11, the amount of transfer totals $68,787. Additional information on Splash Landing can be found beginning on page 388.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $1.50 to $2.00 per ERU per month beginning April 1, 2008. The Council issued $2.560 million in bonds the spring of 2010 to pay for water detentions at Hopewell and Ginger Creek, as well as to fund numerous small projects throughout the City. Estimated cash reserves at June 30, 2011 total $202,827. Additional information on the Storm Water Fund can be found beginning on page 395.

Public Transit Funds. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2010 total $2,000. There is also a new program called the Quad Cities Metro Riverfront Circulator Project that began July 1, 2009. It represents a coordinated effort between the three Quad Cities transit systems to seamlessly link four cities in the Iowa-Illinois Bi-State area. It is funded through a three year Federal Transit Assistance grant and other Transit systems donations. Bettendorf Transit will receive and administer the grant monies and will implement and manage daily operations of the route. Additional information on Public Transit can be found beginning on page 402.

QC Waterfront Convention Center This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded primarily by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009. The fund is projecting revenues of $3,274,369 and expenditures of $3,544,102 in FY 2010/11. As of July 1, 2010, the City has $13,055,000 of general obligation notes outstanding in the QCWCC Fund. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri. Additional information on QC Waterfront can be found beginning on page 412.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2010 and the accrual rates established for use in the plan year beginning March 1, 2010 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2010/11 are projected to increase less than 1% as a result of changing our underwriter from Wellmark to Ullico/Fidelity, as well as, increasing our Specific stop loss. The city recently secured several significant changes to the design of the health plan with four of the City's bargaining units including increased deductibles and co-pays which has greatly assisted the City in controlling costs. The city will continue to work with the City's independent claims Administrator and Health Committee in hopes of finding additional ways to save costs in the future. More detail on the Health Insurance Fund can be found beginning on page 420.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. For FY 2010/11 premiums on the City's workman's compensation insurance will decrease 15.71% due to implementation of a $50,000 deductible effective 7/1/10. Overall, total insurance premiums will decrease 11.55% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. The insurance market has increased premiums dramatically the last couple of years but fortunately our costs have leveled out and we are hopeful the $50,000 will realize the City

some additional savings. More detail on the Risk Management Fund can be found beginning on page 426.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2010/11, and the goal is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 432.

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 480-490).

General Fund: The General Fund is expected to end the year with a $5.09 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 26.41% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begins on page 67 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance policy, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund can be found on pages 67-73.

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2010/11 have been maintained at stable levels as compared to FY 2009/10. The biggest fluctuations have occurred in the City's TIF Funds. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of their scheduled payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 157.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $7,964,677 at the end of FY 2010/11, as a result of refinancing bonds $7.18 million of bonds the spring of 2010 The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 225.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax, Federal Grants and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 269.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and

equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 286 - 309 for the five-year plan for the use of these revenue sources.

Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2011 and how they compare to the City's policy of minimum fund balances: Only the funds affected by the policy are included (See policy in Supplemental section of this document page 480-490).

Fund Type	June 30, 2011 Budgeted Fund/Cash	City Policy/Comment	Projected as of June 30, 2011
General Fund	$5,090,884	20%-25% of annual operating expenses/meets policy	26.41%
Road Use Fund	$379,765	20%-25% of annual operating expenses/Planned temporary draw down to due unexpected road salt purchased	11.81%
Employee Health Insurance Fund	$887,906	Cash Reserves 20-25% of annual operating expenses/meets policy	33.90%
Risk Management Fund	$697,197	$500,000 minimum cash balance/meets policy	$697,197
Debt Service Fund	$7,964,677	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments/meets policy includes escrowed bond proceeds for refunded bond	$7,964,677
Splash Landing	$0	As a minimum: Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	0%
Life Fitness Center	$0	As a minimum: Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	0 %
Palmer Hills Golf Course	$0	As a minimum: Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	0%
Family Museum of Arts & Science	$184,709	As a minimum: Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	9.85%
Recycling/Solid Waste Management	$1,158,331	As a minimum: Cash Reserves 30% of annual operating expenses/meets policy	63.8%
Sewer Enterprise Fund	$1,840,959	As a minimum: Cash Reserves 30% of annual operating expenses/meets policy	59.6%
Stormwater Enterprise Fund	$202,827	As a minimum: Cash Reserves 30% of annual operating expenses/close to meeting policy	28.9%

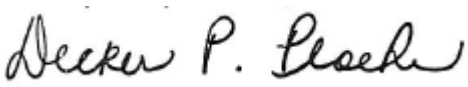
SUMMARY

The preparation of the fiscal year 2010/11 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2010/11 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and especially to Jason Schadt the City's Accountant responsible for coordinating the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,





Decker P. Ploehn — City Administrator

Carol A. Barnes — Finance



Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is.....
The City of Bettendorf is a premier city in which to live.

The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is....

Bettendorf citizens value safety, education, families and cultural and recreational opportunities.

- **They expect good communication, quick response, and quality services.**

- **They want wise planning and effective use of resources.**

- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a**

Premiere Place to Live.

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are...
Teamwork
Professionalism
Responsibility
Pride

Our belief in teamwork means we....
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we....
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we...
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we...
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

Key Vision Components and Their Meanings

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities. Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best local healthcare. Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

Pride in our great community

- Citizens trust city government and community leaders Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda Targets for Action 2010

Top Priority

- City's Economic Development Policy and Strategy
- Downtown Business Retention Strategy
- Stormwater Management: Policies and Fees
- Life Fitness Center Direction
- Deer Hunting Policy

High Priority

- Neighborhood Refurbishment Strategy
- Downtown Business Attraction Strategy
- Rental Housing Registration and Inspection
- Transportation Plan
- Downtown Redevelopment Next Phase
- Speed Control Options and Direction
- New Major Park Plan and Design

Management Agenda 2010

Top Priority

- Eagles Building "Park" Area
- Street Improvment Program
- I-80/Middle Road Marketing Plan
- I-80/Middle Road Infrastructure Extension

High Priority

- Succession Planning
- River Gulf Grain
- Green Initiatives
- BDC Fundraising

Goals to Guide Our Future Through 2015

- Financially Sound City Providing Quality City Services
- Premier Place to Live in Quad Cities
- Growing Current Businesses and Attracting New
- Orderly Growth and Quality Development
- Businesses Riverfront/Downtown Development - Destination for Entertainment and Living



Goal 1 Financially Sound City Providing Quality City Services

Objectives

1. Provide Services in a customer-friendly manner.
2. Have a premier workforce that is well-trained and competitively compensated.
3. Have a balanced budget with adequate resources for services and reserves.
4. Provide services in an efficient manner with convenient access to users.
5. Continuous management and services improvement process.
6. Align the organization with Vision, Mission and Beliefs.

Challenges and Opportunities

1. State legislative actions: tax reform, impacts on city revenues.
2. Managing operational expenditure of enterprise funds.
3. Increasing service demands, aging community, economic recession.
4. Future of gaming revenues and use of these revenues for city operations and capital.
5. Political access and influence: State of Iowa and federal government.
6. National economy and potential impact on city revenues and property values.
7. Diversifying and expanding revenue options.
8. Leveraging city resources through partnerships and grants.
9. Service expectations of residents.
10. Defining "green" and its application to city government.
11. Increase Tax Levy by the Local Taxing Entities.

Goal 2 Premier Place to Live in Quad Cities

Objectives

1. Residents and property owners recognizing and carrying out their responsibility with city property codes.
2. Recognized as the "Safest City".
3. Livable homes that are well maintained and attractive.
4. More attractive streetscapes and gateways.
5. Maintain top-quality facilities and programs for leisure time.
6. Greater sense of community and participation.

Challenges and Opportunities

1. Availability of affordable, attractive housing.
2. Becoming a walkable, bikable community.
3. Funding for quality of life amenities.
4. Residents and property owners taking responsibility for property upkeep and maintenance.
5. Beautifying and cleaning up the city.
6. Responding to the needs of an expanding senior population. Parkland acquisition and funding.
7. Working with school districts on community amenities.
8. Keep community center efficient and productive.

Goal 3 Growing Current Businesses and Attracting New Businesses

Objectives

1. Retain and grow quality businesses and support (through Chamber).
2. Attract quality new businesses (with BDC).
3. Expand retail opportunities - Places to shop and dine for residents and guests.
4. More diverse businesses and tax base that are insulated form economic changes.
5. Get business leaders (who reside in Bettendorf) involved and providing leadership.
6. Participate in regional Quad Cities economic development.

Challenges and Opportunities

1. Business retention and growth.
2. Expansion of the Rock Island Arsenal and 1st Army.
3. City's relationship to Quad Cities First/Illinois-Iowa Chamber.
4. Aging commercial strip centers.
5. Renewable energy business attraction and development.
6. Uncertain national and local economy.
7. Competition from other cities.
8. Using BDC as an economic expansion tool.

Goal 4 Orderly Growth and Quality Development

Objectives

1. Managing growth: financial and service capacity, contiguous development and infill development.
2. Effective road and street system at city standards.
3. New development consistent with standards and plans.
4. Sufficient resources to provide infrastructure and services to new development.
5. Effective sanitary and storm water management systems that are comprehensive and citywide.
6. Responsible developments sensitive to environmental impacts.

Challenges and Opportunities

1. Resolving the sewer problem: I & I.
2. Managing stormwater.
3. Aging infrastructure and replacement costs.
4. Aging housing stock.
5. Access to technology infrastructure.
6. Opportunities for growth in North Bettendorf.
7. Potential for growth.

Goal 5 Riverfront/Downtown Development–Destination for Entertainment and Living

Objectives

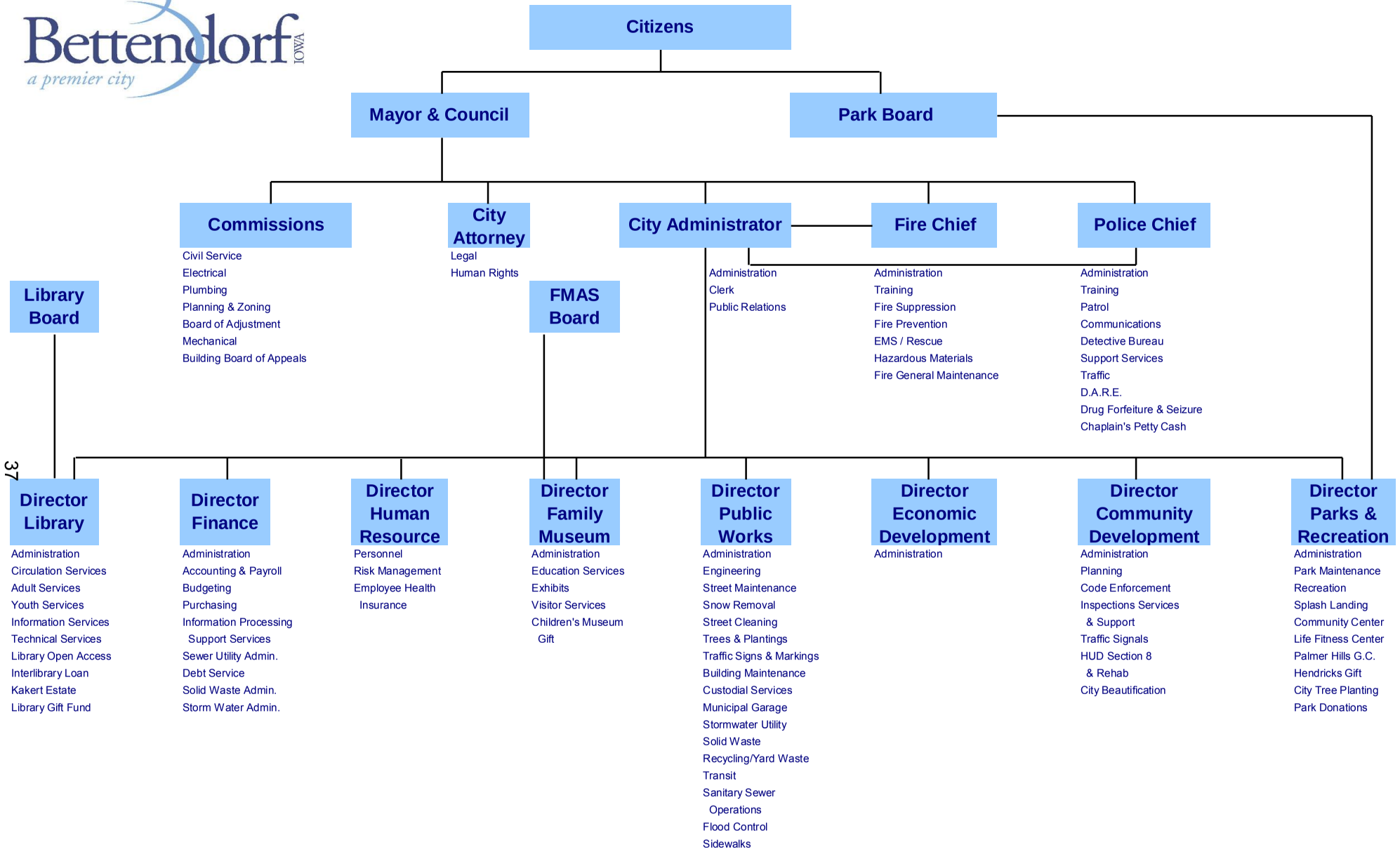
1. Encourage mixed-use development in downtown and along riverfront.
2. Have numerous reasons for our citizens to go downtown.
3. Increase businesses in downtown with an expanding tax base.
4. Develop destination point for business and tourism.
5. Have adequate consumer services in the downtown area for individuals who choose to live here.
6. Increase access to the river in the downtown area.

Challenges and Opportunities

1. Attracting appropriate businesses to downtown.
2. Timeframe and activities for I-74 construction.
3. Expanding residential opportunities in downtown and along the riverfront.
4. Keeping businesses open and viable during I-74 construction.
5. Second successful year for the Waterfront Convention Center.
6. Enhancing appearance of entrances and corridors.
7. Potential development of Greenbridge property.
8. Increasing public access and use of riverfront.



City of Bettendorf Organizational Structure



Fiscal year 2010/2011 Budget

Michael J. Freemire, **Mayor**

Lisa M. Brown
Alderman at Large

Timothy A. Stecker
Alderman at Large

Dean Mayne
First Ward Alderman

Scott R. Naumann
Second Ward Alderman

Debe L. LaMar
Third Ward Alderman

Gregory P. Adamson
Fourth Ward Alderman

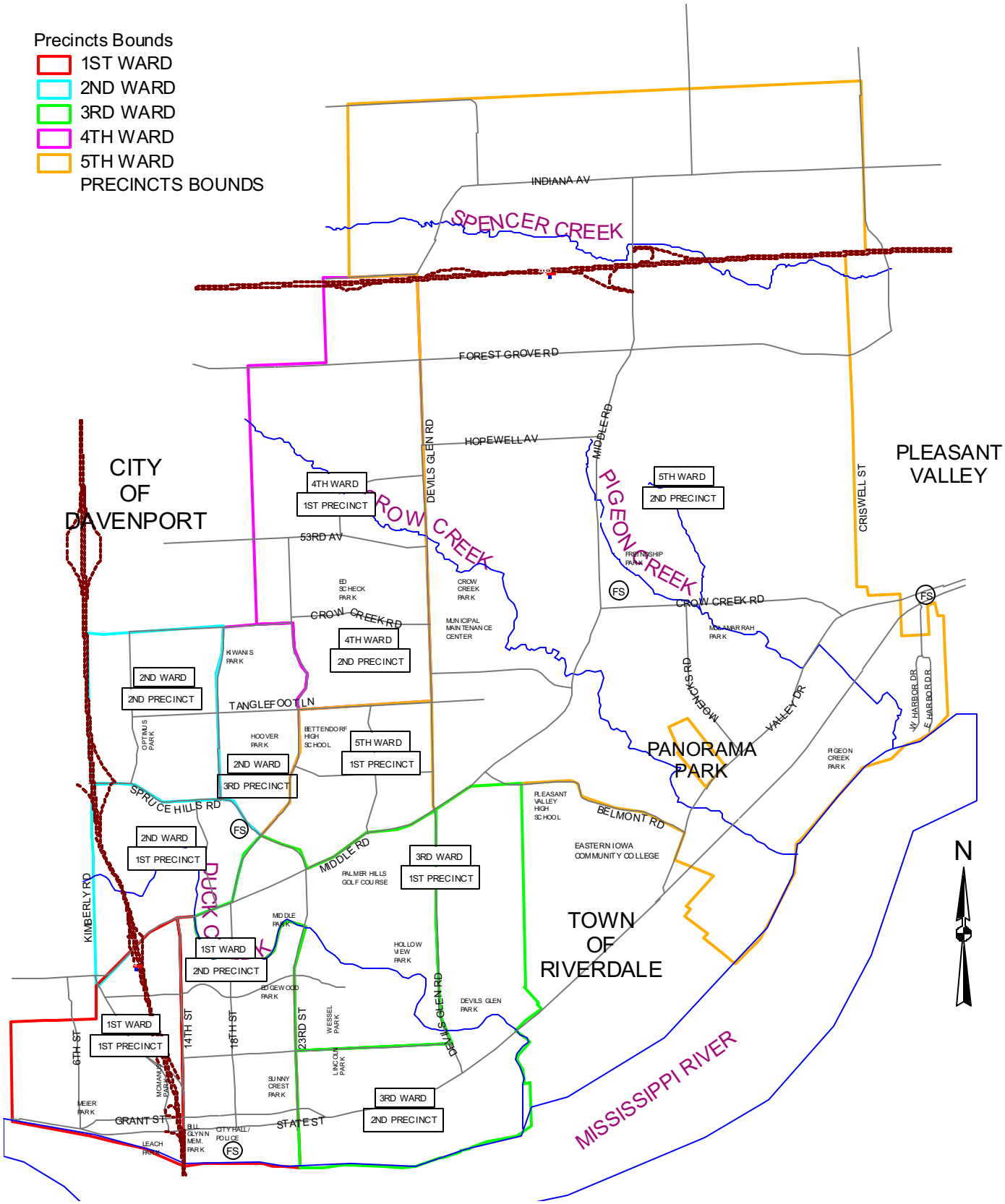
James A. Stewart
Fifth Ward Alderman

Decker P. Ploehn, City Administrator

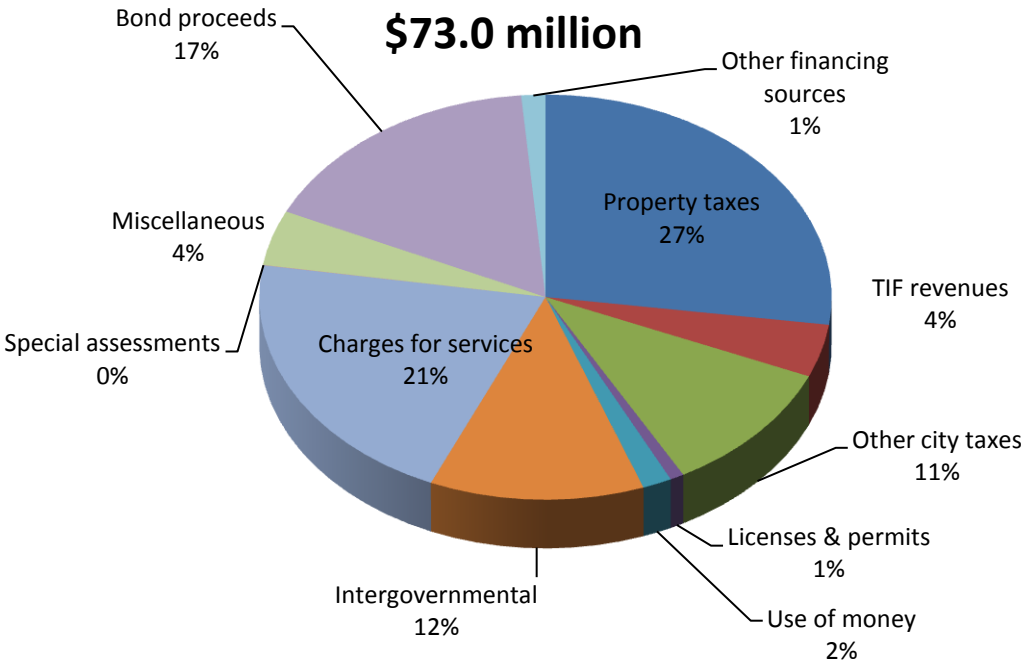
DEPARTMENT HEADS

Carol A. Barnes.....Finance Director
William M. Connors..... Community Development Director
Steven M. Grimes .....Parks & Recreation Director
Gregory S. Jager..... City Attorney
Tracey K. Kuehl .....Family Museum of Arts & Science Director
Wallace C. Mook.....Public Works Director
Steven P. Nielson ..... Library Director
Philip J. Redington.....Police Chief
Kathleen M. Richlen.....Human Resources Director
Steven J. Van Dyke .....Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief

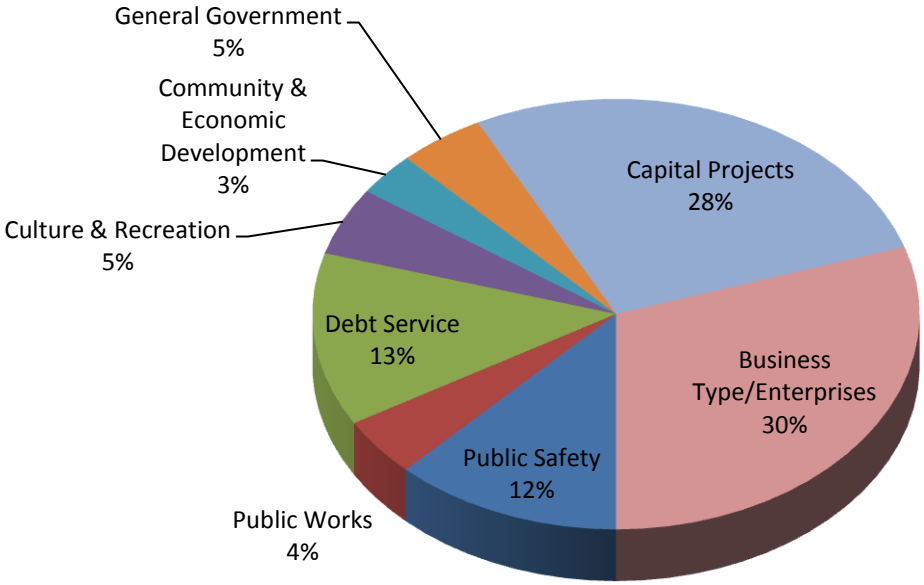
City of Bettendorf
Ward and Precinct Map



Fiscal Year 2010/11
Where the money comes from
$73.0 million



Fiscal Year 2010/11
Where the money goes
$74.1 million



City of Bettendorf, Iowa

Fund Equity Statement, Fiscal Year 2010/11 Budget

Fund	Estimated Fund Equity Balance 7/1/2010	FY 10/11 Revenues*	FY 10/11 Expenditures*	Estimated Fund Equity Balance 6/30/2011	Inc. (Dec.) Fund Equity
General Fund	**5,240,896**	**19,123,001**	**19,273,013**	**5,090,884**	**(150,012)**
Special Revenue Funds:					
Employee Benefits	2	2,455,003	2,455,003	**2**	**0**
Road Use Tax	357,557	3,245,279	3,223,071	**379,765**	**22,208**
HUD Section 8	253,803	418,000	453,414	**218,389**	**(35,414)**
Economic Development	301	203,675	202,372	**1,604**	**1,303**
Bettendorf Fund	237,100	201,000	200,000	**238,100**	**1,000**
Chaplain's Petty Cash	20,968	8,600	7,500	**22,068**	**1,100**
Drug/Seizure	104,963	13,200	18,500	**99,663**	**(5,300)**
Police Pension Excess				**0**	**0**
Library Open Access	421,924	62,000	45,145	**438,779**	**16,855**
Interlibrary Loan/Enrich Iowa	108,832	31,300	24,248	**115,884**	**7,052**
Kakert Estate/Library Gift Funds	302,604	50,700	65,000	**288,304**	**(14,300)**
City Beaut./City Tree Planting/Park Don./July 4th/Hendrick	175,060	173,860	164,800	**184,120**	**9,060**
Subdivision Deposits	74,391	15,000	15,000	**74,391**	**0**
Leclair Bequest				**0**	**0**
TIF Districts	(7,723)	3,084,839	3,439,340	**(362,224)**	**(354,501)**
Total Special Revenue Funds	**2,049,781**	**9,962,456**	**10,313,393**	**1,698,844**	**(350,937)**
Debt Service Fund	**8,068,389**	**8,653,643**	**8,757,355**	**7,964,677**	**(103,712)**
Capital Projects Funds:					
Capital Projects Reserve	1,489,864	18,891,445	19,848,351	**532,958**	**(956,906)**
Vehicle Replacement	723,636	839,778	455,000	**1,108,414**	**384,778**
Electronic Equipment	651,120	23,443	133,416	**541,147**	**(109,973)**
Riverboat Gaming	1,050,817	1,860,000	2,051,303	**859,514**	**(191,303)**
CIP/LOT & Interest	290,960	1,680,000	1,644,900	**326,060**	**35,100**
Geo Thuenen overpass/Future Projects	659,995	65,000	0	**724,995**	**65,000**
Total Capital Projects Funds	**4,866,392**	**23,359,666**	**24,132,970**	**4,093,088**	**(773,304)**
Enterprise Funds:					
Sewer Utility Enterprise	16,579,811	2,801,000	3,337,225	**16,043,586**	**(536,225)**
Solid Waste Mgmt./Recycling Enterprise	2,043,078	1,830,000	1,818,456	**2,054,622**	**11,544**
Family Museum for Arts & Science Enterprise	3,492,414	2,394,221	1,886,403	**4,000,232**	**507,818**
Palmer Hills Golf Course Enterprise	2,285,608	1,719,861	1,298,073	**2,707,396**	**421,788**
Recreation Enterprise	2,755,440	771,572	870,041	**2,656,971**	**(98,469)**
Aquatic Enterprise	2,724,181	311,118	468,257	**2,567,042**	**(157,139)**
Stormwater Utility	2,717,269	1,087,644	1,147,657	**2,657,256**	**(60,013)**
Transit & Transit Riverfront Circulator	1,693,012	1,763,442	1,704,208	**1,752,246**	**59,234**
QC Waterfront Convention Center	6,813,019	4,893,766	4,450,095	**7,256,690**	**443,671**
Total Enterprise Funds	**41,103,832**	**17,572,624**	**16,980,415**	**41,696,041**	**592,209**
Internal Service Funds:					
Employee Health Insurance	987,111	2,465,812	2,615,812	**837,111**	**(150,000)**
Risk Management	667,761	818,659	880,201	**606,219**	**(61,542)**
Information Services	266,914	584,080	644,942	**206,052**	**(60,862)**
Municipal Garage	603,657	1,299,452	1,364,203	**538,906**	**(64,751)**
Total Internal Service Funds	**2,525,443**	**5,168,003**	**5,505,158**	**2,188,288**	**(337,155)**
Total All Funds	***63,854,732***	***83,839,393***	***84,962,304***	***62,731,821***	***(1,122,911)***

* Includes interfund transfers.

City of Bettendorf
Revenues by Fund
FY 2010/11 Budget

Fund	Actual 06/07	Actual 07/08	Actual 08/09	Amended 09/10	Budget 10/11	$ change from 09/10	% change from 09/10
Major Governmental Funds:							
General Fund	19,079,747	19,552,202	19,589,206	20,266,500	19,123,001	(1,143,499)	-5.64%
Tax Increment Financing Districts	2,213,573	3,172,985	3,447,328	3,598,502	3,084,839	(513,663)	-14.27%
Debt Service	16,421,756	6,720,050	7,196,482	14,902,597	8,653,643	(6,248,954)	-41.93%
Capital Projects Reserve	8,168,193	13,889,054	16,432,550	21,294,562	18,891,445	(2,403,117)	-11.29%
Total Major Governmental Funds	**45,883,269**	**43,334,291**	**46,665,566**	**60,062,161**	**49,752,928**	**(10,309,233)**	**-17.16%**
Non-major Governmental Funds:							
Road Use Tax	2,680,567	3,241,779	3,742,866	3,547,748	3,245,279	(302,469)	-8.53%
HUD Section 8	663,394	471,117	431,865	417,921	418,000	79	0.02%
Economic Development	269,728	273,662	287,430	399,782	404,675	4,893	1.22%
Police	17,667	34,814	19,092	26,701	21,800	(4,901)	-18.36%
Library	164,026	168,516	157,607	196,179	144,000	(52,179)	-26.60%
Parks	112,130	109,775	106,317	31,188	105,660	74,472	238.78%
Police Pension Excess	79,381	38,272	5,124	-	-	-	
Old Fashioned Fourth of July	63,009	59,269	62,861	59,167	68,200	9,033	15.27%
Employee Benefits	1,568,208	1,609,898	2,172,929	2,299,561	2,455,003	155,442	6.76%
Museum - LeClair Bequest	-	55,718	-	-	-	-	
Flood	-	-	404,751	37,132	-	(37,132)	-100.00%
Subdivision Deposits	10,529	45,077	20,707	20,000	15,000	(5,000)	-25.00%
Vehicle Replacement	606,668	972,350	755,415	643,451	839,778	196,327	30.51%
Electronic Equipment	430,020	419,775	46,025	43,320	23,443	(19,877)	-45.88%
Riverboat Gaming	2,019,516	2,969,900	2,208,890	1,773,385	1,860,000	86,615	4.88%
Eagles Building remodel	-	-	-	-	-	-	0.00%
CIP/LOT & Interest	1,971,832	1,883,488	1,817,269	1,696,812	1,680,000	(16,812)	-0.99%
Other Capital funds	78,612	485,525	121,978	75,657	65,000	(10,657)	-14.09%
Total Non-major Governmental Funds	**10,735,287**	**12,838,935**	**12,361,126**	**11,268,004**	**11,345,838**	**77,834**	**0.69%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,634,901	2,680,678	3,190,039	2,823,051	2,801,000	(22,051)	-0.78%
Family Museum for Arts & Science Enterprise	2,092,183	1,959,247	2,215,354	2,156,310	2,394,221	237,911	11.03%
Stormwater Utility	696,053	752,561	1,346,287	1,805,124	1,087,644	(717,480)	-39.75%
Solid Waste Mgmt./Recycling Enterprise	1,692,710	1,886,270	1,717,382	1,756,923	1,830,000	73,077	4.16%
Palmer Hills Golf Course Enterprise	1,142,960	1,056,502	1,108,774	1,511,666	1,719,861	208,195	13.77%
Life Fitness Center Enterprise	785,627	680,562	825,431	835,974	771,572	(64,402)	-7.70%
Aquatic Enterprise	195,750	257,377	361,812	261,449	311,118	49,669	19.00%
Transit	1,075,971	1,109,071	1,133,707	2,105,995	1,470,845	(635,150)	-30.16%
Transit - Riverfront Circulator	-	-	-	974,084	292,597	(681,487)	-69.96%
Educational Center	260,479	-	-	-	-	-	
QC Waterfront Convention Center	438,915	5,642,663	2,982,729	3,217,771	4,893,766	1,675,995	52.09%
Employee Health Insurance	2,246,629	2,305,753	2,544,570	2,604,893	2,465,812	(139,081)	-5.34%
Risk Management	919,665	834,241	858,402	876,501	818,659	(57,842)	-6.60%
Information Services	593,498	593,244	567,043	594,298	584,080	(10,218)	-1.72%
Municipal Garage	1,137,832	1,321,470	1,399,139	1,304,095	1,299,452	(4,643)	-0.36%
Total Business-Type Activities Funds	**15,913,173**	**21,079,639**	**20,250,669**	**22,828,134**	**22,740,627**	**(87,507)**	**-0.38%**
Total All Funds*	**72,531,729**	**77,252,865**	**79,277,361**	**94,158,299**	**83,839,393**	**(10,318,906)**	**-10.96%**

* Includes interfund transfers.

City of Bettendorf
Expenditures by Fund
FY 2010/11 Budget

Fund	Actual 06/07	Actual 07/08	Actual 08/09	Amended 09/10	Budget 10/11	$ change from 09/10	% change from 09/10
Major Governmental Funds:							
General Fund	18,931,178	19,429,374	19,448,803	20,266,364	19,273,013	(993,351)	-4.90%
Tax Increment Financing Districts	2,041,422	3,478,075	3,799,756	3,354,410	3,439,340	84,930	2.53%
Debt Service	12,965,853	10,653,850	7,115,069	7,640,294	8,757,355	1,117,061	14.62%
Capital Projects Reserve	8,925,135	9,027,953	19,417,433	25,375,477	19,848,351	(5,527,126)	-21.78%
Total Major Governmental Funds	**42,863,588**	**42,589,252**	**49,781,061**	**56,636,545**	**51,318,059**	**(5,318,486)**	**-9.39%**
Non-major Governmental Funds:							
Road Use Tax	2,593,761	3,250,112	4,267,091	3,480,326	3,223,071	(257,255)	-7.39%
HUD Section 8	456,598	464,381	429,441	453,691	453,414	(277)	-0.06%
Economic Development	225,114	255,351	210,007	399,799	402,372	2,573	0.64%
Police	36,643	22,474	8,545	26,000	26,000	-	0.00%
Library	81,273	90,523	91,052	164,847	134,393	(30,454)	-18.47%
Parks	112,443	91,327	97,971	99,500	99,500	-	0.00%
Police Pension Excess	322,116	1,073,392	404,841	-	-	-	
Old Fashioned Fourth of July	58,830	67,311	57,112	67,547	65,300	(2,247)	-3.33%
Employee Benefits	1,568,208	1,609,898	2,172,929	2,299,561	2,455,003	155,442	6.76%
Mueum - LeClair Bequest	-	-	55,718	-	-	-	
Flood	-	80,617	324,134	37,132	-	(37,132)	-100.00%
Subdivision Deposits	5,995	31,195	25,469	20,000	15,000	(5,000)	-25.00%
Vehicle Replacement	442,825	586,548	1,244,817	851,025	455,000	(396,025)	-46.54%
Electronic Equipment	286,208	353,295	322,421	217,377	133,416	(83,961)	-38.62%
Riverboat Gaming	1,645,012	1,787,577	2,242,056	2,974,763	2,051,303	(923,460)	-31.04%
Eagles Building remodel	-	-	-	-	-	-	0.00%
CIP/LOT & Interest	1,815,601	1,282,021	2,349,546	3,834,497	1,644,900	(2,189,597)	-57.10%
Other Capital funds	35	324,356	-	215,000	-	(215,000)	-100.00%
Total Non-major Governmental Funds	**9,650,662**	**11,370,378**	**14,303,150**	**15,141,065**	**11,158,672**	**(3,982,393)**	**-26.30%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,895,620	2,916,848	2,972,940	3,265,979	3,337,225	71,246	2.18%
Family Museum for Arts & Science Enterprise	1,784,730	1,704,593	1,923,179	1,897,090	1,886,403	(10,687)	-0.56%
Stormwater Utility	686,880	789,383	617,222	1,102,755	1,147,657	44,902	4.07%
Solid Waste Mgmt./Recycling Enterprise	1,611,386	1,696,187	1,778,849	1,819,070	1,818,456	(614)	-0.03%
Palmer Hills Golf Course Enterprise	1,267,199	1,219,699	1,224,823	1,258,604	1,298,073	39,469	3.14%
Life Fitness Center Enterprise	927,377	873,080	857,346	867,910	870,041	2,131	0.25%
Aquatic Enterprise	422,843	469,785	488,897	484,747	468,257	(16,490)	-3.40%
Transit	1,170,020	1,210,287	1,246,024	1,293,664	1,292,067	(1,597)	-0.12%
Transit - Riverfront Circulator	-	-	-	186,581	412,141	225,560	120.89%
Educational Center	694,447	-	-	-	-	-	
QC Waterfront Convention Center	64,030	381,389	2,129,540	3,183,784	4,450,095	1,266,311	39.77%
Employee Health Insurance	2,256,994	2,330,056	2,541,496	2,598,149	2,615,812	17,663	0.68%
Risk Management	915,806	833,826	858,324	820,964	880,201	59,237	7.22%
Information Services	590,837	592,252	567,000	636,183	644,942	8,759	1.38%
Municipal Garage	1,161,350	1,360,390	1,412,938	1,353,543	1,364,203	10,660	0.79%
Total Business-Type Activities Funds	**16,449,519**	**16,377,775**	**18,618,578**	**20,769,023**	**22,485,573**	**1,716,550**	**8.26%**
Total All Funds*	**68,963,769**	**70,337,405**	**82,702,789**	**92,546,633**	**84,962,304**	**(7,584,329)**	**-8.20%**

* Includes interfund transfers.

CITY OF BETTENDORF
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS
FY 2006/07- FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc(Dec) From 09/10	% Inc(Dec) From 09/10
Revenues & Other Financing Sources:							
Property taxes	15,648,364	18,839,267	18,384,425	19,478,144	19,848,076	369,932	1.96%
TIF Revenues	1,962,103	3,172,985	3,377,334	3,552,896	3,071,788	(481,108)	-15.16%
Other city taxes	7,995,246	6,340,761	7,999,085	7,689,483	7,743,488	54,005	0.85%
Licenses and permits	622,427	568,524	448,101	679,460	573,860	(105,600)	-18.57%
Use of Money & Property	1,833,719	1,731,229	1,484,474	1,052,200	1,202,647	150,447	8.69%
Intergovernmental	5,573,657	5,792,330	5,257,223	6,447,385	8,834,999	2,387,614	41.22%
Charges for services	11,383,066	11,838,119	13,139,505	13,724,376	15,298,599	1,574,223	13.30%
Special Assessments	6,761	14,135	12,163	15,667	17,800	2,133	15.09%
Miscellaneous	1,343,621	1,214,596	2,143,534	2,705,984	3,210,508	504,524	41.54%
Bond Proceeds	15,231,667	10,670,466	13,733,339	21,725,000	12,195,000	(9,530,000)	-89.31%
Other financing sources	862,150	5,028,738	1,215,985	2,037,368	994,000	(1,043,368)	-20.75%
Transfers In	10,068,948	12,029,409	12,082,192	15,050,336	10,848,628	(4,201,708)	-34.93%
Total Revenues & Other Sources	**72,531,729**	**77,240,559**	**79,277,360**	**94,158,299**	**83,839,393**	**(10,318,906)**	**-13.36%**
Expenditures & Other Financing Uses:							
Public Safety	8,194,903	8,948,658	9,171,879	9,808,527	9,005,881	(802,646)	-8.97%
Public Works	2,627,335	3,368,783	4,195,342	3,510,194	3,254,790	(255,404)	-7.58%
Culture & Recreation	3,187,458	3,311,645	3,578,409	3,761,641	3,777,601	15,960	0.48%
Community & Economic Development	1,443,565	1,921,626	2,033,310	2,388,543	2,390,329	1,786	0.09%
General Government	3,104,868	3,138,414	3,300,053	3,481,707	3,394,148	(87,559)	-2.79%
Debt service	14,701,684	11,841,358	8,523,975	8,660,048	9,645,166	985,118	8.32%
Capital Projects	9,667,605	9,689,421	21,199,052	25,346,614	20,360,188	(4,986,426)	-51.46%
Total Governmental Activities Exp.	**42,927,418**	**42,219,905**	**52,002,020**	**56,957,274**	**51,828,103**	**(5,129,171)**	**-12.15%**
Business Type/Enterprises	15,950,018	16,075,785	18,618,578	20,539,023	22,285,573	1,746,550	10.86%
Total Gov. Activities & Business Exp.	**58,877,436**	**58,295,690**	**70,620,598**	**77,496,297**	**74,113,676**	**(3,382,621)**	**-5.80%**
Transfers Out	10,086,333	12,029,409	12,082,192	15,050,336	10,848,628	(4,201,708)	-34.93%
Total all Expenditures/Transfers out	**68,963,769**	**70,325,099**	**82,702,790**	**92,546,633**	**84,962,304**	**(7,584,329)**	**-10.78%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	3,567,960	6,915,460	(3,425,430)	1,611,666	(1,122,911)	(2,734,577)	-39.54%
Fund balance, beginning	54,654,691	58,222,651	65,668,496	62,243,066	63,854,732	1,611,666	2.77%
Adjustments to retained earnings		530,385					
Fund balance, ending	**58,222,651**	**65,668,496**	**62,243,066**	**63,854,732**	**62,731,821**	**(1,122,911)**	**-1.71%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	9,269,663	2,365,213	8,213,200	0	0		19,848,076
TIF Revenues		3,071,788		0	0		3,071,788
Other City Taxes	5,568,614	88,452	286,422	1,800,000	0		7,743,488
Licenses & Permits	516,360	0		0	57,500		573,860
Use of Money & Property	343,650	55,651	150,000	364,271	208,075	81,000	1,202,647
Intergovernmental	346,420	3,396,829	4,021	4,436,526	651,203	0	8,834,999
Charges for Services	393,432	0		0	9,878,914	5,026,253	15,298,599
Special Assessments	17,800	0		0	0	0	17,800
Miscellaneous	234,540	331,948		1,235,000	1,380,270	28,750	3,210,508
Bond Proceeds		0		12,195,000	0	0	12,195,000
Other financing sources		0		25,000	969,000		994,000
Transfers In	2,432,522	652,575		3,303,869	4,427,662	32,000	10,848,628
Total Revenues & Other Sources	**19,123,001**	**9,962,456**	**8,653,643**	**23,359,666**	**17,572,624**	**5,168,003**	**83,839,393**
Expenditures & Other Financing Uses:							
Public Safety	8,989,881	16,000		0	0	0	9,005,881
Public Works	39,719	3,215,071		0	0	0	3,254,790
Culture & Recreation	3,661,184	116,417		0	0	0	3,777,601
Community & Economic Development	595,616	1,794,713		0	0	0	2,390,329
General Government	3,394,148	0		0	0	0	3,394,148
Debt Service	55,000	1,429,647	8,160,519	0	0	0	9,645,166
Capital Projects	302,596	93,276		19,964,316	0	0	20,360,188
Total Government Activities Exp.	**17,038,144**	**6,665,124**	**8,160,519**	**19,964,316**	**0**	**0**	**51,828,103**
Business Type/Enterprises		0		0	16,780,415	5,505,158	22,285,573
Total Gov Activities & Business Exp.	**17,038,144**	**6,665,124**	**8,160,519**	**19,964,316**	**16,780,415**	**5,505,158**	**74,113,676**
Transfers Out	2,234,869	3,648,269	596,836	4,168,654	200,000	0	10,848,628
Total ALL Expenditures/Transfers Out	**19,273,013**	**10,313,393**	**8,757,355**	**24,132,970**	**16,980,415**	**5,505,158**	**84,962,304**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(150,012)	(350,937)	(103,712)	(773,304)	592,209	(337,155)	(1,122,911)
Estimated Beginning Fund Balance	**5,240,896**	**2,049,781**	**8,068,389**	**4,866,392**	**41,103,832**	**2,525,443**	**63,854,732**
Ending Fund Balance June 30	**5,090,884**	**1,698,844**	**7,964,677**	**4,093,088**	**41,696,041**	**2,188,288**	**62,731,821**
Fund Balance as a % of expenditures & transfers out	26.41%						

CITY OF BETTENDORF

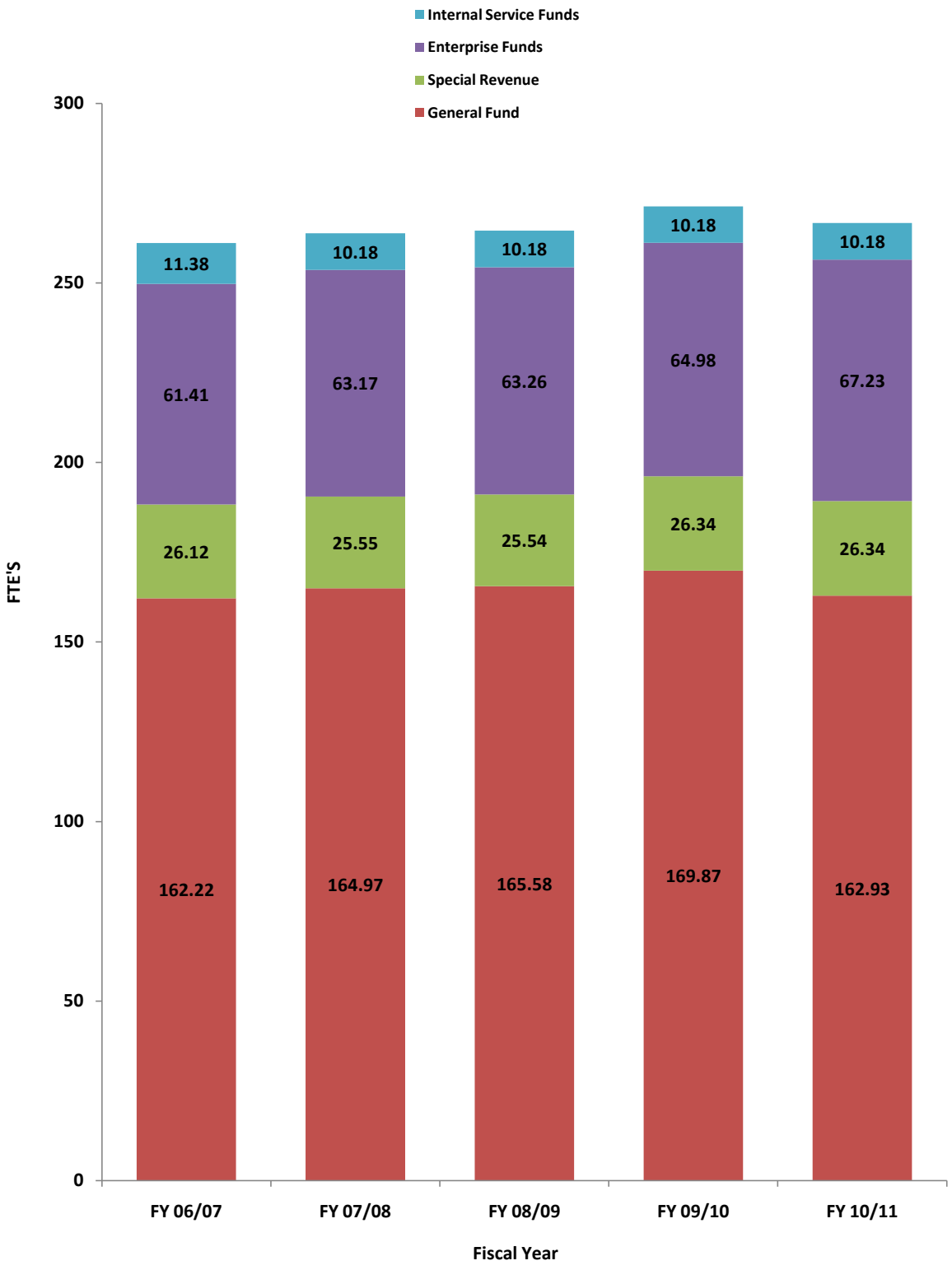
PERSONNEL SUMMARY - FULL TIME EQUIVALENTS BY FUND

	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Jnc(Dec)
GENERAL FUND						
Administration	1.78	1.82	1.82	1.83	1.84	0.02
Community Development	9.50	9.50	9.50	9.50	9.50	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	23.50	23.50	26.50	26.50	0.00
Finance	5.17	5.17	5.17	6.21	6.22	0.01
Human Resources	1.80	1.80	1.81	1.80	1.88	0.08
Library	30.91	30.91	30.91	31.67	32.02	0.35
Legal	1.07	1.08	1.08	1.08	1.11	0.03
Police	62.62	62.62	62.84	63.06	55.64	-7.42
Parks & Recreation	9.59	9.20	9.49	8.80	8.80	0.00
Public Works	6.28	6.37	6.46	6.42	6.42	0.00
TOTAL	**162.22**	**164.97**	**165.58**	**169.87**	**162.93**	**-6.94**
SPECIAL REVENUE FUNDS						
Administration	0.20	0.15	0.15	0.15	0.15	0.00
Community Development	1.50	1.50	1.50	1.50	1.50	0.00
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00
Finance	0.35	0.35	0.34	0.34	0.34	0.01
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.02	0.01	0.01	0.01	0.01	0.00
Public Works	22.95	22.44	22.44	23.24	23.24	0.00
TOTAL	**26.12**	**25.55**	**25.54**	**26.34**	**26.34**	**0.01**
ENTERPRISE FUNDS						
Administration	0.03	0.03	0.03	0.03	0.01	-0.02
Finance	1.46	1.46	1.48	1.44	1.42	-0.02
Human Resources	0.10	0.10	0.09	0.10	0.02	-0.08
Legal	0.05	0.06	0.05	0.06	0.03	-0.03
Museum	16.98	16.98	16.85	17.60	17.70	0.10
Parks & Recreation	9.92	10.31	10.02	10.67	10.53	-0.14
Public Works	32.87	34.23	34.74	35.08	37.52	2.44
TOTAL	**61.41**	**63.17**	**63.26**	**64.98**	**67.23**	**2.26**
INTERNAL SERVICE FUNDS						
Finance	5.02	5.02	4.02	4.02	4.02	0.00
Legal	0.01	0.00	0.00	0.00	0.00	0.00
Public Works	6.35	5.16	6.16	6.16	6.16	0.00
TOTAL	**11.38**	**10.18**	**10.18**	**10.18**	**10.18**	**0.00**
TOTAL FTE'S	***261.12***	***263.86***	***264.56***	***271.35***	***266.68***	***-4.67***

TOTAL FTE'S BY DEPARTMENT	**FY 06/07**	**FY 07/08**	**FY 08/09**	**FY 09/10**	**FY 10/11**	**Jnc(Dec)**	
Administration	2.00	2.00	2.00	2.00	2.00	0.00	
Community Development	11.00	11.00	11.00	11.00	11.00	0.00	
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00	
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00	
Fire	20.50	23.50	23.50	26.50	26.50	0.00	
Finance	12.00	12.00	11.00	12.00	12.00	0.00	
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00	
Library	30.91	30.91	30.91	31.67	32.02	0.35	(1)
Legal	1.15	1.15	1.15	1.15	1.15	0.00	
Museum	16.98	16.98	16.85	17.60	17.70	0.10	(1)
Police	62.62	62.62	62.84	63.06	55.64	-7.42	(2)
Parks & Recreation	19.51	19.51	19.51	19.47	19.33	-0.14	(1)
Public Works	68.45	68.20	69.80	70.90	73.34	2.44	(3)
TOTAL FTE'S	***261.12***	***263.86***	***264.56***	***271.35***	***266.68***	***-4.67***	

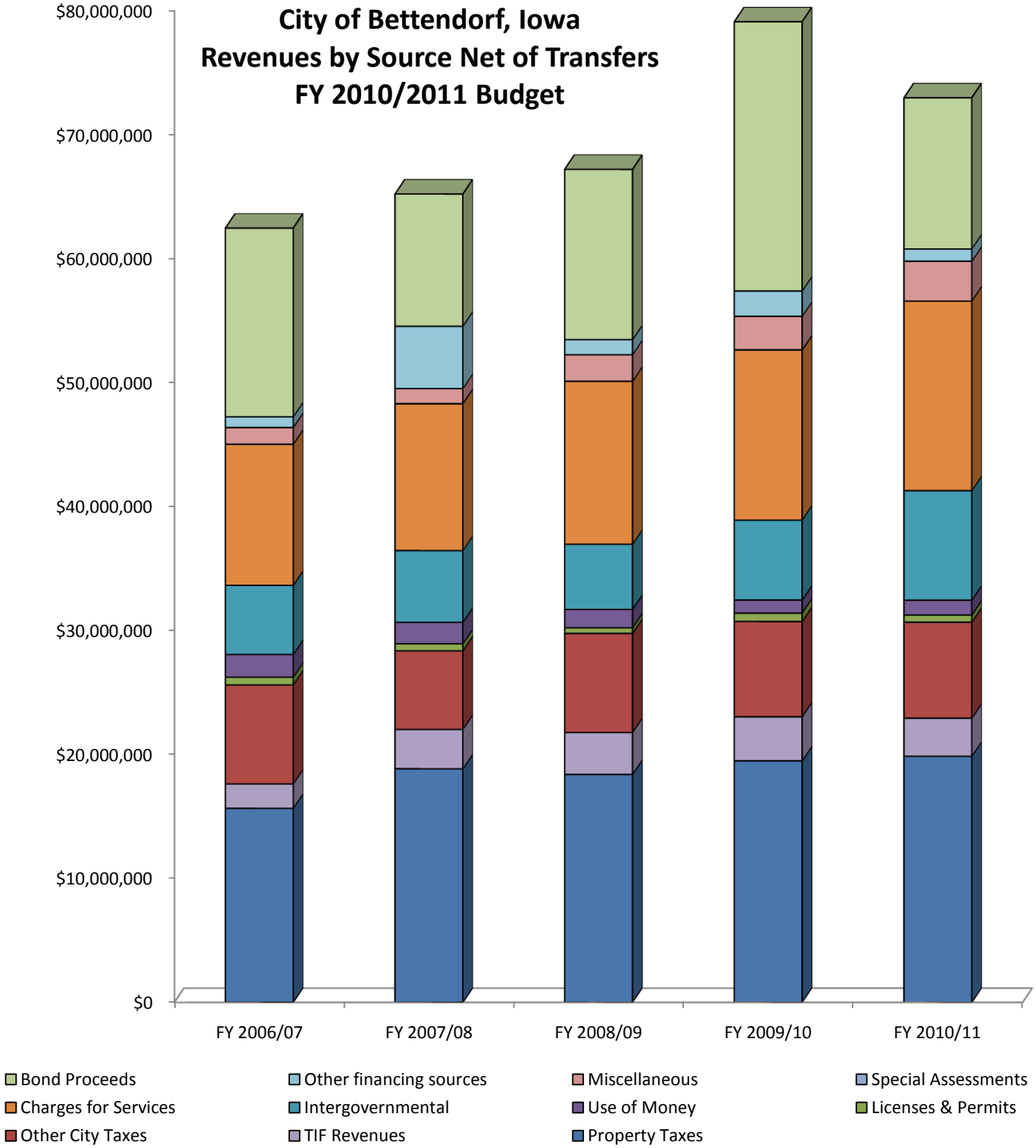
**Staffing decreases in FY 2010/11 are the result of the following additions or changes: (1) changes to part-time positions in the Library, Parks and Museum Departments (2) the departure of police dispatchers, due to the consolidation of dispatching at the new Scott Emergency Communications Center. (3) the addition of staff for the Quad Cities Riverfront Circulator transit route.

City of Bettendorf
Personnel Summary:
Full Time Equivalents by Fund Type



City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2010/11 Budget

Source	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Percent of total
Property Taxes	**15,648,364**	**18,839,267**	**18,384,425**	**19,478,144**	**19,848,076**	**27.19%**
TIF Revenues	**1,962,103**	**3,172,985**	**3,377,334**	**3,552,896**	**3,071,788**	**4.21%**
Other City Taxes	**7,995,246**	**6,340,761**	**7,999,085**	**7,689,483**	**7,743,488**	**10.61%**
Licenses & Permits	**622,427**	**568,524**	**448,101**	**679,460**	**573,860**	**0.79%**
Use of Money	**1,833,719**	**1,731,229**	**1,484,474**	**1,052,200**	**1,202,647**	**1.65%**
Intergovernmental	**5,573,657**	**5,792,330**	**5,257,223**	**6,447,385**	**8,834,999**	**12.10%**
Charges for Services	**11,383,066**	**11,838,119**	**13,139,505**	**13,724,376**	**15,298,599**	**20.96%**
Special Assessments	**6,761**	**14,135**	**12,163**	**15,667**	**17,800**	**0.02%**
Miscellaneous	**1,343,621**	**1,214,596**	**2,143,534**	**2,705,984**	**3,210,508**	**4.40%**
Other financing sources	**862,150**	**5,028,738**	**1,215,985**	**2,037,368**	**994,000**	**1.36%**
Bond Proceeds	**15,231,667**	**10,670,466**	**13,733,339**	**21,725,000**	**12,195,000**	**16.71%**
Total Revenues	**62,462,781**	**65,211,150**	**67,195,168**	**79,107,963**	**72,990,765**	**100.00%**
Total Net of Bond Proceeds	**47,231,114**	**54,540,684**	**53,461,829**	**57,382,963**	**60,795,765**	

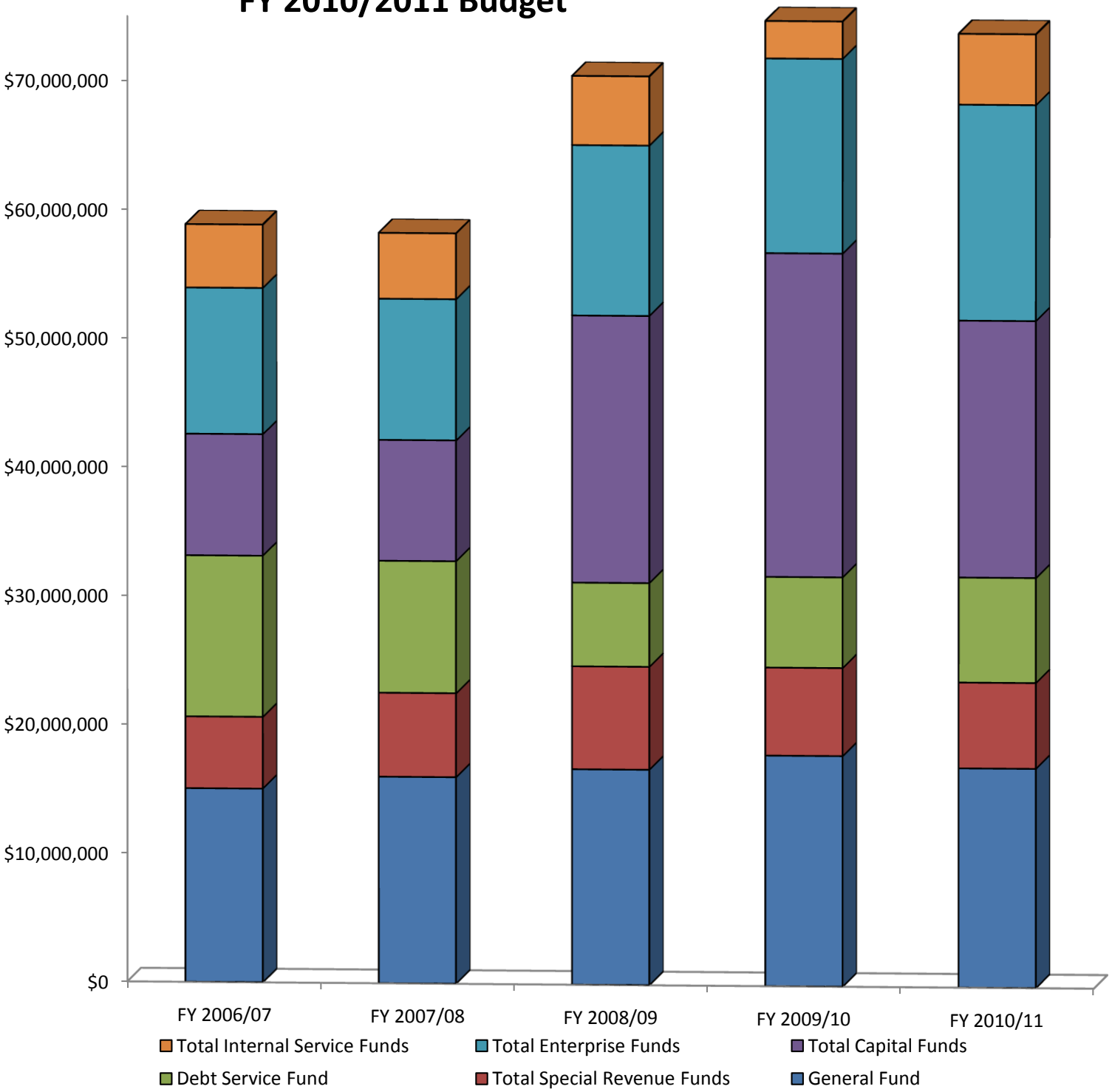


This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 10/11, the city projects to receive $15.3 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2010/11 Budget

Fund	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	From 09/10 Budget % Change	From 09/10 Budget $ Change
General Fund	**15,044,185**	**16,048,767**	**16,739,762**	**17,915,268**	**17,038,144**	**(4.90%)**	**(877,124)**
Road Use Tax	2,585,761	3,242,113	4,259,091	3,472,326	3,215,071	(7.41%)	(257,255)
HUD Section 8	456,598	464,381	429,441	453,691	453,414	(0.06%)	(277)
Economic Development	210,114	252,470	179,023	197,494	202,372	2.47%	4,878
Bettendorf Fund	15,000	2,881	30,984	202,305	200,000	(1.14%)	(2,305)
Subdivision deposits	5,994	31,196	25,469	20,000	15,000	(25.00%)	(5,000)
Chaplain's Petty Cash	5,055	3,362	2,533	7,500	7,500	0.00%	0
City Drug/Seizure	1,963	0	0	3,500	3,500	0.00%	0
Federal Drug/Seizure	29,626	19,110	6,014	15,000	15,000	0.00%	0
Police & Fire Pension Excess	511	283	108	0	0		0
Library Open Access	28,179	34,323	11,104	29,845	45,145	51.26%	15,300
Interlibrary Loan	2,450	667	2,564	3,150	3,150	0.00%	0
Enrich Iowa	16,071	1,705	19,647	34,852	21,098	(39.46%)	(13,754)
Kakert Estate	3,731	2,807	10,995	18,000	11,000	(38.89%)	(7,000)
Library Gift Fund	30,842	51,019	46,742	79,000	54,000	(31.65%)	(25,000)
LeClair Bequest	0	0	55,718	0	0		0
City Tree Planting Program	13,325	15,754	14,913	11,000	11,000	0.00%	0
City Beautification	76,938	75,573	79,486	85,000	85,000	0.00%	0
Old Fashioned 4th of July	58,830	67,312	57,112	67,547	65,300	(3.33%)	(2,247)
TIF Districts	2,038,771	2,177,661	2,613,585	2,113,062	2,257,574	6.84%	144,512
Mississippi River Flood/Jump St	0	80,616	153,856	27,114	0	(100.00%)	(27,114)
Total Special Revenue Funds	**5,579,759**	**6,523,233**	**7,998,385**	**6,840,386**	**6,665,124**	**(2.56%)**	**(175,262)**
Debt Service Fund	**12,522,325**	**10,255,744**	**6,503,779**	**7,046,941**	**8,160,519**	**15.80%**	**1,113,578**
Capital Projects	8,859,754	8,540,453	19,357,433	24,090,477	19,513,900	(19.00%)	(4,576,577)
Vehicle Replacement	402,490	586,548	1,244,817	851,025	421,000	(50.53%)	(430,025)
Electronic Equipment	183,119	264,717	157,843	163,177	29,416	(81.97%)	(133,761)
Eagles Bldg Remodel	0	0	0	0	0		0
Geo Thuenen Dr. Overpass	35	443	0	50,000	0		(50,000)
Total Capital Funds	**9,445,398**	**9,392,161**	**20,760,093**	**25,154,679**	**19,964,316**	**(20.63%)**	**(5,190,363)**
Sewer Utility	2,895,620	2,916,848	2,972,940	3,265,979	3,337,225	2.18%	71,246
Recycling/Solid Waste Management	1,611,386	1,696,187	1,778,849	1,819,070	1,818,456	(0.03%)	(614)
Family Museum for Arts & Science	1,784,730	1,704,593	1,923,179	1,897,090	1,886,403	(0.56%)	(10,687)
Palmer Hills Golf Course	1,267,199	1,219,699	1,224,823	1,258,604	1,298,073	3.14%	39,469
Life Fitness Center	781,012	873,082	857,346	867,910	870,041	0.25%	2,131
Aquatic Center	422,843	469,785	488,897	484,747	468,257	(3.40%)	(16,490)
Stormwater Utility	669,495	789,383	617,222	872,755	947,657	8.58%	74,902
Transit	1,170,020	1,210,287	1,246,024	1,480,245	1,704,208	15.13%	223,963
Educational Center	694,448	0	0	0	0		0
QC Watefront Convention Center	64,030	91,705	2,129,540	3,183,784	4,450,095	39.77%	1,266,311
Total Enterprise Funds	**11,360,783**	**10,971,569**	**13,238,820**	**15,130,184**	**16,780,415**	10.91%	**1,650,231**
Employee Health Insurance	2,256,994	2,330,055	2,541,496	2,598,149	2,615,812	0.68%	17,663
Risk Management	915,806	833,827	858,324	820,964	880,201	7.22%	59,237
Information Services	590,837	592,253	567,000	636,183	644,942	1.38%	8,759
Municipal Garage	1,161,350	1,360,389	1,412,938	1,353,543	1,364,203	0.79%	10,660
Total Internal Service Funds	**4,924,987**	**5,116,524**	**5,379,758**	**5,408,839**	**5,505,158**	**1.78%**	**96,319**
Total net of Transfers	**58,877,437**	**58,307,998**	**70,620,597**	**77,496,297**	**74,113,676**	**(4.36%)**	**(3,382,621)**
Total net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	**35,941,122**	**38,315,918**	**41,048,162**	**41,913,399**	**41,336,374**	**(1.38%)**	**(577,025)**

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2010/2011 Budget

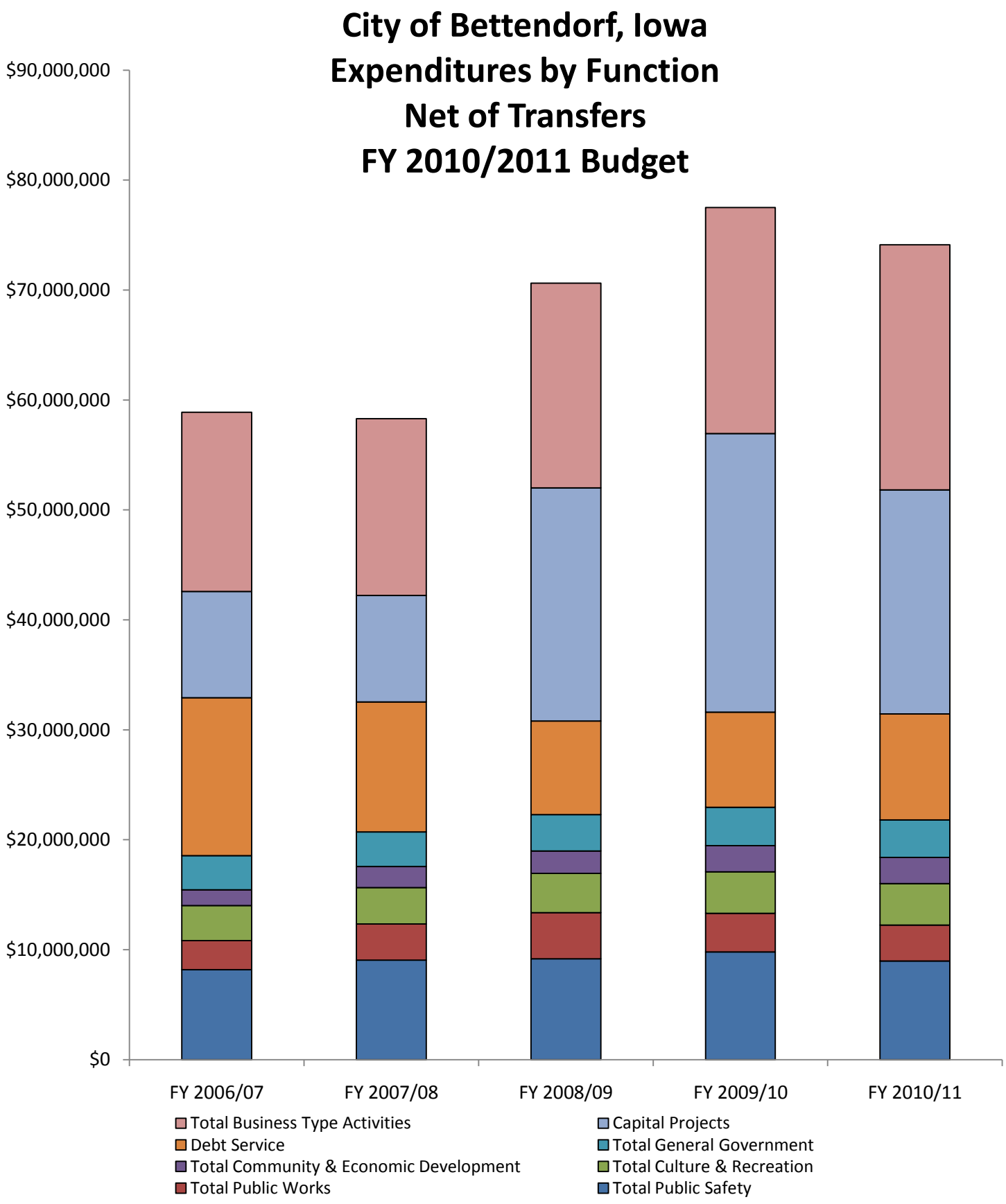


This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center and Events Center funds.

City of Bettendorf

Expenditures by Function, Net of Transfers, FY 2010/11 Budget

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	From 2009/10 Budget % Change	From 2009/10 Budget $ Change
Government Activities:							
Police Department	5,680,144	6,030,938	6,043,906	6,450,555	5,633,259	(12.67%)	(817,296)
Flood Control	27,175	169,179	194,630	65,952	53,673	(18.62%)	(12,279)
Fire Department	2,107,221	2,472,304	2,580,573	2,920,493	2,921,202	0.02%	709
Department of Inspections	354,891	330,358	352,770	371,527	372,747	0.33%	1,220
Other Public Safety	25,469	42,207	0	0	0		0
Total Public Safety	**8,194,900**	**9,044,986**	**9,171,879**	**9,808,527**	**8,980,881**	**(8.44%)**	**(827,646)**
Roads, Bridges & Sidewalks	603,178	610,629	714,828	724,873	901,920	24.42%	177,047
Street Lighting	223,632	225,471	226,253	230,000	230,000	0.00%	0
Traffic Control & Safety	367,486	376,147	422,951	431,171	398,030	(7.69%)	(33,141)
Snow Removal	519,055	1,214,054	1,983,085	1,336,686	951,960	(28.78%)	(384,726)
Highway Engineering	413,368	422,552	405,793	339,633	354,696	4.44%	15,063
Street Cleaning	117,721	62,097	73,357	66,708	17,137	(74.31%)	(49,571)
Other Public Works	382,894	377,217	369,075	381,123	401,047	5.23%	19,924
Total Public Works	**2,627,334**	**3,288,167**	**4,195,342**	**3,510,194**	**3,254,790**	**(7.28%)**	**(255,404)**
Library Services	1,877,888	1,983,846	1,995,058	2,181,316	2,196,929	0.72%	15,613
Museum	0	0	55,717	0	0		0
Parks	863,676	878,813	1,053,148	1,093,443	1,094,498	0.10%	1,055
Recreation	307,858	301,594	333,265	332,443	332,036	(0.12%)	(407)
Community Center	79,204	80,080	84,109	86,892	88,838	2.24%	1,946
Other Culture & Recreation	58,830	67,312	57,112	67,547	65,300	(3.33%)	(2,247)
Total Culture & Recreation	**3,187,456**	**3,311,645**	**3,578,409**	**3,761,641**	**3,777,601**	**0.42%**	**15,960**
Community Beautification	90,263	91,328	94,399	96,000	96,000	0.00%	0
Economic Development	561,750	931,415	910,609	1,209,754	1,230,299	1.70%	20,545
Housing & Urban Renewal	456,596	464,382	429,441	453,691	453,414	(0.06%)	(277)
Planning & Zoning	211,401	275,786	289,958	301,694	298,822	(0.95%)	(2,872)
Other Community & Economic Development	123,553	158,715	308,903	327,404	311,794	(4.77%)	(15,610)
Total Community & Economic Development	**1,443,563**	**1,921,626**	**2,033,310**	**2,388,543**	**2,390,329**	**0.07%**	**1,786**
Mayor, Council & City Administration	821,508	754,342	715,401	743,878	716,609	(3.67%)	(27,269)
Clerk & Finance Administration	638,033	654,588	694,120	774,371	773,520	(0.11%)	(851)
Elections	0	16,092	2,417	12,270	5,000	100.00%	(7,270)
Legal services/City Attorney	195,674	196,368	237,775	257,474	261,390	1.52%	3,916
City Hall & General Buildings	709,617	788,420	859,286	848,733	845,892	(0.33%)	(2,841)
Tort Liability	500,711	446,276	471,985	490,118	453,944	(7.38%)	(36,174)
Other General Government	239,323	282,332	319,068	354,863	337,793	(4.81%)	(17,070)
Total General Government	**3,104,866**	**3,138,418**	**3,300,052**	**3,481,707**	**3,394,148**	**(2.51%)**	**(87,559)**
Debt Service	**14,365,932**	**11,841,358**	**8,523,975**	**8,660,048**	**9,645,166**	**11.38%**	**985,118**
Capital Projects	**9,667,616**	**9,673,705**	**21,199,052**	**25,346,614**	**20,385,188**	**(19.57%)**	**(4,961,426)**
Total Government Activities	**42,591,667**	**42,219,905**	**52,002,019**	**56,957,274**	**51,828,103**	**(9.01%)**	**(5,129,171)**
Business Type Activities/Enterprises:							
Sewer Utility	2,895,620	2,916,848	2,972,940	3,265,979	3,337,225	2.18%	71,246
Recycling/Solid Waste Management	1,611,386	1,696,187	1,778,849	1,819,070	1,818,456	(0.03%)	(614)
Family Museum	1,784,730	1,704,593	1,923,179	1,897,090	1,886,403	(0.56%)	(10,687)
Palmer Hills Golf Course	1,267,199	1,219,699	1,224,823	1,258,604	1,298,073	3.14%	39,469
Life Fitness Center	781,012	873,082	857,346	867,910	870,041	0.25%	2,131
Splash Landing Aquatic Center	422,843	469,785	488,897	484,747	468,257	(3.40%)	(16,490)
Stormwater Utility	669,495	789,383	617,222	872,755	947,657	8.58%	74,902
Transit	1,170,020	1,210,287	1,246,024	1,480,245	1,704,208	15.13%	223,963
Educational Center	694,448	0	0	0	0		0
QC Waterfront Convention Center	64,030	91,705	2,129,540	3,183,784	4,450,095		1,266,311
Employee Insurance	2,256,994	2,330,055	2,541,496	2,598,149	2,615,812	0.68%	17,663
Risk Management	915,806	833,827	858,324	820,964	880,201	7.22%	59,237
Information Services	590,837	592,253	567,000	636,183	644,942	1.38%	8,759
Municipal Garage	1,161,350	1,360,389	1,412,938	1,353,543	1,364,203	0.79%	10,660
Total Business Type Activities	**16,285,770**	**16,088,093**	**18,618,578**	**20,539,023**	**22,285,573**	**8.50%**	**1,746,550**
Total All Expenditures, net of transfers	**58,877,437**	**58,307,998**	**70,620,597**	**77,496,297**	**74,113,676**	**(4.36%)**	**(3,382,621)**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	35,941,122	38,315,918	41,048,162	41,913,399	41,336,374	**(1.38%)**	**(577,025)**

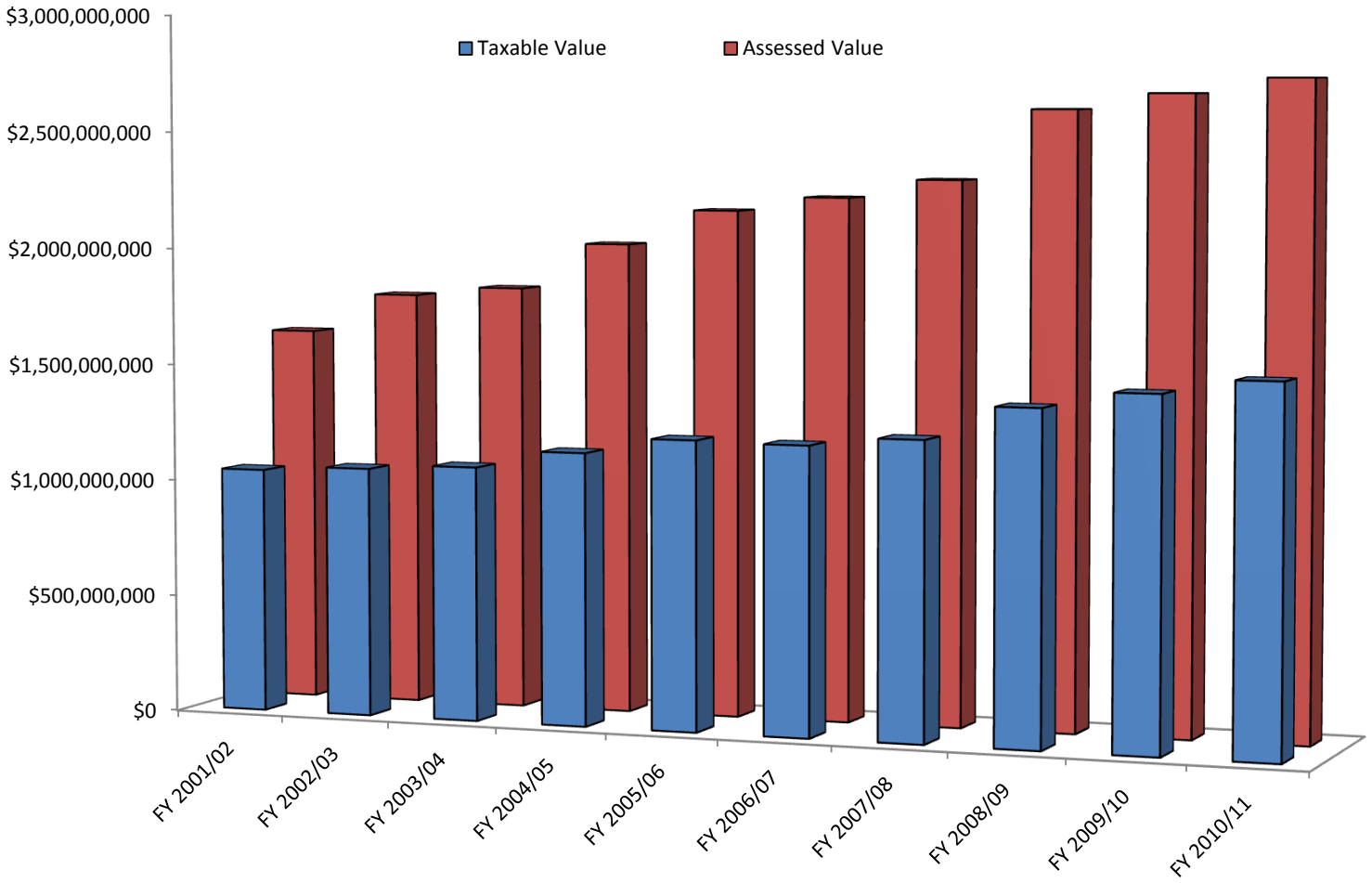


This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget includes an aggressive $20.4 million budget for FY 2010/11, consisting largely of infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 2001/02 through 2010/11

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 2001/02			FY 2002/03		
Residential	1,300,890,182	731,310,002	56.22%	1,466,869,955	756,758,149	51.59%
Commercial	268,816,253	268,413,408	99.85%	278,725,560	271,135,475	97.28%
Industrial	16,997,563	16,997,563	100.00%	15,396,453	15,396,453	100.00%
Machinery & Equipment	11,491,644	11,491,644	100.00%	6,746,181	6,746,181	100.00%
Public Utility	19,916,751	19,916,751	100.00%	17,534,839	17,533,490	99.99%
Less Military Exemptions	0	(4,680,004)	N/A	0	(4,651,525)	N/A
Total	**1,618,112,393**	**1,043,449,364**	**64.49%**	**1,785,272,988**	**1,062,918,223**	**59.54%**
Agricultural	6,078,144	6,071,887	99.90%	5,954,158	5,954,158	100.00%
	FY 2003/04			FY 2004/05		
Residential	1,508,179,680	773,898,748	51.31%	1,652,161,490	799,053,188	48.36%
Commercial	274,969,629	274,969,629	100.00%	338,690,940	335,897,927	99.18%
Industrial	17,287,710	17,287,710	100.00%	13,400,078	13,400,078	100.00%
Machinery & Equipment	4,505,732	4,505,732	100.00%	0	0	0.00%
Public Utility	17,670,824	17,670,824	100.00%	15,445,981	15,445,981	100.00%
Less Military Exemptions	0	(4,574,440)	N/A	0	(4,517,028)	N/A
Total	**1,822,613,575**	**1,083,758,203**	**59.46%**	**2,019,698,489**	**1,159,280,146**	**57.40%**
Agricultural	5,878,051	5,878,051	100.00%	4,700,968	4,700,968	100.00%
	FY 2005/06			FY 2006/07		
Residential	1,798,988,393	861,119,222	47.8669%	1,851,303,035	849,673,860	45.8960%
Commercial	341,209,113	341,209,113	100.00%	347,801,087	344,386,888	99.02%
Industrial	13,455,769	13,455,769	100.00%	14,809,173	14,809,173	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,613,994	15,613,994	100.00%	15,077,966	15,076,278	99.99%
Less Military Exemptions	0	(4,457,764)	N/A	0	(4,397,469)	N/A
Total	**2,169,267,269**	**1,226,940,334**	**56.56%**	**2,228,991,261**	**1,219,548,730**	**54.71%**
Agricultural	4,529,273	4,529,273	100.00%	4,459,440	4,459,440	100.00%
	FY 2007/08			FY 2008/09		
Residential	1,921,741,462	875,453,849	45.5552%	2,138,636,766	940,544,456	43.9787%
Commercial	351,218,507	351,218,507	100.00%	430,585,395	429,146,718	99.67%
Industrial	20,010,233	20,010,233	100.00%	20,661,813	20,661,813	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,536,012	14,536,012	100.00%	14,365,946	14,364,871	99.99%
Less Military Exemptions	0	(4,389,236)	N/A	0	(4,280,894)	N/A
Total	**2,307,506,214**	**1,256,829,365**	**54.47%**	**2,604,249,920**	**1,400,436,964**	**53.78%**
Agricultural	4,437,370	4,437,370	100.00%	4,692,920	4,228,430	90.10%
	FY 2009/10			FY 2010/11		
Residential	2,199,236,152	1,002,526,162	45.5852%	2,255,170,983	1,055,936,169	46.8229%
Commercial	441,241,852	441,241,852	100.00%	443,808,680	443,808,680	100.00%
Industrial	16,391,700	16,391,700	100.00%	21,782,851	21,782,851	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,034,322	14,034,322	100.00%	14,232,920	14,232,920	100.00%
Less Military Exemptions	0	(4,245,706)	N/A	0	(4,197,554)	N/A
Total	**2,670,904,026**	**1,469,948,330**	**55.04%**	**2,734,995,434**	**1,531,563,066**	**56.00%**
Agricultural	4,727,390	4,436,980	93.86%	6,407,620	4,246,425	66.27%

City of Bettendorf, Iowa
Assessed and Taxable Valuations
All Property Types
FY 2001/02 thru FY 2010/11



This chart displays that although the City's total assessed value has increased 69% over the past ten years, taxable valuations have increased only 47% over the same period. The state mandated roll-back on residential property accounts for the majority of the reduced increase in

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 2001/02 through FY 2010/11

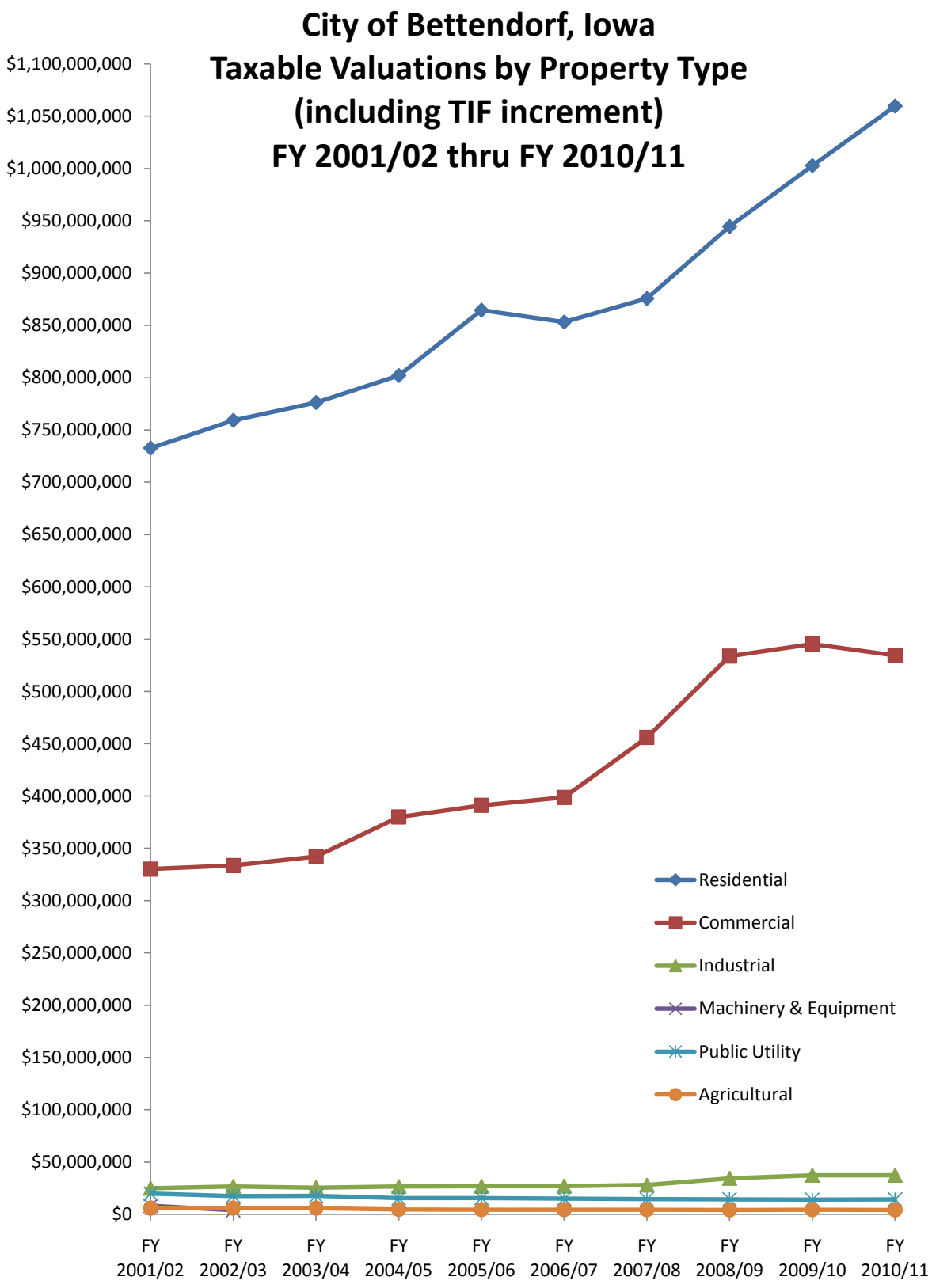
Fiscal Year	Residential Property	Commercial Property (4)	Industrial Property	Machinery & Equip.(3)	Public Utility (1)(2)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 2001/02	732,631,732	330,178,121	25,083,070	8,282,956	19,916,751	(4,680,004)	6,071,887	1,117,484,513	52,616,567	4.94%
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	0	14,536,012	(4,389,236)	4,437,370	1,374,278,983	76,143,208	5.88%
FY 2008/09	944,430,250	533,781,993	34,550,570	0	14,364,871	(4,306,822)	4,228,430	1,527,049,292	152,770,309	11.12%
FY 2009/10	1,002,692,030	545,421,460	37,419,570	0	14,034,322	(4,245,706)	4,436,980	1,599,758,656	72,709,364	4.76%
FY 2010/11	1,059,611,136	534,473,860	37,419,570	0	14,232,920	(4,197,554)	4,246,425	1,645,786,357	46,027,701	2.88%

(1) Effective in FY 2000/01 gas and electric utilities are being taxed through exise taxes as opposed to property taxes.

(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07, $54,120,189 for FY 07/08, $59,261,980 for FY 08/09, $59,931,841 in FY 09/10, & $56,364,492 in FY 10/11.

(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

(4) FY 2010/11 includes $109,976,871 of taxable TIF valuations including $40 million minimum assessment from the Isle of Capri for the Event Center


City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 2001/02 thru FY 2010/11
$1,100,000,000
$1,050,000,000
$1,000,000,000
$950,000,000
$900,000,000
$850,000,000
$800,000,000
$750,000,000
$700,000,000
$650,000,000
$600,000,000
$550,000,000
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
FY 2001/02
FY 2002/03
FY 2003/04
FY 2004/05
FY 2005/06
FY 2006/07
FY 2007/08
FY 2008/09
FY 2009/10
FY 2010/11
Residential
Commercial
Industrial
Machinery & Equipment
Public Utility
Agricultural

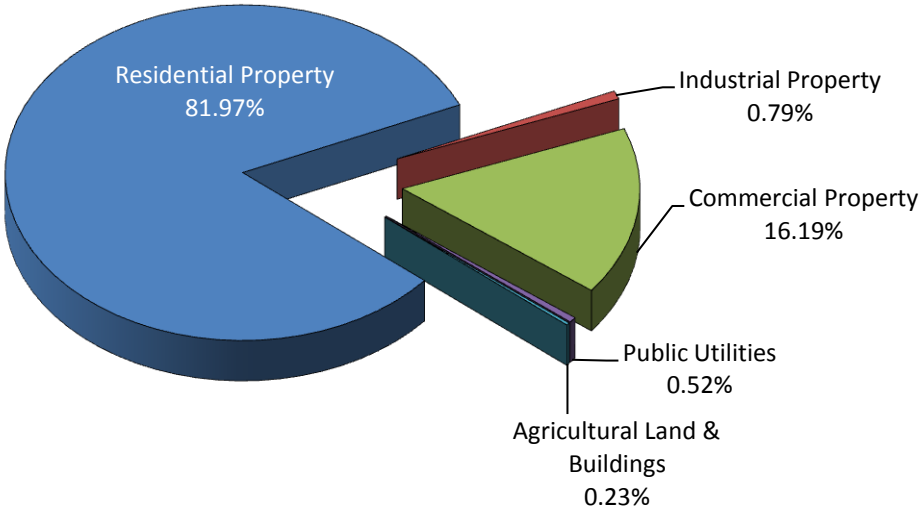
City of Bettendorf, Iowa
FY 2010/11 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$2,255,170,983	82.26%	$1,055,936,169	68.57%
Industrial Property	21,782,851	0.79%	21,782,851	1.41%
Commercial Property	443,808,680	16.19%	443,808,680	28.82%
Public Utilities	14,232,920	0.52%	14,232,920	0.92%
Agricultural Land & Buildings	6,407,620	0.23%	4,246,425	0.28%
Total Valuations	$2,741,403,054	100.00%	$1,540,007,045	100.00%
Less Military Exemptions	0		4,197,554	
Total Net Valuation	**$2,741,403,054**		**$1,535,809,491**	

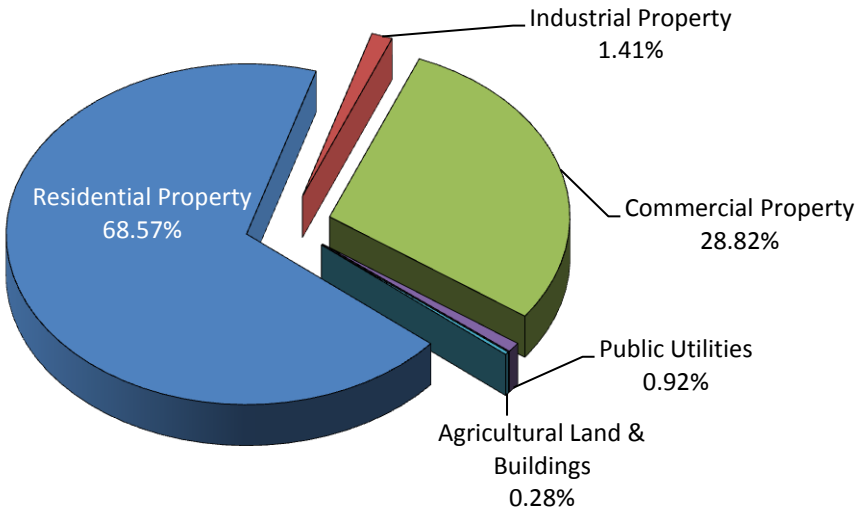
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$71,269,115
Duck Creek	$15,727,589
Fields Development	$1,611,345
GRAFCO	$1,298,564
Greystone	$454,880
L3 Properties	$885,350
NEPCO District	$1,045,492
Olympic Steel	$9,141,115
Spruce Hills(Trinity)	$8,543,421
Total TIF	**$109,976,871**

City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2010/11



City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2010/11



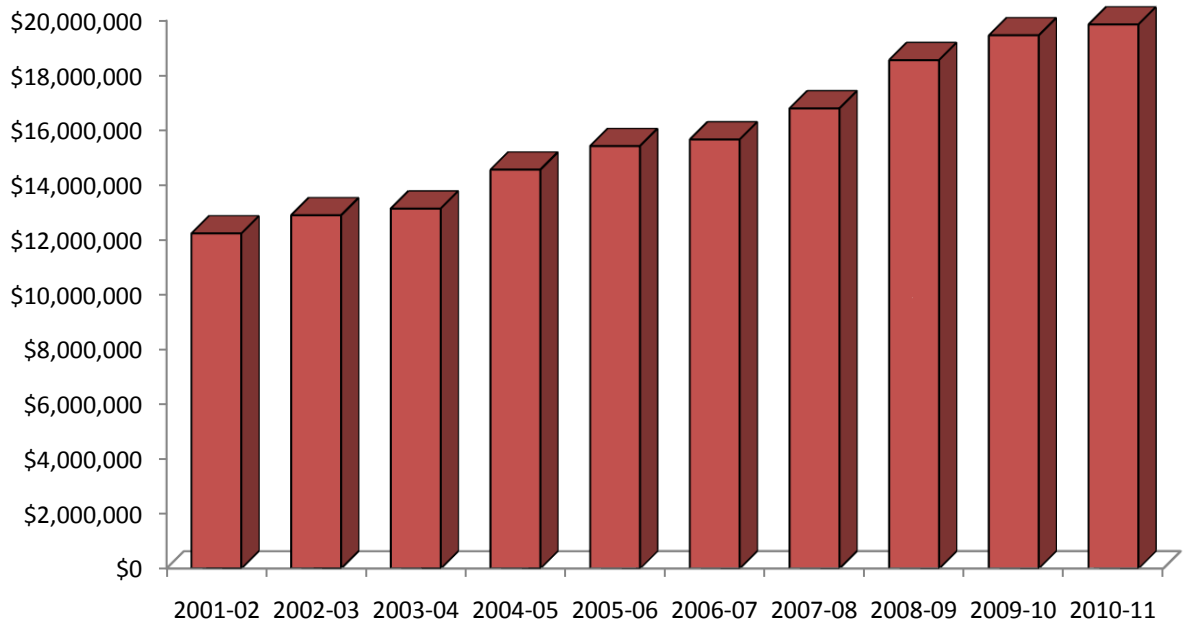
City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 2001/02 through FY 2010/11

Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
2001-02	12,229,784	11.45555	3.00375	627,838	5.41%
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%
2008-09	18,559,043	12.85000	3.00375	1,761,219	10.48%
2009-10	19,466,344	12.85000	3.00375	907,301	4.89%
2010-11	19,860,328	12.60000	3.00375	393,984	2.02%

(1) Includes state replacement credits against levied taxes.

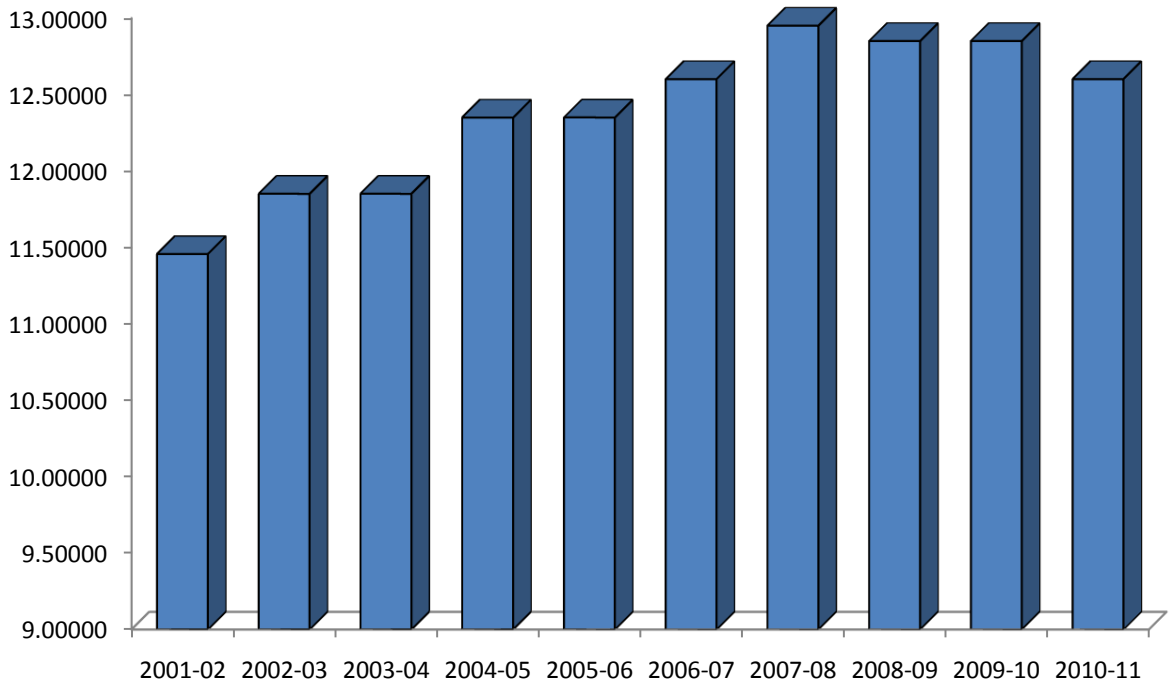
(2) Levy rate per $ 1,000 taxable valuation.

City of Bettendorf, Iowa
Total Tax Dollars
FY 2001/02 thru FY 2010/11



City of Bettendorf, Iowa
Levy Rates
FY 2001/02 thru FY 2010/11

Total dollars collected from property taxes have increased 62% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate 10% over the same time period.



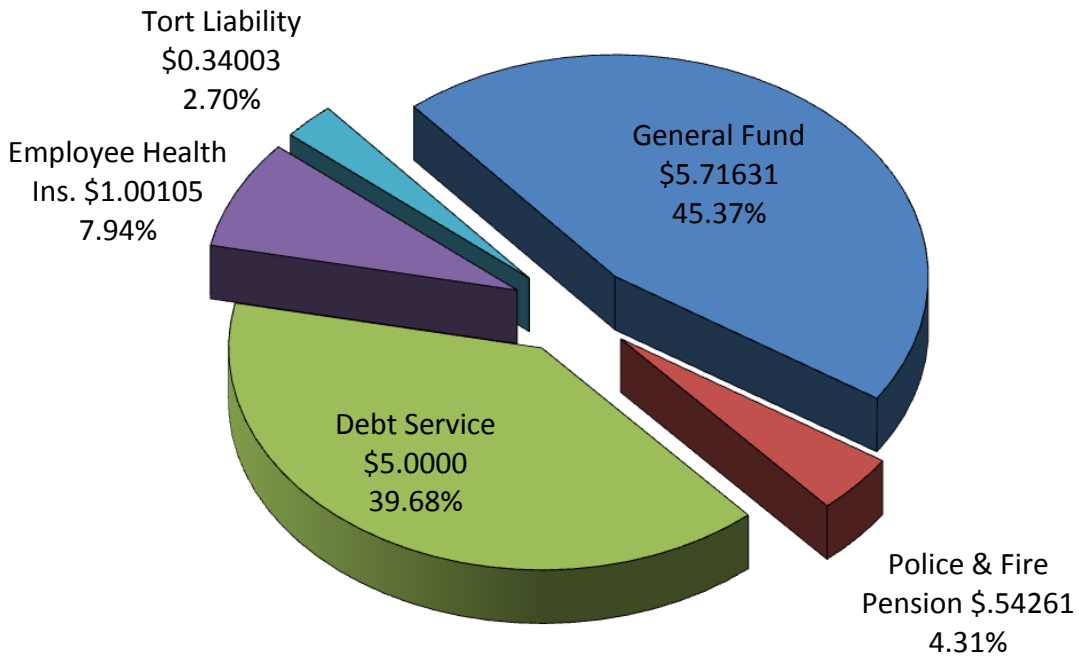
City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2010/2011 Budget

	2009/10 Budget		2010/11 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund*	$9,530,263	$6.48340	$8,754,889	$5.71631	($775,374)
Tort Liability	$536,472	$0.36496	$520,777	$0.34003	($15,695)
Trust & Agency:					
Employee Health Ins.	$1,464,480	$0.99628	$1,533,172	$1.00105	$68,692
Police & Fire Pension	$742,853	$0.50536	$831,035	$0.54261	$88,182
Total Trust & Agency	$2,207,333	$1.50164	$2,364,207	$1.54366	$156,874
Debt Service*	$7,178,948	$4.50000	$8,207,700	$5.00000	$1,028,752
Total Levy Rate	$19,453,016	**$12.85000**	$19,847,573	**$12.60000**	($0.25000)
Agricultural Land Levy Rate	$13,328	**$3.00375**	$12,755	**$3.00375**	($573)
Grand Total	**$19,466,344**		**$19,860,328**		$393,984

*For FY 10/11 $0.50 was transferred from the General Fund levy rate to the Debt Service levy rate.

The $0.50 generates $787,177 and supports $8 million in bonding for projects in FY 10/11.

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2010/11 Budget
$12.60 per $1,000 Valuation



Although the General Fund levy accounts for 45.37% of the total levy rate, the City still has levying capacity of 29.5% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation. If the City were to utilize the full extent of its General Fund levy, we would realize an additional $3.65 million annually.

City of Bettendorf FY 2010/11, Transfers between funds

	From General	From Employee Benefits	From Road Use	From Park Donations	From Eyesurg TIF	From Rivers Edge	From Debt Service	From Capital Projects	From Vehicle	From Electronic	From Gaming	From CIP/LOT	From Storm Water	Total Transfers In
To General Fund		2,196,971		3,500				119,451		12,600	100,000			**2,432,522**
To Road Use										16,400	300,000			**316,400**
To City Beautification											85,000			**85,000**
To Trees			8,000											**8,000**
To Old Fashioned July 4th											40,000			**40,000**
To Econ. Development											203,175			**203,175**
To Capital Projects					88,869						125,000	790,000		**1,003,869**
To Vehicle Replacement	100,000											550,000		**650,000**
To CIP/LOT & Interest	1,650,000													**1,650,000**
To Recycling/Solid Waste										40,000				**40,000**
To Family Museum	64,021	145,769					395,692			3,000	733,639	104,900		**1,447,021**
To Palmer Hills Golf								215,000				159,000	200,000	**574,000**
To Life Fitness Center											111,294	25,000		**136,294**
To Aquatic Center											68,218			**68,218**
To Storm Water							201,144							**201,144**
To Transit	420,848	112,263							34,000		34,977	16,000		**618,088**
QC Waterfront						1,092,897					250,000			**1,342,897**
To Information Services										32,000				**32,000**
Total Transfers Out	**2,234,869**	**2,455,003**	**8,000**	**3,500**	**88,869**	**1,092,897**	**596,836**	**334,451**	**34,000**	**104,000**	**2,051,303**	**1,644,900**	**200,000**	**10,848,628**

Bettendorf
a premier city
IOWA

2010-11

General Fund



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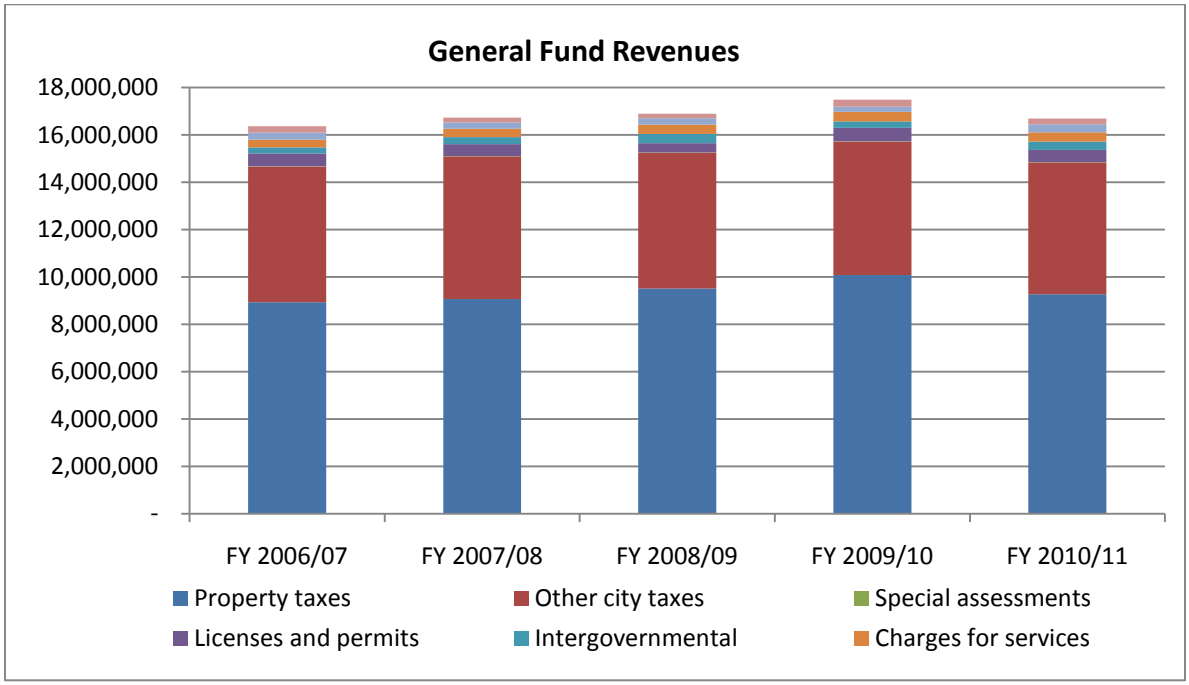
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
01/02	4,311,664	16,355,753	26.36%
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07	4,977,530	19,499,741	25.53%
07/08	5,100,358	19,429,374	26.25%
08/09	5,240,760	19,448,803	26.95%
09/10 Budget	5,240,896	20,266,364	25.86%
10/11 Budget	5,090,884	19,273,013	26.41%

Major Revenue Sources

The fiscal year 2010/11 budget projects a decrease in general fund operating revenue (excluding transfers) of approximately 4.6% over fiscal year 2009/10, mainly due to a reduction in the property tax levy. The City of Bettendorf was able to reduce the levy because the police dispatch center will transfer to Scott County on July 1, 2010. The City has also seen some growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 48.4% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred in from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $7.60 per $1,000 of taxable property valuation for fiscal year 2010/11.

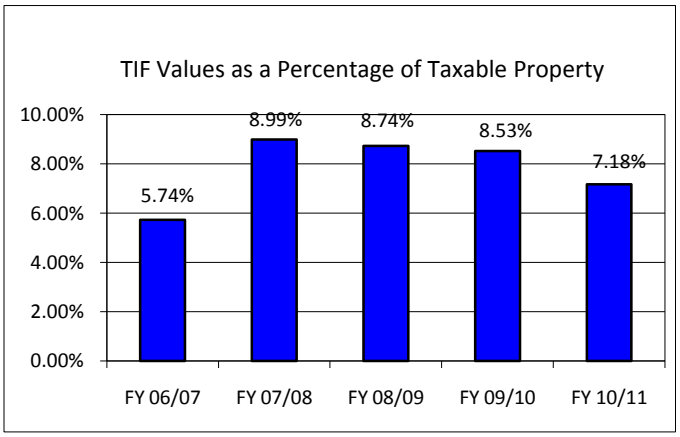
Tax levy analysis

Property tax revenues are projected to decrease in total by 8.09%, or $815,700 due a combination of the following:

- The City was able to reduce the levy because the police dispatch center will transfer to Scott County on July 1, 2010 which reduces total costs.
- Property values have increased due to revaluation of existing property and new construction of approximately $46 million in taxable value.
- In fiscal year 2010/11 the residential rollback percentage increased the amount of property tax valuations that are taxable in comparison to the fiscal year 2009/10 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
2001/02	56.27%	100.00%
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%
2008/09	44.0803%	100.00%
2009/10	45.5893%	100.00%
2010/11	46.9094%	100.00%

- The portion of the City included in TIF districts totals $110 million in valuation primarily due to the improvement district in Downtown Bettendorf where the QC Waterfront Convention Center has been built by the City and managed with a development agreement by the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2010/11, based on the values, the dollar amount lost to the General Fund is estimated at $835,824. The chart at the right is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.125 million in Local Option Sales Tax collections in fiscal year 2010/11 with an increase of only $1,808 over FY 2009/10. $1.65 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $725,000. There is an agreement to forward 25% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $181,250.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 1/11 is estimated at $341,364.

Franchise taxes includes Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It continues to stay fairly stable.

The City also collects a small amount of mobile home taxes, the estimate for FY 10/11 is $7,250.

All revenues in this category are being conservatively budgeted due to the downturn in the economy.

Other City Taxes	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Local Option Sales Tax	4,224,858	4,375,125	4,183,906	4,123,192	4,125,000	1,808	0.04%
Hotel/Motel Tax	742,038	879,403	774,409	725,000	725,000	-	0.00%
Utility Excise Tax	401,498	381,477	398,324	402,890	341,364	(61,526)	-15.45%
Franchise Tax	366,272	392,338	368,246	372,000	370,000	(2,000)	-0.54%
Mobile Home Tax	4,336	5,381	6,476	7,175	7,250	75	1.16%
Total Other City Taxes	**5,739,002**	**6,033,724**	**5,731,361**	**5,630,257**	**5,568,614**	**(61,643)**	**-1.08%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $17,800 for FY 10/11.

Licenses and Permits

Licenses and permits revenues are expected to be down approximately $50,000 in FY 10/11 $100,000 mainly due to several large commercial projects being started in 09/10

Licenses & Permits	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Liquor, Beer & Cigarette permits	6,590	100	3,450	3,450	3,500	50	1.45%
Building permits	303,303	321,827	248,366	375,300	300,000	(75,300)	-30.32%
Electrical permits	43,208	30,236	24,352	30,000	30,000	-	0.00%
Mechanical permits	65,201	61,773	54,601	60,000	60,000	-	0.00%
Plumbing permits	52,513	47,988	32,720	60,000	60,000	-	0.00%
Right of way permits	6,253	2,154	3,518	4,000	5,950	1,950	55.43%
Business licenses	63,673	31,241	29,047	30,000	55,000	25,000	86.07%
Miscellaneous licenses	1,441	1,804	1,647	1,710	1,810	100	6.07%
Total licenses & permits	**542,182**	**497,123**	**397,701**	**564,460**	**516,260**	**(48,200)**	**-12.12%**

Intergovernmental

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved.

Intergovernmental	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
State replacement credits	17,542	17,987	18,091	17,689	17,120	(569)	-3.15%
State shared revenues	30,818	35,077	36,411	36,000	35,000	(1,000)	-2.75%
State grants	165	-	1,515	4,000	-	(4,000)	0.00%
Federal grants	90,908	113,759	156,785	71,424	165,400	93,976	59.94%
Other governments revenue	120,709	140,125	186,215	150,095	128,900	(21,195)	-11.38%
Total Intergovernmental	**260,142**	**306,948**	**399,017**	**279,208**	**346,420**	**67,212**	**16.84%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are projected to remain steady compared to FY 09/10 revenues.

Charges for Services	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Filing & application fees	74,540	69,900	120,202	104,100	108,600	4,500	3.74%
Recreation fees	143,017	150,127	167,343	192,691	184,982	(7,709)	-4.61%
Community Center	80,227	71,940	71,899	75,834	74,000	(1,834)	-2.55%
Miscellaneous	30,017	53,459	22,159	32,120	25,850	(6,270)	-28.30%
Total Charges for Services	**327,801**	**345,426**	**381,603**	**404,745**	**393,432**	**(11,313)**	**-2.96%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is conservatively budgeted in FY 08/09 due to decreased interest rates, and is budgeted to increase in FY 10/11.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to cell phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Interest	202,536	178,367	183,953	117,700	251,000	133,300	72.46%
Rents and leases	88,900	91,049	90,621	96,770	91,050	(5,720)	-6.31%
Penalty and interest	1,605	1,544	1,365	1,245	1,600	355	26.01%
Total Use of Money	**293,041**	**270,960**	**275,939**	**215,715**	**343,650**	**127,935**	**46.36%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2010/11 budget is estimated at $63,766 down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

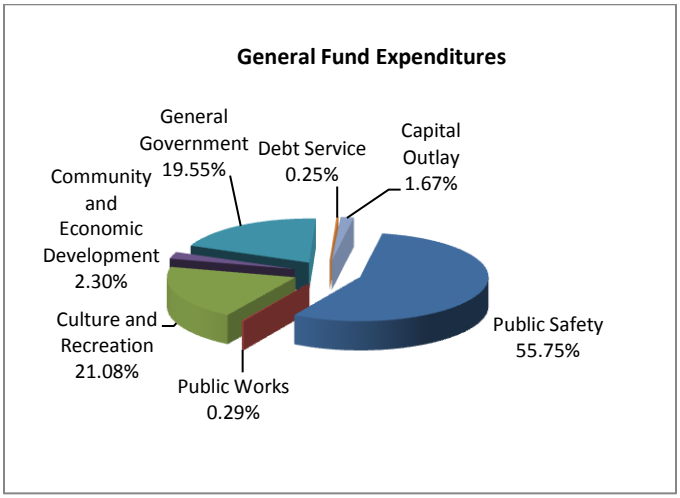
Miscellaneous	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Fines and forfeitures	158,296	136,767	129,394	140,500	135,700	(4,800)	-3.71%
Donations	31,332	19,166	14,565	13,500	13,000	(500)	-3.43%
Other grants	15,701	-	-	4,500	-	(4,500)	0.00%
Refunds and reimbursements	61,638	35,375	40,955	132,906	83,143	(49,763)	-121.51%
Miscellaneous	2,484	5,094	1,826	6,900	2,697	(4,203)	-230.18%
Total Miscellaneous	**269,451**	**196,402**	**186,740**	**298,306**	**234,540**	**(63,766)**	**-34.15%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Employee Benefits Fund	$ 2,196,971	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 3,500	Special projects in the Parks department.
Electronic Equipment Fund	$ 12,600	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Capital Improvement Fund	$ 119,451	To reimburse the General Fund for bonding costs.
Gaming Fund	$ 100,000	The City Council instructed staff to cut the operating budget by this amount through adopting an early retirement plan. This transfer will be funded only if needed after the plan is adopted.
Total Transfers In	$ 2,432,522	

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2010/11 are projected to decrease 4.9% from FY 2009/10. The primary reason for this increase is due to the Police Dispatch center being transferred to Scott County. Projected increases in employee's salaries and benefits including 0 to 2% cost of living increases for existing staff. Operating expenditures are decreased by 8.45% increase, also due to the transfer of the Dispatch Center. Capital funding decreased $25,609 for miscellaneous equipment.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for over 52% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has remained steady compared to FY 09/10.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $305,475 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, and the Community Center facility operations. The Parks and Recreation budget remains stable compared to FY 09/10.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.

- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are expected to decrease by 2.51% from FY 09/10 mainly due to some local commitments to other governmental units being satisfied in FY 09/10.

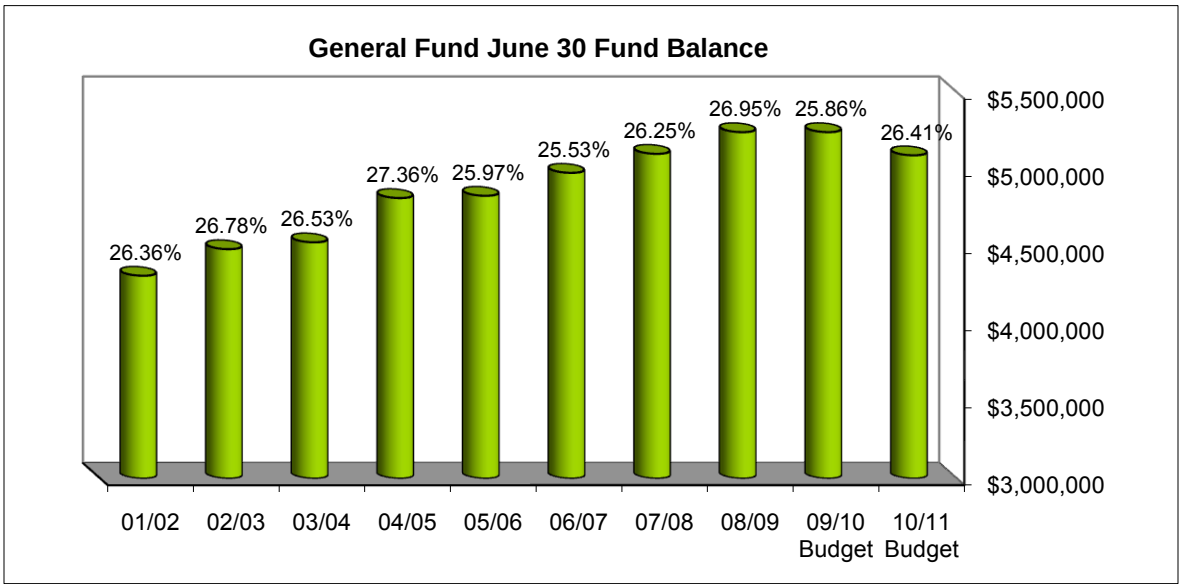
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2010/11:

Transfer out to:	Amount	Reason
Vehicle Replacement Fund	$ 100,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
CIP/Local Option Tax Fund	$ 1,650,000	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 64,021	Funds a portion of the operating expenditures of the Family Museum.
Transit Fund	$ 420,848	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.
Total Transfers out	$ 2,234,869	

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2011 is projected to be $5,090,884 which is approximately 26% of fiscal year 2010/11 operating expenditures.



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Safety:							
Police Department	5,698,606	6,014,104	6,035,361	6,434,555	5,617,259	(817,296)	-12.70%
Flood Control	27,173	88,563	71,515	65,952	53,673	(12,279)	-18.62%
Fire Department	2,107,218	2,472,304	2,580,575	2,920,493	2,921,202	709	0.02%
Department of Inspections	354,891	372,565	352,771	371,527	372,747	1,220	0.33%
Public Safety	**8,187,888**	**8,947,536**	**9,040,222**	**9,792,527**	**8,964,881**	**(827,646)**	**-8.45%**
Public Works:							
Highway Engineering	41,574	46,054	33,000	37,868	39,719	1,851	4.89%
Public Works	**41,574**	**46,054**	**33,000**	**37,868**	**39,719**	**1,851**	**4.89%**
Culture & Recreation:							
Library Services	1,852,475	1,948,106	1,969,440	2,070,199	2,145,812	75,613	3.65%
Parks	863,675	878,816	1,053,149	1,093,443	1,094,498	1,055	0.10%
Recreation	307,857	301,596	333,266	332,443	332,036	(407)	-0.12%
Community Center	79,204	80,078	84,110	86,892	88,838	1,946	2.24%
Culture & Recreation	**3,103,211**	**3,208,596**	**3,439,965**	**3,582,977**	**3,661,184**	**78,207**	**2.18%**
Community & Economic Development:							
Planning & Zoning	211,401	275,787	289,958	301,694	298,822	(2,872)	-0.95%
Other Community & Economic Development	117,557	124,937	252,694	280,290	296,794	16,504	5.89%
Community & Economic Development	**328,958**	**400,724**	**542,652**	**581,984**	**595,616**	**13,632**	**2.34%**
General Government:							
Mayor, Council & City Administration	885,168	754,342	715,400	827,256	716,609	(110,647)	-13.38%
Finance Administration	573,858	654,305	694,011	703,263	773,520	70,257	9.99%
Elections	-	16,092	2,416	-	5,000	5,000	
Legal services/City Attorney	195,674	196,368	237,775	257,474	261,390	3,916	1.52%
City Hall & General Buildings	709,619	788,420	859,286	848,733	845,892	(2,841)	-0.33%
Tort Liability	500,711	446,276	471,985	490,118	453,944	(36,174)	-7.38%
Other General Government	239,321	282,332	319,068	354,863	337,793	(17,070)	-4.81%
General Government	**3,104,351**	**3,138,135**	**3,299,941**	**3,481,707**	**3,394,148**	**(87,559)**	**-2.51%**
Debt Service	**65,381**	**39,701**	**55,341**	**85,000**	**55,000**	**(30,000)**	**-35.29%**
Capital Outlay	**212,825**	**268,030**	**255,083**	**353,205**	**327,596**	**(25,609)**	**-7.25%**
Total Expenditures by Function	**15,044,188**	**16,048,776**	**16,666,204**	**17,915,268**	**17,038,144**	**(877,124)**	**-4.90%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	6,927,097	7,425,512	7,737,259	8,371,315	8,091,908	(279,407)	-3.34%
Part-time/Temporary Employees	457,396	532,071	567,781	599,324	608,769	9,445	1.58%
Contract help	262,624	267,290	424,507	458,000	450,500	(7,500)	-1.64%
Overtime	321,025	391,183	427,620	436,104	294,320	(141,784)	-32.51%
Holiday pay	101,477	109,158	118,291	115,000	101,000	(14,000)	-12.17%
Retirement contributions	1,635,511	1,737,383	1,561,532	1,643,764	1,732,711	88,947	5.41%
Health, Dental, Life Insurance	1,272,174	1,270,291	1,433,725	1,433,224	1,331,564	(101,660)	-7.09%
Other pay	189,333	196,988	190,428	231,980	210,266	(21,714)	-9.36%
Total Salaries & Benefits	**11,166,637**	**11,929,876**	**12,461,143**	**13,288,711**	**12,821,038**	**(467,673)**	**-3.52%**
Operating expenditures							
Staff development (Conferences, travel & training)	244,832	263,858	268,742	261,480	257,250	(4,230)	-1.62%
Repair, maintenance & utilities	746,299	899,441	965,306	1,007,297	963,472	(43,825)	-4.35%
Risk Management	500,711	446,276	471,985	490,118	453,944	(36,174)	-7.38%
Payment to other agencies	569,406	444,611	413,873	400,960	383,455	(17,505)	-4.37%
Contractual services	969,932	1,115,424	1,150,889	1,290,328	1,102,220	(188,108)	-14.58%
Operating expenditures	398,963	468,710	428,289	532,625	494,816	(37,809)	-7.10%
Minor equipment	169,202	172,849	195,553	205,544	179,353	(26,191)	-12.74%
Total Operating expenditures	**3,599,345**	**3,811,169**	**3,894,637**	**4,188,352**	**3,834,510**	**(353,842)**	**-8.45%**
Debt Service	**65,381**	**39,701**	**55,341**	**85,000**	**55,000**	**(30,000)**	**-35.29%**
Capital Outlay							
Library materials	193,810	197,765	219,558	286,205	305,475	19,270	6.73%
Miscellaneous equipment	19,015	70,265	35,525	67,000	22,121	(44,879)	-66.98%
Total Capital Outlay	**212,825**	**268,030**	**255,083**	**353,205**	**327,596**	**(25,609)**	**-7.25%**
Total Expenditures by Category	**15,044,188**	**16,048,776**	**16,666,204**	**17,915,268**	**17,038,144**	**(877,124)**	**-4.90%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc(Dec) From 09/10	% Inc(Dec) From 09/10
Revenue:							
Property taxes	8,932,339	9,068,595	9,511,230	10,085,363	9,269,663	(815,700)	-8.09%
Other city taxes	5,739,002	6,033,723	5,731,361	5,630,257	5,568,614	(61,643)	-1.09%
Special assessments	6,761	9,505	12,163	15,667	17,800	2,133	13.61%
Licenses and permits	542,182	497,123	397,701	564,460	516,360	(48,100)	-8.52%
Intergovernmental	260,142	306,948	399,017	279,208	346,420	67,212	24.07%
Charges for services	327,801	346,205	381,603	404,745	393,432	(11,313)	-2.80%
Interest	293,041	270,960	275,939	215,715	343,650	127,935	59.31%
Other	269,451	196,403	186,740	298,306	234,540	(63,766)	-21.38%
Total revenue	**16,370,719**	**16,729,462**	**16,895,754**	**17,493,721**	**16,690,479**	**(803,242)**	**-4.59%**
Expenditures:							
Public Safety	8,187,887	8,931,821	9,040,218	9,792,527	8,989,881	(802,646)	-8.20%
Public Works	41,574	46,054	33,000	37,868	39,719	1,851	4.89%
Culture & Recreation	3,103,213	3,208,591	3,439,961	3,582,977	3,661,184	78,207	2.18%
Community & Economic Devleopment	328,959	400,723	542,650	581,984	595,616	13,632	2.34%
General Government	3,104,357	3,138,131	3,299,944	3,481,707	3,394,148	(87,559)	-2.51%
Debt service	65,381	39,701	55,341	85,000	55,000	(30,000)	-35.29%
Capital Projects	212,814	283,746	328,648	353,205	302,596	(50,609)	-14.33%
Total expenditures	**15,044,185**	**16,048,767**	**16,739,762**	**17,915,268**	**17,038,144**	**(877,124)**	**-4.90%**
Revenue over(under) expenditures	1,326,534	680,695	155,992	(421,547)	(347,665)	73,882	-17.53%
Financing sources (uses):							
Operating transfers in	2,705,144	2,820,084	2,693,451	2,772,779	2,432,522	(340,257)	-12.27%
Operating transfers out	(3,886,993)	(3,380,607)	(2,709,041)	(2,351,096)	(2,234,869)	116,227	-4.94%
Other financing sources	3,884	2,656					
Financing sources (uses), net	(1,177,965)	(557,867)	(15,590)	421,683	197,653	(224,030)	-53.13%
(under) expenditures and other financing	**148,569**	**122,828**	**140,402**	**136**	**(150,012)**	**(150,148)**	
Fund balance, beginning	4,828,961	4,977,530	5,100,358	5,240,760	5,240,896	136	0.00%
Adjustment for restatement							
Fund balance, ending	4,977,530	5,100,358	5,240,760	5,240,896	5,090,884	(150,012)	-2.86%
Fund balance as a % of expenditures	26.29%	26.25%	26.95%	25.86%	26.41%		

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Management of the Police Department in an efficient and effective manner toward the accomplishment of the goals and objectives within the framework of staffing and budget constraints.

ANALYSIS:

The Administration Program provides management and personnel services, planning, budgeting, and community services.

In FY 8/09, one police officer was hired; to fill a vacancy due to a resignation.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations	5,909	2,000	5,000	2,001
General Fund	372,256	373,112	437,851	424,378
TOTAL REVENUES	**378,165**	**375,112**	**442,851**	**426,379**
APPROPRIATION SUMMARY:				
Salaries & Wages	217,215	224,106	246,946	247,033
Employee Benefits & Costs	75,965	67,551	68,357	70,223
Staff Development	4380	3340	2600	2600
Services & Commodities	75,683	74,419	117,436	102,140
Special Events-0306 (Overtime)	4,922	5,696	7,512	4,383
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**378,165**	**375,112**	**442,851**	**426,379**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Captain	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Lieutenant	0.85	0.85	0.85	0.85
TOTAL POSITIONS	**2.35**	**2.35**	**2.35**	**2.35**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Consolidated Dispatch: direction
2. Maintain actual expenditures within budgeted guideline.
3. Accomplish 83% of all department objectives.
4. Maintain administrative costs at 8% of total budget.
5. Maintain administrative personnel at 4.46% of total FTEs.
6. Traffic Problems: Police Response.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	62.62	63.84	63.06	55.64
2. Departmental budget (General Fund)	$6,014,098	$6,031,965	$6,434,555	$5,639,380
3. City of Bettendorf population	32,445	32,769	33,097	33,428
WORKLOAD:				
1. % of time spent on personnel administration	50%	50%	50%	50%
2. % of time spent on fiscal management	10%	10%	10%	10%
3. % of time spent on community-wide police service	10%	10%	10%	10%
4. % of time spent on community involvement	30%	30%	30%	30%
5. Administration through subordinates (number)	3.5	3.5	3.5	3.5
PRODUCTIVITY:				
1. Administration costs as a % of total department budget	6.29%	6.22%	6.88%	7.56%
2. Administration personnel as a % of departmental personnel	3.75%	3.68%	3.73%	4.22%
3. Departmental cost per capita	$185.36	$184.07	$194.41	$168.70
EFFECTIVENESS:				
1. Total operating costs and capital outlay for the department (General Fund)	$6,014,098	$6,031,965	$6,434,555	$5,639,380
2. Total revenue generated (donations)	$9,894	$7,260	$13,000	$10,001
3. % of program performance objectives accomplished	90%	90%	90%	90%
4. Actual department appropriations compared to budget (%)	100%	100%	100%	100%
5. % of departmental objectives accomplished	90%	90%	90%	90%

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure the continued professionalism of its organization through an established training program, with a flexible approach which takes into consideration a constantly changing environment.

ANALYSIS:

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

This program provides on-going training, which includes training mandated by the State of Iowa.

In-service training is provided through the respective programs overtime budget, as well as on-duty training during shift overlaps.

Our training program is one of the best in the State with our employees receiving hours of training above what is mandated by the State of Iowa.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	171,095	164,913	130,939	51,512
TOTAL REVENUES	**171,095**	**164,913**	**130,939**	**51,512**
APPROPRIATION SUMMARY:				
Salaries & Wages	86,043	84,731	71,217	0
Employee Benefits & Costs	37,415	31,166	9,010	800
Staff Development	47,637	49,016	50,712	50,712
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**171,095**	**164,913**	**130,939**	**51,512**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Meet the state mandated training requirements of 36 hours of training over a three year period
2. Meet the state mandated training requirements on weapons qualifications.
3. Maintain and enhance the levels of expertise within the department.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of employees receiving training (FTE)	56.00	56.00	56.00	56.00
2. Yearly classroom training hours required by state per employee	12	12	12	12
3. Hours of weapon training mandated per employee annually	8	8	8	8
WORKLOAD:				
1. Weapons training hours provided annually per employee	12	12	12	12
2. # of classroom training hours provided per emp/annually	80	80	80	80
PRODUCTIVITY:				
1. Average cost of training per employee	$3,055	$2,945	$2,338	$920
EFFECTIVENESS:				
1. Average shooting score per employee (200/250 min. passing)	240	240	240	240
2. % of employees meeting state requirements on weapon qualifications	100%	100%	100%	100%
3. % of employees achieving state classroom training requirements	100%	100%	100%	100%

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety and welfare of the community through response to calls for service, enforcement, and preventive patrol, taking into consideration a constantly changing environment.

ANALYSIS:

The Patrol Division is responsible for the majority of all police related activities to include citizen contacts, response to requests for service, and other maintenance and enforcement action. Response time to all requests for services, especially emergency calls, has a direct correlation on arrest and apprehension, as well as the citizens' perception of police services. Patrol officers work four 10-hour days each week. This allows for overlapping shift coverage three times a day. During this time officers work on traffic and crime issues, as well as the completion of reports and training. This schedule helps provide needed manpower at busy times throughout the day, as well as assist in the management of overtime.

An all purpose canine was added to assist patrol with drug investigations, building searches, and officer safety.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Court Fines/Surcharges	108,868	100,197	105,000	105,000
Parking Tickets	575	420	500	700
Car Unlocking	2,120	1,800	2,000	2,000
Reimbursements	12,554	150	10,000	10,000
General Fund	2,643,068	2,628,052	2,818,160	2,989,923
TOTAL REVENUES	**2,767,185**	**2,730,619**	**2,935,660**	**3,107,623**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,804,494	1,822,593	2,007,868	2,120,505
Employee Benefits & Costs	755,481	687,689	706,941	766,267
Staff Development	776	680	1,390	1,390
Services & Commodities	206,434	219,657	219,461	219,461
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,767,185**	**2,730,619**	**2,935,660**	**3,107,623**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	2.97	3.00	3.00	3.00
Sergeant	3.00	2.97	2.95	2.95
Police Officer	22.64	23.76	22.75	23.78
Community Service Officer	0.50	0.50	0.50	1.00
Code Enforcement Officer	0.50	0.50	0.50	0.00
TOTAL POSITIONS	**30.61**	**31.73**	**30.70**	**31.73**

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to 90% of all emergency calls for service within 3 minutes.
2. Respond to 90% of all non-emergency calls within 20 minutes.
3. Maintain a 40% non-committed patrol time.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of calls for service	40,962	40,000	40,000	40,000
2. # of budgeted overtime hours	550	0	0	0
3. # of patrol vehicles	14	14	14	14
4. $ of budgeted overtime	125,000	125,000	125,000	125,000
WORKLOAD:				
1. Dispatched calls responded to	33,732	34,000	34,000	34,000
2. # of Group A offenses (criminal)	1,836	2,000	2,000	2,000
3. # of non-emergency calls	34,711	35,000	35,000	35,000
4. # of emergency calls (911)	6,020	6,100	6,100	6,100
5. # of Group B offenses	466	500	500	500
6. # of traffic enforcement actions (stops)	6,625	6,700	6,700	6,700
7. Actual $ of overtime worked	$135,285	$134,574	$160,000	$135,000
8. Officer initiated calls	19,382	19,400	19,401	19,402
PRODUCTIVITY:				
1. Total program cost per capita	$85.29	$83.33	$88.70	$92.96
2. Average response time	3.00	3.00	3.00	3.00
3. Average response time - non-emergency calls	0.00	0.00	0.00	0.00
4. # of citations issued as a % of traffic stops	0%	0%	0%	0%
5. % of traffic stops resulting in enforcement actions	56%	56%	56%	56%
EFFECTIVENESS:				
1. % of emergency calls responded to within 3 minutes	90%	90%	90%	90%
2. % of non-emergency calls responded to within 20 minutes	95%	95%	95%	95%
3. Clearance rate of Group A offenses	45%	45%	45%	45%
4. Total of overtime	100%	100%	100%	100%
5. % of non-committed patrol time (national standard-40%)	40%	40%	40%	40%
6. Crime rate per 1,000 population (Group A)	54.00	54.00	55.00	56.00

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Conduct follow-up investigations, when appropriate, on reported crime and maintain liaison with other law enforcement agencies. This program also includes the drug related enforcement.

ANALYSIS:

Investigative Services is responsible for conducting follow-up investigations on all assigned cases. Follow-up includes interviews and interrogations, crime scene processing, evidence collection, case submission, courtroom preparation and short-term counseling and referrals when juveniles are involved.

Officers provide crime prevention information to citizens and businesses. The department continues to work with the Bettendorf Community School District on their anti-drug program "Too Good for Drugs".

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Bettendorf Schools Reimbursement	85,692	82,797	83,000	85,000
Scott County Task Force Grant	0	51,181	50,000	50,000
General Fund	1,141,713	1,136,528	1,207,177	1,200,090
TOTAL REVENUES	**1,141,713**	**1,187,709**	**1,257,177**	**1,250,090**
APPROPRIATION SUMMARY:				
Salaries & Wages	766,774	825,147	891,954	859,241
Employee Benefits & Costs	314,739	310,466	309,756	314,525
Staff Development	2,069	2,755	8,900	8,900
Services & Commodities	58,131	49,341	46,567	45,303
Capital Expenditures	0	0	0	22,121
TOTAL APPROPRIATIONS	**1,141,713**	**1,187,709**	**1,257,177**	**1,250,090**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.97	0.97	0.90	0.90
Sergeant	2.96	2.96	2.96	2.96
Police Officer	5.91	5.88	5.85	5.85
Secretary II	1.00	1.00	1.00	1.00
Social Worker	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**12.84**	**12.81**	**12.71**	**12.71**

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain a crime clearance rate of 10% on assault, theft and burglary.
2. Maintain a crime clearance rate of 50% on sex offenses and robberies.
3. Clear 100% of all reported homicides.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total of cases screened	4,000	4,000	4,000	4,000
2. # of Group A offenses reported	1,830	1,850	1,850	1,850
3. # of personnel	12.84	12.81	12.71	12.71
4. City of Bettendorf population	32,445	32,769	33,097	33,428
5. # of employee background checks requested	20	20	20	20
6. Requests or referrals for social worker assistance	302	302	302	302
7. School system student population	6,794	6,794	6,794	6,794
WORKLOAD:				
1. Investigations conducted	600	600	600	600
2. Average # of cases assigned per detective	66	66	66	66
3. # of crimes against property	1,234	1,250	1,250	1,250
4. # of crimes against person	249	250	250	250
5. # of crimes against society	347	350	350	350
6. Cases assigned to social worker	302	310	310	310
7. # of background checks conducted	20	20	20	20
PRODUCTIVITY:				
1. Average cost per case	$285.43	$296.93	$314.29	$312.52
2. Program cost per capita	$35.19	$36.24	$37.98	$37.40
EFFECTIVENESS:				
1. Crime clearance rate of Group A offenses	44%	44%	44%	44%
2. Total $ of overtime (%)	100%	100%	100%	100%
3. Crime rate per 1,000 population (Group A/B offense)	54.00	54.00	55.00	56.00
4. % of cases submitted for prosecution that result in same	95%	95%	95%	95%

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide department support by providing reports, information, identification, function, evidence and property storage and evidence processing.

ANALYSIS:

Support Services provides a staff function for the department's mission by providing equipment, supplies, and information.

Information about department activities is achieved by the Records clerks.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Report Copies	7,402	7,500	8,000	8,000
General Fund	415,396	387,564	443,707	331,386
TOTAL REVENUES	**422,798**	**395,064**	**451,707**	**339,386**
APPROPRIATION SUMMARY:				
Salaries & Wages	116,967	116,290	130,172	118,143
Employee Benefits & Costs	27,766	29,448	30,872	28,580
Staff Development	0	128	295	295
Services & Commodities	278,065	249,198	290,368	192,368
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**422,798**	**395,064**	**451,707**	**339,386**
AUTHORIZED POSITIONS:				
Captain	0.00	0.00	0.00	0.00
Records Clerk	1.50	1.50	1.50	1.50
Senior Records Clerk	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Make available information within 72 hours by data input.
2. Inventory all recovered/found/seized property.
3. Submit all necessary reports, records in a timely manner.
4. Maintain accuracy of 99% of 25,000 records.
5. Respond to all record requests from the public within 48 hours.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of officer generated reports requiring written reports	13,534	13,550	13,550	13,550
2. # of reports on arrested/cited individuals (warning)	0	0	0	0
3. # of arrested individuals	1,573	1,573	1,573	1,573
4. Bettendorf population	32,445	32,769	33,097	33,428
5. # of calls resulting in arrest/citation/written warning	8,342	8,350	8,350	8,350
WORKLOAD:				
1. # of officer generated reports entered	13,534	13,550	13,550	13,550
2. # of mug shots and fingerprints	1,233	1,240	1,240	1,240
PRODUCTIVITY:				
1. Program cost per capita	$13.03	$12.06	$13.65	$10.15
EFFECTIVENESS:				
1. # of offense & arrest reports filed within five working days	98%	98%	98%	98%
2. Inventory placed in storage within three working days	80%	80%	80%	80%
3. $ of revenues generated	$7,402	$7,500	$8,000	$8,000

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety of the motoring public and pedestrians by a selective program of enforcement, control and direction at designated locations.

ANALYSIS:

Traffic Bureau continues to provide the community with a proactive approach to the enforcement of traffic laws within the city.

Traffic control is provided at selected intersections by school crossing guards, which when combined with safety lectures and enforcement by traffic officers, facilitates the safe passage of our children.

Investigations are conducted on selected categories of accidents.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Governor's Traffic Safety Grant	44,563	26,416	45,000	45,000
IDOT Traffic Safety Project Grant	0	0	0	0
General Fund	283,758	314,528	325,700	326,258
TOTAL REVENUES	**328,321**	**340,944**	**370,700**	**371,258**
APPROPRIATION SUMMARY:				
Salaries & Wages	232,916	255,345	273,727	267,396
Employee Benefits & Costs	66,830	63,232	66,202	73,091
Staff Development	0	1,124	1,720	1,720
Services & Commodities	28,575	21,243	29,051	29,051
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**328,321**	**340,944**	**370,700**	**371,258**
AUTHORIZED POSITIONS:				
Sergeant	0.95	0.95	0.95	0.95
Police Officer	1.00	1.00	1.00	1.00
Captain/Crossing Guards	0.11	0.40	0.40	0.44
Crossing Guards/part-time	1.61	1.94	2.16	4.20
TOTAL POSITIONS	**3.67**	**4.29**	**4.51**	**6.59**

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Reduce current accident rate through enforcement action.
2. Solve 50% of all hit and run accidents.
3. Maintain school crossing as requested.
4. Conduct a minimum of 3 traffic safety checks

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of reportable accidents occurring city-wide	819	819	819	819
2. School systems population	6,794	6,794	6,794	6,794
3. Number of traffic stops	8,857	8,857	8,857	8,857
4. # of non-reportable accidents occurring city-wide	273	275	275	275
WORKLOAD:				
1. # of citations given	5,999	6,000	6,000	6,000
2. # of investigations performed on traffic accidents	1092	1100	1100	1100
3. # of children crossing at controlled intersections	624	625	625	625
4. # of hit and run accidents	172	180	180	180
5. # of written warnings	2,858	2,900	2,900	2,900
PRODUCTIVITY:				
1. Program cost per capita	$10.12	$10.40	$11.20	$11.11
EFFECTIVENESS:				
1. Change in accidents reported from prior year	8%	8%	8%	8%
2. % of hit and run accidents solved	0%	0%	0%	0%
3. % of accident investigations resulting in enforcement action	26%	26%	26%	26%
4. % of reportable hit and run accidents resulting in enforcement action	17%	17%	17%	17%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage, coordinate and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials and Training Divisions through planning, writing and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

The department's primary objective shall be to continue to provide emergency response to the public in the most cost-effective manner. It takes a minimum of two personnel on EMS calls, four personnel in vehicle extrication situations, 21 personnel on structure fires involving only room and contents, and 24 personnel on structure fires beyond room and contents and hazardous materials incidents to safely and effectively handle the situation.

All department operations shall be conducted safety and in compliance with OSHA rules and regulations.

The department is the first Iowa fire department to join Illinois Mutual Aid Box Alarm System (MABAS). This is a systematic approach to mutual aid whereas no departments are overtaxed or overutilized. Members include Moline, East Moline, Rock Island, and the Rock Island Arsenal.

Management Agenda items include: staffing direction and funding, International Fire/Building Code compliance, as well as succession planning.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	292,115	303,039	360,917	306,797
Fire District #1	36,080	56,072	22,200	33,000
Panorama Park Fire District	1,459	1,862	1,895	1,900
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	0	0	0	0
Donations	13,230	7,506	8,000	7,500
Burn permits	575	455	500	600
Report Copies	80	95	100	100
TOTAL REVENUES	**348,339**	**373,829**	**398,412**	**354,697**
APPROPRIATION SUMMARY:				
Salaries & Wages	219,339	228,525	226,919	223,209
Employee Benefits & Costs	50,274	51,385	48,056	42,149
Staff Development	2,792	3,594	5,000	5,000
Services & Commodities	75,934	90,325	118,437	84,339
Capital Expenditures				
TOTAL APPROPRIATIONS	**348,339**	**373,829**	**398,412**	**354,697**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fire staffing options evaluation
2. Opening of Downtown fire station
3. Serve as liaison between the Department and Mayor, City Council and City Administrator.
4. Develop, implement, and enforce policies and procedures and to increase efficiency and effectiveness of all programs.
5. Provide personnel management to the career and volunteer membership.
6. Recruit and maintain qualified volunteer personnel.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	23.5	23.5	26.5	26.5
2. # of volunteer members	20	20	20	20
3. Total population served	50,345	50,345	50,345	50,345
4. Departmental Budget	$2,527,809	$2,599,100	$2,920,493	$2,921,202
5. Assessed valuation				
a. FD #1	$136,000,000	$136,000,000	$136,000,000	$136,000,000
b. Panorama Park	$2,400,000	$2,400,000	$2,400,000	$2,400,000
6. Mill Levy				
a. FD#1	$0.6075	$0.6075	$0.6075	$0.6075
WORKLOAD:				
1. % of time spent on: (based on 40 hour week)				
a. Personnel	24%	24%	24%	24%
b. Budgeting/Accounting	7%	7%	7%	7%
c. Purchasing	6.5%	6.5%	6.5%	6.5%
d. Planning	25%	25%	25%	25%
e. Community Relations	12.5%	12.5%	12.5%	12.5%
f. Meetings	12.5%	12.5%	12.5%	12.5%
g. Emergency Response	12.5%	12.5%	12.5%	12.5%
PRODUCTIVITY:				
1. Administration cost as a % of total departmental Budget (net of transfers)	13.78%	14.38%	13.64%	12.14%
2. Administrative personnel as a % of departmental personnel	6.38%	6.38%	5.66%	5.66%
EFFECTIVENESS:				
1. Annual departmental cost per capita (net of revenues)	$77.91	$79.32	$88.24	$88.26

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To promote personal career development by providing regular, quality, progressive in-house educational programs. To support participation in local, state and national conferences and seminars, and to encourage advanced certifications in fire suppression, prevention, EMS and hazardous materials.

ANALYSIS:

The provision of quality, professional, and up-to-date training is essential in preparing a staff comprised of paid and volunteer members to respond to and handle diverse types of emergencies.

The firefighting team of the City of Bettendorf maintains the highest level of professionalism through in-house training in both basic and advanced skills in firefighting, emergency medicine, and rescue. Specialized training is provided to all members through the use of recognized training programs and institutions nationwide.

Emphasis will continue to be placed on the completion of the training center located at the city Maintenance Annex to insure a safe controlled training atmosphere.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	47,498	29,420	9,536	62,492
NFA, Training Funds	3,880	12,393	50,000	16,943
TOTAL REVENUES	**51,378**	**41,813**	**59,536**	**79,435**
APPROPRIATION SUMMARY:				
Salaries & Wages	29,554	27,059	33,675	47,010
Employee Benefits & Costs	12,295	9,763	13,075	19,639
Staff Development	3,943	2,218	3,000	3,000
Services & Commodities	5,586	2,773	9,786	9,786
Capital Expenditures				
TOTAL APPROPRIATIONS	**51,378**	**41,813**	**59,536**	**79,435**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.50	0.40	0.40	0.70
TOTAL POSITIONS	**0.60**	**0.50**	**0.50**	**0.80**

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct three regularly scheduled in-house training sessions per month emphasizing progressive, recognized fire suppression, rescue, emergency medical services, and Haz-Mat operations.
2. Prepare personnel for successful completion of the State of Iowa advanced certifications in Firefighter I & II, Instructor I, and Emergency Medical Technician, Basic through Intermediate.
3. Conduct special in-house training sessions in Engineering, Officer Development, Incident Command, Hazardous Materials, confined space and live fire training.
4. Require and conduct in-house certification as a Recruit Firefighter for all paid and volunteer recruits.
5. Send officers to the International Association of Fire Chiefs and Fire Department Instructor's Conferences.
6. Send personnel to the Iowa State Fire Schools.
7. Maintain the burn building, which includes the confined space training module.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of paid members requiring training	23	23	26	26
2. # of volunteer members requiring training	20	20	20	20
3. # of paid and volunteer candidate firefighters requiring train	15	15	18	18
WORKLOAD:				
1. Annual OSHA training requirements for hazardous materials, confined space, infections disease - provided per member	54	54	57	57
2. Annual required State Emergency Medical Services recertification provided per member (hours)	24	24	27	27
3. Annual required CPR recertifications provided per member	13	13	16	16
4. Annual required rapid defibrillation recertification per mem	0	0	0	0
5. Annual Firefighter I, Firefighter II certifications	12	12	15	15
PRODUCTIVITY:				
1. # of regularly scheduled training man-hours annually	1,280	1,280	1,280	1,280
2. # of specialty courses attended annually (NFA, IA fire school)	14	14	14	14
3. # of recruit firefighter courses annually	1	1	1	1
4. # of in-house special training sessions (sort team)	2	2	2	2
5. # of live structure burns	2	2	2	2
EFFECTIVENESS:				
1. # of members certified as Firefighter I, Firefighter II	43	43	46	46
2. # of Emergency Medical Technician certified members	42	42	45	45
3. # of CPR certified members	43	43	46	46
4. % of paid membership certified as Firefighter I, II	100%	100%	100%	100%
5. % of paid membership certified as EMT-A, EMT-I	100%	100%	100%	100%
6. % of volunteer membership certified as EMT-A, EMT-I, FR	70%	70%	70%	70%
7. % of volunteer membership certified as Firefighter I, II	100%	100%	100%	100%
8. % of membership certified as Instructor I	5%	5%	5%	5%

PROGRAM NAME: FIRE SUPPRESSION | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To immediately respond to, confine, and extinguish fires. To immediately respond to and provide coordination and rescue during man made and natural disasters, and to respond to and assist the public in non-emergency situations.

ANALYSIS:

Provide an efficient, effective firefighting force while accomplishing all services essential to a professional, progressive, and innovative department.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	389,685	408,721	434,899	446,083
TOTAL REVENUES	**389,685**	**408,721**	**434,899**	**446,083**
APPROPRIATION SUMMARY:				
Salaries & Wages	174,378	189,552	200,296	200,587
Employee Benefits & Costs	108,316	91,475	108,533	119,426
Staff Development	8,387	14,410	14,050	14,050
Services & Commodities	71,652	113,284	112,020	112,020
Capital Expenditures	26,952	0	0	0
TOTAL APPROPRIATIONS	**389,685**	**408,721**	**434,899**	**446,083**
TOTAL NET OF TRANSFERS	**389,685**	**408,721**	**434,899**	**446,083**
AUTHORIZED POSITIONS:				
Lieutenant	0.45	0.45	0.45	0.45
Firefighter	2.70	2.70	2.55	3.00
TOTAL POSITIONS	**3.15**	**3.15**	**3.00**	**3.45**

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Immediately respond to all structural fires with a first alarm assignment of two engines, one truck and one rescue.
2. Employ modern, progressive tactics and strategies in the suppression of fires.
3. Upgrade and enhance the safety of personnel by striving towards compliance with National Fire Protection Association Standard 1500.
4. Provide immediate response by a minimum staffing of three on-duty paid personnel and one officer with a volunteer response of a minimum of fourteen volunteer personnel on all working structural fires.
5. Employ thermal imaging devices in all structural fires.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Fire District #1 & Panorama Park (sq. miles of service area)	13.3	13.3	13.3	13.3
3. Total population served (Bett, Panorama Pk, Fire Dist. #1)	50,345	50,345	50,345	50,345
4. Assessed property valuation to preserve (excluding FD#1)	$1,791,227,146	$1,791,227,146	$1,791,227,146	$1,791,227,146
WORKLOAD:				
1. # of actual fires	90	90	53	55
2. # of fire alarms	240	240	228	240
3. # of public assists	340	340	579	560
4. Call volume - Spruce Hills response area	270	270	384	385
5. Call volume - State Street response area	180	180	245	245
6. Call volume - Pleasant Valley response area	69	69	119	120
7. Call volume - Panorama Park response area	0	0	0	0
8. Call volume - Fire District #1 response area	7	7	21	22
9. # of structure fires	45	45	32	35
PRODUCTIVITY:				
1. Total $ of fire loss	$4,913,775	$4,913,775	$4,913,775	$4,913,775
EFFECTIVENESS:				
1. Average response time provided (minutes)	4.00	4.00	4.00	4.00
2. Insurance Service Office rating	3	3	3	3
3. Paid shift personnel on duty				
8 on duty			10	10
7 on duty	50	50	56	61
6 on duty	114	114	294	294
5 on duty	201	201	5	0
4 on duty	0	0	0	0
3 on duty	0	0	0	0
2 on duty	0	0	0	0
4. Personnel on scene at working structure fires (average)	18	18	19	19
5. Paid 40 hour employees on duty (days)				
6 on duty	0	0	0	0
5 on duty	0	0	0	0
4 on duty	0	0	0	0
3 on duty	0	0	0	0
2 on duty	182	182	155	155
1 on duty	67	67	94	94
0 on duty	116	116	116	116

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Prevention of fires and personal loss through inspection of property, investigation of fires to determine cause and origin, public education and training in fire safety, review of construction plans of all new buildings for fire safety, injury prevention programs. The identification and counselin of juvenile firesetters and the preplanning of buildings to provide for efficient and effective response to fire emergencies.

ANALYSIS:

Fire prevention is the cornerstone to which this department revolves.

Inspections and preplans remain a primary focus in this department.

The department conducts the following inspections: rental property, liquor license, new business, and State mandated inspections of schools, hospitals, nursing homes, day care centers, and motels/hotels.
Each shift conducts rental property inspections. C-shift is assigned to all other types.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Tax	208,054	231,757	255,684	302,048
TOTAL REVENUES	**208,054**	**231,757**	**255,684**	**302,048**
APPROPRIATION SUMMARY:				
Salaries & Wages	142,444	164,624	175,371	207,049
Employee Benefits & Costs	51,848	50,791	58,894	73,580
Staff Development	3,280	3,063	5,300	5,300
Services & Commodities	10,482	13,279	16,119	16,119
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**208,054**	**231,757**	**255,684**	**302,048**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.90	0.80	1.15	1.35
TOTAL POSITIONS	**2.00**	**1.90**	**2.25**	**2.45**

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous, and City owned occupancies.
2. Conduct annual fire/life safety inspections on all occupancies licensed by State Fire Marshal (i.e. preschools, schools, nursing homes, health care facilities).
3. Investigate all fires to determine cause and origin and assist in the prosecution of arson cases.
4. Develop new and update existing preplans for assembly, business, industrial, educational, hotel/apartment, and hazardous occupancies.
5. Review and follow up on all new construction projects.
6. Present fire safety education primarily to the young and old through innovative programs such as puppet shows and Channel 9.
7. Provide fire safety educational materials to all nursery and pre-schools and grades K-2.
8. Provide employee fire safety training and education to the workplace.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Certificate of occupancy inspections	48	48	48	48
2. # of juvenile firesetters	5	5	5	5
3. State mandated fire/life safety inspections				
a. preschools/school	65	65	65	65
b. nursing homes	2	2	2	2
c. Rental	760	760	760	760
4. # of State mandated liquor license inspections	60	60	60	60
WORKLOAD:				
1. # of annual business inspections	100	100	100	100
2. # of tours, presentations, special demonstrations	60	60	60	60
3. # of investigations	55	55	55	55
4. # of new construction building and site plan reviews	110	110	110	110
5. # of private fire hydrant inspections	80	80	80	80
PRODUCTIVITY:				
1. Average man-hours per building plan review	5	5	5	5
2. Average man-hours per inspection	1	1	1	1
3. Average man-hours per site plan review, storage tank	3	3	3	3
4. # of man-hours spent on public education	1,700	1,700	1,700	1,700
EFFECTIVENESS:				
1. # of articles written in newspapers, etc.	0	0	0	0
2. # of permits issued	65	65	48	45
3. # of adults educated	800	800	800	800
4. # of children educated	3,300	3,300	3,300	3,300
5. # of citations	0	0	0	0

PROGRAM NAME: EMS/RESCUE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide immediate first response emergency medical services at the emergency medical technician-intermediate level including rapid defibrillation and respond to incidents requiring specialized, technical rescue operations by properly trained and certified personnel.

ANALYSIS:

EMS/rescue calls comprise a high percentage of the department's calls. The greatest staff allocation is towards providing this essential, often times, lifesaving program.

Staff provides immediate first response EMS at the EMT-paramedic provisional level and responds to incidents requiring specialized technical rescue operations by properly trained and certified personnel.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	1,058,001	1,134,442	1,334,740	1,396,386
TOTAL REVENUES	**1,058,001**	**1,134,442**	**1,334,740**	**1,396,386**
APPROPRIATION SUMMARY:				
Salaries & Wages	700,028	802,963	947,684	952,941
Employee Benefits & Costs	293,871	291,591	330,414	391,803
Staff Development	9,709	9,018	5,191	5,191
Services & Commodities	42,228	30,870	51,451	46,451
Capital Expenditures	12,165			
TOTAL APPROPRIATIONS	**1,058,001**	**1,134,442**	**1,334,740**	**1,396,386**
AUTHORIZED POSITIONS:				
Lieutenant	1.40	1.40	1.40	2.10
Firefighter	13.00	13.00	13.00	14.10
TOTAL POSITIONS	**14.40**	**14.40**	**14.40**	**16.20**

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to all emergency and non-emergency medical requests immediately with a minimum of two certified EMT's.
2. Provide rapid defibrillation to victims of sudden cardiac arrest.
3. Provide paramedic level care to medical and trauma victims.
4. Provide vehicle extrication (victim removal) in situations of victim entrapment from vehicle accidents in under 10 minutes.
5. Maintain and purchase equipment and supplies as needed.
6. Provide personnel with an infectious disease prevention program.
7. Write reports and maintain records on all victims and calls as required by the State of Iowa Health Department.
8. Provide CPR training programs to city staff.
9. Provide immediate response with trained and certified personnel to incidents requiring swiftwater, underwater (dive), high angle, farm, confined space and other types of specialized rescue.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire Dist. #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Population served	50,345	50,345	50,345	50,345
WORKLOAD:				
1. Call volume	1,653	1,653	1,888	1,900
2. # of ALS calls	270	270	234	235
3. # of victims treated	1,540	1,540	1,614	1,625
4. # of MVA's PI's	100	100	96	100
5. # of extrications	3	3	7	3
6. # of high angle/technical rescues	1	1	1	1
7. # of rapid defibrillations	0	0	0	0
8. # of water rescues	4	4	5	4
PRODUCTIVITY:				
EFFECTIVENESS:				
1. Average response time provided (minutes)	4 minutes	5 minutes	5 minutes	6 minutes

PROGRAM NAME: HAZARDOUS MATERIAL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide trained personnel and adequate resources to safely and effectively mitigate hazardous materials incidents of a chemical, biological, or radiological nature posing a threat to life, property and the environment.

ANALYSIS:

Revenues from the hazardous materials program are derived from both response charges and the General Fund, which pays salaries, benefits, and operating and capital expenses. With this system, the spiller pays the actual cost of the response.

Bettendorf Fire is one of 16 designated hazmat teams in the state of Iowa.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	102,000	97,827	156,164	133,134
Haz-mat Response Charges	7,905	4,552	13,000	5,000
TOTAL REVENUES	**109,905**	**102,379**	**169,164**	**138,134**
APPROPRIATION SUMMARY:				
Salaries & Wage	58,090	63,183	100,138	76,977
Employee Benefits & Costs	25,351	23,074	36,008	29,023
Staff Development	281	2,181	3,700	3,700
Services & Commodities	26,183	13,941	29,318	28,434
Capital Expenditures				
TOTAL APPROPRIATIONS	**109,905**	**102,379**	**169,164**	**138,134**
AUTHORIZED POSITIONS:				
Lieutenant	0.15	0.15	0.15	0.15
Firefighter	0.90	0.90	0.90	1.05
TOTAL POSITIONS	**1.05**	**1.05**	**1.05**	**1.20**

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Detect, establish concentration levels, and identify through lab analysis known materials and wastes.
2. Plug, cap, and seal leaks due to punctures, cracks, tears or corrosion in containers, drums, pipes, and tanks from pin hole size to 12" x 12" in diameter.
3. Contain and store the products of a clean-up operation, disposal of damaged or leaking containers that cannot be stopped, and contaminated equipment and clothing in securable drums up to 85 gallons prior to approved disposal.
4. Neutralize petroleum based product spills.
5. Contain spills up to 100 gallons through the use of diking, blocking, and absorbing materials.
6. Provide the trained personnel with appropriate levels of protective equipment during hazardous materials exposure and handling.
7. Provide decontamination and first aid for personnel and victims exposed to hazardous materials.
8. Provide technical expertise, liaison with local state, federal agencies, and support to the incident commander during incidents.
9. Further organize and administer the Superfund Amendments & Reorganization Act Title III Program. (federal regulations)
10. Provide bulk storage of firefighting foam and hazardous materials containment supplies.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire District #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Scott County East of Highway 61 (sq. miles of service area)	83	83	83	83
4. # of reporting industries/businesses	42	42	42	42
WORKLOAD:				
1. # of hazardous materials calls	110	110	128	120
PRODUCTIVITY:				
1. Hourly response rate charged	$700	$700	$800	$800
EFFECTIVENESS:				
1. Total program revenue from fees and charges	$7,905	$4,552	$13,000	$5,000

PROGRAM NAME: GENERAL MAINTENANCE & DISASTER PREPAREDNESS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To purchase, inspect, inventory, maintain, repair, and manage Fire Department's equipment, apparatus and station/grounds, resources.

ANALYSIS:

Funds are allocated to small equipment and vehicle repair provided by on-duty staff, maintenance of four fire stations, and general department operating supplies.

To meet the Insurance Services Office (ISO) requirements for certification, department staff annually tests all ladders, hose, and pumps.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	362,447	306,159	268,058	204,419
TOTAL REVENUES	**362,447**	**306,159**	**268,058**	**204,419**
APPROPRIATION SUMMARY:				
Salaries & Wages	173,484	117,128	84,601	61,825
Employee Benefits & Costs	70,409	44,710	27,372	22,006
Staff Development	0	0	0	0
Services & Commodities	101,041	125,796	156,085	120,588
Capital Expenditures	17,513	18,525	0	0
TOTAL APPROPRIATIONS	**362,447**	**306,159**	**268,058**	**204,419**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.70	0.90	0.70	0.80
TOTAL POSITIONS	**0.80**	**1.00**	**0.80**	**0.90**

PROGRAM NAME: GENERAL MAINTENANCE & DISASTER PREPAREDNESS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purchase National Fire Protection Association compliant equipment and apparatus.
2. Maintain apparatus and equipment to acceptable industry standards.
3. Maintain stations and grounds to a clean, functional, aesthetically pleasing, safe level.
4. Maintain up-to-date inventories and use logs for all equipment.
5. Immediately repair or replace damaged equipment and apparatus.
6. Maintain all apparatus and equipment to be functional and safe.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of fire stations and grounds to maintain	5	5	5	5
2. # of rescue boats to maintain	3	3	3	3
3. # of administrative vehicles to maintain	3	3	3	3
4. # of trailers to maintain	5	5	2	2
5. # of rescue squads to maintain	3	3	3	3
6. # of trucks to maintain	1	1	1	1
7. # of brush trucks to maintain	0	0	0	0
8. # of engines to maintain	5	5	5	5
9. # of tankers to maintain	1	1	1	1
10. Square feet of buildings to maintain	27,900	27,900	27,900	27,900
WORKLOAD:				
1. Annual pump service tests (hours spent)	32	32	32	32
2. Annual hose tests (length of hose in feet tested)	19,200	19,200	19,200	19,200
3. Square feet of buildings maintained	27,300	27,300	27,300	27,300
PRODUCTIVITY:				
1. Average cost of maintenance per square foot	$13.28	$11.21	$9.82	$7.49
EFFECTIVENESS:				
1. % of performance objectives completed	100%	100%	100%	200%

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Inspect all construction and demolition of private property; inspect residential rental properties and new businesses for licenses; inspect for all electrical, plumbing, heating and ventilation, building and zoning code violations. Investigate and issue flood plain development permits. Perform plan review of all projects prior to the issuance of building permits. Maintain accurate records of current and archival projects and issues.

ANALYSIS:

Permit activity has increased during FY 2009/2010, exceeding 2008/2009. New home construction numbers are rising and the assessed value for all permits issued has increased fiscal year to date by 60 percent. New construction valuation has increased by 90 percent over the previous fiscal year.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Building Permits	321,725	248,111	375,000	300,000
Electrical Permits	30,236	24,352	35,266	30,000
Mechanical Permits	61,773	54,601	54,104	60,000
Plumbing Permits	47,988	32,720	63,269	60,000
Rental Inspections	15,456	16,865	16,900	20,000
TOTAL REVENUES	**477,178**	**376,649**	**544,539**	**470,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	230,672	242,289	251,596	250,916
Employee Benefits & Costs	78,801	84,743	86,077	87,977
Staff Development	3,023	5,256	7,050	7,050
Services & Commodities	17,862	20,485	26,804	26,804
Capital Expenditures				
TOTAL APPROPRIATIONS	**330,358**	**352,773**	**371,527**	**372,747**
AUTHORIZED POSITIONS:				
Chief Building Official	0.00	0.00	0.00	0.00
Senior Building Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.50
Building Permit Technician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	0.00	0.00
TOTAL POSITIONS	**5.50**	**5.50**	**4.50**	**4.50**

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Inspect all new and renovated commercial construction projects within eight hours of request.
2. Inspect all new and renovated residential property within eight hours of request.
3. Inspect/investigate all Flood Plain construction applications, within 48 hours of application.
4. Inspect all miscellaneous construction work (fences, decks, concrete, etc.)
5. Field all private property owner and contractor construction and maintenance questions.
6. Complete plan review on all building permit applications.
7. Review all site plans for code compliance.
8. Field complaints only on rental units.
9. Collect, receipt and deposit funds for permits on a bi-weekly basis.
10. Schedule and staff monthly board meeting for four boards, prepare agendas, staff reports and minutes.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total requests for inspections - all types	6,200	6,200	6,200	6,200
2. Pre-construction interviews	40	40	40	40
3. # of liquor permits/safety inspections per year				
4. Flood plain permit applications processed annually	15	15	15	15
5. Permit applications	3,200	3,200	3,200	3,200
6. # of rental inspections	25	25	25	25
7. # of annual board and commission meetings	48	48	48	48
WORKLOAD:				
1. Total inspections conducted - all types	6,200	6,200	6,200	6,200
2. Total hours on inspections	4,500	4,500	4,500	4,500
3. Inspector hours on pre-construction interviews	80	80	80	80
4. Inspector hours conducting business/safety inspections	12	12	12	12
5. Inspector hours on flood plain permits	25	25	25	25
6. Building permits issued	3,200	3,200	3,200	3,200
7. # of annual bank deposits made.	110	110	110	110
8. # of seminars and conferences scheduled for staff	8	8	8	8
PRODUCTIVITY:				
1. Cost per inspection conducted	$53.28	$56.90	$59.92	$60.12
2. Average hours per inspection	0.73	0.73	0.73	0.73
3. Hours spent per pre-construction interview	2.00	2.00	2.00	2.00
4. Hours spent per business/safety inspection	0.75	0.75	0.75	0.75
5. Hours spent per flood plain permit	2.00	2.00	2.00	2.00
6. Staff hours per deposit preparation	1.50	1.50	1.50	1.50
7. Staff hours per rental inspection	1.00	1.00	1.00	1.00
8. Hours of staff support per board/commission meeting	4.00	4.00	4.00	4.00
EFFECTIVENESS:				
1. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
2. % of new residential building permits issued within 72 hours of receipt	98%	98%	98%	98%
3. Average response time per inspection request (hours)	6	6	6	6
4. Time of inspections completed to results posted (hours)	4	4	4	4
5. Total revenue generated from permits	$461,722	$359,784	$527,639	$450,000

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the City's folding floodwall, flood control stations and Mississippi River Levee.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	88,562	71,514	100,952	53,673
TOTAL REVENUES	**88,562**	**71,514**	**100,952**	**53,673**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,711	15,856	19,688	26,501
Employee Benefits & Costs	9,722	4,161	6,106	9,514
Staff Development	0	0	0	0
Services & Commodities	36,410	51,497	40,158	17,658
Capital Expenditures	15,719	0	35,000	0
TOTAL APPROPRIATIONS	**88,562**	**71,514**	**100,952**	**53,673**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required annual inspection.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable wall	200	200	200	200
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$2.73	$2.18	$3.05	$1.68
EFFECTIVENESS:				
1. Annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Very Good	Very Good	Very Good	Good

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Administration Program provides management services, budgeting, public relations, planning, development and community representation. The major initiatives for 2011 is to improve the patron experience in Bettendorf Public Library. We will be working with the departments to build a new learning center for teens.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	21	20	0	1
General Fund	299,812	323,848	356,144	357,108
TOTAL REVENUES	**299,833**	**323,868**	**356,144**	**357,109**
APPROPRIATION SUMMARY:				
Salaries & Wages	143,698	187,095	204,804	209,275
Employee Benefits & Costs	38,998	55,683	62,971	54,065
Staff Development	8,429	3,543	5,681	5,681
Services & Commodities	108,708	77,547	82,688	88,088
Capital Expenditures	0	0	0	0
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**299,833**	**323,868**	**356,144**	**357,109**
AUTHORIZED POSITIONS:				
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Lead Library Assisstant	0.00	0.00	1.00	1.00
Maintenance Page	0.76	0.76	1.14	0.76
TOTAL POSITIONS	**2.76**	**2.76**	**4.14**	**3.76**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide 12 library tours to help our community understand the new technology.
2. Provide at least one continuing education experience for each staff person.
3. Provide monthly financial and statistical reports for review by Library Board.
4. Maintain library program attendance at 11,000 or above.
5. Fund and publicize 500 library programs.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	30.91	30.29	31.67	32.02
2. Departmental Budget (General Fund)	$2,159,504	$2,205,998	$1,984,632	$2,376,404
3. # of objectives to be met (Action Plan)	14	14	5	14
4. # of programs to be publicized and funded	800	856	800	800
5. Requests for meeting rooms	1,000	1,012	1,000	1,000
WORKLOAD:				
1. Hours of in-service attended by staff	200	200	200	200
2. # of publications produced	20	20	20	20
3. Hours spent fundraising	200	350	200	400
4. % of time spent on:				
a) Personnel	14%	14%	14%	14%
b) Budgeting	14%	14%	14%	14%
c) Planning	50%	50%	50%	50%
d) Community Relations	7%	7%	7%	7%
e) Board, Council, etc.	10%	10%	10%	10%
f) Fundraising	5%	5%	5%	5%
5. # of news releases	100	100	100	100
6. # of meeting room bookings	850	962	850	1,000
PRODUCTIVITY:				
1. Administrative cost as % of departmental budget	13.9%	14.7%	17.9%	15.0%
2. Administrative personnel as % of departmental pers	8.9%	9.1%	13.1%	11.7%
3. Departmental cost per capita (net of revenues)	$66.56	$67.32	$59.96	$71.80
4. Revenue from meeting room fees	$5,330	$6,000	$6,000	$6,001
EFFECTIVENESS:				
1. % of objectives met	95%	95%	95%	95%
2. % of performance objectives met	95%	95%	95%	95%
3. $ raised through Friends, Library Fund, Grants	$100,000	$100,000	$100,000	$150,000
4. % of meeting room requests filled	90%	90%	90%	190%
5. Total program attendance	11,000	14,372	11,000	15,000

PROGRAM NAME: CIRCULATION SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides an efficient system of lending and retrieving library materials.

ANALYSIS:

The Circulation Program is the hub of library service. It registers customer for cards, checks materials in and out, collects overdue fines, mails overdue notices and bills, processes interlibrary loan requests, schedules public computers and meeting rooms and answers thousands of directional questions. This year's initiatives are to install new RFID software for all circulation activities and sorting solution .

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Library Fines	27,034	28,477	30,000	30,000
General Fund	523,108	460,168	513,007	554,218
TOTAL REVENUES	**550,142**	**488,645**	**543,007**	**584,218**
APPROPRIATION SUMMARY:				
Salaries & Wages	374,388	317,831	344,936	380,126
Employee Benefits & Costs	93,780	83,283	89,582	95,603
Staff Development	1,029	586	2,475	2,475
Services & Commodities	80,945	86,945	106,014	106,014
Capital Expenditures				
TOTAL APPROPRIATIONS	**550,142**	**488,645**	**543,007**	**584,218**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Assistant	1.00	1.00	1.00	0.00
Library Clerk	5.46	5.46	5.46	5.91
Page	3.10	3.86	3.86	3.73
Receptionist	1.61	1.65	1.65	1.65
1,000 Supplemental part-time hours				
TOTAL POSITIONS	**12.17**	**12.97**	**12.97**	**12.29**

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purge all cards which have been inactive for three years.
2. Provide a minimum collection of 220,000 titles.
3. Maintain a turnover rate of three of more.
4. Maintain a circulation per capita of 12 or more.
5. Increase use of e-mail for patron notification (holds and overdue noticesfor example).
6. Evaluate staffing levels and duties at circulation desk, reception desk.
7. Train patrons to use new self check out system
8. Evaluate program's procedures and recommend desired changes.
9. Conduct a minimum of six circulation staff meetings and/or "mini" training sessions.
10. Increase number of library card holders by 5%

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of registered borrowers	22,000	23,000	22,000	24,000
2. Patron count	300,000	374,000	300,000	400,000
3. Computer reservation requests				
a - Internet	35,000	40,152	35,000	41,000
b - Personal computers	2,000	2,000	2,000	2,000
c - Connie's Corner & BOB	4,800	4,945	4,800	5,000
4. Directional questions asked	48,000	48,000	48,000	48,000
5. Interlibrary loan requests	23,000	41,000	23,000	42,000
6. Non-resident circulation	160,000	187,565	160,000	190,000
7. Bettendorf population	32,445	32,769	33,097	33,097
8. Size of collection	153,000	210,000	153,000	210,000
9. Hours open per week	68	68	68	68
WORKLOAD:				
1. # of materials circulated	530,000	582,223	530,000	600,000
2. # of overdue handled	25,000	25,000	25,000	25,000
3. New cards issued	3,000	3,072	3,000	3,000
4. # of cards updated (including withdrawals)	4,500	4,300	4,500	4,500
PRODUCTIVITY:				
1. Program cost per material circulated	$1.04	$0.84	$1.02	$0.97
2. Staff hours per interlibrary loan	7 min.	8 min.	9 min.	10 min.
EFFECTIVENESS:				
1. $ of fines collected	$27,034	$28,477	$30,000	$30,000
2. % of population as registered borrower	68%	70%	66%	73%
3. Circulation per capita	16	18	16	18
4. Library visits per capita	9	11	9	12
5. Turnover rate of materials	3.5	2.8	3.5	2.9
7. Items circulated per hour	150	165	150	170
8. Collection size per capita	4.72	6.41	4.62	6.34
9. Interlibrary loan requests filled	25,000	25,000	25,000	25,001
10. % of materials checked out by patron	44%	44%	44%	144%

PROGRAM NAME: ADULT SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials and programs to meet needs and interests of adult residents.

ANALYSIS:

The Adult Services Program includes the magazine and newspaper subscriptions, adult fiction and nonfiction print collection, outreach to the elderly and homebound, volunteer coordination, adult programming, audio and video collections, management of Internet and other computer services, Channel 18 and the ICN. Our major initiatives for this year will include reinvigorating our senior services, celebrating the 50th Anniversary of our Contemporary Books discussion group and beginning apartnership with the World Affairs Council and World Community Institute.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	365,040	396,273	423,271	423,129
TOTAL REVENUES	**365,040**	**396,273**	**423,271**	**423,129**
APPROPRIATION SUMMARY:				
Salaries & Wages	156,985	155,903	167,823	173,599
Employee Benefits & Costs	52,989	55,415	59,087	60,455
Staff Development	18,222	21,056	3,200	3,200
Services & Commodities	13,281	22,960	18,084	18,084
Capital Expenditures	123,563	140,939	175,077	167,791
TOTAL APPROPRIATIONS	**365,040**	**396,273**	**423,271**	**423,129**
AUTHORIZED POSITIONS:				
Manager	0.70	0.70	0.70	0.70
Library Assistant	1.00	1.00	1.00	1.00
Librarian	1.15	1.40	1.05	1.05
Special Projects Librarian	0.35	0.00	0.00	0.00
Library Clerk	0.00	0.35	0.35	0.35
40 Supplemental part-time hours				
TOTAL POSITIONS	**3.20**	**3.45**	**3.10**	**3.10**

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct a summer and winter adult reading program.
2. Provide monthly senior citizen activity.
3. 90% percent of people who look for something to read, listen to or view and leave saying their needs were met.
4. Provide at least 150 programs for adults.
5. Complete at least 150 outreach visits.
6. Promote the use of the web page and its resources.
7. Conduct three series of adult book discussions.
8. Maintain total number of volunteer hours at or above 4,500.
9. Weed and update one-third of non-fiction collection.
10. Train staff in the use of blogging software in order to generate content for the Library's web page.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Bettendorf population over 18 years of age	24,816	24,816	24,816	24,816
2. Nursing home population/elderly housing populatio	590	590	590	590
3. Hearing and visually impaired population	930	930	930	930
WORKLOAD:				
1. # of programs	375	375	375	375
3. Outreach visits	250	250	250	250
4. Circulation of adult materials	325,000	332,800	325,000	350,000
5. # of materials selected	6,000	6,000	6,000	6,000
6. # of ICN meetings	40	62	40	70
PRODUCTIVITY:				
1. Staff hours/programs conducted	2	2	2	2
2. Staff hours/homebound persons served	0.8	0.8	0.8	0.8
3. Staff hours/broadcast hours	0.08	0.08	0.08	0.08
EFFECTIVENESS:				
1. Program attendance	3,000	3,786	3,000	4,000
2. Adult circulation per capita	13.10	13.41	13.10	14.10
3. Summer reading program participation	200	200	201	202

PROGRAM NAME: YOUTH SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials, services and programs to meet needs and interests of Bettendorf's children and young adults - ages 12 to 18 and their parents or caregivers.

ANALYSIS:

Youth Services encompasses the children's and young adult collections, services and programs. Major initiatives include implementation of RFID for Youth Services and more of a Library 2.0 web presence.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	293,183	325,005	345,882	361,616
TOTAL REVENUES	**293,183**	**325,005**	**345,882**	**361,616**
APPROPRIATION SUMMARY:				
Salaries & Wages	172,982	195,812	211,879	222,963
Employee Benefits & Costs	52,237	64,402	67,170	69,423
Staff Development	11,077	8,404	8,550	8,550
Services & Commodities	9,637	8,242	10,325	10,325
Capital Expenditures	47,250	48,145	47,958	50,355
TOTAL APPROPRIATIONS	**293,183**	**325,005**	**345,882**	**361,616**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Librarian	1.18	0.78	1.18	1.18
Library Assistant	1.00	0.00	0.00	1.00
Aide	0.76	0.76	1.76	1.52
TOTAL POSITIONS	**3.94**	**2.54**	**3.94**	**4.70**

PROGRAM NAME: YOUTH SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide summer and winter reading programs for children with summer participation being at least 1,600.
2. Maintain number of contacts with schools at a minimum of 35.
3. Reach a tour and program attendance of 5,000.
4. Provide a young adult reading program with participation of at least 250.
5. Provide at least one program for each age level served.
6. Coordinate a minimum of six meetings with Teen Advisory Board.
7. Provide at least 250 programs for children and young adults.
8. Have at least ten "community contacts".
9. Pursue offsite programming
10. Provide at least one children and young adult readers' advisory program.
11. Youth Services encompasses the children's and young adult collections, services and programs. Major initiatives include the construction of a new teen space and updating of the existing children's physical space.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Bettendorf population 18 and under	7,629	7,953	8,281	8,281
2. Requests for tours	30	30	30	30
3. Information requests asked	10,000	10,000	10,000	10,000
4. Bettendorf/Pleasant Valley school enrollment	7,600	7,600	7,600	7,600
WORKLOAD:				
1. Number of programs and activities offered	350	350	350	350
2. Tours conducted	30	30	30	30
3. Number of materials selected	3,000	3,000	3,000	3,000
4. Circulation of youth materials (check out)	200,000	234,158	200,000	250,000
PRODUCTIVITY:				
1. Total staff hours spent on programs/activities	350	350	350	350
2. Staff hours per program and/or activity	1.00	1.00	1.00	1.00
3. % of programming and other activities paid by City b	15%	15%	15%	15%
4. % of programming and other activities paid by other	85%	85%	85%	85%
EFFECTIVENESS:				
1. Program and activities attendance	8,000	8,000	8,000	8,000
2. Reading program participation	2,900	2,900	2,900	2,900
3. Reference fill rate	99.5%	99.5%	99.5%	199.5%
4. Program attendance per capita	1.05	1.01	0.97	0.97
5. % of information questions answered	97%	97%	97%	197%
6. # of on-line program registrations	50	51	52	53

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides a variety of library materials and services to meet the informational needs of the residents of Bettendorf.

ANALYSIS:

Information Services is a busy center of activity providing professional staff to answer information requests that arrive in person, by phone, email, fax or through our website. Initiatives for this year include expanding reader's advisory services through book reviews on the web site and promoting our online resources in a more comprehensive fashion.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	343,071	358,113	372,568	384,523
TOTAL REVENUES	**343,071**	**358,113**	**372,568**	**384,523**
APPROPRIATION SUMMARY:				
Salaries & Wages	184,248	196,314	207,905	214,406
Employee Benefits & Costs	56,759	63,234	65,564	66,859
Staff Development	46406	38378	2800	2800
Services & Commodities	15,071	12,713	13,129	13,129
Capital Expenditures	40,587	47,474	83,170	87,329
TOTAL APPROPRIATIONS	**343,071**	**358,113**	**372,568**	**384,523**
AUTHORIZED POSITIONS:				
Manager	0.30	0.30	0.30	0.30
Librarian	3.25	3.27	3.22	2.77
Substitute Information Librarian	0.00	0.30	0.30	0.30
Special Projects Librarian			0.10	0.10
TOTAL POSITIONS	**3.55**	**3.87**	**3.92**	**3.47**

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2. Index Bettendorf News on Procite software.
3. Maintain a core collection of reference materials selected to suit library's chosen roles.
4. Provide two trained reference staff during peak -traffic hours.
5. Maintain a reference fill rate of 90%.
6. Conduct at least 12 training sessions on on-line resources.
7. Assess need for changes in electronic resources and material format.
8. Develop new content for web page regularly.
9. Increase use of web site, databases and reference service.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Information questions asked	50,000	50,000	50,000	50,000
2. Book lists published	40	40	40	40
3. Bibliographic verification for out of system holds	250	250	250	250
4. Number of times remote (web based) information r are used.	50,000	50,000	50,000	50,000
WORKLOAD:				
1. # of indexes generated in-house	2	2	2	2
2. # of items added to vertical file	250	250	250	250
3. # of items selected	120	120	120	120
4. Number of e-mail reference questions	250	250	250	250
5. # of book list generated	30	30	30	30
6. # of on-line/Internet searches by staff	17,000	17,000	17,000	17,000
PRODUCTIVITY:				
1. Average staff hours per information request	11 min.	12 min.	13 min.	14 min.
2. Program cost per information request	$6.86	$7.16	$7.45	$7.69
EFFECTIVENESS:				
1. Information transactions per capita (annually)	1.54	1.53	1.51	1.51
2. Reference fill rate	96%	96%	96%	196%

PROGRAM NAME: TECHNICAL SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Acquires library materials, prepares them for circulation and keeps collection in usable condition. Provides access to collection through QuadLinc system and maintains accurate shelf list of holdings.

ANALYSIS:

Technical Services is responsible for the acquisition and processing of all materials and for technical/automation functions. This area will continue to implement PrairieCat upgrades and Dewey revisions.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	308,233	314,091	335,532	340,692
TOTAL REVENUES	**308,233**	**314,091**	**335,532**	**340,692**
APPROPRIATION SUMMARY:				
Salaries & Wages	198,516	205,924	218,540	222,593
Employee Benefits & Costs	71,017	77,126	79,240	80,347
Staff Development	360	298	2050	2050
Services & Commodities	38,340	30,743	35,702	35,702
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**308,233**	**314,091**	**335,532**	**340,692**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Library Clerk	2.70	2.70	2.70	2.70
300 Supplemental part-time hours				
TOTAL POSITIONS	**4.70**	**4.70**	**4.70**	**4.70**

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process 348 periodical titles.
2. Provide materials in formats suitable to needs of population (captioned video, large print, children's materials, etc.).
3. Maintain up-to-date collection by withdrawing 3% annually and adding at least 5% new material.
4. Make 80% of items selected available to public within 15 days of receipt.
5. Monitor and evaluate tasks and staffing levels in light of increased purchasing.
6. Provide computer consulting/advice to staff.
7. Maintain the use of OCLC for cataloging.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Size of materials budget	$211,400	$236,558	$306,205	$305,475
2. Number of material formats	13	13	13	13
WORKLOAD:				
1. Number of materials added	12,000	12,000	12,000	12,000
2. Number of materials mended	4,000	4,000	4,000	4,000
3. Number of materials discarded	6,000	6,000	6,000	8,000
4. Number of periodical subscriptions	350	350	350	350
PRODUCTIVITY:				
1. Staff cost per materials processed	$12.00	$12.00	$12.00	$12.00
2. Staff cost per materials mended	$0.88	$0.88	$0.88	$0.88
3. Staff cost per periodical processed	$1.64	$1.64	$1.64	$1.64
EFFECTIVENESS:				
1. Average number of days from receipt to shelf:				
Adult items	2.7	2.7	2.7	2.7
Youth items	5	5	5	5
Information items	5	5	5	5
Juvenile items	5	5	5	5
2. Items processed per FTE (all materials including peri	4,755	4,755	4,755	5,181

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Park Board in regard to the goals and policy setting. Implements and reviews goals and policies and directs personnel. Performs accounting, budget preparation, payroll, monitors functions, and coordinates with outside agencies and departments. Oversees and assists in the implementation of the Capital Improvement Program.

ANALYSIS:

Board Meetings, functions and reporting continue each year. The Parks Administration Program coordinates activities of all divisions and strives to improve and manage all the policies and procedures implemented by the City and Park Board. No significant changes for the Administration program are anticipated.

Efforts on securing alternative funds through grants and foundations will continue.

Significant time will also be spent in coordinating planning efforts for the Riverfront Recreation Trail and other miscellaneous CIP projects including a large park planning in the northeast section of the City authorized by the City Council.

Policy Agenda issues facing the department include: the greening of City operations, LFC direction, City-wide transportation plan, storm water erosion control projects and park planning as the development of the north eastern part of the City continues. Management issues include: succession planning, recreation trail extensions and financial monitoring of enterprise funds.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	119,998	174,321	209,653	208,195
TOTAL REVENUES	**119,998**	**174,321**	**209,653**	**208,195**
APPROPRIATION SUMMARY:				
Salaries & Wages	74,891	116,769	140,354	139,454
Employee Benefits & Costs	24,555	35,610	42,832	42,374
Staff Development	6,164	7,878	11,075	11,075
Services & Commodities	14,388	14,064	15,392	15,292
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**119,998**	**174,321**	**209,653**	**208,195**
AUTHORIZED POSITIONS:				
Park Board Officials	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.08	0.68	0.68	0.68
Assistant Parks & Recreation Director	0.00	0.05	0.05	0.05
Accountant	0.40	0.20	0.20	0.20
Administrative Assistant	0.50	0.50	0.50	0.50
Clerk	0.50	0.50	0.50	0.50
Clerk	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**6.48**	**6.93**	**6.93**	**6.93**

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Life Fitness Center monitoring and long term collaborative relationships
2. To complete 100% of department target issues assigned.
3. To keep administrative costs below 7% of total department's budget.
4. To oversee daily operations of program elements of the Parks & Recreation Department.
5. To provide administrative support to the Board of Park Commissioners.
6. To provide an annual review of the Master Plan document and CIP.
7. To seek alternative funding sources that will enhance program and facility development and average over $200,000 annually.
8. To oversee and assist in the implementation of CIP.
9. To oversee the successful implementation of the business plans developed for the Life Fitness Center and Palmer Hills Golf Course.
10. Forest Grove Road park site master plan

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Departmental budget (General Fund)	$1,260,489	$1,470,521	$1,524,778	$1,515,372
2. Departmental enterprise funds budgets	$2,303,885	$2,339,832	$2,325,278	$2,323,433
3. Authorized personnel (FTE's)*	19.51	19.99	19.47	19.63
4. # of outside organizations requiring liaison and coordination	20	20	20	20
5. City of Bettendorf population	32,445	32,769	33,097	33,428
6. Department programs supervised	11	11	11	11
9. Funds budgeted for CIP in fiscal year	$740,171	$2,422,962	$7,471,966	$1,420,000
WORKLOAD:				
1. Performance indicators analyzed	177	177	177	177
2. % of time spent on personnel administration	25%	25%	20%	20%
3. % of time spent on fiscal management	25%	25%	25%	25%
4. % of time spent on Board functions	25%	25%	25%	25%
5. % of time spent on outside organizations	10%	10%	15%	15%
6. % of time spent on accomplishing target issues assigned	15%	15%	15%	15%
7. # of Park Board functions attended	26	26	26	26
8. # of agenda items reviewed by Board	250	250	250	250
9. # of grant applications submitted	8	8	8	8
10. # of CIP projects coordinated	11	9	23	18
PRODUCTIVITY:				
1. Administrative cost as a % of total departmental budget	3.37%	4.57%	5.45%	5.42%
2. Administration personnel as a % of total departmental perso	33.21%	34.67%	35.59%	35.30%
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished department wide	90%	90%	90%	90%
2. % of program performance budget objectives accomplished in division	100%	100%	100%	100%
3. Division cost per capita (net of revenue)	$3.70	$5.32	$6.33	$6.23
4. Total revenue generated - all park programs	$1,915,721	$2,217,274	$2,507,614	$2,691,533
5. % of department budget brought in by revenue (including CII	45%	36%	22%	51%
6. Total revenue generated by grants	$20,000	$280,777	$204,800	$1,690,220
7. # of CIP projects completed	3	4	12	15

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

This program covers the general maintenance of: developed and undeveloped parks; baseball, soccer, football and volleyball fields; public shelters and rest rooms; outdoor ice skating rink; playground equipment; tennis courts; and all park equipment. Maintenance includes mowing, litter control, equipment operation, service to other departments, snow removal, facility maintenance, repairs, special projects and oversight of miscellaneous contracts.

ANALYSIS:

The Park Maintenance Division continues to maintain a seven-day-a-week service. We have been fortunate in securing qualified seasonal help to assist with many ongoing projects and responsibilities.

Major projects will include remaining work at Field Sike Park, Middle Park Lagoon dredging project, Crow Creek Park entrance and paving improvements and other resurfacing. The smaller projects will be to continue updating playground and building a new one at Crow Creekt Park, along with re-roofing shelters, and painting restrooms. We plan to resubmit our request for a new Equipment Operator/Forester position, as the need for this position becomes more and more critical.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	758,818	878,826	895,790	886,303
Road Use Fund	56,700	59,418	60,650	60,650
Grants	0	0	0	0
TOTAL REVENUES	**815,518**	**938,244**	**956,440**	**946,953**
APPROPRIATION SUMMARY:				
Salaries & Wages	405,834	475,118	485,713	485,597
Employee Benefits & Costs	77,228	96,663	99,433	100,562
Staff Development	85	167	2,000	2,500
Services & Commodities	332,371	366,296	357,294	358,294
Capital Expenditures	0	0	12,000	0
TOTAL APPROPRIATIONS	**815,518**	**938,244**	**956,440**	**946,953**
AUTHORIZED POSITIONS:				
Parks Manager	1.00	1.00	1.00	1.00
Maintenance Foreman / Construction Technician	1.00	1.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00
In Road Use Budget/Heavy Equipment Operator	1.00	1.00	1.00	1.00
Park Ambassadors Director	0.35	0.35	0.35	0.35
Seasonal/Part-Time	7.29	7.29	7.29	7.29
TOTAL POSITIONS	**13.64**	**13.64**	**13.64**	**13.64**

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain an effective mowing schedule that meets public expectations
2. To maintain the undeveloped areas in the parks by regular inspection.
3. To inspect all playground equipment on a regular basis.
4. To maintain all athletic fields to meet public expectations during their respective seasons.
5. To assist in snow removal and ice skating maintenance with completion in eight hours on a minor storm and 24 hours on a major storm.
6. To complete all CIP projects funded.
7. To complete all other special projects and repairs throughout the entire Parks system, as needed.
8. To oversee City Beautification Project and maintain landscaped areas to meet public expectations.
9. To manage mowing of city property and some city right-of-ways and parks in most efficient manner available.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total acres of park land	540	540	540	540
2. Developed acres of park land and City property maintained	573	573	573	573
3. City of Bettendorf population	32,445	32,769	33,097	33,428
4. Total miles of sidewalks and bike path snow plowed	14	14	14	14
5. Total # of parking lots snow plowed	12	12	12	12
6. Total miles of park roads plowed	4	4	4	4
7. # of special projects assigned	7	7	7	7
WORKLOAD:				
1. Acres maintained	585	585	585	585
2. Mowing frequency in parks per year	26	26	26	26
3. Mowing frequency on athletic fields per year	60	60	60	60
4. Mowing frequency on City right-of-ways per year*	25	25	25	25
5. # of times snow plowed	25	25	25	25
6. # of hours spent maintaining ice at lagoon	50	50	50	50
7. # of hours spent completing special projects	1,900	1,900	1,900	1,900
PRODUCTIVITY:				
1. Average cost per acre maintained	$1,394	$1,604	$1,635	$1,619
2. # of park acres maintained per FTE	42.89	42.89	42.89	42.89
3. Contracted services as a % of operating expenditures	4%	5%	4%	4%
4. Total # of CIP projects completed.	3	3	3	3
5. Total # of special projects completed	7	7	7	7
EFFECTIVENESS:				
1. % of park acres developed	75%	75%	75%	75%
2. Program cost per capita	$25	$29	$29	$28
3. % of citizens surveyed who have visited a park in the past 12 months (92% in 2006)	NA	92%	95%	95%
4. % of citizens surveyed rating parks as good or excellent (94% in 2006)	NA	94%	95%	95%

PROGRAM NAME: RECREATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

The Recreation Program is responsible for the implementation and administration of a comprehensive offering of leisure programs that reflect the needs of the Bettendorf community. The division provides the Board of Park Commissioners with recommendations on new programs, fees and proposals for future programming trends.

ANALYSIS:

The demand for team sports has remained strong. There were approximately 330 teams participating in a variety of athletic leagues that were offered for both youth and adults. This number of teams should remain relatively stable based on the maximization of available field and gym spaces.

The summer programs are strongly supported by the community. Most of our youth programs are available for children 3 years of age through high school. Our Day Camp and Playgrounds programs are two of the most popular and in demand programs offered to Bettendorf residents. These programs provide either all day or daily afternoon activities for children aged 5-12. We have implemented a non resident fee for the Playgrounds program for the first time in 2009.

The staff continues to aggressively seek sponsorship assistance in an effort to help reduce tax support for the recreation programs. The Park Foundation continues their sponsorship assistance, which helps offset equipment and supply costs for summer programs.

Staff has continued to support and expand special populations programming. Bettendorf Parks & Recreation assists in offering six major events hosted in cooperation with Davenport Parks and Recreation, the Handicap Development Center, New Choices and Pine Knoll. Our summer Camp Mac Program provides a morning camp program for children up to with special needs. This program also receives sponsorship assistance to help offset costs.

Modest fee increases have been approved for various leagues and programs, and Day Camp program to help keep pace with increasing operating costs. Operating costs will continue to increase based simply on step increases for summer staff and the increases in minimum wage and the part time/seasonal pay scales.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Recreation Fees	157,694	174,829	199,691	191,982
General Fund/Property Taxes	143,901	158,436	132,752	140,054
TOTAL REVENUES	**301,595**	**333,265**	**332,443**	**332,036**
APPROPRIATION SUMMARY:				
Salaries & Wages	190,688	209,207	198,653	199,702
Employee Benefits & Costs	22,484	21,481	19,110	18,814
Staff Development	119	2,245	1,975	1,975
Services & Commodities	88,304	100,332	112,705	111,545
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**301,595**	**333,265**	**332,443**	**332,036**
AUTHORIZED POSITIONS:				
Recreation Supervisor	1.05	0.50	0.55	0.55
Parks & Recreation Director	0.30	0.00	0.00	0.00
Assistant Parks & Recreation Director	0.00	0.40	0.20	0.20
Seasonal/Part-Time	5.86	5.86	5.86	5.86
Clerk	0.00	0.00	0.00	0.00
Administrative Assistant	0.20	0.20	0.20	0.20
Band Director	0.12	0.12	0.12	0.12
TOTAL POSITIONS	**7.53**	**7.08**	**6.93**	**6.93**

PROGRAM NAME: RECREATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide recreational league opportunities for all ages.
2. Continue to seek out opportunities and partnerships to expand leisure programming.
3. Continue to provide a quality level of service, while attempting to hold the per capita cost at or under $5.80.
4. Continue to seek sponsorship donations and support for programs and events.
5. Provide an effective avenue of communication on programs and events to the community.
6. Continue to assist other communities, individuals, and organizations by providing athletic or recreation opportunities for children and adults. (ASA/HDC/USA Volleyball/Swim Teams/Tennis)
7. Keeping the costs and fees minimal while continuing to offer high quality programs

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population of Bettendorf	32,445	32,769	33,097	33,428
2. # of youth programs offered	14	16	21	21
3. # of athletic league teams	292	300	300	300
5. # of special events and activities held	13	14	14	14
WORKLOAD:				
1. # of registrants in youth programs	2,838	4,328	4,200	4,200
2. # of participants in adult and high school leagues	4346	4412	4475	4475
3. Attendance at special events/programs	49,336	50,000	50,000	50,000
4. Attendance at playgrounds and tot lot	11,180	10,039	9,800	9,800
5. # of registrations for Day Camp programs	591	622	650	650
6. # of ball field reservations	214	270	270	270
7. Total attendance in recreation programs	87,957	87,404	88,000	88,000
PRODUCTIVITY:				
1. Program cost (net of revenue) per participant attendance	$1.64	$1.81	$1.51	$1.59
2. Revenue per participant attendance	$1.79	$2.00	$2.27	$2.18
EFFECTIVENESS:				
1. Program cost per capita (net of revenues)	$4.44	$4.83	$4.01	$4.19
2. % of tax based support	48%	48%	40%	42%
3. % of citizens surveyed who have participated in a recreation program or activity in last 12 months (54% in 2006)	NA	54%	55%	55%
4. % of citizens surveyed rating recreation programs and classes as good or excellent (86% in 2006)	NA	86%	86%	86%

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To maintain and program the HDG Community Center building and grounds, which provides a facility for activities, meeting rooms and other miscellaneous usage for the residents of the community and the Bettendorf Park Board.

ANALYSIS:

The Recreation program will continue to use the Community Center facility. The HDG Community Center is essentially for recreation programs and community programming. The Community Center is extensively utilized by rental groups and special events.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Community Center Fees	64,373	64,412	68,834	67,000
Donations/Misc.	0	0	0	1
General Fund	15,705	19,697	18,058	21,838
TOTAL REVENUES	**80,078**	**84,109**	**86,892**	**88,839**
APPROPRIATION SUMMARY:				
Salaries & Wages	27,991	58,954	61,434	62,817
Employee Benefits & Costs	13,888	15,226	15,382	15,496
Staff Development	0	0	0	0
Services & Commodities	38,199	9,929	10,076	10,525
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**80,078**	**84,109**	**86,892**	**88,838**
AUTHORIZED POSITIONS:				
Building Supervisor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To offer a variety of programs at the HDG Community Center.
2. To meet demand for facility requests.
3. To effectively schedule the facility to maximize usage.
4. To continue to renovate and upgrade the mechanical, structural, and physical appearance of the HDG Community Center as needed.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population of Bettendorf	32,445	32,769	33,097	33,428
2. # of facility rental requests	1,423	1,739	1,800	1,800
3. # of programs offered	328	355	408	408
4. # of facility requests, non-rentals	11	6	25	25
5. Square footage of Community Center	17,944	17,944	17,944	17,944
WORKLOAD:				
1. # of hours facility rentals	3,102	3,634	3,940	4,000
2. Total program activity attendance	55,410	64,881	62,600	63,000
3. # of hours facility non-rentals	53	23	70	70
4. # of program hours	1,631	1,786	1,960	1,960
5. Total # of hours of facility usage	4,785	5,020	5,170	5,170
PRODUCTIVITY:				
1. Annual operating costs of facility	$80,078	$84,109	$86,892	$88,838
2. Annual operating costs per square foot of facility	$4.46	$4.69	$4.84	$4.95
3. Revenue generated from facility rentals	$33,302	$34,876	$36,000	$36,000
EFFECTIVENESS:				
1. % of tax based support	20%	23%	21%	25%
2. Operating cost for facility (less revenue)	$15,705	$19,697	$18,058	$21,838
3. Per capita cost/operating HDG Comm. Center (net of revenue)	$0.48	$0.60	$0.55	$0.65
4. % of citizens surveyed who have participated in a recreation program or activity in last 12 months (54% in 2006)	NA	54%	55%	55%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Community Development Department, including the Building Inspection, Section 8 Rental Assistance, Code Enforcement, and Traffic Control Divisions. Long and Short Range Planning.

ANALYSIS:

The department continues to process large volumes of work. Commercial and residential development has slowed somewhat, following national trends. We remain dedicated to providing superior customer service by staying focused on the core beliefs, which includes a prompt and accurate response to all issues.

Multi-family development appears to be a primary focus of development efforts within the City. Staff has been working with developers on two new large scale multi-family projects and others are making inquiries for projects. Three new buildings were constructed in the area along Devils Glen Road and Belmont Road and a 260 bed student housing facility near the north border of the Golden Triangle. New development is being proposed at the Office Research Campus area west of Utica Ridge Road and south of Trinity Hospital. Phase I of the downtown streetscape initiative is complete with design of Phase II in progress. Other agenda items affecting Community Development include:
I-80/Middle Road development, annexation, and the 2009 International Fire/Building Code adoption.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	124,937	136,386	152,190	168,694
TOTAL REVENUES	**124,937**	**136,386**	**152,190**	**168,694**
APPROPRIATION SUMMARY:				
Salaries & Wages	71,982	79,118	92,913	101,173
Employee Benefits & Costs	19,252	21,752	25,509	29,053
Staff Development	718	2,520	2,150	2,150
Services & Commodities	32,985	32,996	31,618	36,318
Capital Expenditures				
TOTAL APPROPRIATIONS	**124,937**	**136,386**	**152,190**	**168,694**
AUTHORIZED POSITIONS:				
Community Development Director	0.80	0.60	0.80	0.80
Secretary	0.30	0.40	0.40	0.40
TOTAL POSITIONS	**1.10**	**1.00**	**1.20**	**1.20**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Continue implementation of the code enforcement program.
2. Zoning ordinance changes
3. To provide staff support, assistance and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material within established deadlines.
7. To develop annual budget, staffing needs and programs.
8. To provide coordination of long-range planning.
9. More retail, services and quality jobs in Bettendorf
10. Orderly growth and quality development
11. Devils Glen Road and 53rd Avenue development
12. 18th Street and 53rd Avenue development
13. Kimberly Road corridor redevelopment.
14. U S 67 industrial development
15. Streetscape Master Plan Downtown

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTEs)	11.00	11.00	11.00	12.00
2. Departmental Budget (General Fund)(Salary & Operations)	$731,081	$779,116	$825,411	$840,263
3. # of organizations requiring liaison and coordination	15	15	15	15
4. # of programs in departmental budget	3	3	3	3
5. # of Council and Committee of the Whole meetings	51/year	51/year	51/year	51/year
6. # of Planning/Zoning and Board of Adjustment meetings	24/year	24/year	24/year	24/year
7. # of Comprehensive Plan Review Committee meetings	11/year	11/year	11/year	11/year
WORKLOAD:				
1. % of time spent on personnel administration	35	35	35	34
2. % of time spent on fiscal management	10	10	10	10
3. % of time spent on liaison activities and coordination	40	40	40	41
4. % of time spent on miscellaneous activities	15	15	15	15
5. # of agenda items prepared for Council action	Avg. 8/meeting	Avg. 6/meeting	Avg. 6/meeting	Avg. 6/meeting
6. # of scheduled meetings attended	400	400	400	401
PRODUCTIVITY:				
1. # of agenda items acted on by Council	8/meeting	6/meeting	6/meeting	6/meeting
2. Administration cost as a % of departmental budget	17%	18%	18%	20%
3. Administration personnel as a % of departmental personnel	10%	9%	11%	10%
EFFECTIVENESS:				
1. % of all scheduled meetings attended	98%	98%	98%	98%
2. % of council items acted on by City Council	100%	100%	100%	100%
3. Program performance budget objectives accomplished	95%	95%	95%	96%
4. % of total budget dollars expended	99%	99%	99%	99%

PROGRAM NAME: PLANNING | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Carry out current planning activities to include processing development related applications and provide assistance to developers and the general public in explaining code requirements and development expectations/standards. Provide thorough and professional staff reports establishing a firm basis to support staff recommendations and subsequent City Council action. Prepare new standards, policies and ordinances and conduct special studies. Add long range planning functions.

ANALYSIS:

The Planning Division continues to support the Vision by encouraging "a liveable community, vibrant riverfront and growing competitive business environment." The Division promotes the Mission through "wise Planning and effective use of resources."

Staff has completed land use amendments, rezonings, preliminary plats, final plats, site development plans, vacations of right-of-way, zoning ordinance changes, and variance and special use permit requests needed to process development for projects in the downtown and other areas (River Gulf Grain). Staff continues to refine design standards for districts undergoing economic development to attract upscale projects. Design standards have also been implemented by staff to help create an environment for business growth in the I-80 Middle Road Corridor and downtown areas. Long term planning activities will continue with further implementation of provisions by the Comprehensive Plan by inclusion of the Transportation Plan and Parks Master Plan and through ordinance changes.

Developer inquiries and submittals have continued to increase since July 2002, with few declines. Phone requests for information have increased from last year. Time spent gathering information and returning calls has increased. Both indicators are precursors to more development. Staff meets with developers prior to the submittal and during the Planning and Zoning and before the City Council proceedings to keep projects on track. Staff also distributes a broad range of information to numerous walk-in customers, callers, and people who submit written inquiries. Staff undertakes studies that lead to zoning ordinance revisions and responds to Zoning Ordinance violations.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	275,786	289,957	301,694	298,822
TOTAL REVENUES	**275,786**	**289,957**	**301,694**	**298,822**
APPROPRIATION SUMMARY:				
Salaries & Wages	204,073	212,275	218,690	217,359
Employee Benefits & Costs	69,395	75,802	76,439	74,898
Staff Development	1,132	606	1,500	1,500
Services & Commodities	1,186	1,274	5,065	5,065
Capital Expenditures				
TOTAL APPROPRIATIONS	**275,786**	**289,957**	**301,694**	**298,822**
AUTHORIZED POSITIONS:				
Community Development Director	0.20	0.40	0.20	0.20
City Planner	2.00	2.00	2.00	2.00
Secretary	0.70	0.60	0.60	0.60
TOTAL POSITIONS	**2.90**	**3.00**	**2.80**	**2.80**

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To process information requests within three days.
2. To return 100% of all phone calls by end-of-day.
3. To process all development applications within standard time frame.
4. To handle requirements of Planning and Zoning Commission and Board of Adjustment within required time.
5. To process ordinance amendments within legally required time frame.
6. To learn and apply the requirements of the Geographic Information System.
7. Implement Comprehensive Plan by integrating zoning issues
8. Respond to zoning ordinance violations.
9. Research all phone requests and other inquiries.
10. Meet with walk-in inquiring parties.
11. Meet with developers on proposals.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Requests for planning information (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings	30	30	30	30
3. Development applications	105	105	105	105
4. Requests for planning information - phone	30/day	30/day	30/day	30/day
5. Grant applications or TIF requests developed	2/year	2/year	2/year	2/year
6. Development of amendments to various codes	30	30	30	30
7. Update element of Comprehensive Plan	100%	100%	100%	100%
8. Number of City Council meetings/C.O.W	51/year	51/year	51/year	51/year
WORKLOAD:				
1. Planning information requests handled (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings attended	30	30	30	30
3. # of development applications processed	105	105	105	105
4. # of planning information requests handled (phone)	30/day	30/day	30/day	30/day
5. # of code amendments prepared for Council action	30/year	10/year	10/year	10/year
6. # Board of Adjustment meetings	13/year	13/year	13/year	13/year
PRODUCTIVITY:				
1. Time spent meeting with requesting party	4 hrs.	5 hrs.	6 hrs.	7 hrs.
2. Time spent preparing for and meeting with Commission/Boar	224 hrs/month	224 hrs/month	224 hrs/month	224 hrs/month
3. Time spent processing development applications	20 hrs/month	20 hrs/month	20 hrs/month	20 hrs/month
4. Time spent responding to telephone inquiries	80 minutes/day	81 minutes/day	82 minutes/day	83 minutes/day
5. Time spent preparing and processing grant applications	41 hrs/year	42 hrs/year	43 hrs/year	44 hrs/year
6. Time spent updating Land Use Plan	101 hrs.	102 hrs.	103 hrs.	104 hrs.
7. Cost per plan review	$550	$551	$552	$553
8. Time spent Board of Adjustment	60 hrs/month	61 hrs/month	62 hrs/month	63 hrs/month
EFFECTIVENESS:				
1. % of information requests handled within two days	98%	98%	98%	98%
2. % of all daily phone calls - returned same day	99%	99%	99%	99%
3. % of development apps. processed within standard time fram	95%	95%	95%	95%
4. % of ordinance amendments completed within minimum legal required time	95%	95%	95%	95%
5. Average time from plan submission to completion of review-commercial	30 days	30 days	30 days	30 days
6. Average time from plan submission to completion of review-residential	30 days	30 days	30 days	30 days

PROGRAM NAME: CODE ENFORCEMENT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure that all of the residential city ordinances that have been enacted by the City Council are followed by the citizens. Code Enforcement complaints include: abandoned vehicles, animal waste and foul odors, trash and trash receptacle issues, home occupations, illegal vehicle repairs, lawn parking, lot cleaups of vacant homes, nuisance complaints, property maintenance, RV parking, sidewalk snow removal, sign violations, tall grass and weeds, Tree and shrub trimming, and waste (trash and bulky).

ANALYSIS:

Due in part to economic times, there has been and increase in abandoned properties (residential and commercial) and abandoned vehicles. Code Enforcement remains pro-active in handling properties and complaints in compliant with the Mission Vision Core Beliefs.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	116,305	128,100	128,100
TOTAL REVENUES	**0**	**116,305**	**128,100**	**128,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	83,146	85,000	85,000
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	33,159	43,100	43,100
Capital Expenditures				
TOTAL APPROPRIATIONS	**0**	**116,305**	**128,100**	**128,100**
AUTHORIZED POSITIONS:				
Contracted Code Enforcement Officer	0.00	2.00	2.00	2.00
Contracted Code Enforcement Administrative Assistant		1.00	1.00	0.00
TOTAL POSITIONS	**0.00**	**3.00**	**3.00**	**2.00**

PROGRAM NAME: CODE ENFORCEMENT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To respond to initial complaints in a timely manner.
2. To resolve the complaints as expeditiously as possible.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Abandoned vehicles	31	86	86	158
2. Animal waste and foul odor	7	8	8	2
3. Lawn and RV parking	71	58	58	85
4. Lot cleanup and property maintenance.	100	69	69	159
5. Nuisances	105	113	113	139
6. Snow removal	117	80	80	56
7. Tall grass and weeds/tree and shrub trimming	219	208	208	314
WORKLOAD:				
Total Code Enforcement actions resolved	659	675	725	1,044

PRODUCTIVITY:

Field investigations, generate reports, interview complainants and violators to correct any violations. Issue citations, attend court hearings.

EFFECTIVENESS:				
1. Abandoned vehicles	100%	100%	100%	100%
2. Animal waste and foul odo	100%	100%	100%	100%
3. Lawn and RV parking	100%	100%	100%	100%
4. Lot cleanup and property maintenance.	100%	100%	100%	99%
5. Nuisances	99%	99%	99%	100%
6. Snow removal	100%	100%	100%	100%
7. Tall grass and weeds/tree and shrub trimming	100%	100%	100%	100%

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

The budget shows a slight decrease due to a $12,000 expenditure for purchase of artwork and $10,000 payment to CASI which which will not be repeated in this fiscal year.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	519,699	483,001	492,433	475,473
TOTAL REVENUES	**519,699**	**483,001**	**492,433**	**475,473**
APPROPRIATION SUMMARY:				
Salaries & Wages	65,621	72,752	69,229	69,914
Employee Benefits & Costs	7,088	8,208	8,397	8,194
Staff Development	23,254	24,167	30,500	30,500
Services & Commodities	423,736	377,874	384,307	366,865
Capital Expenditures				
TOTAL APPROPRIATIONS	**519,699**	**483,001**	**492,433**	**475,473**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant	0.10	0.20	0.20	0.20
TOTAL POSITIONS	**8.10**	**8.20**	**8.20**	**8.20**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2010 Mayor and Council Action Agenda

1. City's economic development policy & strategy
2. Downtown business retention strategy
3. Storm water management: policies & fees
4. Life Fitness Center direction
5. Deer hunting policy
6. Neighborhood refurbishment strategy
7. Downtown business attraction strategy
8. Rental housing registration and inspection
9. Transportation plan
10. Downtown redevelopment next phase
11. Speed control options and direction
12. New major park plan & design

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population served	32,445	32,769	33,097	33,097
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	10	10	10	10
5. # of adopted target issues	11	11	15	10
6. # of outside agencies requesting financial support from City	9	9	9	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	60	60	60	60
2. # of resolutions deliberated	300	300	332	299
3. # of ordinances deliberated	60	60	19	32
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	700	700	700	700
6. # of annual budget issues discussed	25	25	20	20
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	9	9	9	9
PRODUCTIVITY:				
1. Program cost per citizen	$16.02	$14.74	$14.88	$14.37
2. Program expenditures as a % of total City expenditures	0.891%	0.658%	0.691%	0.667%
3. # of CIP projects adopted	315	341	379	379
EFFECTIVENESS:				
1. # of resolutions adopted	297	297	332	294
2. # of ordinances adopted	55	55	19	30
3. Average # of citizens attending Council meetings	30	30	30	30
4. CIP projects completed/work in progress	70%	70%	60%	60%
5. # of targets assigned/completed	6	6	11	6

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

Slight decrease as 2009/2010 expenditures less than expected and 2010/2011 budget decreased to reflect this reduction in actual expenditure.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	234,643	232,399	251,445	241,136
TOTAL REVENUES	**234,643**	**232,399**	**251,445**	**241,136**
APPROPRIATION SUMMARY:				
Salaries & Wages	142,997	148,379	153,931	155,356
Employee Benefits & Costs	36,702	42,264	39,831	39,097
Staff Development	14,604	15,754	17,250	17,250
Services & Commodities	40,340	26,002	40,433	29,433
Capital Expenditures				
TOTAL APPROPRIATIONS	**234,643**	**232,399**	**251,445**	**241,136**
AUTHORIZED POSITIONS:				
City Administrator	0.84	0.84	0.85	0.85
Administrative Assistant	0.25	0.30	0.30	0.30
TOTAL POSITIONS	**1.09**	**1.14**	**1.15**	**1.15**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. City's economic development policy & strategy
2. Downtown business retention strategy
3. Storm water management: policies & fees
4. Life Fitness Center direction
5. Deer hunting policy
6. Neighborhood refurbishment strategy
7. Downtown business attraction strategy
8. Rental housing registration and inspection
9. Transportation plan
10. Downtown redevelopment next phase
11. Speed control options and direction
12. New major park plan & design

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. target agenda (# of issues)	12	12	15	10
2. Program performance objectives	12	12	8	8
3. # of departments	11	11	11	11
4. City of Bettendorf population	32,445	32,769	33,097	33,097
5. Value of City budget, net of transfers	$58,307,998	$73,420,659	$71,272,027	$71,272,028
6. Total department budget - General Fund	$316,087	$299,933	$334,823	$318,233
WORKLOAD:				
1. Individual contacts with Mayor, Council, City Treasurer	1000	1000	1000	1000
2. % of time spent on:				
a. Organization Management	25%	25%	25%	25%
b. Fiscal management	30%	30%	30%	30%
c. Council Relationships	20%	20%	20%	20%
d. Planning	15%	15%	15%	15%
e. Public Interaction	10%	10%	10%	10%
PRODUCTIVITY:				
1. Administration personnel as a % of total City personnel	0.41%	0.43%	0.43%	0.43%
2. Departmental cost as a % of City budget	0.542%	0.409%	0.470%	0.447%
3. Department cost per capita	$9.74	$9.15	$10.12	$9.62
4. City employees per 1,000 population	8.10	8.07	8.11	8.06
EFFECTIVENESS:				
1. % of target issues accomplished	80%	80%	70%	70%
2. % of dept. program performance objectives accomplished	80%	80%	70%	70%

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the office of City Clerk as required by law.

ANALYSIS:

Budget increased to cover staff development/education costs previously reflected in administration.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Beer Permits / Cigarette Permits	100	3,450	3,450	3,500
Liquor Licenses	35,077	36,411	36,000	35,000
Business Licenses	25,816	29,047	30,000	55,000
General Fund	20,451	0	0	0
TOTAL REVENUES	**81,444**	**68,908**	**69,450**	**93,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	37,583	37,391	38,878	38,539
Employee Benefits & Costs	10,765	11,353	11,230	11,058
Staff Development	0	912	500	2,000
Services & Commodities	33,096	17,878	32,770	25,500
Capital Expenditures				
TOTAL APPROPRIATIONS	**81,444**	**67,534**	**83,378**	**77,097**
AUTHORIZED POSITIONS:				
City Administrator	0.09	0.09	0.09	0.09
Administrative Assistant	0.40	0.40	0.40	0.40
TOTAL POSITIONS	**0.49**	**0.49**	**0.49**	**0.49**

PROGRAM NAME: CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Record, transcribe and publish notices/minutes of Council meetings required by law.
2. Maintain all permanent Council records.
3. Record documents as legally required.
4. Maintain records as legally required.
5. Prepare Council Packet and provide Mayor and Council with pertinent information.
6. Provide information to citizens upon request.
7. Process and issue annual cigarette permits.
8. Process and issue new liquor licenses and renewal liquor licenses.
9. Process and issue new and renewal business licenses.
10. Handle all inquiries, walk in and phone for all license information
11. Further improve, update and streamline records keeping processes.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of Council meetings, Committee of the Whole meetings	48	48	48	48
2. # of special Council meetings	1	1	1	1
3. # of Council meetings requiring roll call	49	49	49	49
4. # of formal agenda items compiled for Council	800	800	800	800
5. # of public hearing notices published	78	78	68	68
6. Beer, cigarette, liquor permit requests	200	200	150	150
7. # of regular Council meetings	48	48	48	48
WORKLOAD:				
1. # of Council meetings requiring minutes	49	49	48	48
2. New and/or revised ordinances published	55	55	19	19
3. New and/or revised resolutions	300	300	332	332
4. Public hearings held	78	78	68	68
5. # of annual publications	130	130	100	100
6. # of beer and liquor licenses processed (total)	115	115	150	150
7. # of cigarette processed	60	60	50	50
8. # of special assessments projects	2	2	2	2
9. # of requests for special assessment deficiencies	2	2	2	2
10. # of requests for agricultural deferments	2	2	2	2
11. Record keeping/filing	1,500	1,500	1,500	1,500
12. Responding to information requests	1,200	1,200	1,200	1,200
13. Codifying of ordinances	55	55	19	19
14, #Business Licenses issued	383	383	200	200
PRODUCTIVITY:				
1. Total hours at Council, Committee of Whole meetings	80	80	80	80
2. Average hours of preparation per Council meeting	6	6	6	6
3. Time spent on transcribing and proofing minutes (hours)	12	12	12	12
4. Time spent updating municipal code (hours)	2	2	2	2
5. Time spent preparing and compiling Council packets (hours)	24	24	24	24
6. Record keeping and filing	250	250	250	250
7. Responding to information requests	750	750	750	750
8. Processing/recording legal documents	50	50	50	50
EFFECTIVENESS:				
1. % of public hearing notices published within 4 days/hearing	100%	100%	100%	100%
2. % of Council minutes published within 14 days/mtg. held	100%	100%	100%	100%
3. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information process and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heac to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills wh prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" managem support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. As a part of this objective, the City has replaced the Financial software. The Finance department will take the lead on the implementation and expects to be fully transferred by October 1, 2010. We will also be adopting a plan for purchasing cards for specific employees throughout the City. These processes will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

We were very pleased to have our bond rating increased in May 2010 from Aa2 to Aa1.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	206,590	236,415	278,366	238,305
TOTAL REVENUES	**206,590**	**236,415**	**278,366**	**238,305**
APPROPRIATION SUMMARY:				
Salaries & Wages	97,768	108,090	118,798	111,232
Employee Benefits & Costs	23,346	26,057	28,135	27,640
Staff Development	770	614	7,000	7,000
Services & Commodities	45,005	46,313	39,433	37,433
Debt Service	39,701	55,341	85,000	55,000
TOTAL APPROPRIATIONS	**206,590**	**236,415**	**278,366**	**238,305**
AUTHORIZED POSITIONS:				
Finance Director	0.84	0.84	0.93	0.85
Manager of Accounting	0.05	0.05	0.11	0.11
TOTAL POSITIONS	**0.890**	**0.890**	**1.040**	**0.960**

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/10
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2010/11 Budget Book.
3. To enhance program performance budgeting.
4. To maintain departmental cost per capita below $23.25.
5. Marketing - website development
6. E - governance strategy.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	11.00	12.00	12.00	12.00
2. Departmental budget - general fund only	$628,654	$684,234	$788,263	$757,923
3. # of programs to manage - all funds	94	95	95	95
4. $ amount available for investment annually	$88,000,000	$88,000,000	$88,000,000	$88,000,000
5. Bond size of new issues	$33,600,000	$27,515,000	$24,885,000	$16,032,730
6. # of new bond issues	3	3	2	2
7. City of Bettendorf population	32,445	32,769	33,097	33,097
WORKLOAD:				
1. % of time spent on personnel administration	10%	10%	10%	10%
2. % of time spent on fiscal management	50%	50%	50%	50%
3. % of time spent on IS management	10%	10%	10%	10%
4. % of time spent on special projects with financial advisors	30%	30%	30%	30%
5. # of investment transactions annually	125	126	130	130
PRODUCTIVITY:				
1. Administration cost as % of departmental budget (Gen. Fun	32.86%	34.55%	35.31%	31.44%
2. Administration personnel as a % of departmental personnel	8.09%	7.42%	8.67%	8.00%
3. Departmental cost per capita	$19.38	$20.88	$23.82	$22.90
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished	100%	100%	100%	100%
2. Total interest revenue - all funds	$1,312,509	$1,727,454	$1,052,200	$1,202,647
3. Average return on investments	1.50%	1.50%	1.50%	1.50%

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To prepare accurate and timely financial statements for the Mayor, City Council, City Management and citizens of the community. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purcha orders, and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities of the City's government. Oversee the City's annual audit and prepare the City's comprehensive annual financial report for submission to G.F.O.A.'s certificate of achievement program.

ANALYSIS:

Providing accurate and timely monthly financial statements and assistance to City management continues to be a top priority of the department. An ongoing objective of the department will be to distribute financial statements within six to eight weeks of the end of the .end of the month to allow for 30 day accruals (E4).

The workload in this program continues to remain very high and is currently being maintained due to the dedication and experience of the existing staff.

The main goal for FY 10/11 for this division will be the transfer to a new financial software system, effective with the beginning of the fiscal year. We plan that priority in this new system is to make it very electronic friendly for the City employee users as well as for vendors and city customers.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the seventeenth year in a row.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	296,273	298,449	350,470	374,380
TOTAL REVENUES	**296,273**	**298,449**	**350,470**	**374,380**
APPROPRIATION SUMMARY:				
Salaries & Wages	149,800	152,565	178,917	196,364
Employee Benefits & Costs	49,056	51,286	57,253	63,716
Staff Development	4,722	2,632	5,450	5,450
Services & Commodities	92,695	91,966	108,850	108,850
Capital Expenditures				
TOTAL APPROPRIATIONS	**296,273**	**298,449**	**350,470**	**374,380**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.40	0.39	0.40	0.37
Accountant	0.61	0.98	0.98	1.10
Account Clerk	1.00	1.00	0.99	0.99
Clerk	0.50	0.50	0.50	0.50
Secretary	0.15	0.15	0.15	0.15
TOTAL POSITIONS	**2.655**	**3.015**	**3.010**	**3.105**

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program cost as a % of departmental budget at not more than 49%
2. To distribute monthly financial reports within 60 days of month end.
3. To offer payroll direct deposit to all City employees.
4. To receive the Certificate of Achievement for Excellence in Financial Reporting for the seventeenth consecutive year.
5. Provide quality city services and a financially sound city.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total City budget including transfers: revenues	$77,240,559	$79,277,360	$94,158,299	$83,839,393
2. Total City budget including transfers: expenditures	$70,337,407	$82,702,789	$92,546,633	$84,962,304
3. # of City vendors	15,000	16,023	16,500	16,500
4. # of employees on City payroll	302	306	320	315
5. # of account numbers	5,515	5,129	5,300	5,300
6. # of cash receipts issued	3,820	4,015	4,000	4,000
WORKLOAD:				
1. # of time cards processed	7,852	8,404	8,602	8,500
2. # of manual journal entries	766	806	825	825
3. Accounts payable checks written	9,303	9,113	9,500	9,500
4. Payroll checks/direct deposits	1872/6292	1947/6482	1969/6683	1970/6700
5. # of capital projects tracked	345	345	345	345
6. # of dog licenses issued	447	327	450	450
7. # of bicycle licenses issued	38	10	15	15
8. # of wire transfers/ACH payments made	546	553	600	600
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (General fund only)	47.13%	43.62%	44.46%	49.40%
EFFECTIVENESS:				
1. Payrolls processed on time	100%	100%	100%	100%
2. Date of annual auditor's report	1-Dec	14-Dec	15-Dec	15-Dec
3. # of findings & questioned costs from audit report	0	5	0	0
4. Average # of days from month end to financial statement distribution	60	60	60	60
5. # of checks & ACH transactions returned	30	30	30	30
6. # of A/R accounts over 90 days delinquent	3	4	4	4

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide accurate and timely financial management guidance and services to the Mayor, City Council, City Administrator and all department heads for budget preparation, budget management and measurement of the financial performance of the City. To properly train department heads and division heads on submitting their annual budgets "on-line", and utilizing "on-line" internal budget reports to properly manage the financial performance of their departments throughout the year.

ANALYSIS:

Educating and training department management and other city users on the new financial system will be a goal of this division. We are excited to begin a more efficient and user-friendly budget monitoring process.

Enhancing Program Performance budgeting will continue to be a priority this year. Educating department heads and management staff on utilizing program performance budgeting to improve the budget process and to answer the increasing number of requests from departments for accounting support and budget assistance will also be a priority.

Staff continues to monitor and report revenue and expenditure trends throughout the year

The City has received the Government Finance Officer Association's Distinguished Budget Award since FY 1994/95.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	40,924	44,764	57,955	75,727
TOTAL REVENUES	**40,924**	**44,764**	**57,955**	**75,727**
APPROPRIATION SUMMARY:				
Salaries & Wages	31,177	33,209	43,211	56,138
Employee Benefits & Costs	8,487	9,217	11,944	16,789
Staff Development	1,260	2,338	2,800	2,800
Services & Commodities	0	0	0	0
Capital Expenditures				
TOTAL APPROPRIATIONS	**40,924**	**44,764**	**57,955**	**75,727**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.30	0.30	0.30	0.30
Accountant	0.08	0.08	0.43	0.43
TOTAL POSITIONS	**0.38**	**0.38**	**0.73**	**0.73**

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program costs at an amount not to exceed .10% of the City budget certified to the State of Iowa.
2. To budget total City expenditures within 3% +/- of actual.
3. To budget total City revenues within 3% +/- of actual.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City budget, net of transfers: revenues	$65,211,150	$67,195,168	$79,107,963	$72,990,765
2. City budget, net of transfers: expenditures	$58,307,998	$70,620,597	$77,496,297	$74,113,676
3. Budget programs to be analyzed	94	94	97	97
4. Performance indicators to be analyzed	1,404	1,404	1,450	1,450
5. Departments requiring budget liaison	11	12	12	12
6. # of funds budgeted and monitored	55	62	58	60
7. $ value of Adopted CIP Plan - all funds	$42,787,325	$23,215,127	$27,477,479	$24,633,800
8. City of Bettendorf taxable valuation	$1,256,829,365	$1,400,436,964	$1,469,948,330	$1,531,563,066
WORKLOAD:				
1. # of funds with minimum fund balance policy	12	12	12	12
2. Budget issues reviewed during workshop sessions	25	25	25	25
3. # of projects on current 5-year CIP Plan	315	341	410	412
4. Volume of budget document produced	470	471	502	502
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (Gen. Fund)	6.51%	6.54%	7.35%	9.99%
2. Program cost as a % of City budget (expenditures net of transfers)	0.07%	0.06%	0.07%	0.10%
EFFECTIVENESS:				
1. # of funds meeting minimum fund balance policy	12	12	12	12
2. % of budgeted General Fund revenue received, net of transf	99.17%	99.19%	99%	99%
3. % of budgeted General Fund expenditures spent, net of tran	97.00%	98.06%	97%	97%
4. $ of projects completed on current year Adopted CIP Plan	$7,399,875	$19,293,561	$27,477,479	$24,633,800
5. Total budget amendment certified to State of Iowa, revenue	$6,023,669	($1,067,967)	$9,559,636	n/a
6. Total budget amendments certified to State, expenditures	$2,228,658	$6,313,459	$4,882,564	n/a
7. % of actual expenditures to budget, all funds, excluding tran	88.05%	94.58%	95.00%	95.00%
8. % of actual revenue to budget-all funds, excluding transfers	91.44%	93.12%	95.00%	95.00%
9. Levy rate/$1,000 assessed valuation	$12.95000	$12.85000	$12.85000	$12.60000

PROGRAM NAME: PURCHASING & FIXED ASSETS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide competitive and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors, which meet the needs of the City Council, City Departments and their respective foundations and boards in accordance with City policy. To effectively manage all additions and deletions to the City's general and proprietary fixed assets, maintain registration and titling for all City vehicles, and maintain a comprehensive fixed asset list for insurance and audit purposes.

ANALYSIS:

The City's purchasing policy and procedural manual requires all departments to utilize purchase orders more consistently which enhances internal control. During FY 10/11, this division will continue to work with all departments on this requirement.

We plan to continue efforts in selecting a division each year to verify the physical inventory of its fixed assets.

We have also implemented a written procedure for the disposal and/or transfer of capital assets that was implemented during FY 08/09.
We continue to work with the Engineering division to inventory and record all additions and improvements of infrastructure in accordance with the Governmental Accounting Standards Board.

The City belongs to the Joint Purchasing Council along with 25 other local entities, united to purchase all types of items collectively.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	84,867	104,606	101,472	69,511
TOTAL REVENUES	**84,867**	**104,606**	**101,472**	**69,511**
APPROPRIATION SUMMARY:				
Salaries & Wages	60,019	73,848	67,631	43,923
Employee Benefits & Costs	21,288	26,883	24,991	16,738
Staff Development	1,724	1,068	2,850	2,850
Services & Commodities	1,836	2,807	6,000	6,000
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**84,867**	**104,606**	**101,472**	**69,511**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.04	0.04	0.04	0.04
Account Clerk	0.840	0.840	0.840	0.840
Finance Coordinator	0.40	0.00	0.00	0.00
TOTAL POSITIONS	**1.280**	**0.880**	**0.880**	**0.880**

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Compile a comprehensive purchasing policy and procedure manual for Council's review and adoption.
2. Maintain a bar coding system (tagging) for tracking all fixed asset inventory.
3. Implement program to expand current vendor list and encourage minority vendors to compete for City business.
4. Compile and implement an asset disposal policy and procedure.
5. Implement the issuance of purchase orders through e-mail whenever possible in accordance with the City Council High Priority Management Ager

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Requisitions received	370	355	360	360
2. # of vehicles	240	242	247	250
3. # of pieces of equipment	630	645	650	655
4. # of pieces of land	130	132	133	133
5. # of buildings and structures	213	214	214	214
6. # of interceptor sewers (miles beginning FY 03/04)	112	113	114	115
WORKLOAD:				
1. Formal bids, quotes, RFP's	60	65	75	75
2. Purchase orders issued	355	342	352	375
3. $ of additions and deletions to general fixed asset list	$9,377,846	$18,053,559	$20,000,000	$20,000,000
4. $ of additions and deletions to proprietary fixed asset list	$9,973,552	$13,793,761	$7,500,000	$7,500,000
PRODUCTIVITY:				
1. Qualified bidders per bid	3	3	3	3
2. Total dollar amount of purchase orders issued	25,612,686	23,386,275	25,000,000	25,000,000
EFFECTIVENESS:				
1. $ value of City's general fixed assets (excluding depreciation	$146,095,195	$164,148,754	$184,148,754	$204,148,754
2. $ value of City's proprietary fixed assets (excluding deprecia	$75,342,484	$89,666,627	$97,166,627	$104,666,627

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

Council has provided financial assistance for contract work as necessary. Cost of HRC investigation is increasing. I t may be appropriate to seek other vendors. Major issue is the upcoming decision on Cable franchise authority both for regulation and franchise fee.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:				
General Fund	188,158	215,379	232,474	236,390
TOTAL REVENUES	**188,158**	**215,379**	**232,474**	**236,390**
APPROPRIATION SUMMARY:				
Salaries & Wages	140,511	151,642	163,711	165,560
Employee Benefits & Costs	33,094	36,548	36,960	38,877
Staff Development	5,131	5,145	6,500	6,500
Services & Commodities	9,422	22,044	25,303	25,453
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**188,158**	**215,379**	**232,474**	**236,390**
AUTHORIZED POSITIONS:				
City Attorney	0.93	0.94	0.96	0.96
Assistant City Attorney	0.15	0.15	0.15	0.15
Administrative Assistant	0.05	0.00	0.00	0.00
TOTAL POSITIONS	**1.13**	**1.09**	**1.11**	**1.11**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Departmental budget	$188,158	$215,379	$232,474	$236,390
2. Authorized personnel (FTE's)	1.13	1.09	1.11	1.11
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	32,261	32,584	32,584	32,584
5. Human Rights inquiries	18	18	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$5.83	$6.61	$7.13	$7.25
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$78.66	$90.04	$97.19	$98.83
2. Average private legal service hourly rate	$175.00	$175.00	$176.00	$180.00
3. Full departmental cost as a % of private legal rates	44.95%	51.45%	55.22%	54.90%

PROGRAM NAME: BUILDING MAINTENANCE **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PROGRAM DESCRIPTION:

To provide in-house maintenance service to the following buildings: City Hall, Maintenance Center/Annex, Library, Family Museum of Arts and Science, Community Center, Surrey Heights Fire Station, Spruce Hills Fire Station, and Pleasant Valley Fire Station. Also assist directors in maintaining all other City owned facilities including the Life Fitness Center, Palmer Hills Golf Course Clubhouse and maintenance garage, Splash Landing, Parks maintenance building, two salt domes, sewage lift stations, lime pile building, and other small out buildings. The staff presently maintains all the building flags and banner flags at Bill Glynn Park and the two downtown points and the seasonal banners on the downtown light poles.

ANALYSIS:

As per the city's Vision and Core Beliefs, it is the goal of Building Maintenance to provide all the city building with the most timely and professional response possible to the internal requests made by the occupants of any city building.

Building Maintenance is called upon to repair, modify, add to or upgrade all aspects of the city buildings. When doing any upgrades to the buildings, we always look at the most energy efficient types of equipment.

Building Maintenance oversees contractors when a project is too large to handle in-house. Some of the larger projects for this fiscal year are: At the Maintenance Center we will be replacing all the electrical and control conduits and the wiring to the fuel island and the fuel tanks, upgrading the lighting in the garage and the fuel island, replacing the car wash system, replacing more trench drains, replacing the power gate motors and controls. At the Library we will be replacing we will be replacing both the boilers with two high efficiency boilers, upgrading the old lighting in the main Library, replacing the broken up concrete by the book drop-off. At the City Hall building we will be changing the rooftop units so the Johnson Controls system takes control of the economizer dampers for better temperature control in the winter. Throughout the year we will do many electrical, plumbing and HVAC upgrades and repairs.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	562,469	606,359	606,278	589,371
Family Museum Fund	79,116	95,757	82,133	91,800
Palmer Hills Enterprise Fund	31,314	29,483	31,500	33,500
Recreation Enterprise Fund	100,046	101,921	94,600	91,500
Municipal Garage Fund	4,861	8,302	5,500	5,500
Aquatic Center	62,130	75,032	74,300	68,100
Quad City Waterfront Convention Center	3,340	57,440	0	0
TOTAL REVENUES	**843,276**	**974,294**	**894,311**	**879,771**
APPROPRIATION SUMMARY:				
Salaries & Wages	141,815	143,622	150,974	149,804
Employee Benefits & Costs	44,279	47,317	48,531	48,519
Staff Development	0	0	0	0
Services & Commodities	657,182	783,355	694,806	681,448
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**843,276**	**974,294**	**894,311**	**879,771**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.30	0.30	0.30	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.06
TOTAL POSITIONS	**2.32**	**2.32**	**2.32**	**2.32**

PROGRAM NAME: BUILDING MAINTENANCE **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PERFORMANCE OBJECTIVES:

1. To repair in-house a majority of building maintenance problems.
2. To evaluate jobs to determine if an outside contractor should be used.
3. Assure all buildings provide a safe and comfortable working
4. Find ways to make the buildings more energy efficient.
5. Provide 24 hours/7 days per week emergency service.
6. Maintain all the building systems.
7. Provide labor and direction for various projects in all buildings.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of buildings to be maintained	14	14	15	14
2. Approximate requests received based on 9 requests per day	2,300	2,300	2,300	2,300
WORKLOAD:				
1. # of outside contractual services coordinated	14	14	14	14
2. Square feet of all buildings maintained	355,000	355,000	364,000	336,457
3. # of generators maintained	6	7	8	8
4. Service requests completed	2,300	2,300	2,300	2,300
5. # of fire alarms maintained	9	9	9	8
6. # of building automation systems maintained	6	6	6	6
7. # of garage door openers maintained	74	74	74	74
8. # of air compressors maintained	8	8	8	8
9. # of boilers maintained	9	9	9	12
10. # of tube heaters maintained	88	88	88	87
11. # of heating and/or cooling systems maintained	62	62	62	61
12. # of city car wash maintained	1	1	1	1
13. Approximate # of projects per year	20	20	20	20
14. # of fire sprinklers maintained	8	8	9	8
PRODUCTIVITY:				
1. Total cost of outside maintenance contractors	$46,271	$74,115	$50,131	$50,131
2. Total building maintenance cost per square foot	$2.38	$2.74	$2.46	$2.62
MAINTANCE COST PER BUILDING:				
Community Center	33,748	36,382	36,377	35,362
City Hall	185,615	200,098	200,072	194,492
Family Museum	79,116	95,757	82,133	91,800
Garage	4,861	8,302	5,500	5,500
Palmer Hills Clubhouse	31,314	29,483	31,500	33,500
Library	134,993	145,526	145,507	141,449
Life Fitness Center	100,046	101,921	94,600	91,500
Maintenance Center	168,741	181,908	181,883	176,811
Splash Landing	62,130	75,032	74,300	68,100
Other Buildings	28,123	30,318	30,314	29,469
Parks Maintenance Building	11,249	12,127	12,126	11,787
Events Center	3,340	57,440	0	0
Total	843,276	974,294	894,311	879,771
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide janitorial service and supplies to adequately clean the following buildings: City Hall, Maintenance Center/Annex, Family Museum, Community Center, Life Fitness Center, Library, Splash Landing.

ANALYSIS:

The custodians will continue to clean and help maintain the above mentioned buildings. A cleaning service is used in the evening at the library, museum and fitness center. Once a year all the waxed floors are deep scrubbed and re-waxed. Once a year all the carpets are commercially cleaned. To help with vacations, sick time and extra cleaning throughout the buildings we are using a contracted custodian during the day.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	225,952	252,930	242,455	256,521
Family Museum Fund	66,244	78,722	74,271	77,153
Palmer Hills Enterprise Fund	8,451	6,891	2,100	2,100
Recreation Enterprise Fund	78,026	79,604	80,975	83,364
Aquatic Center	4,719	7,279	5,500	5,500
TOTAL REVENUES	**383,392**	**425,426**	**405,301**	**424,638**
APPROPRIATION SUMMARY:				
Salaries & Wages	179,045	181,700	166,534	194,213
Employee Benefits & Costs	83,464	90,974	81,851	91,509
Staff Development	0	0	0	0
Services & Commodities	120,883	152,752	156,916	138,916
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**383,392**	**425,426**	**405,301**	**424,638**
AUTHORIZED POSITIONS:				
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.70	0.70	0.70	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**5.84**	**5.84**	**5.84**	**5.84**

PROGRAM NAME: CUSTODIAL SERVICES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
2. Install posted checklists in all restrooms to show when the restroom was last cleaned, what was done and who did it.
3. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.
4. Purchase equipment to cut down on floor care time.
5. Use contractors for large area waxing to keep building down time to a minimum.
6. Develop a building checklist so each custodian can inspect the major functions of their building on a monthly basis.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Buildings to be cleaned	6	6	6	6
2. Approximate special service requests	6	6	6	6
WORKLOAD:				
1. Square footage of buildings cleaned	315,000	315,000	315,000	315,000
2. Annual man hours available for custodial services	12,147	12,147	12,147	12,147
3. Special service requests completed	100%	100%	100%	100%
PRODUCTIVITY:				
1. Man hours available per square foot per year (2,080 hours X positions)/total square footage	0.039	0.039	0.039	0.039
2. Total custodial cost per square foot	$1.22	$1.35	$1.29	$1.35
CUSTODIAL COST PER BUILDING:				
Community Center	38,412	42,998	41,217	43,609
City Hall	61,007	68,291	65,463	69,261
Family Museum	66,244	78,722	74,271	77,153
Palmer Hills Clubhouse	8,451	6,891	2,100	2,100
Library	76,824	85,996	82,435	87,217
Life Fitness Center	78,026	79,604	80,975	83,364
Maintenance Center	49,709	55,645	53,340	56,435
Splash Landing	4,719	7,279	5,500	5,500
Park Maintenance Building	0	0	0	0
Total	383,392	425,426	405,301	424,638
EFFECTIVENESS:				
1. Average contractual custodial service hourly rate	$17.00	$18.00	$15.36	$13.70
2. % of special service requests completed	100%	100%	100%	100%
3. % of special service requests completed in less than 10 days	90%	90%	90%	90%
4. Average contractual custodial service per square foot rate	$0	$0	$0.38	$0.34

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day-to-day operational role and a more strategic global role. The day-to-day functions include 1) recruitment and selection; 2) orientation for new employees; 3) administering all benefits to include health plan; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating the four union contracts.

Management Agenda items include: development of Citizens Academy Development and review and action on the citizen survey.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	166,254	199,604	225,037	209,344
TOTAL REVENUES	**166,254**	**199,604**	**225,037**	**209,344**
APPROPRIATION SUMMARY:				
Salaries & Wages	66,285	66,666	94,739	91,289
Employee Benefits & Costs	17,392	18,055	19,564	21,321
Staff Development	27,792	24,219	29,000	25,000
Services & Commodities	54,785	90,664	81,734	71,734
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**166,254**	**199,604**	**225,037**	**209,344**
AUTHORIZED POSITIONS:				
Executive Secretary	0.10	0.00	0.00	0.00
Human Resources Director	0.80	0.81	0.80	0.88
TOTAL POSITIONS	**0.90**	**0.81**	**0.80**	**0.88**

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Position vacancies	5	5	5	5
2. # of vacant positions requiring civil service testing	4	4	4	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	264.86	264.42	268.35	266.68
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	2.74	-0.44	3.93	-1.67
6. Civil service appeals	0	0	0	0
7. # of grievances filed	0	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	20/500	20/500	15/350	15/351
2. # of civil service tests administered/applicants tested	2/15	2/15	2/50	2/50
3. Training sessions conducted/# of employees in attendance	2/400	2/400	2/350	2/350
4. # of job classification reviews	2	2	0	0
5. Employee orientations	10	10	5	5
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	10	10	10	10
8. Time spent on hiring process for new positions (hours)	150	160	140	140
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	8	6	6	6
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	10%	10%	20%	20%
2. % of time spent on filling vacancies	10%	15%	15%	15%
3. % of time spent on processing personnel actions	20%	20%	15%	15%
4. % of time spent on pay and benefit administration	25%	20%	20%	20%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	25%	20%	20%
EFFECTIVENESS:				
1. % of performance objectives achieved	200%	100%	100%	100%
2. # of days from position vacancy to position filled	60 days	75 days	75 days	75 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail.

The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Crisis Communication Committee, etc.

Public Information has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	1
Transfer In/Gaming Revenue	116,077	119,465	129,826	128,449
TOTAL REVENUES	**116,077**	**119,465**	**129,826**	**128,450**
APPROPRIATION SUMMARY:				
Salaries & Wages	52,485	56,762	59,070	57,562
Employee Benefits & Costs	18,173	19,459	20,285	19,816
Staff Development	1,888	2,414	3,150	3,150
Services & Commodities	43,531	40,830	47,321	47,921
Capital Expenditures				
TOTAL APPROPRIATIONS	**116,077**	**119,465**	**129,826**	**128,449**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	2.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**2.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City of Bettendorf population	32,445	32,769	33,097	33,097
2. Public inquiries for information	160	160	160	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	6	6	6	6
6. Channel 9 information graphic request from depts.	80	80	80	80
7. Request to tape department training	6	6	6	6
WORKLOAD:				
1. # of special events photographed/videotaped	50	50	50	50
2. # of employee trainings videotaped	8	8	8	8
3. # of Bettendorf Now Programs produced	6	6	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	12	12	12	12
9. # of requests for information graphics on Channel 9	150	150	150	150
10. # of press releases sent	75	75	75	75
11. # of special community projects (not related to Channel 9)	10	10	10	10
12. # of major print projects	8	8	8	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	85	85	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned	50	50	50	50
PRODUCTIVITY:				
1. Program cost per citizen	$3.58	$3.65	$3.92	$3.88
2. Average cost of special program production	$2,800	$2,800	$2,800	$2,800
3. Average # of times special programs aired	50x per month	50x per month	50x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%

Bettendorf Fire Rescue During Training











Bettendorf
a premier city
IOWA

2010-11

Special Revenue Funds



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The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.

TIF development districts within Bettendorf include:

-NEPCO District
-GRAFCO District
-RiversEdge District
-Isle of Capri District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Fields Development District
-Olympic Steel District
-Home Depot District
-Trinity Hospital District
-Eyesurgeons Associates District
-State St/Windmiller District
-Autotech Technologies District
-L3 Properties District

Road Use Tax Fund - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Subdivision Deposits Fund - Accounts for the deposits made by developers for incomplete subdivision improvements such as sidewalks and street paving required when temporary occupancy permits are requested. Refunds are made when specific improvements are constructed.

Police Funds - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds - These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Old Fashioned Fourth of July - Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Employee Benefits - Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Inc (Dec) over FY 2009/10	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,498,887	1,542,892	2,082,742	2,208,333	2,365,213	156,880	7.10%
TIF revenue	1,962,103	3,172,985	3,377,334	3,552,896	3,071,788		
Other city taxes	68,204	65,916	88,761	89,890	88,452	(1,438)	-1.60%
Special assessments						-	
Licenses and permits						-	
Intergovernmental	3,352,242	3,287,043	3,476,904	3,328,656	3,396,826	68,170	2.05%
Charges for services						-	
Interest	285,521	163,892	122,333	109,367	55,651	(53,716)	-49.12%
Fines & forfeitures						-	
Other	232,054	309,879	316,689	401,436	331,948	(69,488)	-17.31%
Total Revenue	**7,399,011**	**8,542,607**	**9,464,763**	**9,690,578**	**9,309,878**	**(380,700)**	**-3.93%**
Expenditures:							
Public Safety	7,017	16,837	131,661	16,000	16,000	-	0.00%
Public Works	2,585,761	3,322,729	4,162,342	3,472,326	3,215,071	(257,255)	-7.41%
Culture & Recreation	84,245	103,054	138,448	178,664	116,417	(62,247)	-34.84%
Community & Economic Development	1,114,606	1,520,903	1,490,660	1,806,559	1,794,713	(11,846)	-0.66%
General Government	511	283	108			-	
Debt service	1,702,135	1,499,010	1,900,983	1,303,107	1,429,647	126,540	9.71%
Capital Projects	85,484	60,417	174,183	63,730	93,276	29,546	46.36%
Total Expenditures	**5,579,759**	**6,523,233**	**7,998,385**	**6,840,386**	**6,665,124**	**(175,262)**	**-2.56%**
Revenue over(under) expenditures	1,819,252	2,019,374	1,466,378	2,850,192	2,644,754	(205,438)	-7.21%
Financing sources (uses):							
Operating transfers in	247,097	738,275	1,394,117	943,303	652,575	(290,728)	-30.82%
Operating transfers out	(1,922,644)	(3,991,423)	(3,945,681)	(3,562,427)	(3,648,269)	(85,842)	2.41%
Other financing sources	196,104	-	-				
Proceeds from bonds	-	-	-			-	
Financing sources (uses) net	(1,479,443)	(3,253,148)	(2,551,564)	(2,619,124)	(2,995,694)	(376,570)	14.38%
(under) expenditures and other financing	**339,809**	**(1,233,774)**	**(1,085,186)**	**231,068**	**(350,940)**	**(582,008)**	**-251.88%**
Fund balances, beginning	3,797,864	4,137,673	2,903,899	1,818,713	2,049,781	231,068	12.71%
Residual equity transfer in (out)	-	-	-	-	-	-	
Adjustment for restatement	-	-	-	-	-	-	
Fund balances, ending	4,137,673	2,903,899	1,818,713	2,049,781	1,698,841	(350,940)	-17.12%
Fund Balance % of Expenditures	74.16%	44.52%	22.74%	29.97%	25.49%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Economic Dev. Funds	Police Funds	Library Funds	Parks Funds
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	3,071,788						
Other City Taxes	0						
Licenses & Permits	0						
Use of Money & Property	1,801	15,000	2,000	1,500	3,800	25,300	5,250
Intergovernmental	11,250	2,893,241	413,000			78,000	
Charges for Services	0						
Special Assessments	0						
Miscellaneous	0	20,638	3,000	200,000	18,000	40,700	7,410
Bond Proceeds	0						
Other financing sources	0						
Transfers In	0	316,400		203,175			93,000
Total Revenues & Other Sources	**3,084,839**	**3,245,279**	**418,000**	**404,675**	**21,800**	**144,000**	**105,660**
Expenditures & Other Financing Uses:							
Public Safety	0				16,000		
Public Works	0	3,215,071					
Culture & Recreation	0					51,117	
Community & Economic Development	827,927		453,414	402,372			96,000
General Government	0						
Debt Service	1,429,647						
Capital Projects	0			0	10,000	83,276	
Total Government Activities Exp.	**2,257,574**	**3,215,071**	**453,414**	**402,372**	**26,000**	**134,393**	**96,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**2,257,574**	**3,215,071**	**453,414**	**402,372**	**26,000**	**134,393**	**96,000**
Transfers Out	1,181,766	8,000		0			3,500
Total ALL Expenditures/Transfers Out	**3,439,340**	**3,223,071**	**453,414**	**402,372**	**26,000**	**134,393**	**99,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(354,501)	22,208	(35,414)	2,303	(4,200)	9,607	6,160
Estimated Beginning Fund Balance	**(7,723)**	**357,557**	**253,803**	**237,401**	**125,930**	**833,359**	**154,273**
Ending Fund Balance June 30	**(362,224)**	**379,765**	**218,389**	**239,704**	**121,730**	**842,966**	**160,433**
Fund Balance as a % of expenditures & transfers out		11.81%					

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Jump Start Flood Relief	Total Spec. Rev.
Revenues & Other Financing Sources:					
Property Taxes		2,365,213			2,365,213
TIF Revenues					3,071,788
Other City Taxes		88,452			88,452
Licenses & Permits					0
Use of Money & Property	1,000				55,651
Intergovernmental		1,338			3,396,829
Charges for Services					0
Special Assessments					0
Miscellaneous	27,200		15,000		331,948
Bond Proceeds					0
Other financing sources					0
Transfers In	40,000				652,575
Total Revenues & Other Sources	**68,200**	**2,455,003**	**15,000**	**0**	**9,962,456**
Expenditures & Other Financing Uses:					
Public Safety					16,000
Public Works					3,215,071
Culture & Recreation	65,300				116,417
Community & Economic Development			15,000		1,794,713
General Government					0
Debt Service					1,429,647
Capital Projects					93,276
Total Government Activities Exp.	**65,300**	**0**	**15,000**	**0**	**6,665,124**
Business Type/Enterprises					0
Total Gov Activities & Business Exp.	**65,300**	**0**	**15,000**	**0**	**6,665,124**
Transfers Out		2,455,003			3,648,269
Total ALL Expenditures/Transfers Out	**65,300**	**2,455,003**	**15,000**	**0**	**10,313,393**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	2,900	0	0	0	(350,937)
Estimated Beginning Fund Balance	**20,787**	**2**	**74,391**	**0**	**2,049,781**
Ending Fund Balance June 30	**23,687**	**2**	**74,391**	**0**	**1,698,844**
Fund Balance as a % of expenditures & transfers out					

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

NEPCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. The project was created in 1997 and is set to expire in the year 2012. TIF receipts from this district are projected to be $28,716 in FY 2010/11, and expect to reimburse the City by FY 2010/11.

Isle of Capri TIF District
The TIF was established to fund the overpass over the railroad tracks and the parking ramp located at the Isle of Capri Riverboat Casino. TIF Bonds were issued on 7/1/1997, in the amounts $4.17 and $5.385 million. The TIF taxes fund the payments on both of the bond issues. $713,344 in TIF receipts are projected from this district in FY 2010/11. The last payment on the bonds is scheduled for FY 6/1/2011.

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. TIF Bonds were issued on 11/1/1997 to fund the project. The TIF taxes fund the payments on the bond issue and TIF receipts are projected to generate $251,074 in FY 2010/11. The final payment on the bonds is scheduled for 6/1/2009.

GRAFCO Phase II TIF District
The TIF was established to rebate the taxes paid by GRAFCO for 7 years up to $150,000 beginning in FY 2010/11. FY 2010/11 is year two. FY 2010/11 TIF receipts are expected to be $35,667.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traiffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $135,268 in TIF receipts in FY 2010/11. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2010/11 is year five. $150,403 in TIF receipts are expected in FY 2010/11.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $12,494 in TIF receipts are projected in FY 2010/11 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates through FY 2010/11 beginning in FY 2006/07. $88,869 in TIF receipts are projected in FY 2010/11 from this district.

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2010/11 is year five. $289,922 in TIF receipts are projected in FY 2010/11 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2010/11 is year five. $37,978 in TIF receipts are projected in FY 2010/11 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2010/11 is year five. $55,977 in TIF receipts are projected in FY 2010/11 from this district.
Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2010/11 is year five. $60,557 in TIF receipts are projected in FY 2010/11 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2010/11 is year five. $34,567 in TIF receipts are projected in FY 2010/11 from this district.

Autotech Technologies TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4140 Utica Ridge Rd. for five years beginning in FY 2006/07. FY 2010/11 is year five. $15,053 in TIF receipts are projected in FY 2010/11.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center located in downtown Bettendorf. $1,092,897 in TIF receipts are projected in FY 2010/11.

L3 Properties TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4114 State St.. for five years up to $99,000 beginning in FY 2008/09. FY 2010/11 is year three. $24,787 in TIF receipts are projected in FY 2010/11.

Fields Development TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. $44,215 in TIF receipts are projected for FY 2010/11.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	Inc (Dec) over FY 2009/10	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
TIF revenue	1,962,103	3,172,985	3,377,334	3,552,896	3,071,788	(481,108)	-13.54%
Special assessments							
Licenses and permits							
Intergovernmental				11,250	11,250		
Charges for services							
Interest	60,960	-	58,744	34,356	1,801	(32,555)	-94.76%
Fines & forfeitures							
Other	79,799		11,250				
Total Revenue	**2,102,862**	**3,172,985**	**3,447,328**	**3,598,502**	**3,084,839**	**(513,663)**	**-14.27%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	336,636	678,649	712,602	809,955	827,927	17,972	2.22%
General Government							
Debt service	1,702,135	1,499,010	1,900,983	1,303,107	1,429,647	126,540	9.71%
Capital Projects							
Total Expenditures	**2,038,771**	**2,177,659**	**2,613,585**	**2,113,062**	**2,257,574**	**144,512**	**6.84%**
Revenue over(under) expenditures	64,091	995,326	833,743	1,485,440	827,265	(658,175)	-44.31%
Financing sources (uses):							
Operating transfers in	110,711						
Operating transfers out	(2,651)	(1,300,416)	(1,186,171)	(1,241,348)	(1,181,766)		
Proceeds from bonds							
Financing sources (uses), net	108,060	(1,300,416)	(1,186,171)	(1,241,348)	(1,181,766)		
over (under) expenditures and other	**172,151**	**(305,090)**	**(352,428)**	**244,092**	**(354,501)**	**(598,593)**	**-245.23%**
Fund balances, beginning	233,552	405,703	100,613	(251,815)	(7,723)	244,092	-96.93%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	405,703	100,613	(251,815)	(7,723)	(362,224)	(354,501)	4590.20%
Fund Balance % of Expenditures	19.90%	4.62%	-9.63%	-0.37%	-16.04%		

City of Bettendorf
TIF Certification
Due 12/1/09

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	1/1/08 total valuation	1/1/09 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/09	Estimated Tax pyts, FY 09/10	add bond payments, FY 10/11	add & adj	interest 5% thru 06/30/10	est bal 6/30/10	FY 10/11 certified 12/1/09	Notes	Percent of TIF District
Nepco	260	842403201		1,189,000	1,189,000	1,189,000	1,243,900	1,243,900	1,243,900	11,790	1,232,110	62,397.00	(35,622.00)	-	602.00	1,338.75	28,715.75	28,716	done 10/11	100.00%
Olympic Steel	266	8424052011		5,844,090	5,844,090	5,844,090	6,290,260	6,290,260	6,290,260	18,145	6,272,115	477,287.00	(170,550.00)	-	1,152.00	15,211.29	323,100.29	323,100	done 11/12	100.00%
Olympic Steel rebate	266						6,290,260	9,159,260	9,159,260	6,290,260	2,869,000	78,014.00	(78,014.00)		78,801.00		78,801.00	78,801	Begins with 1/1/08 valuation, FY 09/10 max of 5 years or $358,625 Year 2 of 5.	
Greystone	258	842405302		1,787,550	1,787,550	1,833,670	2,050,900	2,050,900	2,050,900	1,580,842	470,058	89,235.00	(12,494.00)	-	158.00	-	76,899.00	76,899	Treat as a rebate	100.00%
GRAFCO	268	8424054011		3,106,900	3,106,900	4,138,670				11,614	(11,614)	-	-	-	-	-	-	-		
GRAFCO phase ii	268	8424054011			3,106,900	4,138,670	4,391,140	4,391,140	4,391,140	3,106,900	1,284,240	34,921.00	(34,527.98)	-	35,274.00	-	35,667.02	35,667	Begins 07/08, maximum of $150,000 to rebate or 7 years. Year 4 of 7.	100.00%
Urban renewal area 2005/L3 Properties	250	842723010					1,117,750	1,117,750	1,117,750	232,400	885,350	24,543.00	(24,543.00)	-	24,787.00	-	24,787.00	24,787	Begins 08/09, maximum of $99,000 to rebate or 5 years. Year 3 of 5.	
Urban Renewal Area 2A:																				
Trinity	271	various									-	132,480.00	(132,480.00)	135,267.50	-	-	135,267.50	135,268		56.55%
Autotech Technologies (I	256	841721101		1,308,480	1,562,080	1,847,390	1,846,130	1,846,130	1,846,130	1,308,480	537,650	14,904.00	(14,904.00)	-	15,053.00	-	15,053.00	15,053	Year 5 of 5, only on building expansion, over 1/1/04 valuation. This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 5 of 6. Base is 1/1/04 value.	6.29%
Eyesurgeons Assoc	252	841737110		445,760	540,510	3,828,800	3,620,000	3,620,000	3,620,000	445,760	3,174,240	87,993.00	(87,993.00)	-	88,869.00	-	88,869.00	88,869		37.15%
Total Urban Renewal Area 2A				**1,754,240**	**2,102,590**	**5,676,190**	**5,466,130**			**1,754,240**	**3,711,890**	**235,377.00**	**(235,377)**	**135,268**	**103,922**	**-**	**239,190**	**239,190**		**100.00%**
Lady Luck bonds	265	various									-	1,147,936.49	(1,147,936.49)	713,344.00	-	-	713,344.00	713,344		35.75%
Isle of Capri Events Cent	259						40,000,000			-	40,000,000	1,153,354.55	(1,153,354.55)	1,092,896.66	-	-	1,092,896.66	1,092,897		54.77%
Total Lady luck											-	**2,301,291.04**	**(2,301,291.04)**	**1,806,240.66**	**-**	**-**	**1,806,240.66**	**1,806,241**		
QC Realtor Assoc.		84286110709		-	82,190	1,298,590	1,287,150			-	1,287,150	1,475.54	(1,475.54)		-	-	0.00	-		
QC Realtor Assoc.		84285210609		-	102,490	132,590	215,820			-	215,820	-	-		-	-	-	-		
QC Realtor Assoc.		8428521102						1,501,180	1,501,180	-		34,226.00	(34,226.00)		34,567.00		34,567.00	34,567		
Total QC Realtor Asso	255			**-**	**184,680.00**	**1,431,180.00**	**1,502,970.00**	**1,501,180.00**	**1,501,180.00**	**-**	**1,502,970.00**	**35,701.54**	**(35,701.54)**	**-**	**34,567.00**	**-**	**34,567.00**	**34,567.00**	**year 5 of 6+1**	**1.73%**
State Street Redev	254	842862401		-	1,084,150	1,090,250	1,324,160		1,511,570	-	1,511,570	42,218.45	(42,218.45)	-	37,978.00		37,978.00	37,978	year 5 of 10	
Windmiller	254	842862402		-	282,170	-	-		-	-	-	-	-	-	-	-	-	-	year 5 of 10	
		84286280F		-	-	97,710	243,250		208,120	-	208,120	6,041.00	(6,041.00)		5,118.00		5,118.00	5,118		
		84286280E2		-	-	226,780	249,740		249,740	-	249,740	6,064.00	(6,064.00)		6,125.00		6,125.00	6,125		
		84286280E1			-	112,900	243,720		243,720	-	243,720	5,920.00	(5,920.00)		5,978.00		5,978.00	5,978		
		84286280D			-	303,380	430,410		399,860	-	399,860	10,456.00	(10,456.00)		9,704.00		9,704.00	9,704		
		84286280C			-	154,600	203,080		203,080	-	203,080	4,966.00	(4,966.00)		5,016.00		5,016.00	5,016		
		84286280B			-	297,580	331,180		331,180	-	331,180	7,963.00	(7,963.00)		8,042.00		8,042.00	8,042		
		84286280A			-	594,990	669,520		669,520	-	669,520	15,837.00	(15,837.00)		15,994.00		15,994.00	15,994		
Total Windmiller					**282,170**	**1,787,940**	**2,370,900**	**-**	**2,305,220**	**-**	**2,305,220**	**57,247.00**	**(57,247.00)**	**-**	**55,977.00**	**-**	**55,977.00**	**55,977**		
State Street Redev	254	8428624031		-	-	908,880	-		-	-	-	-	-	-	-	-	-	-		4.71%
State Street Redev	254	842862501					2,302,330		2,397,790		2,302,330	59,960.00	(59,960.00)	-	60,557.00	-	60,557.00	60,557	year 5 of 10	
Total Downtown TIF				**-**	**1,551,000**	**5,218,250**	**7,500,360**	**1,501,180**	**7,715,760**	**-**	**7,622,090**	**2,496,418.03**	**(2,496,418)**	**1,806,241**	**189,079**	**-**	**1,995,320**	**1,995,320**		**96.97%**
Walgreens		842053401	902850	1,651,450	1,651,450	1,651,450	2,203,790	2,203,790	2,203,790	806,124	1,397,666	38,745.00	(38,745.00)	-	39,130.00	-	39,130.00	39,130		
McDonalds		842053402	391850	374,080	954,290	954,290	1,142,720	1,142,720	1,142,720	249,872	892,848	24,751.00	(24,751.00)	-	24,997.00	-	24,997.00	24,997		
existing office bldg/Taco Bell		842053404		EXCLUDED				-	-		-	-			-	-	-	-		
New main shopping center - Schnucks and Chinese Rest		842053403	4744010	3,285,390	5,055,700	8,705,190	10,882,740	11,053,880	11,053,880	4,235,718	6,818,162	191,152.16	(191,152.16)	-	190,888.00	-	190,888.00	190,888		
Daly Group - US		842053406	710170	485,410	975,770	1,118,900	1,589,290	1,589,290	1,589,290	634,080	955,210	26,479.00	(26,479.00)	-	26,743.00	-	26,743.00	26,743		
Brueggers		842905101	508860	508,860	508,860	745,940	745,940	745,940	745,940	454,340	291,600	8,083.00	(8,083.00)	-	8,164.00	-	8,164.00	8,164		
Total Daly Group	253		**7,257,740**	**6,305,190**	**9,146,070**	**13,175,770**	**16,564,480**	**16,735,620**	**16,735,620**	**6,380,134**	**10,355,486**	**289,210.16**	**(289,210.16)**	**-**	**289,922**	**-**	**289,922**	**289,922**	Year 5 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12.	**65.84%**
Home Depot	257	842053405	1561050	4,780,420	4,739,829	4,780,420	6,765,910	6,765,910	6,765,910	1,393,787	5,372,123	150,052.93	(150,052.93)	-	150,403.00	-	150,403.00	150,403	Year 6 of 11 years	34.16%
Total Duck Creek Plaza			**8,818,790**	**11,085,610**	**13,885,899**	**17,956,190**	**23,330,390**	**23,501,530**	**23,501,530**	**7,773,921**	**15,727,609**	**439,263.09**	**(439,263.09)**	**-**	**440,325**	**-**	**440,325**	**440,325**		**100.00%**

City of Bettendorf
TIF Certification
Due 12/1/09

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	1/1/08 total valuation	1/1/09 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/09	Estimated Tax pyts, FY 09/10	add bond payments, FY 10/11	add & adj	interest 5% thru 06/30/10	est bal 6/30/10	FY 10/11 certified 12/1/09	Notes	Percent of TIF District
Fields Development/Urban Renewal Area #7										**land value:**										
1st add lot 1		842403701				26,400	56,350	307,290	307,290	26,400	280,890	6,864.12	(6,864.12)	-	7,715.00	-	7,715.00	7,715	year 3 of 10	
1st add lot 2		841351702				15,290	27,970	172,300	319,850	15,290	304,560	3,640.00	(3,640.00)	-	8,365.00	-	8,365.00	8,365	year 3 of 10	
1st add lot 3		841351703				14,990	143,590	266,760	266,760	14,990	251,770	6,230.00	(6,230.00)	-	6,915.00	-	6,915.00	6,915	year 3 of 10	
1st add lot 4		841351704				14,870	14,870	14,870	261,980	14,870	247,110	-	-	-	6,787.00	-	6,787.00	6,787	year 1 of 10	
1st add lot 7		841351707				26,150	26,150	26,150	26,150	26,150	-	-	-	-	-	-	-	-		
1st add lot 8		841351708				30,310	30,310	30,310	30,310	30,310	-	-	-	-	-	-	-	-		
1st add lot 11		841351711				15,020	15,020	15,020	15,020	15,020	-	-	-	-	-	-	-	-		
1st add lot 12		841351712				15,290	15,290	15,290	15,290	15,290	-	-	-	-	-	-	-	-		
1st add lot 13		842403713				15,260	15,260	15,260	15,260	15,260	-	-	-	-	-	-	-	-		
1st add lot 14		842403714				13,930	13,930	277,630	277,630	13,930	263,700	6,462.00	(6,462.00)	-	7,243.00	-	7,243.00	7,243	Year 2 of 10	
1st add outlot b		8424037OLB				12,500	12,500	12,500	12,500	12,500	-	-	-	-	-	-	-	-		
3rd add lot 1		841351901				-	7,430	44,030	202,690	-	202,690	136.00	(136.00)	-	5,567.00	-	5,567.00	5,567	Year 2 of 10	
3rd add lot 2		841351902				-	27,560	27,560	27,560	27,560	-	-	-	-	-	-	-	-		
3rd add lot 3		841351903				-	20,560	20,560	20,560	20,560	-	-	-	-	-	-	-	-		
3rd add lot 4		841351904				-	7,260	7,260	59,690	-	59,690	-	-	-	1,623.00	-	1,623.00	1,623	year 1 of 10	
3rd add outlotA		8413519OLA				-	8,030	8,030	8,030	8,030	-	-	-	-	-	-	-	-		
Fields Development:						**200,010**	**442,080**	**1,260,820**	**1,866,570**	**256,160**	**1,610,410**	**23,332.12**	**(23,332.12)**	**-**	**44,215**	**-**	**44,215**	**44,215**		
Shopko/Burlington Coat:																				
Burlington Coat Factory		842905201							3,345,960	3,328,010	17,950	-	-	-	-	-	-	-	Maximum of 11 years or $2,745,000. Certify 12/1/2010	
		842905202							829,200	829,200	-	-	-	-	-	-	-	-		
		842905203							323,700	323,700	-	-	-	-	-	-	-	-		
		842905204							691,800	691,800	-	-	-	-	-	-	-	-		
Total Shopko/Burlington Coat								**-**	**5,190,660**	**5,172,710**	**17,950**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		
Vizient II, LLC																			**Begin 11/12**	
JNB Hometown Harbor																			**Begin 12/13**	
Plantation Development																			**No project yet, per VanDyke, 11/23/09**	
Total all TIF's				**24,767,390**	**32,573,929**	**46,194,740**	**58,123,170**	**50,516,740**	**62,527,730**	**26,208,982**	**41,691,208**	**3,960,787.24**	**(3,550,141.22)**	**1,941,508.16**	**918,315.00**	**16,550.04**	**3,287,019.22**	**3,287,020.00**		

City of Bettendorf Projected TIF receivables and rebate payments
FY 2010/11

Outstanding receivables:

	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21	06/30/22	06/30/23
Nepco District	28,114	(0)												
Olympic cash incentive	322,074	159,100	0	0										
Lady Luck Bonds	1,286,201	-		-										
Trinity TIF bonds	1,071,353	936,085	804,808	672,615	539,823	406,756	273,804	136,371	-					
Greystone	76,742	64,248	51,754	39,260	26,766	14,272	1,778	-	(15,712)					
Rivers Edge TIF*	13,055,000	12,510,000	11,925,000	11,300,000	11,030,000	10,040,000	8,940,000	7,725,000	6,900,000	6,755,000	6,590,000	6,405,000	5,415,000	4,285,000
Total	**15,839,484**	**13,669,433**	**12,781,562**	**12,011,875**	**11,596,589**	**10,461,028**	**9,215,582**	**7,861,371**	**6,884,288**	**6,755,000**	**6,590,000**	**6,405,000**	**5,415,000**	**4,285,000**

*This is only the amount of $ that comes from the TIF district to pay for the bonds, and may change annually based on assessed value and levy rate. Last payment in FY 2025/26.

$ Amount of rebates by year

Name	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21	06/30/21	06/30/21	**Total to be paid**	Notes
Autotech Tech (Uticor)	14,904	15,053													**67,106**	5 year rebate
Eyesurgeons Assoc.	87,993	88,869	88,869												**451,917**	6 year rebate up to $496,724 (Reimburse Tanglefoot La Improvements)
Grafco phase II	34,528	34,567	16,845												**150,000**	7 year rebate up to $150,000
Quad Cities Realtor Assoc.	35,702	35,702	35,702												**186,856**	6 year rebate
State St. Revelopment	34,226	34,567	34,567	34,567	34,567	34,567	34,567	34,567							**365,164**	10 year rebate
Windmiller	57,247	55,977	55,977	55,977	55,977	55,977	55,977	55,977							**533,965**	10 year rebate
State St. Revelopment	59,960	60,557	60,557	60,557	60,557	60,557	60,557	60,557							**564,819**	10 year rebate
Daly Group	289,210	289,922	289,922	289,922	289,922	289,922	289,922	289,922	289,922						**3,320,786**	11 year rebate
Home Depot	150,053	150,403	150,403	150,403	150,403	150,403	150,403	150,403							**1,643,491**	11 year rebate
L3 Properties(Logan)	24,543	24,787	25,127												**99,000**	5 year rebate up to $99,000
Fields Development	23,332	44,215	44,215	44,215	44,215	44,215	44,215	44,215	44,215						**380,727**	10 year rebate
Olympic Steel rebate	78,014	78,801	78,801	78,801	44,208										**358,625**	10 year rebate up to $358,625
Burlington Coat Factory	-	.	245,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000		**2,745,000**	11 year rebate up to $2,745,000
Vizient II, LLC			13,998	13,998	13,998	8,006									**50,000**	4 year rebate up to $50,000
JNB Hometown Harbor				189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	**2,081,860**	11 year rebate, minimun AV $2.6M
Plantation Development															**-**	8 year rebate, ending 8/4/17
Total rebates by year	**889,712**	**913,420**	**1,139,983**	**1,167,700**	**1,133,107**	**1,082,907**	**1,074,901**	**1,074,901**	**773,397**	**439,260**	**439,260**	**439,260**	**439,260**	**189,260**	**12,999,316**	

New Downtown Construction











Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $2,893,241 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $90.50 per capita. Census estimates place the population of Bettendorf around 33,000. Current estimates from the IDOT project the per capita rate increasing to approximately $97.50 by FY 2013/14. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2010/11 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2010/11 budgeted expenditures are $3,215,071 and are broken out in the chart below.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $379,765 or 12% of operating expenditures.

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Public Works Administration	329,431	329,175	329,731	330,148	348,221	18,073	5.47%
Engineering	413,368	422,552	468,908	339,633	354,696	15,063	4.44%
Sidewalk Operations	-	-	-	-	-	-	
Street Maintenance	562,466	553,927	655,411	664,223	841,270	177,047	26.65%
Snow Removal	519,054	1,214,056	2,016,719	1,336,686	951,960	(384,726)	-28.78%
Street Cleaning	117,722	62,098	73,358	66,708	17,137	(49,571)	-74.31%
Traffic Signs & Markings	182,249	184,038	209,517	214,013	181,860	(32,153)	-15.02%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	11,888	1,987	6,342	13,107	13,107	-	0.00%
Trees & Roadway Maintenance	40,712	56,700	59,418	60,650	60,650	-	0.00%
Traffic Signals	408,870	417,579	439,687	447,158	446,170	(988)	-0.22%
Public Works	**2,585,760**	**3,242,112**	**4,259,091**	**3,472,326**	**3,215,071**	**(257,255)**	**-7.41%**
Capital Outlay	-	-		-	-	-	
Total Expenditures by Function	**2,585,760**	**3,242,112**	**4,259,091**	**3,472,326**	**3,215,071**	**(257,255)**	**-7.41%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	918,792	916,190	967,133	902,420	927,712	25,292	2.80%
Part-time/Temporary Employees	-	120	-	-	-	-	
Contract help	16,562	46,394	69,059	64,000	64,000	-	0.00%
Overtime	76,685	137,310	102,730	87,666	92,840	5,174	5.90%
Retirement contributions	162,425	175,885	179,847	188,067	177,480	(10,587)	-5.63%
Health, Dental, Life Insurance	182,981	176,303	204,274	204,083	174,426	(29,657)	-14.53%
Other pay	80,449	84,525	87,993	82,268	85,425	3,157	3.84%
Total Salaries & Benefits	**1,437,894**	**1,536,727**	**1,611,036**	**1,528,504**	**1,521,883**	**(6,621)**	**-0.43%**
Operating expenditures							
Staff development (Conferences, travel & training)	12,304	16,896	17,029	20,903	20,903	-	0.00%
Repair, maintenance & utilities	486,905	544,288	542,639	524,051	524,051	-	0.00%
Risk Management	54,600	40,097	48,180	49,322	52,088	2,766	5.61%
Contractual services	212,301	186,753	176,222	219,748	229,748	10,000	4.55%
Operating expenditures	378,596	913,309	1,762,830	1,122,314	858,914	(263,400)	-23.47%
Minor equipment	3,160	4,043	4,406	7,484	7,484	-	0.00%
Total Operating expenditures	**1,147,866**	**1,705,386**	**2,551,306**	**1,943,822**	**1,693,188**	**(250,634)**	**-12.89%**
Capital Outlay						-	
Miscellaneous equipment	-	-	96,749			-	
Total Capital Outlay	**-**	**-**	**96,749**	**-**	**-**	**-**	
Total Expenditures by Category	**2,585,760**	**3,242,113**	**4,259,091**	**3,472,326**	**3,215,071**	**(257,255)**	**-7.41%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,629,675	2,694,279	2,606,609	2,815,941	2,893,241	77,300	2.75%
Charges for services							
Interest	40,192	35,801	4,137	12,807	15,000	2,193	17.12%
Fines & forfeitures							
Other	7,226	7,924	24,003	16,500	20,638	4,138	25.08%
Total Revenue	**2,677,093**	**2,738,004**	**2,634,749**	**2,845,248**	**2,928,879**	**83,631**	**2.94%**
Expenditures:							
Public Works	2,585,761	3,242,112	4,162,342	3,472,326	3,215,071	(257,255)	-7.41%
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects			96,749			-	
Total Expenditures	**2,585,761**	**3,242,112**	**4,259,091**	**3,472,326**	**3,215,071**	**(257,255)**	**-7.41%**
Revenue over(under) expenditures	91,332	(504,108)	(1,624,342)	(627,078)	(286,192)	340,886	-54.36%
Financing sources (uses):							
Operating transfers in	3,386	503,775	1,108,117	702,500	316,400	(386,100)	-54.96%
Operating transfers out	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)		
Other financing sources	88						
Financing sources (uses), net	(4,526)	495,775	1,100,117	694,500	308,400	(386,100)	-55.59%
over (under) expenditures and other	**86,806**	**(8,333)**	**(524,225)**	**67,422**	**22,208**	**(45,214)**	**-67.06%**
Fund balances, beginning	735,887	822,693	814,360	290,135	357,557	67,422	23.24%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	822,693	814,360	290,135	357,557	379,765	22,208	6.21%
Fund Balance % of Expenditures	31.82%	25.12%	6.81%	10.30%	11.81%		

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

ANALYSIS:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

Policy issues for 2010/11 include storm water management, transportation plan, street improvements, trails and sidewalks, sanitary sewer inflow and infiltration identification and removal, and "green" initiatives. Management issues include I-80/Middle Road and River Gulf Grain relocation.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	1
Road Use Fund	329,176	329,731	300,364	348,221
TOTAL REVENUES	**329,176**	**329,731**	**300,364**	**348,222**
APPROPRIATION SUMMARY:				
Salaries & Wages	162,002	169,394	155,355	191,426
Employee Benefits & Costs	47,035	50,770	45,607	56,927
Staff Development	7,704	3,833	6,987	6,987
Services & Commodities	112,435	105,734	92,415	92,881
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**329,176**	**329,731**	**300,364**	**348,221**
AUTHORIZED POSITIONS:				
Public Works Director	0.40	0.40	0.40	0.40
Deputy Public Works Director	0.21	0.21	0.21	0.21
Administrative Secretary	0.85	0.85	0.85	0.85
Public Works Coordinator	0.35	0.35	0.35	0.35
Operations Coordinator	0.25	0.25	0.25	0.25
Admin./Finance	0.50	0.49	0.49	0.49
TOTAL POSITIONS	**2.56**	**2.55**	**2.55**	**2.55**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain administrative cost at less than 6% of total department budget.
2. Coordinate the activities of the two divisions of the department.
3. Stormwater Management: Continue to implement and perform all requirements of the NPDES Phase II permit.
4. Solid Waste Collection: Continue to perform automated garbage collection, bulky waste pick-up, recyclable materials, compostable materials, and electronic waste as required by the program.
5. Sanitary sewage collection; continue to maintain the collection system to meet the Iowa DNR mandates.
6. Conduct a major street improvements program for the next 18 years to reconstruct all arterial and major collector streets.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	68.20	68.80	70.90	73.34
2. Total departmental budget - all funds	$11,261,261	$12,223,315	$12,301,786	$12,426,539
3. Departmental budget for capital improvement projects	$6,408,004	$18,950,743	$15,555,331	$13,224,875
WORKLOAD:				
1. % of time spent on personnel administration	20%	20%	20%	20%
2. % of time spent on fiscal management	15%	15%	15%	15%
3. % of time spent on liaison and coordination activities	20%	20%	20%	20%
4. % of time spent on CIP activities	15%	15%	15%	15%
5. % of time spent on miscellaneous activities	10%	10%	10%	10%
6. % of time spent on garage	20%	20%	20%	20%
PRODUCTIVITY:				
1. Administrative cost as a % of departmental budget	2.92%	2.70%	2.44%	2.80%
2. Administrative personnel as a % of departmental personnel	3.75%	3.70%	3.59%	3.47%
EFFECTIVENESS:				
1. % of program performance objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PROGRAM DESCRIPTION:

To perform administrative and engineering services and provide technical assistance for the Department of Public Works and for other departments of the City as may be required by code and policy.

ANALYSIS:

The Engineering Division's routine duties, as well as long and short-term objectives are listed in Performance Objectives. The long-term objectives listed, i.e. GIS Development, Pavement Management and Storm Water Management are extremely important to the City's overall development. However, the time input to these programs present staffing concerns within the division. For the GIS program, it is estimated to take one person seven to eight years to complete. It is anticipated that public requests for electronically formatted data may eventually require one person full-time.

The Pavement Management program has, at present, two people assigned to the field data collection during the winter months and one person performing data entry at approximately ¼ time. The field data assimilation should be done every three years to insure accurate pavement condition evaluation. The first complete field data assimilation took 4 years. With two people for training, staff is in line with our projected goal of a three year turnaround.

Public Works has manpower and equipment to provide storm sewer maintenance and repair services. An Erosion and Sediment Control Inspector is on staff to provide site plan reviews and enforcement of storm water ordinances in the field.

In addition to the above workload, engineering performs the routine duties as listed under the Performance Objectives including CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects, etc. Engineering also provides engineering and technical assistance for most city departments including Administration, Public Works, Police, Fire and Parks and Recreation. The assistance is in the form of project designs, construction administration, planning, code changes, maps, record information, etc.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2009/11 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	46,052	33,002	37,868	39,719
Road Use Fund	422,552	468,908	339,633	354,696
Sewer Utility Fund	64,634	45,484	63,598	62,293
Storm Water Utility Fund	0	70,362	108,990	80,832
Capital Projects Fund	313,805	476,643	555,394	572,339
TOTAL REVENUES	**847,043**	**1,094,399**	**1,105,483**	**1,109,879**
APPROPRIATION SUMMARY:				
Salaries & Wages	556,593	716,422	668,113	710,691
Employee Benefits & Costs	168,309	215,466	233,590	228,509
Staff Development	3,947	8,422	14,248	14,248
Services & Commodities	118,194	90,972	189,532	156,431
Capital Expenditures	0	63,117	0	0
TOTAL APPROPRIATIONS	**847,043**	**1,094,399**	**1,105,483**	**1,109,879**
AUTHORIZED POSITIONS:				
City Engineer	1.00	1.00	1.00	1.00
Public Works Engineer	0.00	0.00	0.00	0.00
Public Works Construction Engineer Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	1.20	1.20	1.20	1.20
Engineering Technician	1.00	1.00	1.00	1.00
Inspector	4.00	4.00	4.00	4.00
Chief Surveyor	0.00	0.00	0.00	0.00
Secretary	0.00	0.00	0.00	0.00
Surveyor	1.00	1.00	1.00	1.00
Seasonal Workers	2.23	2.23	2.23	2.23
Draftsperson	0.93	0.93	0.93	0.93
TOTAL POSITIONS	**12.36**	**12.36**	**12.36**	**12.36**

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PERFORMANCE OBJECTIVES:

1. Prepare construction plans.
2. Open bids and provide construction project inspection.
3. Inspect all City owned highway bridges and dams bi-annually.
4. Plan review of new developments.
5. Inspection of all paving, sanitary sewer and storm sewer improvements in new developments.
6. Provide maps, records and other documents to other departments and the public.
7. Review traffic operations and maintain records.
8. Infrastructure accounting for GASB#34 compliance.
9. Provide billing information for stormwater utility.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2009/11 TARGET
DEMAND:				
1. Subdivisions reviewed	12	10	10	5
2. City projects	12	20	20	25
3. Special assessment projects	0	0	0	0
4. Number of highway bridges and culverts	21	21	21	21
5. Number of dams	1	1	1	1
6. # of subdivision lots	35	75	20	20
WORKLOAD:				
1. Project design (hours)	2,000	2,000	2,000	2,000
2. Site plan reviews (hours) SubD and site plan review	200	200	200	200
3. Mapping and records (hours)	3,500	3,500	3,500	3,500
4. Subdivision inspection (hours)	1,000	1,000	1,000	1,000
5. Consultant contract administration (hours & #s)	2,000/20	2,000/21	2,000/22	2,000/23
6. Construction contract administration & inspection (hours & #	6,000/15	6,000/16	6,000/17	6,000/18
7. Sewer refunds (man-hours)	250	250	300	300
8. Traffic assistance & grants (hours)	250	250	250	250
PRODUCTIVITY:				
1. Design cost % of construction cost	3.5%	3.5%	3.5%	3.5%
2. Subdivision inspection hours/subdivision	250	250	250	250
3. Subdivision inspection cost/lot served	400	400	400	400
4. Project administration, inspection cost % of construction cost	8.5%	8.5%	8.5%	8.5%
EFFECTIVENESS:				
1. Square yards pavement constructed (consultant/in-house/subdivision)	50,000	60,000	60,000	60,000
2. Feet of sanitary sewer constructed	6,000	4,000	4,000	4,000
3. Feet of storm sewer constructed	12,000	15,000	15,000	15,000
4. Subdivisions inspected	2	3	3	3
5. Projects designed (consultant/in-house)	20	54	45	45
6. Projects constructed	11	35	30	30

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Keep in good repair, the surface, curbs and shoulders of 443.95 lane miles of concrete, asphalt, seal coat roadways. City policy is no crushed rock driving surfaces - all seal coat or better.

ANALYSIS:

Street program will utilize the hot asphalt patching box for pothole repairs. The purchase of the Spray Injection Pothole Patching Machine operated by one person has greatly increased the number and longevity of pothole repairs. Mudjacking of residential streets will be by a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	553,926	655,411	664,223	841,270
TOTAL REVENUES	**553,926**	**655,411**	**664,223**	**841,270**
APPROPRIATION SUMMARY:				
Salaries & Wages	241,146	272,401	277,500	407,465
Employee Benefits & Costs	84,206	95,250	107,218	154,300
Staff Development	2,848	121	2,500	2,500
Services & Commodities	225,726	287,639	277,005	277,005
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**553,926**	**655,411**	**664,223**	**841,270**
AUTHORIZED POSITIONS:				
Deputy Public Works Director, Operations	0.00	0.00	0.00	0.00
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	5.60	6.00	6.00	6.00
Labor\Seasonal	2.00	2.00	2.00	2.00
Operations Coordinator	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**10.35**	**10.75**	**10.75**	**10.75**

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Respond to documented requests for street repair in a prompt and efficient manner.
2. Continue working with the Engineering Division to upgrade concrete street repair and curb repair programs.
3. Administer mud-jack contract.
4. Inspect seal coat contract.
5. Staff personnel will remove and replace bad concrete paving on a limited basis.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total lane miles to maintain	440	442	443	443
2. Total miles of park roadway to maintain	4	4	4	4
3. Miles of alleys to maintain	17	17	17	17
4. Total # of City parking lots to maintain	40	40	40	40
5. Total miles of road shoulder to maintain	9	10	10	10
WORKLOAD:				
1. Miles of annual seal coating	14	14	14	13
2. Cubic yards of concrete applied (panel replacement by staff)	200	200	200	200
3. Miles of park roadway seal coated	4	4	4	4
4. Miles of alleys seal coated	0	0	0	0
5. Tons of rock applied	500	500	500	500
6. Contract mud-jack locations	35	35	35	35
7. Gallons of emulsion used	$0	$8,000	$8,346	$8,500
PRODUCTIVITY:				
1. Average cost per mile of seal coating	$7,700	$7,700	$7,700	$7,700
2. Average cost per mile of street patching	$240	$240	$240	$240
3. Average cost per mud-jack location	$1,000	$1,143	$1,425	$1,500
EFFECTIVENESS:				
1. Seal coating of rural roads as needed	100%	100%	100%	100%
2. Seal coating of Parks parking lots and roads	100%	100%	100%	100%
3. Completion of contracted mud-jack locations	100%	100%	100%	100%
4. Completion of pavement of patchwork delegated to Street Division by Engineering	75%	75%	75%	75%

PROGRAM NAME: SNOW REMOVAL | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove snow and ice in a timely manner to minimize hazardous driving conditions.

ANALYSIS:

The Snow and Ice Control Policy is bare pavement within 18 hours of an average snowfall event of 4”-6”. During the winter of 10/11 Public Works crews will continue to perform anti-ice procedures before snow events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. City receives reimbursement from IDOT for this effort.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	1,214,055	2,016,718	1,336,686	951,960
TOTAL REVENUES	**1,214,055**	**2,016,718**	**1,336,686**	**951,960**
APPROPRIATION SUMMARY:				
Salaries &Wages	275,621	253,519	232,491	178,876
Employee Benefits & Costs	74,706	77,879	86,928	30,817
Staff Development	2,231	2,799	2,080	2,080
Services & Commodities	861,497	1,648,889	1,015,187	740,187
Capital Expenditures	0	33,632	0	0
TOTAL APPROPRIATIONS	**1,214,055**	**2,016,718**	**1,336,686**	**951,960**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.00	0.00	0.00	0.00
Light Equipment Operator	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: SNOW REMOVAL | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
2. Remove snow and achieve bare pavement policy as set by City Council.
3. Utilize Parks and Engineering staff for cul-de-sacs.
4. Plow alleys when accumulations are four inches or more.
5. Apply anti-icing chemicals prior to snow event when possible.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Lane miles of road cleared to bare pavement with each snow	440	442	443	443
2. Inches of snowfall (average)	55	32	32	32
3. # snow removal crew call-out events (average)	41	30	30	30
WORKLOAD:				
1. Total lane miles of snow plowing	440	442	443	443
2. Tons of salt applied	10,700	6,389	7,572	5,000
3. Apply anti-icing chemicals prior to event	20	20	20	20
PRODUCTIVITY:				
1. Cost per lane mile plowed and salted	$2,759	$4,563	$3,017	$2,148
EFFECTIVENESS:				
1. Average total cost per call-out event	$29,611	$67,224	$47,804	$31,732
3. Total hours to achieve snow policy	18	18	18	18

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Removal of dirt, litter, and leaves from paved streets and alleys.

ANALYSIS:

Public Works has a goal of sweeping the residential areas four times a year and the downtown (State and Grant Streets) 11 times a year.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	62,099	73,358	66,708	17,137
TOTAL REVENUES	**62,099**	**73,358**	**66,708**	**17,137**
APPROPRIATION SUMMARY:				
Salaries & Wages	31,339	37,666	39,700	1,000
Employee Benefits & Costs	11,878	16,196	10,871	0
Staff Development	0	0	0	0
Services & Commodities	18,882	19,496	16,137	16,137
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**62,099**	**73,358**	**66,708**	**17,137**
AUTHORIZED POSITIONS:				
Light Equipment Operator	1.15	1.15	1.15	1.15
TOTAL POSITIONS	**1.15**	**1.15**	**1.15**	**1.15**

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Sweep 443 lane miles of streets. State and Grant - 11 times per year. Residential streets - 4 times per year.
2. Remove debris from roadways and alleys to avoid damage to vehicles.
3. Flush streets from spills, etc.
4. Sweep up excess rock chips from seal coat operations.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Curb miles to sweep	334	442	443	443
WORKLOAD:				
1. Lane miles of streets swept (residential)	1,843	1,768	1,776	1,776
2. Rounds through residential neighborhoods	4	4	4	4
3. Sweeping of State and Grant Streets - Downtown	11	11	11	11
PRODUCTIVITY:				
1. Cost per lane mile swept	$33.69	$41.49	$37.57	$9.65
EFFECTIVENESS:				
1. Days between residential sweepings (in season)	50	65	65	65
2. Days between State/Grant street sweepings (in season)	30	40	40	40

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a 7-year period. The relamping of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: Street lighting on State Street.

Continue to install fiber where needed.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	417,580	439,687	447,158	446,170
TOTAL REVENUES	**417,580**	**439,687**	**447,158**	**446,170**
APPROPRIATION SUMMARY:				
Salaries & Wages	105,525	108,835	108,956	109,057
Employee Benefits & Costs	29,859	31,932	34,113	33,024
Staff Development	597	2,644	3,777	3,777
Services & Commodities	281,599	296,276	300,312	300,312
Capital Expenditures				
TOTAL APPROPRIATIONS	**417,580**	**439,687**	**447,158**	**446,170**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.50
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd St..
   b. Rewire 23rd St. and Grant St., 18th St. and State St.
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, Red, Greens as well as Re-lamping LED's Signals.
4. Replace all street light fixtures on State St. with LED's
5. Update Tomar Prompt System
6. Upgrade Software for Traffic Responsive Control.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of traffic signals/street lights	320	320	345	354
2. # of traffic controllers	51	51	54	54
3. # of traffic boxes, poles and arms	270	270	285	296
4. # of signal maintenance requests annually	198	180	190	205
5. # of hours traffic signals inoperative	12	15	15	10
6. # of Opticom signals	51	51	54	54
7. # of street lights power company owned	1,676	1,676	1,720	1,810
8. # of street lights city-owned	225	255	290	296
WORKLOAD:				
1. # of signals/street lights repaired	525	610	590	640
2. # of traffic controllers replaced	3	4	4	2
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,520	4,420	4,400	4,430
5. # of new opticom signals installed	0	0	0	0
6. Opticom signals maintained	51	51	54	54
7. # of city-owned street lights repaired		183	200	225
8. # of hours spend repairing city-owned street lights		240	270	390
PRODUCTIVITY:				
1. Program cost per capita	$12.76	$13.31	$13.53	$13.54
2. Cost per traffic controller replaced	$5.25	$5.75	$5.85	$6.00
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	210	190	200	188
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$13,000	$11,000	$11,000	$10,950
2. % of time signals on-line and operating as programmed	99.6%	99.6%	99.6%	99.7%

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install, paint and maintain traffic signs, street name signs and pavement markings to ensure that the city's streets meet the accepted standards of the MUTCD.

ANALYSIS:

The Signs and Markings Section will continue to use electronic software to inventory all city signs. Public Works is currently replacing old U-Posts with Square posts and anchor systems. The painting of white and yellow lines throughout the City will be contracted as in the past. The process of changing over the old street names with new high intensity street names will continue one section at a time. Two parallel line crosswalks are being changed with paint to a continental crosswalk.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	184,037	209,517	214,013	181,860
TOTAL REVENUES	**184,037**	**209,517**	**214,013**	**181,860**
APPROPRIATION SUMMARY:				
Salaries & Wages	66,248	86,575	81,900	58,081
Employee Benefits & Costs	22,417	31,476	28,273	19,939
Staff Development	1,276	4,504	651	651
Services & Commodities	94,096	86,962	103,189	103,189
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**184,037**	**209,517**	**214,013**	**181,860**
AUTHORIZED POSITIONS:				
Sign Technician	1.00	1.00	1.00	1.00
Summer Help	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**1.25**	**1.25**	**1.25**	**1.25**

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Continue replacing signs on main roads: Devils Glen, 23rd Street, Tanglewood, and changing posts to Telspar posts.
2. Continue replacing street signs at residential streets with 9" signs in accordance with federal guidelines.
3. Paint long line pavement marking and crosswalks.
4. Paint all crosswalks at least once a year; some twice a year.
5. Recover data from the field to continue a computerized inventory of signs.
6. Keep up with demands from all City departments as requested.
7. Coordinate with department heads and Police to provide signs and traffic control for special events, i.e. Halloween, 4th of July, Homecoming, etc.
8. Various other jobs painting parking lots, curbs, medians, hash marks in road painted medians, type III barricades.
9. Maintain shop area and maintenance on all equipment.
10. Continue changing crosswalks from parallel lines to Continental crosswalks.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Paint intersection with crosswalk; the new bike path additions increased by 20 the # of crosswalks.	77	77	97	97
2. Painted miles to maintain	94	94	94	95
3. Stop signs to be maintained	1,632	1,632	1,642	1,645
WORKLOAD:				
1. Crosswalks painted (intersections)	282	282	282	282
2. Lane miles painted	94	94	94	95
3. Signs maintained/replaced	650	650	650	650
4. Recover field data for sign inventory	95%	95%	95%	95%
5. Signs requested by other departments	200	200	200	200
PRODUCTIVITY:				
1. # of replaced faded or knocked down signs	276	276	276	276
EFFECTIVENESS:				
1. % of stop signs replaced annually	10%	10%	10%	10%
2. % of arrows painted annually				70%

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove dead trees from City right-of-way and cut brush from City owned creek banks, ditches and near public buildings.

ANALYSIS:

Trees that are on City right-of-ways are the responsibility of Public Works for removal and disposal. Smaller trees will be removed by staff. Larger diameter trees will be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	1,987	6,342	13,107	13,107
TOTAL REVENUES	**1,987**	**6,342**	**13,107**	**13,107**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	1,987	6,342	13,107	13,107
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,987**	**6,342**	**13,107**	**13,107**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove dead and dangerous trees from the City right-of-way.
2. Remove down trees and branches from roadways and alleys after storms.
3. Clean ditches in rural areas.
4. Remove trees from culvert openings for proper drainage.
5. Remove trees fallen into creeks.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of tree removal requests	20	20	20	20
WORKLOAD:				
1. Trees removed by contract	12	12	12	12
2. Trees removed by City crews	5	5	5	5
PRODUCTIVITY:				
1. Program cost per capita	$0.06	$0.19	$0.40	$0.40
EFFECTIVENESS:				
1. % of trees removed upon request	100%	100%	100%	100%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $413,000. Budget requests will generate $453,414 in expenditures in FY 2010/11.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to decline by $35,414 to $218,389 by the end of FY 2010/11.

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Community & Economic Development							
HUD Section 8 Rental Assistance Program	456,596	464,381	429,441	453,691	453,414	(277)	-0.06%
Community & Economic Development	**456,596**	**464,381**	**429,441**	**453,691**	**453,414**	**(277)**	**-0.06%**
Capital Outlay	-	-	-	-	-	-	
Total Expenditures by Function	**456,596**	**464,381**	**429,441**	**453,691**	**453,414**	**(277)**	**-0.06%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	46,491	47,262	49,019	50,114	50,701	587	1.17%
Retirement contributions	7,111	7,521	7,825	8,171	8,416	245	3.00%
Health, Dental, Life Insurance	9,831	9,834	11,124	10,813	10,317	(496)	-4.59%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**63,433**	**64,617**	**67,968**	**69,098**	**69,434**	**336**	**0.49%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,365	2,830	1,276	3,550	3,550	-	0.00%
Repair, maintenance & utilities	550	794	697	800	800	-	0.00%
Risk Management	1,792	974	1,451	1,693	1,693	-	0.00%
Rental assistance payments	368,687	370,104	333,290	350,000	350,000	-	0.00%
Contractual services	19,123	22,237	22,338	25,400	24,787	(613)	-2.41%
Operating expenditures	646	2,825	2,421	3,150	3,150	-	0.00%
Total Operating expenditures	**393,163**	**399,764**	**361,473**	**384,593**	**383,980**	**(613)**	**-0.16%**
Capital Outlay							
Miscellaneous equipment	-	-	-			-	0.00%
Total Capital Outlay	-	-	-	-	-	-	**0.00%**
Total Expenditures by Category	**456,596**	**464,381**	**429,441**	**453,691**	**453,414**	**(277)**	**-0.06%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	643,680	439,902	425,106	413,000	413,000	-	0.00%
Charges for services							
Interest	15,718	12,527	4,470	1,921	2,000	79	4.11%
Fines & forfeitures							
Other	3,996	18,688	2,289	3,000	3,000	-	
Total Revenue	**663,394**	**471,117**	**431,865**	**417,921**	**418,000**	**79**	**0.02%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	456,598	464,381	429,441	453,691	453,414	(277)	-0.06%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**456,598**	**464,381**	**429,441**	**453,691**	**453,414**	**(277)**	**-0.06%**
Revenue over(under) expenditures	206,796	6,736	2,424	(35,770)	(35,414)	356	-1.00%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**206,796**	**6,736**	**2,424**	**(35,770)**	**(35,414)**	**356**	**-1.00%**
Fund balances, beginning	73,617	280,413	287,149	289,573	253,803	(35,770)	-12.35%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	280,413	287,149	289,573	253,803	218,389	(35,414)	-13.95%
Fund Balance % of Expenditures	61.41%	61.83%	67.43%	55.94%	48.17%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 9**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

Our payment standards are 110% of approved area Fair Market Rents at this time to keep in line with actual rents in Bettendorf and our neighboring communities, thereby opening up portability options.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	439,902	425,106	413,000	413,000
Interest	12,527	4,470	1,921	2,000
Miscellaneous	18,688	2,288	3,000	3,000
TOTAL REVENUES	**471,117**	**431,864**	**417,921**	**418,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	47,262	49,019	50,114	50,701
Employee Benefits & Costs	17,355	18,949	18,984	18,733
Staff Development	2,830	1,276	3,550	3,550
Services & Commodities	396,934	360,198	381,043	380,430
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**464,381**	**429,442**	**453,691**	**453,414**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	1.00	1.00	1.00	1.00
Accountant	0.02	0.00	0.00	0.00
Manager of Accounting	0.01	0.01	0.01	0.01
TOTAL POSITIONS	**1.03**	**1.01**	**1.01**	**1.01**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 9**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 95% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on SEMAP (Section 8 Management Assessment Program) evaluation occuring every other year.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	188	143	27	100
3. # of applications processed	45	25	20	20
4. # of program violations investigated	20	20	20	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	77	72	70	70
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	77	72	70	70
4. Total # of interim eligibility reviews	50	50	50	50
5. Total annual inspections of Section 8 units	77	75	75	75
6. Total site visits	77	75	100	100
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded)/mor	$503	$497	$540	$540
2. Revenue recovered from fraud cases (actual numbers)	$18,688	$2,288	$3,000	$3,000
EFFECTIVENESS:				
1. Annual lease up rate	78%	72%	70%	70%
2. % of program violations prosecuted	1	2	2	4
3. % of funds recovered from fraud	75%	85%	85%	85%
4. # of tenant/landlord disputes resolved	5	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $404,675 in revenues in FY 2010/11, which includes a transfer in from the Gaming Revenue Fund of $203,175 to assist with funding the program.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2010/11 is estimated to be $239,704.

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Estimate	FY 2010/11 Estimate
Cash balance beginning July 1	10,942	123,126	164,176	244,775	244,758
Interest	6,829	412	2,580	1,841	1,500
Rents & leases	18,337	18,337	3,334	3,818	-
Sale of property (Ace Radiator)	196,016	-	-	-	-
Refunds & reimbursements (BDC funding)	8,474	-	-	-	-
Transfers in from TIF's (Grafco or Greystone)	52,828	31,888	-	-	-
CEBA Loan (Beeline Co.)	-	72,000	-	-	-
Miscellaneous	39,022	79,779	130,122	201,320	200,000
Transfer in from Gaming	-	101,500	-	192,803	203,175
Transfer in from General Fund	-	-	153,000	-	-
Total Revenues	**321,506**	**303,916**	**289,036**	**399,782**	**404,675**
Salaries & benefits	(131,362)	(144,361)	(150,298)	(152,029)	(156,917)
Travel & conferences	(4,390)	(7,662)	(4,146)	(12,705)	(10,400)
operating expenditures	(7,974)	(15,915)	(5,813)	(11,955)	(11,555)
Other professional services	(10,008)	(10,490)	(29,187)	(216,000)	(216,000)
Property taxes	(25,588)	(12,438)	(6,994)	(7,110)	(7,500)
Criswell earnest money	-	-	(12,000)	-	-
Total expenditures	**(209,322)**	**(262,866)**	**(208,438)**	**(399,799)**	**(402,372)**
Cash balance ending June 30	**123,126**	**164,176**	**244,775**	**244,758**	**247,061**

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Community & Economic Development							
Economic Development	210,114	252,469	179,023	197,494	202,372	4,878	2.47%
Bettendorf Fund	15,000	2,881	30,984	202,305	200,000	(2,305)	-1.14%
Community & Economic Development	**225,114**	**255,350**	**210,007**	**399,799**	**402,372**	**2,573**	**0.64%**
Capital Outlay	-	-	-	-		-	
Total Expenditures by Function	**225,114**	**255,350**	**210,007**	**399,799**	**402,372**	**2,573**	**0.64%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	109,596	117,165	121,050	121,766	126,163	4,397	3.61%
Retirement contributions	16,695	17,721	18,233	18,804	19,517	713	3.79%
Health, Dental, Life Insurance	9,765	10,355	11,623	11,459	11,237	(222)	-1.94%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**136,056**	**145,241**	**150,906**	**152,029**	**156,917**	**4,888**	**3.22%**
Operating expenditures							
Staff development (Conferences, travel & training)	4,456	7,662	4,986	12,705	10,400	(2,305)	-18.14%
Repair, maintenance & utilities	6,689	1,616	2,693	3,956	3,556	(400)	-10.11%
Property Tax	25,588	12,438	6,994	7,110	7,500	390	5.49%
Loans & community development programs	-	72,000	-	-	-	-	
Contractual services	51,929	16,000	32,167	222,999	222,999	-	0.00%
Operating expenditures	396	393	261	1,000	1,000	-	0.00%
Total Operating expenditures	**89,058**	**110,109**	**47,101**	**247,770**	**245,455**	**(2,315)**	**-0.93%**
Capital Outlay							
Land acquisition	-	-	12,000	-	-	-	
Total Capital Outlay	**-**	**-**	**12,000**	**-**	**-**	**-**	
Total Expenditures by Category	**225,114**	**255,350**	**210,007**	**399,799**	**402,372**	**2,573**	**0.64%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental		72,000					
Charges for services							
Interest	26,216	20,383	4,307	5,659	1,500	(4,159)	-73.49%
Fines & forfeitures							
Other	47,496	79,779	130,123	201,320	200,000	(1,320)	
Total Revenue	**73,712**	**172,162**	**134,430**	**206,979**	**201,500**	**(5,479)**	**-2.65%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	225,114	255,351	198,009	399,799	402,372	2,573	0.64%
General Government							
Debt service							
Capital Projects	-	-	12,000	-		-	
Total Expenditures	**225,114**	**255,351**	**210,009**	**399,799**	**402,372**	**2,573**	**0.64%**
Revenue over(under) expenditures	(151,402)	(83,189)	(75,579)	(192,820)	(200,872)	(8,052)	4.18%
Financing sources (uses):							
Operating transfers in	-	101,500	153,000	192,803	203,175	10,372	
Operating transfers out	-	-	-	-		-	
Other financing sources	196,016						
Financing sources (uses), net	196,016	101,500	153,000	192,803	203,175	10,372	5.38%
over (under) expenditures and other	**44,614**	**18,311**	**77,421**	**(17)**	**2,303**	**2,320**	
Fund balances, beginning	97,072	141,686	159,997	237,418	237,401	(17)	-0.01%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	141,686	159,997	237,418	237,401	239,704	2,303	0.97%
Fund Balance % of Expenditures	62.94%	62.66%	113.05%	59.38%	59.57%		

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION:

Develop and implement marketing and sales programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road and the I-80 and Middle Road Corridors.

ANALYSIS:

The continued redevelopment of the Shopko-Joe Van area, the infrastructure extension and other preparatory development of I-80 and Middle Road, and the rejuvenation of the downtown/riverfront corridor are top priorities of the Mayor and City Council. Management issues facing the department include another review of the current TIF Policy. The Economic Development Department has partial or full responsibilities in all of these initiatives along with the overall marketing of Bettendorf, assemblage of properties to market and fundraising for the Bettendorf Development Corporation.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Intergovernmental	72,000	0	0	0
Interest/Use of Money	17,969	2,831	4,691	500
Miscellaneous Revenue	8,779	240	0	0
Sale of Ground	0	0	0	0
Loan Repayments	0	0	0	0
Transfers-In	101,500	153,000	192,803	203,175
TOTAL REVENUES	**200,248**	**156,071**	**197,494**	**203,675**
APPROPRIATION SUMMARY:				
Salaries & Wages	117,165	121,050	121,766	126,163
Employee Benefits & Costs	28,076	29,856	30,263	30,754
Staff Development	5,360	4,146	10,400	10,400
Services & Commodities	101,869	23,971	35,065	35,055
Capital Expenditures/Land Acquisition				
Loans (RLF Origination)/Other				
Transfers Out				
TOTAL APPROPRIATIONS	**252,470**	**179,023**	**197,494**	**202,372**
AUTHORIZED POSITIONS:				
Economic Development Director	1.00	1.00	1.00	1.00
Executive Secretary	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**1.10**	**1.10**	**1.10**	**1.10**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To implement the Economic Development Strategy and Policy Direction.
2. Business Retention: Participate in Iowa Quad City Chamber Business Connection Program
3. Participate in the QC First & State of Iowa Sales Trips
4. Determine, then begin the next major development/redevelopment project for the Downtown Riverfront Corridor.
5. Work with the QC First, IDED and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
6. Bring 10 new businesses and 300 new jobs to Bettendorf over the next 5 years.
7. Develop 10 assistance package proposals per year that hopefully attract prospects to the City.
8. Provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
9. Market the city-owned property within the I-80 and Middle Road Corridor.
10. Assist with redevelopment of the area surrounding Duck Creek Plaza and Cumberland Square.
11. Undertake B.D.C. Fundraising.
12. Assist with an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	10	5	5
2. # of commercial prospect inquiries received	20	5	10	10
3. # of requests for economic development loans and grants received	5	15	10	10
4. # of economic development urban renewal districts	6	6	6	6
5. Total # of acres of land owned by the City - available for development	6	6	22	22
6. Store fronts in commercial corridor needing improvements	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	50	50	50	50
2. # of presentations made	50	50	50	50
3. # of prospects sent proposals	35	35	35	35
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$7.83	$5.49	$6.06	$6.21
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	100	100	90	100
2. Commercial/Industrial property tax base increase over last year	$12M	$79M	$8M	$8M
3. Total $ of economic development loans outstanding	$0	$0	$0	$0
5. Total of Economic Development Accounts Receivable	$0	$0	$0	$0

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $24,600 in FY 2009/10. Operational expenditures are budgeted to be $16,000 and $10,000 is budgeted for capital expenditures.

Estimated Ending Fund Balance

By the end of FY 2010/11 the fund is estimated to have a balance of $121,730.

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Safety							
D.A.R.E.	-	-	-	-	-	-	
Drug Seizure	1,963	-	-	3,500	3,500	-	
Federal Drug Seizure	-	13,473	6,014	5,000	5,000	-	0.00%
Chaplain's Petty Cash	5,055	7,500	2,533	7,500	7,500	-	0.00%
Public Safety	**7,018**	**20,973**	**8,547**	**16,000**	**16,000**	**-**	**0.00%**
Capital Outlay	**29,626**	**5,637**	**-**	**10,000**	**10,000**	**-**	
Total Expenditures by Function	**36,644**	**26,610**	**8,547**	**26,000**	**26,000**	**-**	**0.00%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	-	-	-	-	-	-	
Operating expenditures							
Staff development (Conferences, travel & training)							
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures	5,055	7,500	2,533	7,500	7,500	-	0.00%
Minor equipment	1,963	13,473	6,014	8,500	8,500	-	0.00%
Total Operating expenditures	**7,018**	**20,973**	**8,547**	**16,000**	**16,000**	**-**	**0.00%**
Capital Outlay							
Miscellaneous equipment	29,626	5,637		10,000	10,000	-	0.00%
Total Capital Outlay	**29,626**	**5,637**	**-**	**10,000**	**10,000**	**-**	**0.00%**
Total Expenditures by Category	**36,644**	**26,610**	**8,547**	**26,000**	**26,000**	**-**	**0.00%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	6,974	5,501	5,185	6,201	3,800	(2,401)	-38.72%
Fines & forfeitures							
Other	10,693	29,313	13,907	20,500	18,000	(2,500)	-12.20%
Total Revenue	**17,667**	**34,814**	**19,092**	**26,701**	**21,800**	**(4,901)**	**-18.36%**
Expenditures:						-	
Public Safety	7,017	16,837	8,545	16,000	16,000	-	0.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects	29,626	5,637	-	10,000	10,000	-	0.00%
Total Expenditures	**36,643**	**22,474**	**8,545**	**26,000**	**26,000**	**-**	**0.00%**
Revenue over(under) expenditures	(18,976)	12,340	10,547	701	(4,200)	(4,901)	
Financing sources (uses):							
Operating transfers in			-				
Operating transfers out		-	-			-	
Proceeds from bonds							
Financing sources (uses), net	-	-	-	-	-	-	
over (under) expenditures and other	**(18,976)**	**12,340**	**10,547**	**701**	**(4,200)**	**(4,901)**	
Fund balances, beginning	121,318	102,342	114,682	125,229	125,930	701	0.56%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	102,342	114,682	125,229	125,930	121,730	(4,200)	-3.34%
Fund Balance % of Expenditure	279.29%	510.29%	1465.52%	484.35%	468.19%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Donation	3,985	5,260	8,000	8,000
Interest	866	832	1,008	600
TOTAL REVENUES	**4,851**	**6,092**	**9,008**	**8,600**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	3,362	2,533	7,500	7,500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**3,362**	**2,533**	**7,500**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	32,445	32,769	33,097	33,428
2. Requests for assistance	45	45	45	45
3. # of chaplains	6	6	6	6
WORKLOAD:				
1. # of individuals and families assisted	70	70	70	70
2. # of meals provided	16	16	16	16
3. # of lodgings provided	16	16	16	16
4. # of motorists provided with fuel	11	11	11	11
5. Transportation (other)	10	10	10	10
6. Counseling	11	11	11	11
PRODUCTIVITY:				
1. Average $ of individual assistance	$48	$36	$107	$107
2. Donations	$3,985	$5,260	$8,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	70%	70%	70%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	4,635	4,297	5,193	3,200
Seizure Revenue	25,328	10,169	12,500	10,000
Miscellaneous Revenue	0	0	0	1
TOTAL REVENUES	**29,963**	**14,466**	**17,693**	**13,201**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	13,473	6,014	8,500	8,500
Capital Expenditures	5,637	0	10,000	10,000
Transfer Out / Vehicle Fund	0	2,981	0	0
TOTAL APPROPRIATIONS	**19,110**	**8,995**	**18,500**	**18,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,001
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$5,637	$2,981	$10,000	$10,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$5,637	$2,981	$10,000	$10,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$75,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$20,000	$20,000	$20,000	$20,000

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $78,000 of State of Iowa grants, $25,300 in interest earnings and $40,700 of miscellaneous donations in FY 2010/11. Expenditures are budgeted at $51,117 for operating supplies and $83,276 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2010/11 is projected at $842,966.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	77,770	79,772	69,747	88,359	78,000	(10,359)	-11.72%
Charges for services							
Interest	40,186	37,802	34,772	41,881	25,300	(16,581)	-39.59%
Fines & forfeitures							
Other	46,070	50,942	53,086	65,939	40,700	(25,239)	-38.28%
Total Revenue	**164,026**	**168,516**	**157,605**	**196,179**	**144,000**	**(52,179)**	**-26.60%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	25,415	35,743	25,618	111,117	51,117	(60,000)	-54.00%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	55,858	54,780	65,434	53,730	83,276	29,546	54.99%
Total Expenditures	**81,273**	**90,523**	**91,052**	**164,847**	**134,393**	**(30,454)**	**-18.47%**
Revenue over(under) expenditures	82,753	77,993	66,553	31,332	9,607	(21,725)	-69.34%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**82,753**	**77,993**	**66,553**	**31,332**	**9,607**	**(21,725)**	**-69.34%**
Fund balances, beginning	574,728	657,481	735,474	802,027	833,359	31,332	3.91%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	657,481	735,474	802,027	833,359	842,966	9,607	1.15%
Fund Balance % of Expenditures	808.98%	812.47%	880.85%	505.53%	627.24%		

PROGRAM NAME: OPEN ACCESS | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: LIBRARY ACCESS**

PROGRAM DESCRIPTION:

Money received from the State of Iowa for loaning library materials to non-residents. Reimbursement is currently $.33 per item loaned.

ANALYSIS:

Open Access helps the library recover the cost of serving non-residents. The program pays postage to return materials and a fluctuating amount per item loaned to Iowans who do no live in Bettendorf. The primary initiative of this fund is the purchase of materials to lend.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	51,207	45,809	53,923	50,000
Interest	17,022	15,662	20,245	12,000
TOTAL REVENUES	**68,229**	**61,471**	**74,168**	**62,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	17,145	400	10,945	10,945
Capital Expenditures	17,179	10,705	18,900	34,200
Transfers & Other				
TOTAL APPROPRIATIONS	**34,324**	**11,105**	**29,845**	**45,145**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: OPEN ACCESS | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: LIBRARY ACCESS**

PERFORMANCE OBJECTIVES:

1. Utilize funds to build the collection.
2. Replace all items lost by lending to non-residents.
3. Fund special projects.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,940,121	2,969,522	2,999,217	3,029,210
WORKLOAD:				
1. Non-resident circulation (Iowa)	160,000	160,000	160,000	140,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,915	9,000
EFFECTIVENESS:				
1. Open access revenue received	51,207	45,809	53,923	40,000

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: LIBRARY GIFT**

PROGRAM DESCRIPTION:

Contributions from library users, memorials and grants.
Money is invested by the City, interest earned is applied to account. Funds are used for the benefit of the library.

ANALYSIS:

The Gift Fund receives unsolicited donations, memorials and grants. Expenditures are for training, supplies, programming and grant purposes.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations/Grants	50,942	53,086	64,227	40,700
Interest	8,536	8,070	9,841	6,000
TOTAL REVENUES	**59,478**	**61,156**	**74,068**	**46,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	4,619	835	9,000	9,000
Services & Commodities	9,465	13,389	40,000	15,000
Capital Expenditures	36,935	32,519	30,000	30,000
TOTAL APPROPRIATIONS	**51,019**	**46,743**	**79,000**	**54,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: LIBRARY GIFT**

PERFORMANCE OBJECTIVES:

1. Fund at least 10 programs.
2. Fund civic participation of two staff members.
3. Purchase at lease $2,000 of print materials.
4. Fund additional staff training.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Contributions received	$50,942	$53,086	$64,227	$40,700
2. Interest earned	$8,536	$8,070	$9,841	$6,000
EFFECTIVENESS:				
1. # of programs funded	30	30	31	32
2. $ value of items purchased and programs funded	$51,019	$46,743	$79,000	$54,000
3. # of items purchased	100	100	101	102

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: INTERLIBRARY LOAN**

PROGRAM DESCRIPTION:

The State Library of Iowa subsidizes each interlibrary loan at the rate of $1.50 per item.

ANALYSIS:

These funds from the State Library of Iowa help cover the cost of lending materials to other libraries. The funds are used to purchase materials for the collection.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Interlibrary Loan Reimbursement	5,000	0	11,577	5,000
Interest	1,340	1,174	1,659	800
TOTAL REVENUES	**6,340**	**1,174**	**13,236**	**5,800**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	667	2,564	3,150	3,150
TOTAL APPROPRIATIONS	**667**	**2,564**	**3,150**	**3,150**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: INTERLIBRARY LOAN**

PERFORMANCE OBJECTIVES:

1. Use interlibrary loan subsidy to fortify the juvenile, non-fiction, and fiction collection.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of interlibrary loan requests	24,000	24,000	24,000	24,000
WORKLOAD:				
1. # of items loaned	28,000	39,822	28,000	40,000
2. # of items borrowed	34,000	60,742	34,000	60,000
PRODUCTIVITY:				
1. Average staff time to loan materials	8 min.	9 min.	10 min.	11 min.
EFFECTIVENESS:				
1. Amount of subsidy received ($1.50 each)	$4,000	$4,000	$4,001	$4,002

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PROGRAM DESCRIPTION:

A bequest to the public library. The principle is invested by the City and the interest earned is expended with approval of Library Board of Trustees.

ANALYSIS:

The Kakert Fund is invested and the Board of Trustees expends the interest earned for special projects. Primary objectives are training, web support, staff recognition and small improvements.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Interest	7,513	5,996	6,337	4,000
Miscellaneous	0	0	1,712	0
TOTAL REVENUES	**7,513**	**5,996**	**8,049**	**4,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	10,801	17,000	10,000
Services & Commodities	2,807	194	1,000	1,000
Capital Expenditures				
TOTAL APPROPRIATIONS	**2,807**	**10,995**	**18,000**	**11,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PERFORMANCE OBJECTIVES:

1. Fund the staff recognition program.
2. Fund the Norman Kelison Scholarship.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Interest earned	$7,513	$5,996	$6,337	$4,000
EFFECTIVENESS:				
1. Staff recognition program held	1	1	1	1
2. Scholarship given	1	1	1	1

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PROGRAM DESCRIPTION:

Enrich Iowa is an appropriation from the state to public libraries based on services and population and intended to be used to improve the library.

ANALYSIS:

Enrich Iowa funds are direct aid to the library from the State of Iowa. The major initiatives are purchase of e-books and marketing.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Revenue	23,566	23,941	22,859	23,000
Interest	3,390	3,870	3,799	2,500
TOTAL REVENUES	**26,956**	**27,811**	**26,658**	**25,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	1,705	0	33,172	5,172
Capital Expenditures	0	0	1,680	1,680
TOTAL APPROPRIATIONS	**1,705**	**0**	**34,852**	**6,852**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PERFORMANCE OBJECTIVES:

1. Purchase e-books
2. Support the marketing plan of the library

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Number of E-Books registrations				
WORKLOAD:				
PRODUCTIVITY:				
1. Funds received	$23,566	$23,941	$22,859	$23,000
EFFECTIVENESS:				
1. Number of E-Books purchased	Four hundred	Four hundred	Four hundred	Four hundred

Parks Funds

These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

The City Tree Planting Program provides funding for the planting and maintenance of trees on public property throughout the City. Funds are also allocated to educational and marketing efforts designed to promote proper tree planting and care techniques. The Trees 'R Us committee provides a significant amount of volunteer assistance in these areas. The Tree Board, appointed by the Park Board, is responsible for financial oversight of the fund. Revenue is received from grants,donations, transfers from other funds and interest income.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The City Beautification Program is funded annually by gaming revenue. The funds will be used for various landscaping maintenance and improvement projects on public property throughout the City. The program is managed by the Parks Maintenance Manager. A majority of the work is contracted to outside vendors.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2010/11 is $160,433.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	14,285	12,532	4,408	5,683	5,250	(433)	-7.62%
Fines & forfeitures							
Other	4,845	4,243	8,911	17,505	7,410	(10,095)	-57.67%
Total Revenue	**19,130**	**16,775**	**13,319**	**23,188**	**12,660**	**(10,528)**	**-45.40%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	90,263	91,327	94,401	96,000	96,000	-	0.00%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**90,263**	**91,327**	**94,401**	**96,000**	**96,000**	**-**	**0.00%**
Revenue over(under) expenditures	(71,133)	(74,552)	(81,082)	(72,812)	(83,340)	(10,528)	14.46%
Financing sources (uses):							
Operating transfers in	93,000	93,000	93,000	8,000	93,000	85,000	
Operating transfers out	(22,180)		(3,570)	(3,500)	(3,500)	-	0.00%
Proceeds from bonds							
Financing sources (uses), net	70,820	93,000	89,430	4,500	89,500	85,000	
over (under) expenditures and other	**(313)**	**18,448**	**8,348**	**(68,312)**	**6,160**	**74,472**	**-109.02%**
Fund balances, beginning	196,102	195,789	214,237	222,585	154,273	(68,312)	-30.69%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	195,789	214,237	222,585	154,273	160,433	6,160	3.99%
Fund Balance % of Expenditures	216.91%	234.58%	235.79%	160.70%	167.12%		

Old Fashioned Fourth of July Fund

This fund accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf. Bettendorf's Old Fashioned 4th of July is a one day event organized year round by an active committee of volunteers including elected officials, staff and community leaders. The annual budget of $65,300 is covered by revenue from rides, vendors and sponsors and is also subsidized with a portion of the City's gaming revenue. Expenditures include one of the area's best fireworks displays, rides, attractions and entertainment and the necessary facilities and supplies. The event attracts thousands of people from all over the Quad City area.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2010/11 is $23,687.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FOURTH OF JULY FUND
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	1,609	1,074	1,186	859	1,000	141	16.41%
Fines & forfeitures							
Other	21,400	18,195	21,675	18,308	27,200	8,892	45.84%
Total Revenue	**23,009**	**19,269**	**22,861**	**19,167**	**28,200**	**9,033**	**44.75%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	58,830	67,311	57,112	67,547	65,300	(2,247)	-3.50%
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**58,830**	**67,311**	**57,112**	**67,547**	**65,300**	**(2,247)**	**-3.50%**
Revenue over(under) expenditures	(35,821)	(48,042)	(34,251)	(48,380)	(37,100)	11,280	-25.60%
Financing sources (uses):							
Operating transfers in	40,000	40,000	40,000	40,000	40,000	-	0.00%
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	40,000	40,000	40,000	40,000	40,000	-	0.00%
over (under) expenditures and other	**4,179**	**(8,042)**	**5,749**	**(8,380)**	**2,900**	**11,280**	**-277.97%**
Fund balances, beginning	27,281	31,460	23,418	29,167	20,787	(8,380)	-26.74%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	31,460	23,418	29,167	20,787	23,687	2,900	10.63%
Fund Balance % of Expenditures	53.48%	34.79%	51.07%	30.77%	36.27%		

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2010/11 the levy for employee benefits will be $2,455,003. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2010/11 is always projected at $0 due to the transfers out to the General Fund always being made as the revenues come in.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes	1,498,887	1,542,892	2,082,742	2,208,333	2,365,213	156,880	7.10%
Other city taxes	68,204	65,916	88,761	89,890	88,452	(1,438)	-1.60%
Special assessments							
Licenses and permits							
Intergovernmental	1,117	1,090	1,426	1,338	1,338	-	0.00%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,568,208**	**1,609,898**	**2,172,929**	**2,299,561**	**2,455,003**	**155,442**	**6.76%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,568,208	1,609,898	2,172,929	2,299,561	2,455,003	155,442	6.76%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,568,208)	(1,609,898)	(2,172,929)	(2,299,561)	(2,455,003)	(155,442)	6.76%
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	(1,568,208) **-**	(1,609,898) **-**	(2,172,929) **-**	(2,299,561) **-**	(2,455,003) **-**	(155,442) **-**	6.76%
Fund balances, beginning	-	-	-	-	-	-	
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2010/11 revenues and expenditures are each expected to be $15,000. The budgets can vary widely depending upon the projects and developments and also the weather.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2010/11 is $74,391.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2006/07 THROUGH FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other	10,529	45,077	20,707	20,000	15,000	(5,000)	-25.00%
Total Revenue	**10,529**	**45,077**	**20,707**	**20,000**	**15,000**	**(5,000)**	**-25.00%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	5,995	31,195	25,469	20,000	15,000	(5,000)	-25.00%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**5,995**	**31,195**	**25,469**	**20,000**	**15,000**	(5,000)	-25.00%
Revenue over(under) expenditures	4,534	13,882	(4,762)	-	-	-	
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-						
over (under) expenditures and other	**4,534**	**13,882**	**(4,762)**	**-**	**-**	**-**	
Fund balances, beginning	60,737	65,271	79,153	74,391	74,391	-	
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	65,271	79,153	74,391	74,391	74,391	-	

Bettendorf's Downtown Redevelopment



Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.





Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.



Bettendorf
a premier city
IOWA

2010-11

Debt Service Fund

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Veterans' Memorial Park



Disc Golf Course at Middle Park



Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2010 total general obligation debt in the Governmental Activities amounts to $77,445,200.

As of July 1, 2010 the City also has $5,900,000 of general obligation bonds outstanding in the Sewer Enterprise Fund; $749,800 of general obligation bonds outstanding in the Family Museum Enterprise Fund, $6,325,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund, $765,000 of general obligation bonds outstanding in the Recycling/Solid Waste Fund and $13,055,000 of general obligation notes outstanding in the QC Waterfront Convention Center Fund, each of which are included in the Enterprise Funds section of the budget document.

The City currently has sixteen general obligation bond issues outstanding as of July 1, 2010. The bonds have interest rates ranging from 1.25% to 9.174% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2028. A brief description of these issues are listed below:

- **JULY 1, 1997 $5,385,000 SERIES 1997B TAXABLE URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a parking ramp and marina adjacent to the Lady Luck Casino and Hotel.

  These bonds were rated A from Moody's Investors Service.

- **MAY 15, 2001 $6,635,000 SERIES 2001A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **DECEMBER 1, 2001, $600,000 GENERAL OBLIGATION NOTE**

  Proceeds of these bonds will be used to finance an 85 foot fire aerial ladder truck.

- **JUNE 1, 2002 $4,620,000 SERIES 2002B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2002 $1,360,000 SERIES 2002A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of street, sewer and traffic improvements near the new Trinity Hospital construction site.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **MARCH 1, 2009, $13,700,000 SERIES 2009A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $14,400,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2010, $7,180,000 SERIES 2010B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2021 maturities of the City's $4,015,000 General Obligation Bonds, Series 2001A, dated June 1, 2001 and to refund the remaining June 1, 2012 through the June 1, 2022 maturities of the City's $3,030,000 General Obligation Bonds, Series2002A, dated June 1, 2002. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2010 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
Lady Luck Ramp & Marina TIF (1)	July 1997	5,385,000	9.174%	1,180,000
Various Public Improvements	May 2001	6,635,000	4.00-5.00%	4,325,000
Fire Truck note	Dec. 2001	600,000	4.16%	60,000
Various Public Improvements	June 2002	4,620,000	2.00-5.00%	3,235,000
Trinity TIF (1)	June 2002	1,360,000	3.00-4.90%	875,000
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	2,775,000
Various Public Improvements(2)	June 2004	3,570,000	2.25-5.00%	2,585,000
Refunding(3)	June 2004	4,534,050	3.00-4.00%	880,200
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	3,590,000
Various Public Improvements(4)	June 2006	4,580,000	4.125-4.50%	3,815,000
Refunding	July 2006	6,300,000	5.00-4.05%	3,795,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	2,790,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	4,520,000
Various Public Improvements(5)	June 2008	10,540,000	3.50-5.00%	8,670,000
Various Public Improvements	March 2009	13,700,000	2.50-4.50%	12,770,000
Various Public Improvements(6)	June 2010	14,400,000	2.00-4.10%	14,400,000
Refunding	June 2010	7,180,000	2.00-3.50%	7,180,000
Total General Obligation Bonds				$77,445,200

(1) The bond principal and interest payments for these bonds are budgeted in the TIF funds.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,480,000 and the Storm Water Enterprise Fund $1,480,000 are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Family Museum Fund. $749,800, are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,120,000, are properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,300,000 and the Storm Water Enterprise Fund $2,305,000 are properly accounted for in the Enterprise Funds section of this document

(6) The portion of these G.O. bonds relating to the Recycling/Solid Waste Fund, $765,000 and the Storm Water Enterprise Fund $2,540,000 are properly accounted for in the Enterprise Funds section of this document.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2010 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2011	13,849,300.00	3,007,306.67
2012	5,390,900.00	2,372,514.63
2013	5,095,000.00	2,200,233.94
2014	4,860,000.00	2,039,411.01
2015	4,480,000.00	1,881,910.81
2016-2020	19,065,000.00	7,331,196.87
2021-2025	16,980,000.00	3,624,876.02
2026-2029	7,725,000.00	699,421.28
Total	**77,445,200.00**	**23,156,871.23**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of July 1, 2010 is computed as follows:

January 2008 100% assessed valuation	$2,670,904,026
Plus: Public Gas & Electric Utilities	80,870,681
Plus: Captured Tax Increment Value	125,373,346
Less: Military Exemption	(4,245,706)
Total assessed valuation of the property in the City of Bettendorf	**$2,872,902,347**
Debt Limit, 5% of total actual valuation	$143,645,117
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	75,390,200
Debt service TIF general obligation and TIF revenue bonds	15,110,000
Enterprise general obligation bonds	13,739,800
Legal debt margin	**$39,405,117**
Percent of legal debt margin used	**72.57%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $8,207,700 for FY 2010/11 compared to $7,178,948 for FY 2009/10. This is an increase of 14.32% mainly due to an increase in the tax levy per $1,000 of taxable property value from $4.50 per $1,000 to $5.00 per $1,000, but also in part due to an increase in property valuation. Revenues from property taxes, interest earnings, and other city taxes and a budgeted transfer from escrowed refunding bond proceeds total the amount necessary to support debt service principal and interest payments of $15,435,139. Debt Service payments are increasing $8,553,198 from FY 2009/10 due largely to the new bonds issued March of 2010, one of which is a refunding bond of $7,180,000 which will pay out in FY 2010/11. Six of the City's bond issues will be paid off in the next two years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2028/29. The fund balance in this fund is projected to stay relatively stable through FY 14/15. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2006/07 through FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	$ Inc (Dec) from 09/10	% Inc (Dec) from 09/10
Revenue:							
Property taxes	5,217,138	6,151,660	6,790,453	7,184,449	8,213,200	1,028,751	14.32%
Other city taxes	224,542	241,122	265,991	269,336	286,422	17,086	6.34%
Special assessments	-	-				-	
Licenses and permits	-	-				-	
Intergovernmental	3,691	4,004	4,288	4,021	4,021	-	0.00%
Charges for services	-	-				-	
Interest	281,362	323,264	135,750	129,792	150,000	20,208	15.57%
Fines & forfeitures	-	-				-	
Other	-	-				-	
Total revenue	**5,726,733**	**6,720,050**	**7,196,482**	**7,587,598**	**8,653,643**	**1,066,045**	**14.05%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	6,247,325	6,434,356	6,503,779	7,046,941	8,160,519	1,113,578	15.80%
Capital Projects							
Total expenditures	**6,247,325**	**6,434,356**	**6,503,779**	**7,046,941**	**8,160,519**	**1,113,578**	**15.80%**
Revenue over(under) expenditures	(520,592)	285,694	692,703	540,657	493,124	(47,533)	-8.79%
Financing sources (uses):							
Operating transfers in	573,875	-	-	-	-	-	
Operating transfers out	(443,528)	(398,106)	(611,290)	(593,353)	(596,836)	(3,483)	0.59%
Proceeds from bonds	10,121,148			7,315,000			
Payment to bond escrow agent	(6,275,000)	(3,821,388)					
Financing sources (uses), net	3,976,495	(4,219,494)	(611,290)	6,721,647	(596,836)	(7,318,483)	-108.88%
over (under) expenditures and other	**3,455,903**	**(3,933,800)**	**81,413**	**7,262,304**	**(103,712)**	**(7,366,016)**	**-101.43%**
Fund balances, beginning	1,202,569	4,658,472	724,672	806,085	8,068,389	7,262,304	900.94%
Residual equity transfer in (out)							
Fund balances, ending	4,658,472	724,672	806,085	8,068,389	7,964,677	(103,712)	-1.29%

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, will be established for each indicator. The target number/range establishes parameters the City intends to achieve overtime, through a prudent program of debt management.

A listing of the key debt indicators to be adopted annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Range	Ceiling or Floor
Debt Margin Ratio	49.12%	61.71%	72.57%	40-60%	100%(Ceiling)

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation. The Ceiling number is mandated by State Law

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Direct Debt as a % of full assessed value	2.40%	3.26%	3.56%	1.60%	5% (Ceiling)

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999. State Law mandates the Ceiling number.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Median	Ceiling or Floor
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.97%	3.87%	4.26%	3.20%	N/A

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Debt per Capita	$2,087	$2,771	$3,089	$1,500	N/A

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Median	Ceiling or Floor
Overlapping Net Debt per Capita	$2,544	$3,285	$3,693	$1,800	N/A

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers. The target number is Moody's median level for cities with a population range of 25,000 to 49,999.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Range	Ceiling or Floor
Overlapping Debt Per Capita as a % of Per Capita Income	7.17%	9.13%	10.19%	2.5-5.0%	N/A

This ratio is a measure of the capacity of citizens to finance tax-supported debt. A low ratio means that taxes required to repay debt represents a smaller portion of the average citizen's income. The target range is recommended by the Municipal Treasurer's Association, Debt Policy Handbook.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Range	Ceiling or Floor
Debt Service as a % of General Governmental Expenditures	16.76%	12.51%	12.37%	15-30%	N/A

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. The target ratio is recommended by Springsted Inc. for Cities with a population size comparable to the City of Bettendorf.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Projected	Target # Or Range	Ceiling or Floor
Unreserved General Fund Balance as a % of General Fund Revenues	26.09%	26.75%	25.86%	20-40%	20%(Floor)

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues. Target and floor numbers recommended by GFOA in Government Finance Review publications.

Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa

Debt Margin Analysis

Fiscal year	FY 2008/09	Projected FY 2009/10	Projected FY 2010/11	Projected FY 2011/12	Projected FY 2012/13	Projected FY 2013/14	Projected FY 2014/15
Value as of Jan 1:	2007	2008	2009	2010	2011	2012	2013
Fiscal year ended June 30:	2009	2010	2011	2012	2013	2014	2015
100% assessed valuation	2,604,249,920	2,670,904,026	2,728,713,179	2,810,574,574	2,894,891,811	2,981,738,565	3,071,190,722
Plus: Public gas & electric utilities	71,650,075	80,870,681	80,870,681	80,870,681	80,870,681	80,870,681	80,870,681
Plus: Tax increment value	122,383,898	125,373,346	109,976,871	109,976,871	109,976,871	109,976,871	109,976,871
Less: Military exemption	(4,306,822)	(4,245,706)	(4,245,706)	(4,245,706)	(4,245,706)	(4,245,706)	(4,245,706)
Gross property value	**2,793,977,071**	**2,872,902,347**	**2,915,315,025**	**2,997,176,420**	**3,081,493,657**	**3,168,340,411**	**3,257,792,568**
Gross Property Value change from previous year	12.35%	2.82%	1.48%	2.81%	2.81%	2.82%	2.82%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	139,698,854	143,645,117	145,765,751	149,858,821	154,074,683	158,417,021	162,889,628
Outstanding bonds at June 30	86,215,000	79,355,000	64,655,000	58,990,000	53,970,000	49,520,000	44,735,000
Proposed bonds	0	24,885,000	40,102,730	49,923,102	57,894,800	62,816,803	67,303,813
Total outstanding debt	**86,215,000**	**104,240,000**	**104,757,730**	**108,913,102**	**111,864,800**	**112,336,803**	**112,038,813**
Debt margin used, GO, proposed and existing TIF	**61.71%**	**72.57%**	**71.87%**	**72.68%**	**72.60%**	**70.91%**	**68.78%**
Debt margin used, existing TIF	**16,670,000**	**15,110,000**	**13,290,000**	**12,610,000**	**11,885,000**	**11,510,000**	**10,410,000**
	11.93%	**10.52%**	**9.12%**	**8.41%**	**7.71%**	**7.27%**	**6.39%**
Debt margin used, Existing and proposed GO only	**69,545,000**	**89,130,000**	**91,467,730**	**96,303,102**	**99,979,800**	**100,826,803**	**101,628,813**
	49.78%	**62.05%**	**62.75%**	**64.26%**	**64.89%**	**63.65%**	**62.39%**
Legal debt margin available	**53,483,854**	**39,405,117**	**41,008,021**	**40,945,719**	**42,209,883**	**46,080,218**	**50,850,816**
	38.29%	**27.43%**	**28.13%**	**27.32%**	**27.40%**	**29.09%**	**31.22%**
Proposed G.O. Bonds	**13,700,000**	**13,710,000**	**13,202,730**	**8,140,000**	**8,140,000**	**8,140,000**	**8,140,000**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart show that the City of Bettendorf has been well under the limit and projects to stay under the limit.

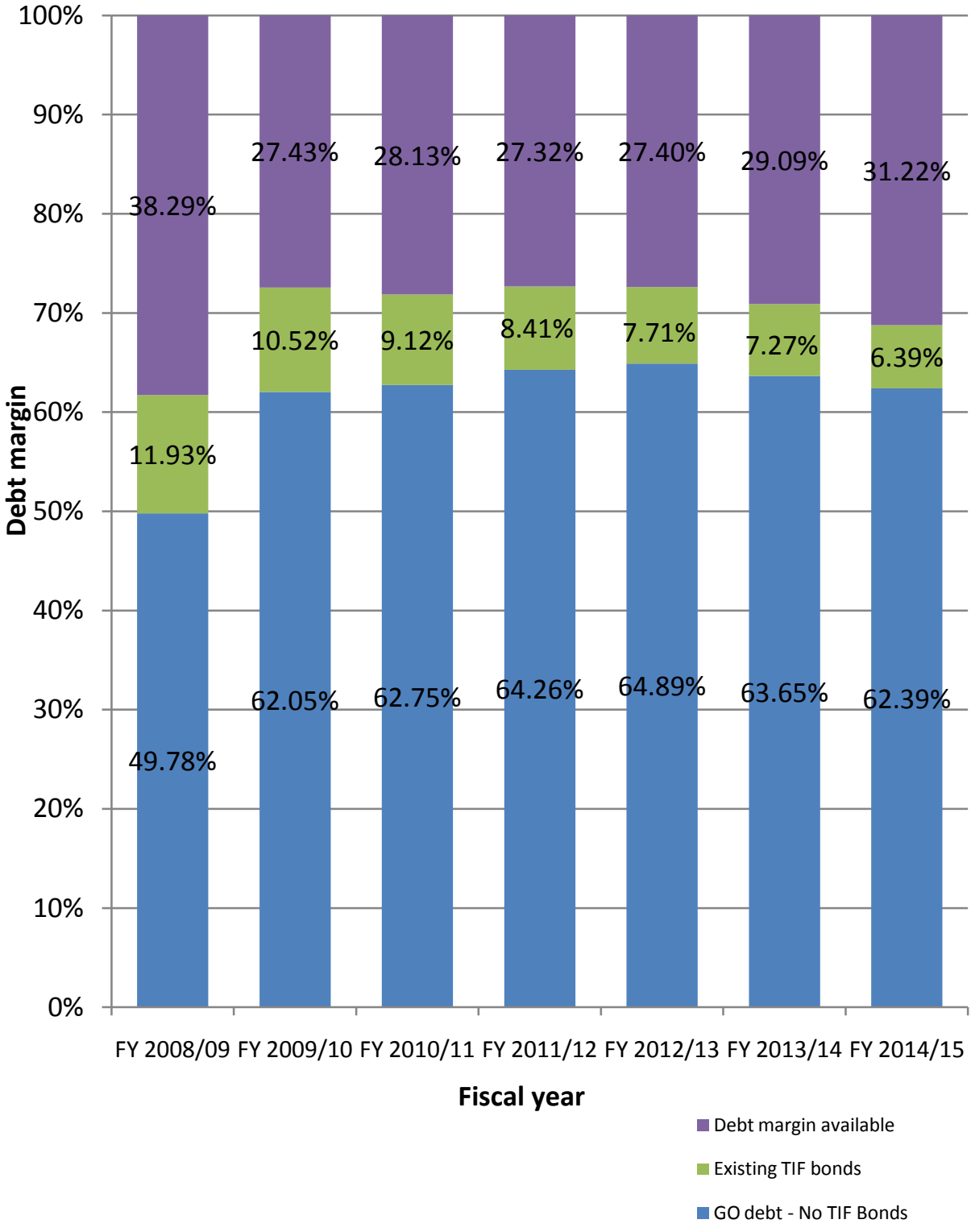
$765K Packers $750K fire truck

$2.08M Sewer $6.0M Sewer $2.56M Sewer

$2.54M Stormwater $3.12M Stormwater

$690K Eagles,PD,PH $740K Forest Gr PK

City of Bettendorf Debt Margin



City of Bettendorf

Debt Service Fund

FY 2010/11 Budget

Fiscal Year:	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	FY 2014/15
Fiscal year ended June 30:	**2010**	**2011**	**2012**	**2013**	**2014**	**2015**
Taxable property value (estimated 2% annual growth)	1,595,321,676	1,641,539,932	1,689,144,590	1,738,129,783	1,788,535,547	1,840,403,078
Percentage increase from previous year	4.76%	2.90%	2.90%	2.90%	2.90%	2.90%
Tax levy	4.50000	5.00000	5.00000	5.00000	5.00000	5.00000
Debt Service Fund:						
Property taxes levied	7,178,948	8,207,700	8,445,723	8,690,649	8,942,678	9,202,015
Less uncollected	-	-	-	-	-	-
Delinquent taxes	5,500	5,500	5,500	5,500	5,500	5,500
Other city taxes	269,336	286,422	285,000	285,000	285,000	285,000
Intergovernmental	4,021	4,021	4,000	4,000	4,000	4,000
Interest	150,000	175,801	150,000	150,000	150,000	150,000
Net Bond proceeds	7,180,000	-	-	-	-	-
Total revenues	**14,787,805**	**8,679,444**	**8,890,223**	**9,135,149**	**9,387,178**	**9,646,515**
Principal retirement & Interest	(6,881,941)	(15,435,139)	(8,701,772)	(8,940,728)	(9,175,181)	(9,269,910)
Notes Payable	-	-	-	-	-	-
Capital leases	-	-	-	-	-	-
Total expenditures	**(6,881,941)**	**(15,435,139)**	**(8,701,772)**	**(8,940,728)**	**(9,175,181)**	**(9,269,910)**
Transfers in from General Fund	-	-	-	-	-	-
Transfers in from CIP/LOT	-	-	-	-	-	-
Transfer in from Gaming	-	-	-	-	100,000	-
Bond premium	145,964	-	-	-	-	-
Bond issuance costs	(53,111)	-	-	-	-	-
Transfer out to Garbage/Recycling		(119,416)	(119,416)	(119,416)	(119,416)	(119,416)
Transfer out to Stormwater	(199,144)	(201,144)	(197,731)	(199,319)	(200,469)	(201,444)
Transfer out to Family Museum	(394,209)	(395,692)	(399,464)	-	-	-
Revenue & other financing sources over(under) expenditures and other financing uses	**7,405,364**	**(7,471,947)**	**(528,160)**	**(124,314)**	**(7,888)**	**55,746**
Beginning fund balance	**806,086**	**8,211,450**	**739,503**	**211,342**	**87,029**	**79,141**
Ending fund balance	**8,211,450**	**739,503**	**211,342**	**87,029**	**79,141**	**134,886**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	7/1/1997 $5.385 Million TIF Rev. Bonds	6/1/2001 $6.635 Million GO Bonds	12/1/2001 $600 Thousand GO Notes	6/1/2002 $4.620 Million GO Bonds	6/1/2003 $1.360 Million TIF GO Bonds	6/1/2003 $4.080 Million GO Bonds	6/1/2004 $3.570 Million GO Bonds
	Principal						
2010	960,000.00	300,000.00	60,000.00	195,000.00	90,000.00	200,000.00	175,000.00
2011	1,180,000.00	4,325,000.00	60,000.00	3,235,000.00	95,000.00	205,000.00	175,000.00
2012					95,000.00	215,000.00	180,000.00
2013					100,000.00	220,000.00	190,000.00
2014					105,000.00	230,000.00	195,000.00
2015					110,000.00	240,000.00	200,000.00
2016					115,000.00	250,000.00	210,000.00
2017					125,000.00	260,000.00	215,000.00
2018					130,000.00	270,000.00	225,000.00
2019						280,000.00	235,000.00
2020						295,000.00	240,000.00
2021						310,000.00	255,000.00
2022							265,000.00
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Total	**2,140,000.00**	**4,625,000.00**	**120,000.00**	**3,430,000.00**	**965,000.00**	**2,975,000.00**	**2,760,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2004 $2.040 Million Sewer GO Bonds	6/1/2004 $2.040 Million Storm GO Bonds	6/1/2004 $7.160 Million GO Ref. Bonds	6/1/2004 $7.160 Million Museum Ref. Bonds	6/1/2005 $4.590 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds
	Principal						
2010	100,000.00	100,000.00	413,100.00	351,900.00	210,000.00	200,000.00	110,000.00
2011	100,000.00	100,000.00	429,300.00	365,700.00	220,000.00	210,000.00	115,000.00
2012	105,000.00	105,000.00	450,900.00	384,100.00	225,000.00	215,000.00	120,000.00
2013	105,000.00	105,000.00			235,000.00	225,000.00	125,000.00
2014	110,000.00	110,000.00			240,000.00	230,000.00	130,000.00
2015	115,000.00	115,000.00			250,000.00	240,000.00	135,000.00
2016	120,000.00	120,000.00			260,000.00	250,000.00	140,000.00
2017	125,000.00	125,000.00			270,000.00	260,000.00	145,000.00
2018	130,000.00	130,000.00			285,000.00	275,000.00	150,000.00
2019	135,000.00	135,000.00			295,000.00	285,000.00	160,000.00
2020	140,000.00	140,000.00			305,000.00	295,000.00	165,000.00
2021	145,000.00	145,000.00			320,000.00	310,000.00	170,000.00
2022	150,000.00	150,000.00			335,000.00	325,000.00	180,000.00
2023					350,000.00	340,000.00	190,000.00
2024						355,000.00	195,000.00
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Total	**1,580,000.00**	**1,580,000.00**	**1,293,300.00**	**1,101,700.00**	**3,800,000.00**	**4,015,000.00**	**2,230,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	7/1/06 $6.300 Million GO Refunding	2/1/07 $3.760 Million GO Refunding	5/15/07 $5.095 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.505 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
	Principal						
2010	685,000.00	500,000.00	200,000.00	370,000.00	100,000.00	100,000.00	50,000.00
2011	705,000.00	520,000.00	210,000.00	385,000.00	105,000.00	105,000.00	65,000.00
2012	730,000.00	535,000.00	220,000.00	400,000.00	105,000.00	105,000.00	70,000.00
2013	750,000.00	555,000.00	225,000.00	420,000.00	110,000.00	110,000.00	75,000.00
2014	795,000.00	570,000.00	235,000.00	435,000.00	115,000.00	115,000.00	80,000.00
2015	815,000.00	610,000.00	245,000.00	455,000.00	120,000.00	120,000.00	85,000.00
2016			250,000.00	475,000.00	125,000.00	125,000.00	100,000.00
2017			260,000.00	495,000.00	130,000.00	130,000.00	105,000.00
2018			270,000.00	515,000.00	135,000.00	140,000.00	85,000.00
2019			280,000.00	535,000.00	145,000.00	145,000.00	110,000.00
2020			295,000.00	560,000.00	150,000.00	150,000.00	165,000.00
2021			305,000.00	590,000.00	155,000.00	155,000.00	185,000.00
2022			315,000.00	615,000.00	165,000.00	165,000.00	170,000.00
2023			330,000.00	645,000.00	170,000.00	170,000.00	155,000.00
2024			345,000.00	680,000.00	180,000.00	180,000.00	160,000.00
2025			360,000.00	715,000.00	190,000.00	190,000.00	300,000.00
2026			375,000.00	750,000.00	200,000.00	200,000.00	690,000.00
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Total	**4,480,000.00**	**3,290,000.00**	**4,720,000.00**	**9,040,000.00**	**2,400,000.00**	**2,405,000.00**	**2,650,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

			Land acquistion	PW Facility remodel	Garbage packers	Landscaping	
	8/29/08	**3/15/09**	**3/15/09**	**3/15/09**	**6/1/2010**	**6/1/2010**	**6/1/2010**
	$11.140	**$12.300**	**$0.700**	**$0.700**	**$0.765**	**$0.690**	**$13.710**
	Million	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**
	TIF	**GO**	**GO**	**GO**	**Solid Waste**	**GO**	**GO**
FY	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**
	Principal						
2010	460,000.00	880,000.00	25,000.00	25,000.00			
2011	480,000.00	1,250,000.00	30,000.00	30,000.00	125,000.00	20,000.00	565,000.00
2012	515,000.00	830,000.00	30,000.00	30,000.00	125,000.00	30,000.00	590,000.00
2013	550,000.00	850,000.00	35,000.00	35,000.00	125,000.00	30,000.00	595,000.00
2014	190,000.00	495,000.00	35,000.00	35,000.00	130,000.00	30,000.00	600,000.00
2015	905,000.00	25,000.00	0.00	0.00	130,000.00	30,000.00	610,000.00
2016	1,000,000.00	515,000.00	35,000.00	35,000.00	130,000.00	30,000.00	620,000.00
2017	1,110,000.00	25,000.00	0.00	0.00		35,000.00	635,000.00
2018	740,000.00	535,000.00	35,000.00	35,000.00		35,000.00	655,000.00
2019	35,000.00	555,000.00	40,000.00	40,000.00		35,000.00	670,000.00
2020	0.00	580,000.00	40,000.00	40,000.00		35,000.00	695,000.00
2021	0.00	605,000.00	40,000.00	40,000.00		35,000.00	715,000.00
2022	820,000.00	630,000.00	45,000.00	45,000.00		40,000.00	740,000.00
2023	975,000.00	660,000.00	45,000.00	45,000.00		40,000.00	765,000.00
2024	1,125,000.00	695,000.00	45,000.00	45,000.00		40,000.00	795,000.00
2025	1,175,000.00	730,000.00	50,000.00	50,000.00		40,000.00	825,000.00
2026	835,000.00	770,000.00	55,000.00	55,000.00		45,000.00	855,000.00
2027		810,000.00	55,000.00	55,000.00		45,000.00	890,000.00
2028		860,000.00	60,000.00	60,000.00		45,000.00	925,000.00
2029						50,000.00	965,000.00
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Total	**10,915,000.00**	**12,300,000.00**	**700,000.00**	**700,000.00**	**765,000.00**	**690,000.00**	**13,710,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

				Fire truck				Forest Grove Park
	6/1/10	6/1/10	6/1/2011	6/1/2011	6/1/2011	6/1/12	6/1/2012	6/1/2012
	$2.540 Million	$7.180 Million	$13.203 Million	$0.750 Million	$2.080 Million	$6.000 Million	$8.140 Million	$0.740 Million
FY	Storm GO Bonds	GO Refunding	GO Bonds	GO Bonds	Sewer Bonds	Sewer Revenue Bonds	GO Bonds	GO Bonds
						Principal		
2010								
2011	105,000.00							
2012	110,000.00	615,000.00	544,095.00	75,532.52	90,000.00			
2013	110,000.00	630,000.00	568,170.00	80,132.46	90,000.00	248,247.00	335,000.00	30,000.00
2014	110,000.00	630,000.00	572,985.00	85,012.52	90,000.00	269,285.00	365,000.00	30,000.00
2015	115,000.00	650,000.00	577,800.00	90,189.78	100,000.00	269,285.00	370,000.00	30,000.00
2016	115,000.00	665,000.00	587,430.00	95,682.34	100,000.00	277,700.00	375,000.00	35,000.00
2017	120,000.00	685,000.00	597,060.00	101,509.40	100,000.00	281,907.00	385,000.00	35,000.00
2018	120,000.00	705,000.00	611,505.00	107,691.32	100,000.00	290,323.00	390,000.00	35,000.00
2019	125,000.00	735,000.00	630,765.00	114,249.66	110,000.00	298,738.00	405,000.00	35,000.00
2020	130,000.00	755,000.00	645,210.00		110,000.00	307,153.00	415,000.00	35,000.00
2021	130,000.00	780,000.00	669,285.00		110,000.00	315,568.00	430,000.00	35,000.00
2022	135,000.00	330,000.00	688,545.00		120,000.00	328,191.00	445,000.00	35,000.00
2023	140,000.00		712,620.00		120,000.00	336,606.00	460,000.00	40,000.00
2024	145,000.00		736,695.00		130,000.00	349,229.00	475,000.00	40,000.00
2025	155,000.00		765,585.00		130,000.00	366,059.00	495,000.00	40,000.00
2026	160,000.00		794,475.00		140,000.00	378,682.00	515,000.00	45,000.00
2027	165,000.00		823,365.00		140,000.00	395,512.00	535,000.00	45,000.00
2028	170,000.00		857,070.00		150,000.00	412,342.00	560,000.00	45,000.00
2029	180,000.00		890,775.00		150,000.00	429,173.00	580,000.00	50,000.00
2030			929,295.00			446,000.00	605,000.00	50,000.00
2031								50,000.00
2032								
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2049								
Total	**2,540,000.00**	**7,180,000.00**	**13,202,730.00**	**750,000.00**	**2,080,000.00**	**6,000,000.00**	**8,140,000.00**	**740,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/12 $3.120 Million Storm GO Bonds	6/1/2013 $8.140 Million GO Bonds	6/1/13 $2.560 Million Sewer GO Bonds	6/1/2014 $8.140 Million GO Bonds	6/1/2015 $8.140 Million GO Bonds	6/1/2016 $8.140 Million GO Bonds	6/1/2017 $8.140 Million GO Bonds
					Principal		
2010							
2011							
2012							
2013	135,000.00						
2014	135,000.00	335,000.00	105,000.00				
2015	135,000.00	365,000.00	115,000.00	335,000.00			
2016	150,000.00	370,000.00	115,000.00	365,000.00	335,000.00		
2017	150,000.00	375,000.00	120,000.00	370,000.00	365,000.00	335,000.00	
2018	150,000.00	385,000.00	120,000.00	375,000.00	370,000.00	365,000.00	335,000.00
2019	150,000.00	390,000.00	125,000.00	385,000.00	375,000.00	370,000.00	365,000.00
2020	165,000.00	405,000.00	125,000.00	390,000.00	385,000.00	375,000.00	370,000.00
2021	165,000.00	415,000.00	130,000.00	405,000.00	390,000.00	385,000.00	375,000.00
2022	165,000.00	430,000.00	135,000.00	415,000.00	405,000.00	390,000.00	385,000.00
2023	180,000.00	445,000.00	140,000.00	430,000.00	415,000.00	405,000.00	390,000.00
2024	180,000.00	460,000.00	145,000.00	445,000.00	430,000.00	415,000.00	405,000.00
2025	195,000.00	475,000.00	150,000.00	460,000.00	445,000.00	430,000.00	415,000.00
2026	195,000.00	495,000.00	155,000.00	475,000.00	460,000.00	445,000.00	430,000.00
2027	210,000.00	515,000.00	160,000.00	495,000.00	475,000.00	460,000.00	445,000.00
2028	210,000.00	535,000.00	170,000.00	515,000.00	495,000.00	475,000.00	460,000.00
2029	225,000.00	560,000.00	175,000.00	535,000.00	515,000.00	495,000.00	475,000.00
2030	225,000.00	580,000.00	185,000.00	560,000.00	535,000.00	515,000.00	495,000.00
2031		605,000.00	190,000.00	580,000.00	560,000.00	535,000.00	515,000.00
2032				605,000.00	580,000.00	560,000.00	535,000.00
2033					605,000.00	580,000.00	560,000.00
2034						605,000.00	580,000.00
2035							605,000.00
2036							
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2049							
Total	**3,120,000.00**	**8,140,000.00**	**2,560,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2018 $8.140 Million GO Bonds	6/1/2019 $8.140 Million GO Bonds	6/1/2020 $8.140 Million GO Bonds	6/1/2021 $8.140 Million GO Bonds	6/1/2022 $8.140 Million GO Bonds	6/1/2023 $8.140 Million GO Bonds	6/1/2024 $8.140 Million GO Bonds
					Principal		
2010							
2011							
2012							
2013							
2014							
2015							
2016							
2017							
2018							
2019	335,000.00						
2020	365,000.00	335,000.00					
2021	370,000.00	365,000.00	335,000.00				
2022	375,000.00	370,000.00	365,000.00	335,000.00			
2023	385,000.00	375,000.00	370,000.00	365,000.00	335,000.00		
2024	390,000.00	385,000.00	375,000.00	370,000.00	365,000.00	335,000.00	
2025	405,000.00	390,000.00	385,000.00	375,000.00	370,000.00	365,000.00	335,000.00
2026	415,000.00	405,000.00	390,000.00	385,000.00	375,000.00	370,000.00	365,000.00
2027	430,000.00	415,000.00	405,000.00	390,000.00	385,000.00	375,000.00	370,000.00
2028	445,000.00	430,000.00	415,000.00	405,000.00	390,000.00	385,000.00	375,000.00
2029	460,000.00	445,000.00	430,000.00	415,000.00	405,000.00	390,000.00	385,000.00
2030	475,000.00	460,000.00	445,000.00	430,000.00	415,000.00	405,000.00	390,000.00
2031	495,000.00	475,000.00	460,000.00	445,000.00	430,000.00	415,000.00	405,000.00
2032	515,000.00	495,000.00	475,000.00	460,000.00	445,000.00	430,000.00	415,000.00
2033	535,000.00	515,000.00	495,000.00	475,000.00	460,000.00	445,000.00	430,000.00
2034	560,000.00	535,000.00	515,000.00	495,000.00	475,000.00	460,000.00	445,000.00
2035	580,000.00	560,000.00	535,000.00	515,000.00	495,000.00	475,000.00	460,000.00
2036	605,000.00	580,000.00	560,000.00	535,000.00	515,000.00	495,000.00	475,000.00
2037		605,000.00	580,000.00	560,000.00	535,000.00	515,000.00	495,000.00
2038			605,000.00	580,000.00	560,000.00	535,000.00	515,000.00
2039				605,000.00	580,000.00	560,000.00	535,000.00
2040					605,000.00	580,000.00	560,000.00
2041						605,000.00	580,000.00
2042							605,000.00
2043							
2044							
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2049							
Total	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2025 $8.140 Million GO Bonds	6/1/2026 $8.140 Million GO Bonds	6/1/2027 $8.140 Million GO Bonds	6/1/2028 $8.140 Million GO Bonds	6/1/2029 $8.140 Million GO Bonds	Total Principal by Year
					Principal	
2010						6,860,000.00
2011						15,515,000.00
2012						7,844,627.52
2013						7,996,549.46
2014						7,937,282.52
2015						8,707,274.78
2016						8,490,812.34
2017						8,470,476.40
2018						9,234,519.32
2019						9,063,752.66
2020						9,602,363.00
2021						10,284,853.00
2022						11,006,736.00
2023						10,924,226.00
2024						11,415,924.00
2025						11,771,644.00
2026	335,000.00					12,558,157.00
2027	365,000.00	335,000.00				10,188,877.00
2028	370,000.00	365,000.00	335,000.00			10,919,412.00
2029	375,000.00	370,000.00	365,000.00	335,000.00		10,649,948.00
2030	385,000.00	375,000.00	370,000.00	365,000.00	335,000.00	9,975,295.00
2031	390,000.00	385,000.00	375,000.00	370,000.00	365,000.00	8,045,000.00
2032	405,000.00	390,000.00	385,000.00	375,000.00	370,000.00	7,440,000.00
2033	415,000.00	405,000.00	390,000.00	385,000.00	375,000.00	7,070,000.00
2034	430,000.00	415,000.00	405,000.00	390,000.00	385,000.00	6,695,000.00
2035	445,000.00	430,000.00	415,000.00	405,000.00	390,000.00	6,310,000.00
2036	460,000.00	445,000.00	430,000.00	415,000.00	405,000.00	5,920,000.00
2037	475,000.00	460,000.00	445,000.00	430,000.00	415,000.00	5,515,000.00
2038	495,000.00	475,000.00	460,000.00	445,000.00	430,000.00	5,100,000.00
2039	515,000.00	495,000.00	475,000.00	460,000.00	445,000.00	4,670,000.00
2040	535,000.00	515,000.00	495,000.00	475,000.00	460,000.00	4,225,000.00
2041	560,000.00	535,000.00	515,000.00	495,000.00	475,000.00	3,765,000.00
2042	580,000.00	560,000.00	535,000.00	515,000.00	495,000.00	3,290,000.00
2043	605,000.00	580,000.00	560,000.00	535,000.00	515,000.00	2,795,000.00
2044		605,000.00	580,000.00	560,000.00	535,000.00	2,280,000.00
2045			605,000.00	580,000.00	560,000.00	1,745,000.00
2046				605,000.00	580,000.00	1,185,000.00
2047					605,000.00	605,000.00
2048						0.00
2049						0.00
Total	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**8,140,000.00**	**286,072,730.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	7/1/1997	6/1/2001	12/1/2001	6/1/2002	6/1/2003	6/1/2003	6/1/2004
	$5.39 Million TIF	$6.64 Million GO	$600.00 Thousand GO	$4.62 Million GO	$1.36 Million TIF	$4.08 Million GO	$3.57 Million GO
FY	Rev. Bonds	Bonds	Notes	Bonds	GO Bonds	Bonds	Bonds
	Interest						
2010	192,600.00	222,697.50	5,550.00	160,997.50	43,957.50	101,367.50	128,586.12
2011	106,200.00	208,897.50	2,775.00	153,002.50	40,267.50	95,267.50	121,536.12
2012					36,277.50	88,912.50	114,486.12
2013					32,192.50	82,247.50	107,154.12
2014					27,792.50	75,427.50	99,399.12
2015					23,067.50	68,067.50	91,109.50
2016					17,952.50	60,147.50	82,015.00
2017					12,432.50	51,772.50	72,497.50
2018					6,370.00	42,802.50	61,570.00
2019						33,217.50	50,172.50
2020						22,997.50	38,305.00
2021						11,935.00	26,085.00
2022							13,277.50
2023							
2024							
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Total	**298,800.00**	**431,595.00**	**8,325.00**	**314,000.00**	**240,310.00**	**734,162.50**	**1,006,193.60**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2004 $2.04 Million Sewer GO Bonds	6/1/2004 $2.04 Million Storm GO Bonds	6/1/2004 $7.16 Million GO Ref. Bonds	6/1/2004 $7.16 Million Museum Ref. Bonds	6/1/2005 $4.59 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds
	Interest						
2010	72,500.69	72,500.69	49,666.50	42,308.50	155,902.50	170,872.31	94,952.69
2011	68,525.69	68,525.69	35,208.00	29,992.00	148,027.50	162,652.51	90,384.99
2012	64,550.69	64,550.69	18,036.00	15,364.00	139,777.50	154,034.97	85,596.29
2013	60,416.69	60,416.69			130,777.50	145,152.28	80,660.22
2014	56,044.19	56,044.19			121,377.50	135,871.85	75,503.15
2015	51,370.25	51,370.25			111,777.50	126,326.27	70,198.73
2016	46,242.50	46,242.50			101,777.50	116,382.96	64,673.30
2017	40,876.25	40,876.25			91,377.50	106,041.92	58,926.84
2018	34,715.00	34,715.00			80,577.50	95,303.14	52,959.36
2019	28,288.75	28,288.75			69,177.50	84,034.05	46,697.21
2020	21,597.50	21,597.50			57,082.50	71,877.10	39,941.66
2021	14,707.50	14,707.50			44,425.00	58,940.75	32,753.01
2022	7,486.25	7,486.25			30,825.00	45,441.95	25,251.81
2023					15,750.00	31,240.08	17,359.92
2024						15,909.30	8,840.70
2025							
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Total	**567,321.95**	**567,321.95**	**102,910.50**	**87,664.50**	**1,298,632.50**	**1,520,081.44**	**844,699.88**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	7/1/06	2/1/07	5/15/07	6/1/2008	6/1/08	6/1/08	8/29/08
	$6.300 Million GO	$3.760 Million GO	$5.095 Million GO	$10.54 Million GO	$2.51 Million Sewer	$2.510 Million Storm	$2.675 Million TIF
FY	Refunding	Refunding	Bonds	Bonds	GO Bonds	GO Bonds	Bonds
	Interest						
2010	179,607.50	126,477.50	192,497.50	372,743.76	98,943.76	99,143.76	133,193.75
2011	152,207.50	107,477.50	185,497.50	361,643.76	95,943.76	96,143.76	130,542.50
2012	124,007.50	87,717.50	177,937.50	349,131.26	92,531.26	92,731.26	127,133.75
2013	94,807.50	67,387.50	169,137.50	336,131.26	89,118.76	89,318.76	123,598.75
2014	64,807.50	46,020.00	160,137.50	321,431.26	85,268.76	85,468.76	202,635.00
2015	33,007.50	23,790.00	150,737.50	306,206.26	81,243.76	81,443.76	196,008.75
2016			140,937.50	289,143.76	76,743.76	76,943.76	188,100.00
2017			130,937.50	270,143.76	71,743.76	71,943.76	179,550.00
2018			120,537.50	250,343.76	66,543.76	66,743.76	170,358.75
2019			109,737.50	229,743.76	61,143.76	61,143.76	229,200.00
2020			98,537.50	208,343.76	55,343.76	55,343.76	214,200.00
2021			86,737.50	185,943.76	49,343.76	49,343.76	193,800.00
2022			74,156.26	161,606.26	42,950.00	42,950.00	171,000.00
2023			60,926.26	135,468.76	35,937.50	35,937.50	152,100.00
2024			46,901.26	107,250.00	28,500.00	28,500.00	133,500.00
2025			32,066.26	73,250.00	19,500.00	19,500.00	115,200.00
2026			16,406.26	37,500.00	10,000.00	10,000.00	65,400.00
2027							
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Total	**648,445.00**	**458,870.00**	**1,953,826.30**	**3,996,025.14**	**1,060,800.12**	**1,062,600.12**	**2,725,521.25**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.765 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds
	Interest						
2010	810,562.50	514,911.46	30,981.74	30,981.74			
2011	775,687.50	403,156.26	24,956.26	24,956.26	16,600.00	22,620.00	447,125.00
2012	739,125.00	371,906.26	24,206.26	24,206.26	14,100.00	22,220.00	435,825.00
2013	699,750.00	351,156.26	23,456.26	23,456.26	11,600.00	21,620.00	424,025.00
2014	975,700.00	329,906.26	22,581.26	22,581.26	9,100.00	21,020.00	412,125.00
2015	935,275.00	317,531.26	21,706.26	21,706.26	6,500.00	20,420.00	400,125.00
2016	833,525.00	316,906.26	21,706.26	21,706.26	3,250.00	19,670.00	384,875.00
2017	720,500.00	302,743.76	20,743.76	20,743.76		18,920.00	369,375.00
2018	595,100.00	301,993.76	20,743.76	20,743.76		17,957.50	351,912.50
2019	718,475.00	285,943.76	19,693.76	19,693.76		16,907.50	332,262.50
2020	714,850.00	266,518.76	18,293.76	18,293.76		15,682.50	308,812.50
2021	714,850.00	243,318.76	16,693.76	16,693.76		14,457.50	284,487.50
2022	687,300.00	219,118.76	15,093.76	15,093.76		13,267.50	260,177.50
2023	561,875.00	193,918.76	13,293.76	13,293.76		11,867.50	234,277.50
2024	429,375.00	167,518.76	11,493.76	11,493.76		10,427.50	206,737.50
2025	252,750.00	138,850.00	9,637.50	9,637.50		8,947.50	177,322.50
2026	85,875.00	107,825.00	7,512.50	7,512.50		7,427.50	145,972.50
2027		74,137.50	5,106.26	5,106.26		5,672.50	112,627.50
2028		38,700.00	2,700.00	2,700.00		3,872.50	77,027.50
2029						2,050.00	39,565.00
2030							
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Total	**11,250,575.00**	**4,946,061.60**	**330,600.64**	**330,600.64**	**61,150.00**	**275,027.50**	**5,404,657.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/10 $2.540 Million Storm GO Bonds	6/1/10 $7.180 Million GO Refunding	6/1/2011 $13.203 Million GO Bonds	6/1/2011 $0.75 Million GO Bonds	6/1/2011 $2.080 Million Sewer Bonds	6/1/12 $6.000 Million Sewer Revenue Bonds	6/1/2012 $8.140 Million GO Bonds	6/1/2012 $0.74 Million GO Bonds
						Interest		
2010								
2011	82,820.00	203,832.50						
2012	80,720.00	203,832.50	406,123.58	43,883.76	75,903.76			
2013	78,520.00	191,532.50	401,498.78	39,283.82	68,940.00	219,074.00	297,190.83	26,410.42
2014	76,320.00	178,932.50	396,385.25	34,403.76	67,635.00	199,119.00	270,142.50	22,442.50
2015	74,120.00	166,332.50	389,509.43	29,226.50	66,060.00	195,215.00	264,850.00	22,157.50
2016	71,245.00	150,082.50	380,842.43	23,733.94	63,910.00	190,502.00	258,375.00	21,797.50
2017	68,370.00	131,795.00	370,268.69	17,906.88	61,360.00	184,532.00	250,312.50	21,272.50
2018	65,070.00	111,245.00	356,237.78	11,724.96	58,510.00	177,343.00	240,495.00	20,607.50
2019	61,470.00	88,332.50	340,338.65	5,166.56	55,510.00	169,069.00	229,380.00	19,785.00
2020	57,095.00	62,607.50	322,361.84		51,935.00	160,107.00	217,230.00	18,857.50
2021	52,545.00	38,070.00	302,360.33		48,250.00	150,124.00	203,742.50	17,842.50
2022	48,125.00	11,550.00	280,273.93		44,290.00	139,553.00	189,337.50	16,775.00
2023	43,400.00		256,519.13		39,730.00	127,738.00	173,317.50	15,637.50
2024	38,360.00		231,221.12		35,110.00	114,947.00	155,837.50	14,277.50
2025	32,995.00		204,331.75		29,845.00	101,501.00	137,550.00	12,857.50
2026	27,105.00		175,622.31		24,515.00	86,676.00	117,502.50	11,397.50
2027	20,865.00		145,035.02		18,705.00	71,150.00	96,387.50	9,710.00
2028	14,265.00		112,512.00		12,825.00	54,736.00	74,185.00	7,977.50
2029	7,380.00		77,372.24		6,450.00	37,418.00	50,665.00	6,200.00
2030			39,959.69			19,178.00	26,015.00	4,175.00
2031								2,100.00
2032								
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Total	**1,000,790.00**	**1,538,145.00**	**5,188,773.95**	**205,330.18**	**829,483.76**	**2,397,982.00**	**3,252,515.83**	**292,280.42**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/12 $3.120 Million Storm GO Bonds	6/1/2013 $8.140 Million GO Bonds	6/1/13 $2.560 Million Sewer GO Bonds	6/1/2014 $8.14 Million GO Bonds	6/1/2015 $8.14 Million GO Bonds	6/1/2016 $8.14 Million GO Bonds	6/1/2017 $8.14 Million GO Bonds
					Interest		
2010							
2011							
2012							
2013	113,855.64						
2014	103,410.00	297,190.83	93,483.54				
2015	101,452.50	270,142.50	84,980.00	297,190.83			
2016	99,090.00	264,850.00	83,312.50	270,142.50	297,190.83		
2017	95,865.00	258,375.00	81,300.00	264,850.00	270,142.50	297,190.83	
2018	92,040.00	250,312.50	78,720.00	258,375.00	264,850.00	270,142.50	297,190.83
2019	87,765.00	240,495.00	75,660.00	250,312.50	258,375.00	264,850.00	270,142.50
2020	83,265.00	229,380.00	72,097.50	240,495.00	250,312.50	258,375.00	264,850.00
2021	77,902.50	217,230.00	68,347.50	229,380.00	240,495.00	250,312.50	258,375.00
2022	72,375.00	203,742.50	64,122.50	217,230.00	229,380.00	240,495.00	250,312.50
2023	66,435.00	189,337.50	59,600.00	203,742.50	217,230.00	229,380.00	240,495.00
2024	59,595.00	173,317.50	54,560.00	189,337.50	203,742.50	217,230.00	229,380.00
2025	52,665.00	155,837.50	49,050.00	173,317.50	189,337.50	203,742.50	217,230.00
2026	44,767.50	137,550.00	43,275.00	155,837.50	173,317.50	189,337.50	203,742.50
2027	36,772.50	117,502.50	36,997.50	137,550.00	155,837.50	173,317.50	189,337.50
2028	28,057.50	96,387.50	30,437.50	117,502.50	137,550.00	155,837.50	173,317.50
2029	19,237.50	74,185.00	23,382.50	96,387.50	117,502.50	137,550.00	155,837.50
2030	9,675.00	50,665.00	16,032.50	74,185.00	96,387.50	117,502.50	137,550.00
2031		26,015.00	8,170.00	50,665.00	74,185.00	96,387.50	117,502.50
2032				26,015.00	50,665.00	74,185.00	96,387.50
2033					26,015.00	50,665.00	74,185.00
2034						26,015.00	50,665.00
2035							26,015.00
2036							
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Total	**1,244,225.64**	**3,252,515.83**	**1,023,528.54**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2018 $8.140 Million GO Bonds	6/1/2019 $8.140 Million GO Bonds	6/1/2020 $8.140 Million GO Bonds	6/1/2021 $8.140 Million GO Bonds	6/1/2022 $8.140 Million GO Bonds	6/1/2023 $8.140 Million GO Bonds	6/1/2024 $8.140 Million GO Bonds
					Interest		
2010							
2011							
2012							
2013							
2014							
2015							
2016							
2017							
2018							
2019	297,190.83						
2020	270,142.50	297,190.83					
2021	264,850.00	270,142.50	297,190.83				
2022	258,375.00	264,850.00	270,142.50	297,190.83			
2023	250,312.50	258,375.00	264,850.00	270,142.50	297,190.83		
2024	240,495.00	250,312.50	258,375.00	264,850.00	270,142.50	297,190.83	
2025	229,380.00	240,495.00	250,312.50	258,375.00	264,850.00	270,142.50	297,190.83
2026	217,230.00	229,380.00	240,495.00	250,312.50	258,375.00	264,850.00	270,142.50
2027	203,742.50	217,230.00	229,380.00	240,495.00	250,312.50	258,375.00	264,850.00
2028	189,337.50	203,742.50	217,230.00	229,380.00	240,495.00	250,312.50	258,375.00
2029	173,317.50	189,337.50	203,742.50	217,230.00	229,380.00	240,495.00	250,312.50
2030	155,837.50	173,317.50	189,337.50	203,742.50	217,230.00	229,380.00	240,495.00
2031	137,550.00	155,837.50	173,317.50	189,337.50	203,742.50	217,230.00	229,380.00
2032	117,502.50	137,550.00	155,837.50	173,317.50	189,337.50	203,742.50	217,230.00
2033	96,387.50	117,502.50	137,550.00	155,837.50	173,317.50	189,337.50	203,742.50
2034	74,185.00	96,387.50	117,502.50	137,550.00	155,837.50	173,317.50	189,337.50
2035	50,665.00	74,185.00	96,387.50	117,502.50	137,550.00	155,837.50	173,317.50
2036	26,015.00	50,665.00	74,185.00	96,387.50	117,502.50	137,550.00	155,837.50
2037		26,015.00	50,665.00	74,185.00	96,387.50	117,502.50	137,550.00
2038			26,015.00	50,665.00	74,185.00	96,387.50	117,502.50
2039				26,015.00	50,665.00	74,185.00	96,387.50
2040					26,015.00	50,665.00	74,185.00
2041						26,015.00	50,665.00
2042							26,015.00
2043							
2044							
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Total	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	6/1/2025 $8.140 Million GO Bonds	6/1/2026 $8.140 Million GO Bonds	6/1/2027 $8.140 Million GO Bonds	6/1/2028 $8.140 Million GO Bonds	6/1/2029 $8.140 Million GO Bonds	Total Interest by Year
					Interest	
2010						4,104,504.97
2011						4,462,472.56
2012						4,274,828.67
2013						4,659,887.30
2014						5,145,707.44
2015						5,150,225.57
2016						5,084,015.52
2017						5,025,687.22
2018						4,944,855.38
2019						5,137,663.86
2020						5,103,920.99
2021						5,046,383.98
2022						4,930,602.82
2023						4,716,679.26
2024						4,504,728.99
2025						4,227,667.34
2026	297,190.83					3,920,052.90
2027	270,142.50	297,190.83				3,643,535.87
2028	264,850.00	270,142.50	297,190.83			3,561,646.33
2029	258,375.00	264,850.00	270,142.50	297,190.83		3,445,556.07
2030	250,312.50	258,375.00	264,850.00	270,142.50	297,190.83	3,341,536.02
2031	240,495.00	250,312.50	258,375.00	264,850.00	270,142.50	2,965,595.00
2032	229,380.00	240,495.00	250,312.50	258,375.00	264,850.00	2,685,182.50
2033	217,230.00	229,380.00	240,495.00	250,312.50	258,375.00	2,420,332.50
2034	203,742.50	217,230.00	229,380.00	240,495.00	250,312.50	2,161,957.50
2035	189,337.50	203,742.50	217,230.00	229,380.00	240,495.00	1,911,645.00
2036	173,317.50	189,337.50	203,742.50	217,230.00	229,380.00	1,671,150.00
2037	155,837.50	173,317.50	189,337.50	203,742.50	217,230.00	1,441,770.00
2038	137,550.00	155,837.50	173,317.50	189,337.50	203,742.50	1,224,540.00
2039	117,502.50	137,550.00	155,837.50	173,317.50	189,337.50	1,020,797.50
2040	96,387.50	117,502.50	137,550.00	155,837.50	173,317.50	831,460.00
2041	74,185.00	96,387.50	117,502.50	137,550.00	155,837.50	658,142.50
2042	50,665.00	74,185.00	96,387.50	117,502.50	137,550.00	502,305.00
2043	26,015.00	50,665.00	74,185.00	96,387.50	117,502.50	364,755.00
2044		26,015.00	50,665.00	74,185.00	96,387.50	247,252.50
2045			26,015.00	50,665.00	74,185.00	150,865.00
2046				26,015.00	50,665.00	76,680.00
2047					26,015.00	26,015.00
2048						0.00
2049						0.00
Total	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**3,252,515.83**	**114,792,604.06**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	7/1/1997	6/1/2001	12/1/2001	6/1/2002	6/1/2003	6/1/2003	6/1/2004
	$5.39 Million TIF	$6.64 Million GO	$600.00 Thousand GO	$4.62 Million GO	$1.36 Million TIF	$4.08 Million GO	$3.57 Million GO
	Rev. Bonds	Bonds	Notes	Bonds	GO Bonds	Bonds	Bonds
FY	**Principal & Interest**						
2010	1,152,600.00	522,697.50	65,550.00	355,997.50	133,957.50	301,367.50	303,586.12
2011	1,286,200.00	4,533,897.50	62,775.00	3,388,002.50	135,267.50	300,267.50	296,536.12
2012		0.00		0.00	131,277.50	303,912.50	294,486.12
2013		0.00		0.00	132,192.50	302,247.50	297,154.12
2014		0.00		0.00	132,792.50	305,427.50	294,399.12
2015		0.00		0.00	133,067.50	308,067.50	291,109.50
2016		0.00		0.00	132,952.50	310,147.50	292,015.00
2017		0.00		0.00	137,432.50	311,772.50	287,497.50
2018		0.00		0.00	136,370.00	312,802.50	286,570.00
2019		0.00		0.00		313,217.50	285,172.50
2020		0.00		0.00		317,997.50	278,305.00
2021		0.00		0.00		321,935.00	281,085.00
2022				0.00			278,277.50
2023				0.00			
2024				0.00			
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Total	**2,438,800.00**	**5,056,595.00**	**128,325.00**	**3,744,000.00**	**1,205,310.00**	**3,709,162.50**	**3,766,193.60**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	6/1/2004 $2.04 Million Sewer GO Bonds	6/1/2004 $2.04 Million Storm GO Bonds	6/1/2004 $7.16 Million GO Ref. Bonds	6/1/2004 $7.16 Million Museum Ref. Bonds	6/1/2005 $4.59 Million GO Bonds	6/1/2006 $4.58 Million GO Bonds	6/1/2006 $2.55 Million Sewer GO Bonds
FY	**Principal & Interest**						
2010	172,500.69	172,500.69	462,766.50	394,208.50	365,902.50	370,872.31	204,952.69
2011	168,525.69	168,525.69	464,508.00	395,692.00	368,027.50	372,652.51	205,384.99
2012	169,550.69	169,550.69	468,936.00	399,464.00	364,777.50	369,034.97	205,596.29
2013	165,416.69	165,416.69			365,777.50	370,152.28	205,660.22
2014	166,044.19	166,044.19			361,377.50	365,871.85	205,503.15
2015	166,370.25	166,370.25			361,777.50	366,326.27	205,198.73
2016	166,242.50	166,242.50			361,777.50	366,382.96	204,673.30
2017	165,876.25	165,876.25			361,377.50	366,041.92	203,926.84
2018	164,715.00	164,715.00			365,577.50	370,303.14	202,959.36
2019	163,288.75	163,288.75			364,177.50	369,034.05	206,697.21
2020	161,597.50	161,597.50			362,082.50	366,877.10	204,941.66
2021	159,707.50	159,707.50			364,425.00	368,940.75	202,753.01
2022	157,486.25	157,486.25			365,825.00	370,441.95	205,251.81
2023					365,750.00	371,240.08	207,359.92
2024						370,909.30	203,840.70
2025							
2026							
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Total	**2,147,321.95**	**2,147,321.95**	**1,396,210.50**	**1,189,364.50**	**5,098,632.50**	**5,535,081.44**	**3,074,699.88**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	7/1/06 $6.30 Million GO Refunding	2/1/07 $3.76 Million GO Refunding	5/15/07 $5.10 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.51 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
FY	**Principal & Interest**						
2010	864,607.50	626,477.50	392,497.50	742,743.76	198,943.76	199,143.76	183,193.75
2011	857,207.50	627,477.50	395,497.50	746,643.76	200,943.76	201,143.76	195,542.50
2012	854,007.50	622,717.50	397,937.50	749,131.26	197,531.26	197,731.26	197,133.75
2013	844,807.50	622,387.50	394,137.50	756,131.26	199,118.76	199,318.76	198,598.75
2014	859,807.50	616,020.00	395,137.50	756,431.26	200,268.76	200,468.76	282,635.00
2015	848,007.50	633,790.00	395,737.50	761,206.26	201,243.76	201,443.76	281,008.75
2016			390,937.50	764,143.76	201,743.76	201,943.76	288,100.00
2017			390,937.50	765,143.76	201,743.76	201,943.76	284,550.00
2018			390,537.50	765,343.76	201,543.76	206,743.76	255,358.75
2019			389,737.50	764,743.76	206,143.76	206,143.76	339,200.00
2020			393,537.50	768,343.76	205,343.76	205,343.76	379,200.00
2021			391,737.50	775,943.76	204,343.76	204,343.76	378,800.00
2022			389,156.26	776,606.26	207,950.00	207,950.00	341,000.00
2023			390,926.26	780,468.76	205,937.50	205,937.50	307,100.00
2024			391,901.26	787,250.00	208,500.00	208,500.00	293,500.00
2025			392,066.26	788,250.00	209,500.00	209,500.00	415,200.00
2026			391,406.26	787,500.00	210,000.00	210,000.00	755,400.00
2027							0.00
2028							0.00
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Total	**5,128,445.00**	**3,748,870.00**	**6,673,826.30**	**13,036,025.14**	**3,460,800.12**	**3,467,600.12**	**5,375,521.25**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.77 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds
FY	**Principal & Interest**						
2010	1,270,562.50	1,394,911.46	55,981.74	55,981.74			
2011	1,255,687.50	1,653,156.26	54,956.26	54,956.26	141,600.00	42,620.00	1,012,125.00
2012	1,254,125.00	1,201,906.26	54,206.26	54,206.26	139,100.00	52,220.00	1,025,825.00
2013	1,249,750.00	1,201,156.26	58,456.26	58,456.26	136,600.00	51,620.00	1,019,025.00
2014	1,165,700.00	824,906.26	57,581.26	57,581.26	139,100.00	51,020.00	1,012,125.00
2015	1,840,275.00	342,531.26	21,706.26	21,706.26	136,500.00	50,420.00	1,010,125.00
2016	1,833,525.00	831,906.26	56,706.26	56,706.26	133,250.00	49,670.00	1,004,875.00
2017	1,830,500.00	327,743.76	20,743.76	20,743.76	0.00	53,920.00	1,004,375.00
2018	1,335,100.00	836,993.76	55,743.76	55,743.76	0.00	52,957.50	1,006,912.50
2019	753,475.00	840,943.76	59,693.76	59,693.76	0.00	51,907.50	1,002,262.50
2020	714,850.00	846,518.76	58,293.76	58,293.76	0.00	50,682.50	1,003,812.50
2021	714,850.00	848,318.76	56,693.76	56,693.76	0.00	49,457.50	999,487.50
2022	1,507,300.00	849,118.76	60,093.76	60,093.76	0.00	53,267.50	1,000,177.50
2023	1,536,875.00	853,918.76	58,293.76	58,293.76	0.00	51,867.50	999,277.50
2024	1,554,375.00	862,518.76	56,493.76	56,493.76	0.00	50,427.50	1,001,737.50
2025	1,427,750.00	868,850.00	59,637.50	59,637.50	0.00	48,947.50	1,002,322.50
2026	920,875.00	877,825.00	62,512.50	62,512.50	0.00	52,427.50	1,000,972.50
2027	0.00	884,137.50	60,106.26	60,106.26	0.00	50,672.50	1,002,627.50
2028	0.00	898,700.00	62,700.00	62,700.00	0.00	48,872.50	1,002,027.50
2029	0.00	0.00	0.00	0.00	0.00	52,050.00	1,004,565.00
2030	0.00	0.00	0.00	0.00	0.00	0.00	
2031					0.00	0.00	
2032					0.00	0.00	
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Total	**22,165,575.00**	**17,246,061.60**	**1,030,600.64**	**1,030,600.64**	**826,150.00**	**965,027.50**	**19,114,657.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	6/1/10 $2.540 Million Storm GO Bonds	6/1/10 $7.180 Million GO Refunding	6/1/2011 $13.203 Million GO Bonds	6/1/2011 $0.75 Million GO Bonds	6/1/2011 $2.080 Million Sewer Bonds	6/1/12 $6.000 Million Sewer Revenue Bonds	6/1/2012 $8.140 Million GO Bonds	6/1/2012 $0.74 Million GO Bonds
FY						**Principal & Interest**		
2010								
2011	187,820.00	203,832.50						
2012	190,720.00	818,832.50	950,218.58	119,416.28	165,903.76			
2013	188,520.00	821,532.50	969,668.78	119,416.28	158,940.00	467,321.00	632,190.83	56,410.42
2014	186,320.00	808,932.50	969,370.25	119,416.28	157,635.00	468,404.00	635,142.50	52,442.50
2015	189,120.00	816,332.50	967,309.43	119,416.28	166,060.00	464,500.00	634,850.00	52,157.50
2016	186,245.00	815,082.50	968,272.43	119,416.28	163,910.00	468,202.00	633,375.00	56,797.50
2017	188,370.00	816,795.00	967,328.69	119,416.28	161,360.00	466,439.00	635,312.50	56,272.50
2018	185,070.00	816,245.00	967,742.78	119,416.28	158,510.00	467,666.00	630,495.00	55,607.50
2019	186,470.00	823,332.50	971,103.65	119,416.22	165,510.00	467,807.00	634,380.00	54,785.00
2020	187,095.00	817,607.50	967,571.84	0.00	161,935.00	467,260.00	632,230.00	53,857.50
2021	182,545.00	818,070.00	971,645.33	0.00	158,250.00	465,692.00	633,742.50	52,842.50
2022	183,125.00	341,550.00	968,818.93	0.00	164,290.00	467,744.00	634,337.50	51,775.00
2023	183,400.00	0.00	969,139.13	0.00	159,730.00	464,344.00	633,317.50	55,637.50
2024	183,360.00	0.00	967,916.12	0.00	165,110.00	464,176.00	630,837.50	54,277.50
2025	187,995.00	0.00	969,916.75	0.00	159,845.00	467,560.00	632,550.00	52,857.50
2026	187,105.00	0.00	970,097.31		164,515.00	465,358.00	632,502.50	56,397.50
2027	185,865.00	0.00	968,400.02		158,705.00	466,662.00	631,387.50	54,710.00
2028	184,265.00	0.00	969,582.00		162,825.00	467,078.00	634,185.00	52,977.50
2029	187,380.00		968,147.24		156,450.00	466,591.00	630,665.00	56,200.00
2030			969,254.69		0.00	465,178.00	631,015.00	54,175.00
2031			0.00		0.00	0.00		52,100.00
2032			0.00		0.00	0.00		0.00
2033			0.00		0.00	0.00		0.00
2034			0.00		0.00	0.00		0.00
2035						0.00		
2036						0.00		
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Total	**3,540,790.00**	**8,718,145.00**	**18,391,503.95**	**955,330.18**	**2,909,483.76**	**8,397,982.00**	**11,392,515.83**	**1,032,280.42**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	6/1/12 $3.120 Million Storm GO Bonds	6/1/2013 $8.14 Million GO Bonds	6/1/13 $2.560 Million Sewer GO Bonds	6/1/2014 $8.14 Million GO Bonds	6/1/2015 $8.14 Million GO Bonds	6/1/2016 $8.14 Million GO Bonds	6/1/2017 $8.14 Million GO Bonds
FY					**Principal & Interest**		
2010					0.00		
2011		0.00			0.00	0.00	0.00
2012		0.00		0.00	0.00	0.00	0.00
2013	248,855.64	0.00		0.00	0.00	0.00	0.00
2014	238,410.00	632,190.83	198,483.54	0.00	0.00	0.00	0.00
2015	236,452.50	635,142.50	199,980.00	632,190.83	0.00	0.00	0.00
2016	249,090.00	634,850.00	198,312.50	635,142.50	632,190.83	0.00	0.00
2017	245,865.00	633,375.00	201,300.00	634,850.00	635,142.50	632,190.83	0.00
2018	242,040.00	635,312.50	198,720.00	633,375.00	634,850.00	635,142.50	632,190.83
2019	237,765.00	630,495.00	200,660.00	635,312.50	633,375.00	634,850.00	635,142.50
2020	248,265.00	634,380.00	197,097.50	630,495.00	635,312.50	633,375.00	634,850.00
2021	242,902.50	632,230.00	198,347.50	634,380.00	630,495.00	635,312.50	633,375.00
2022	237,375.00	633,742.50	199,122.50	632,230.00	634,380.00	630,495.00	635,312.50
2023	246,435.00	634,337.50	199,600.00	633,742.50	632,230.00	634,380.00	630,495.00
2024	239,595.00	633,317.50	199,560.00	634,337.50	633,742.50	632,230.00	634,380.00
2025	247,665.00	630,837.50	199,050.00	633,317.50	634,337.50	633,742.50	632,230.00
2026	239,767.50	632,550.00	198,275.00	630,837.50	633,317.50	634,337.50	633,742.50
2027	246,772.50	632,502.50	196,997.50	632,550.00	630,837.50	633,317.50	634,337.50
2028	238,057.50	631,387.50	200,437.50	632,502.50	632,550.00	630,837.50	633,317.50
2029	244,237.50	634,185.00	198,382.50	631,387.50	632,502.50	632,550.00	630,837.50
2030	234,675.00	630,665.00	201,032.50	634,185.00	631,387.50	632,502.50	632,550.00
2031		631,015.00	198,170.00	630,665.00	634,185.00	631,387.50	632,502.50
2032		0.00		631,015.00	630,665.00	634,185.00	631,387.50
2033		0.00		0.00	631,015.00	630,665.00	634,185.00
2034		0.00		0.00	0.00	631,015.00	630,665.00
2035					0.00	0.00	631,015.00
2036					0.00	0.00	0.00
2037					0.00	0.00	0.00
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Total	**4,364,225.64**	**11,392,515.83**	**3,583,528.54**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	6/1/2018 $8.14 Million GO Bonds	6/1/2019 $8.14 Million GO Bonds	6/1/2020 $8.14 Million GO Bonds	6/1/2021 $8.14 Million GO Bonds	6/1/2022 $8.14 Million GO Bonds	6/1/2023 $8.14 Million GO Bonds	6/1/2024 $8.14 Million GO Bonds
FY					**Principal & Interest**		
2010							
2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2012	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2013	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2014	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2015	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2016	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2017	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2019	632,190.83	0.00	0.00	0.00	0.00	0.00	0.00
2020	635,142.50	632,190.83	0.00	0.00	0.00	0.00	0.00
2021	634,850.00	635,142.50	632,190.83	0.00	0.00	0.00	0.00
2022	633,375.00	634,850.00	635,142.50	632,190.83	0.00	0.00	0.00
2023	635,312.50	633,375.00	634,850.00	635,142.50	632,190.83	0.00	0.00
2024	630,495.00	635,312.50	633,375.00	634,850.00	635,142.50	632,190.83	0.00
2025	634,380.00	630,495.00	635,312.50	633,375.00	634,850.00	635,142.50	632,190.83
2026	632,230.00	634,380.00	630,495.00	635,312.50	633,375.00	634,850.00	635,142.50
2027	633,742.50	632,230.00	634,380.00	630,495.00	635,312.50	633,375.00	634,850.00
2028	634,337.50	633,742.50	632,230.00	634,380.00	630,495.00	635,312.50	633,375.00
2029	633,317.50	634,337.50	633,742.50	632,230.00	634,380.00	630,495.00	635,312.50
2030	630,837.50	633,317.50	634,337.50	633,742.50	632,230.00	634,380.00	630,495.00
2031	632,550.00	630,837.50	633,317.50	634,337.50	633,742.50	632,230.00	634,380.00
2032	632,502.50	632,550.00	630,837.50	633,317.50	634,337.50	633,742.50	632,230.00
2033	631,387.50	632,502.50	632,550.00	630,837.50	633,317.50	634,337.50	633,742.50
2034	634,185.00	631,387.50	632,502.50	632,550.00	630,837.50	633,317.50	634,337.50
2035	630,665.00	634,185.00	631,387.50	632,502.50	632,550.00	630,837.50	633,317.50
2036	631,015.00	630,665.00	634,185.00	631,387.50	632,502.50	632,550.00	630,837.50
2037	0.00	631,015.00	630,665.00	634,185.00	631,387.50	632,502.50	632,550.00
2038	0.00	0.00	631,015.00	630,665.00	634,185.00	631,387.50	632,502.50
2039			0.00	631,015.00	630,665.00	634,185.00	631,387.50
2040				0.00	631,015.00	630,665.00	634,185.00
2041				0.00	0.00	631,015.00	630,665.00
2042				0.00	0.00	0.00	631,015.00
2043				0.00	0.00	0.00	0.00
2044				0.00	0.00	0.00	0.00
2045				0.00	0.00	0.00	0.00
2046				0.00	0.00	0.00	0.00
2047				0.00	0.00	0.00	0.00
2048							
2049							
Total	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

	6/1/2025 $8.14 Million GO Bonds	6/1/2026 $8.14 Million GO Bonds	6/1/2027 $8.14 Million GO Bonds	6/1/2028 $8.14 Million GO Bonds	6/1/2029 $8.14 Million GO Bonds	Total Principal & Interest by Year
FY					**Principal & Interest**	
2010						10,964,504.97
2011	0.00	0.00	0.00	0.00	0.00	19,977,472.56
2012	0.00	0.00	0.00	0.00	0.00	12,119,456.19
2013	0.00	0.00	0.00	0.00	0.00	12,656,436.76
2014	0.00	0.00	0.00	0.00	0.00	13,082,989.96
2015	0.00	0.00	0.00	0.00	0.00	13,857,500.35
2016	0.00	0.00	0.00	0.00	0.00	13,574,827.86
2017	0.00	0.00	0.00	0.00	0.00	13,496,163.62
2018	0.00	0.00	0.00	0.00	0.00	14,179,374.70
2019	0.00	0.00	0.00	0.00	0.00	14,201,416.52
2020	0.00	0.00	0.00	0.00	0.00	14,706,283.99
2021	0.00	0.00	0.00	0.00	0.00	15,331,236.98
2022	0.00	0.00	0.00	0.00	0.00	15,937,338.82
2023	0.00	0.00	0.00	0.00	0.00	15,640,905.26
2024	0.00	0.00	0.00	0.00	0.00	15,920,652.99
2025	0.00	0.00	0.00	0.00	0.00	15,999,311.34
2026	632,190.83	0.00	0.00	0.00	0.00	16,478,209.90
2027	635,142.50	632,190.83	0.00	0.00	0.00	13,832,412.87
2028	634,850.00	635,142.50	632,190.83	0.00	0.00	14,481,058.33
2029	633,375.00	634,850.00	635,142.50	632,190.83	0.00	14,095,504.07
2030	635,312.50	633,375.00	634,850.00	635,142.50	632,190.83	13,316,831.02
2031	630,495.00	635,312.50	633,375.00	634,850.00	635,142.50	11,010,595.00
2032	634,380.00	630,495.00	635,312.50	633,375.00	634,850.00	10,125,182.50
2033	632,230.00	634,380.00	630,495.00	635,312.50	633,375.00	9,490,332.50
2034	633,742.50	632,230.00	634,380.00	630,495.00	635,312.50	8,856,957.50
2035	634,337.50	633,742.50	632,230.00	634,380.00	630,495.00	8,221,645.00
2036	633,317.50	634,337.50	633,742.50	632,230.00	634,380.00	7,591,150.00
2037	630,837.50	633,317.50	634,337.50	633,742.50	632,230.00	6,956,770.00
2038	632,550.00	630,837.50	633,317.50	634,337.50	633,742.50	6,324,540.00
2039	632,502.50	632,550.00	630,837.50	633,317.50	634,337.50	5,690,797.50
2040	631,387.50	632,502.50	632,550.00	630,837.50	633,317.50	5,056,460.00
2041	634,185.00	631,387.50	632,502.50	632,550.00	630,837.50	4,423,142.50
2042	630,665.00	634,185.00	631,387.50	632,502.50	632,550.00	3,792,305.00
2043	631,015.00	630,665.00	634,185.00	631,387.50	632,502.50	3,159,755.00
2044	0.00	631,015.00	630,665.00	634,185.00	631,387.50	2,527,252.50
2045	0.00	0.00	631,015.00	630,665.00	634,185.00	1,895,865.00
2046	0.00	0.00	0.00	631,015.00	630,665.00	1,261,680.00
2047	0.00	0.00	0.00	0.00	631,015.00	631,015.00
2048		0.00	0.00	0.00	0.00	0.00
2049				0.00	0.00	0.00
Total	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**11,392,515.83**	**400,865,334.06**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Principal Payments
	Principal Summary by Fund						
2010	4,438,100.00	1,560,000.00	310,000.00	200,000.00	0.00	351,900.00	6,860,000.00
2011	12,574,300.00	1,820,000.00	320,000.00	310,000.00	125,000.00	365,700.00	15,515,000.00
2012	5,915,527.52	680,000.00	420,000.00	320,000.00	125,000.00	384,100.00	7,844,627.52
2013	6,008,302.46	725,000.00	678,247.00	460,000.00	125,000.00	0.00	7,996,549.46
2014	6,142,997.52	375,000.00	819,285.00	470,000.00	130,000.00	0.00	7,937,282.52
2015	6,137,989.78	1,100,000.00	854,285.00	485,000.00	130,000.00	0.00	8,707,274.78
2016	5,758,112.34	1,215,000.00	877,700.00	510,000.00	130,000.00	0.00	8,490,812.34
2017	5,703,569.40	1,340,000.00	901,907.00	525,000.00	0.00	0.00	8,470,476.40
2018	6,814,196.32	955,000.00	925,323.00	540,000.00	0.00	0.00	9,234,519.32
2019	7,390,014.66	145,000.00	973,738.00	555,000.00	0.00	0.00	9,063,752.66
2020	7,855,210.00	165,000.00	997,153.00	585,000.00	0.00	0.00	9,602,363.00
2021	8,479,285.00	185,000.00	1,025,568.00	595,000.00	0.00	0.00	10,284,853.00
2022	8,323,545.00	990,000.00	1,078,191.00	615,000.00	0.00	0.00	11,006,736.00
2023	8,347,620.00	1,130,000.00	956,606.00	490,000.00	0.00	0.00	10,924,226.00
2024	8,626,695.00	1,285,000.00	999,229.00	505,000.00	0.00	0.00	11,415,924.00
2025	8,920,585.00	1,475,000.00	836,059.00	540,000.00	0.00	0.00	11,771,644.00
2026	9,604,475.00	1,525,000.00	873,682.00	555,000.00	0.00	0.00	12,558,157.00
2027	9,118,365.00	0.00	695,512.00	375,000.00	0.00	0.00	10,188,877.00
2028	9,807,070.00	0.00	732,342.00	380,000.00	0.00	0.00	10,919,412.00
2029	9,490,775.00	0.00	754,173.00	405,000.00	0.00	0.00	10,649,948.00
2030	9,119,295.00	0.00	631,000.00	225,000.00	0.00	0.00	9,975,295.00
2031	7,855,000.00	0.00	190,000.00	0.00	0.00	0.00	8,045,000.00
2032	7,440,000.00	0.00	0.00	0.00	0.00	0.00	7,440,000.00
2033	7,070,000.00	0.00	0.00	0.00	0.00	0.00	7,070,000.00
2034	6,695,000.00	0.00	0.00	0.00	0.00	0.00	6,695,000.00
2035	6,310,000.00	0.00	0.00	0.00	0.00	0.00	6,310,000.00
2036	5,920,000.00	0.00	0.00	0.00	0.00	0.00	5,920,000.00
2037	5,515,000.00	0.00	0.00	0.00	0.00	0.00	5,515,000.00
2038	5,100,000.00	0.00	0.00	0.00	0.00	0.00	5,100,000.00
2039	4,670,000.00	0.00	0.00	0.00	0.00	0.00	4,670,000.00
2040	4,225,000.00	0.00	0.00	0.00	0.00	0.00	4,225,000.00
2041	3,765,000.00	0.00	0.00	0.00	0.00	0.00	3,765,000.00
2042	3,290,000.00	0.00	0.00	0.00	0.00	0.00	3,290,000.00
2043	2,795,000.00	0.00	0.00	0.00	0.00	0.00	2,795,000.00
2044	2,280,000.00	0.00	0.00	0.00	0.00	0.00	2,280,000.00
2045	1,745,000.00	0.00	0.00	0.00	0.00	0.00	1,745,000.00
2046	1,185,000.00	0.00	0.00	0.00	0.00	0.00	1,185,000.00
2047	605,000.00	0.00	0.00	0.00	0.00	0.00	605,000.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**241,041,030.00**	**16,670,000.00**	**16,850,000.00**	**9,645,000.00**	**765,000.00**	**1,101,700.00**	**286,072,730.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Interest Payments
	Interest Summary by Fund						
2010	2,443,841.13	1,180,313.75	266,397.14	171,644.45	0.00	42,308.50	4,104,504.97
2011	2,860,839.17	1,052,697.50	254,854.44	247,489.45	16,600.00	29,992.00	4,462,472.56
2012	2,786,244.47	902,536.25	318,582.00	238,001.95	14,100.00	15,364.00	4,274,828.67
2013	2,932,425.29	855,541.25	518,209.67	342,111.09	11,600.00	0.00	4,659,887.30
2014	3,032,183.35	1,206,127.50	577,053.64	321,242.95	9,100.00	0.00	5,145,707.44
2015	3,131,920.07	1,154,351.25	549,067.74	308,386.51	6,500.00	0.00	5,150,225.57
2016	3,222,282.70	1,039,577.50	525,384.06	293,521.26	3,250.00	0.00	5,084,015.52
2017	3,337,410.86	912,482.50	498,738.85	277,055.01	0.00	0.00	5,025,687.22
2018	3,445,666.75	771,828.75	468,791.12	258,568.76	0.00	0.00	4,944,855.38
2019	3,514,952.63	947,675.00	436,368.72	238,667.51	0.00	0.00	5,137,663.86
2020	3,556,547.31	929,050.00	401,022.42	217,301.26	0.00	0.00	5,103,920.99
2021	3,579,709.45	908,650.00	363,525.77	194,498.76	0.00	0.00	5,046,383.98
2022	3,577,713.01	858,300.00	323,653.56	170,936.25	0.00	0.00	4,930,602.82
2023	3,576,566.34	713,975.00	280,365.42	145,772.50	0.00	0.00	4,716,679.26
2024	3,573,441.29	562,875.00	241,957.70	126,455.00	0.00	0.00	4,504,728.99
2025	3,554,661.34	367,950.00	199,896.00	105,160.00	0.00	0.00	4,227,667.34
2026	3,522,439.40	151,275.00	164,466.00	81,872.50	0.00	0.00	3,920,052.90
2027	3,459,045.87	0.00	126,852.50	57,637.50	0.00	0.00	3,643,535.87
2028	3,421,325.33	0.00	97,998.50	42,322.50	0.00	0.00	3,561,646.33
2029	3,351,688.07	0.00	67,250.50	26,617.50	0.00	0.00	3,445,556.07
2030	3,296,650.52	0.00	35,210.50	9,675.00	0.00	0.00	3,341,536.02
2031	2,957,425.00	0.00	8,170.00	0.00	0.00	0.00	2,965,595.00
2032	2,685,182.50	0.00	0.00	0.00	0.00	0.00	2,685,182.50
2033	2,420,332.50	0.00	0.00	0.00	0.00	0.00	2,420,332.50
2034	2,161,957.50	0.00	0.00	0.00	0.00	0.00	2,161,957.50
2035	1,911,645.00	0.00	0.00	0.00	0.00	0.00	1,911,645.00
2036	1,671,150.00	0.00	0.00	0.00	0.00	0.00	1,671,150.00
2037	1,441,770.00	0.00	0.00	0.00	0.00	0.00	1,441,770.00
2038	1,224,540.00	0.00	0.00	0.00	0.00	0.00	1,224,540.00
2039	1,020,797.50	0.00	0.00	0.00	0.00	0.00	1,020,797.50
2040	831,460.00	0.00	0.00	0.00	0.00	0.00	831,460.00
2041	658,142.50	0.00	0.00	0.00	0.00	0.00	658,142.50
2042	502,305.00	0.00	0.00	0.00	0.00	0.00	502,305.00
2043	364,755.00	0.00	0.00	0.00	0.00	0.00	364,755.00
2044	247,252.50	0.00	0.00	0.00	0.00	0.00	247,252.50
2045	150,865.00	0.00	0.00	0.00	0.00	0.00	150,865.00
2046	76,680.00	0.00	0.00	0.00	0.00	0.00	76,680.00
2047	26,015.00	0.00	0.00	0.00	0.00	0.00	26,015.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**89,529,829.35**	**14,515,206.25**	**6,723,816.25**	**3,874,937.71**	**61,150.00**	**87,664.50**	**114,792,604.06**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2010/2011 Budget

FY	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund						
2010	6,881,941.13	2,740,313.75	576,397.14	371,644.45	0.00	394,208.50	10,964,504.97
2011	15,435,139.17	2,872,697.50	574,854.44	557,489.45	141,600.00	395,692.00	19,977,472.56
2012	8,701,771.99	1,582,536.25	738,582.00	558,001.95	139,100.00	399,464.00	12,119,456.19
2013	8,940,727.75	1,580,541.25	1,196,456.67	802,111.09	136,600.00	0.00	12,656,436.76
2014	9,175,180.87	1,581,127.50	1,396,338.64	791,242.95	139,100.00	0.00	13,082,989.96
2015	9,269,909.85	2,254,351.25	1,403,352.74	793,386.51	136,500.00	0.00	13,857,500.35
2016	8,980,395.04	2,254,577.50	1,403,084.06	803,521.26	133,250.00	0.00	13,574,827.86
2017	9,040,980.26	2,252,482.50	1,400,645.85	802,055.01	0.00	0.00	13,496,163.62
2018	10,259,863.07	1,726,828.75	1,394,114.12	798,568.76	0.00	0.00	14,179,374.70
2019	10,904,967.29	1,092,675.00	1,410,106.72	793,667.51	0.00	0.00	14,201,416.52
2020	11,411,757.31	1,094,050.00	1,398,175.42	802,301.26	0.00	0.00	14,706,283.99
2021	12,058,994.45	1,093,650.00	1,389,093.77	789,498.76	0.00	0.00	15,331,236.98
2022	11,901,258.01	1,848,300.00	1,401,844.56	785,936.25	0.00	0.00	15,937,338.82
2023	11,924,186.34	1,843,975.00	1,236,971.42	635,772.50	0.00	0.00	15,640,905.26
2024	12,200,136.29	1,847,875.00	1,241,186.70	631,455.00	0.00	0.00	15,920,652.99
2025	12,475,246.34	1,842,950.00	1,035,955.00	645,160.00	0.00	0.00	15,999,311.34
2026	13,126,914.40	1,676,275.00	1,038,148.00	636,872.50	0.00	0.00	16,478,209.90
2027	12,577,410.87	0.00	822,364.50	432,637.50	0.00	0.00	13,832,412.87
2028	13,228,395.33	0.00	830,340.50	422,322.50	0.00	0.00	14,481,058.33
2029	12,842,463.07	0.00	821,423.50	431,617.50	0.00	0.00	14,095,504.07
2030	12,415,945.52	0.00	666,210.50	234,675.00	0.00	0.00	13,316,831.02
2031	10,812,425.00	0.00	198,170.00	0.00	0.00	0.00	11,010,595.00
2032	10,125,182.50	0.00	0.00	0.00	0.00	0.00	10,125,182.50
2033	9,490,332.50	0.00	0.00	0.00	0.00	0.00	9,490,332.50
2034	8,856,957.50	0.00	0.00	0.00	0.00	0.00	8,856,957.50
2035	8,221,645.00	0.00	0.00	0.00	0.00	0.00	8,221,645.00
2036	7,591,150.00	0.00	0.00	0.00	0.00	0.00	7,591,150.00
2037	6,956,770.00	0.00	0.00	0.00	0.00	0.00	6,956,770.00
2038	6,324,540.00	0.00	0.00	0.00	0.00	0.00	6,324,540.00
2039	5,690,797.50	0.00	0.00	0.00	0.00	0.00	5,690,797.50
2040	5,056,460.00	0.00	0.00	0.00	0.00	0.00	5,056,460.00
2041	4,423,142.50	0.00	0.00	0.00	0.00	0.00	4,423,142.50
2042	3,792,305.00	0.00	0.00	0.00	0.00	0.00	3,792,305.00
2043	3,159,755.00	0.00	0.00	0.00	0.00	0.00	3,159,755.00
2044	2,527,252.50	0.00	0.00	0.00	0.00	0.00	2,527,252.50
2045	1,895,865.00	0.00	0.00	0.00	0.00	0.00	1,895,865.00
2046	1,261,680.00	0.00	0.00	0.00	0.00	0.00	1,261,680.00
2047	631,015.00	0.00	0.00	0.00	0.00	0.00	631,015.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**330,570,859.35**	**31,185,206.25**	**23,573,816.25**	**13,519,937.71**	**826,150.00**	**1,189,364.50**	**400,865,334.06**

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2010/11, $13.2 million of GO bonds will be issued in the spring of 2011 . They will be used to fund various city-wide projects (See the Capital Projects Funds section for more information.) Another $750,000 will be borrowed for the purchase of a replacement fire truck
.

Moody's Investors Service increased the Aa2 bond rating to Aa1 for the City's General Obligation bonds in the spring of 2010.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 62.75% at the end of 2010/11 and within City's estimate for the year. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at 50% or below. The total legal debt margin, including TIF debt (E3) will exceed 50% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 ESTIMATE	2010/11 ESTIMATE
REVENUE SUMMARY:				
Property Taxes	6,151,660	6,790,452	7,184,448	8,213,200
Other City Taxes	241,122	265,991	269,336	286,422
Intergovernmental	4,004	4,288	4,021	4,021
Interest	323,264	135,750	150,000	150,000
Transfer In/Other	0	0	0	0
Proceeds From Bonds	0	0	0	0
TOTAL REVENUES	**6,720,050**	**7,196,481**	**7,607,805**	**8,653,643**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	10,255,744	6,503,779	6,881,941	8,160,519
TOTAL APPROPRIATIONS	**10,255,744**	**6,503,779**	**6,881,941**	**8,160,519**
Transfer Out / Recycling	0	0	0	0
Transfer Out / Family Museum	398,106	403,471	394,209	395,692
Transfer Out / Stormwater Fund	0	207,819	199,144	201,144
TOTAL NET OF TRANSFERS	**10,653,850**	**7,115,069**	**7,475,294**	**8,757,355**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 65% or below.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	12	13	16	14
2. Total outstanding principal in the Debt Service Fund G.O. bo	$49,033,700	$58,248,300	$75,390,200	$76,768,630
3. # of Bond issues paid with TIF funds currently outstanding	5	4	4	3
4. Total outstanding principal on TIF bonds	$4,640,000	$16,670,000	$15,110,000	$13,290,000
WORKLOAD:				
1. # new G.O. bonds issued	1	1	2	2
2. Size of new G.O. bonds issued	$10,540,000	$13,700,000	$21,580,000	$13,952,730
3. # of new TIF bonds issued	0	2	0	0
4. Size of new TIF bonds issued	$0	$13,815,000	$0	$0
5. # of G.O/TIF bonds retired/called	4/0	0/1	0/0	0/1
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$8,260,000	$4,485,400	$4,438,100	$12,574,300
2. $ of interest paid on G.O. bonds	$2,012,330	$2,031,365	$2,443,841	$2,860,839
3. $ of principal paid on TIF bonds	$1,055,000	$1,785,000	$1,560,000	$1,820,000
4. $ of interest paid on TIF bonds	$411,413	$1,073,615	$1,180,314	$1,052,698
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$4.50000	$4.50000	$4.50000	$5.00000
2. Current G.O. bond rating	Aa2	Aa2	Aa1	Aa1
3. % of legal debt margin ratio used	67.77%	61.71%	72.57%	71.87%
4. % of legal debt margin ratio used net of all TIF bonds*	49.12%	49.78%	62.05%	62.75%
5. Debt Service Fund balance	$724,671	$806,085	$8,211,450	$739,503
6. % of Debt Obligations amortized within 10 years	73.00%	62.50%	63.87%	67.23%

New Downtown Construction











Bettendorf
a premier city
IOWA

2010-11

Capital Funds

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The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

Eagles Building Remodeling Fund – Accounts the accumulation of funds and expenditures for the Eagles building project.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes	1,963,498	2,076,120	1,912,972	1,700,000	1,800,000	100,000	5.88%
Special assessments							
Licenses and permits							
Intergovernmental	1,403,870	1,745,239	953,309	2,249,443	4,436,526	2,187,083	97.23%
Charges for services							
Use of money & property	414,781	559,114	500,956	267,872	364,271	96,399	35.99%
Fines & forfeitures							
Miscellaneous	202,191	494,217	140,790	361,300	1,235,000	873,700	241.82%
Total revenue	**3,984,340**	**4,874,690**	**3,508,027**	**4,578,615**	**7,835,797**	**3,257,182**	**71.14%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service	76,091	46,903	63,872	225,000			
Capital Projects	9,369,307	9,345,258	20,696,221	24,929,679	19,964,316	(4,965,363)	-19.92%
Total expenditures	**9,445,398**	**9,392,161**	**20,760,093**	**25,154,679**	**19,964,316**	**(5,190,363)**	**-20.63%**
Revenue over(under) expenditures	(5,461,058)	(4,517,471)	(17,252,066)	(20,576,064)	(12,128,519)	8,447,545	-41.06%
Financing sources(uses):						-	
Operating transfers in	4,155,860	5,048,940	4,103,649	6,518,572	3,303,869	(3,214,703)	-49.32%
Operating transfers out	(3,669,418)	(3,969,589)	(4,816,180)	(8,313,460)	(4,168,654)	4,144,806	-49.86%
Proceeds from bonds	5,095,000	10,540,000	13,700,000	14,410,000	12,195,000	(2,215,000)	-15.37%
Bond discount	15,519	130,466	33,339			-	
Other financing sources				20,000	25,000	5,000	25.00%
Proceeds from sale of capital assets	24,122	25,996	37,112			-	
Financing sources(uses), net	5,621,083	11,775,813	13,057,920	12,635,112	11,355,215	(1,279,897)	-10.13%
Revenue and other financing sources over (under) expenditures and other financing uses	**160,025**	**7,258,342**	**(4,194,146)**	**(7,940,952)**	**(773,304)**	**7,167,648**	**-90.26%**
Fund balances, beginning	9,583,123	9,743,148	17,001,490	12,807,344	4,866,392	(7,940,952)	-62.00%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	9,743,148	17,001,490	12,807,344	4,866,392	4,093,088	(773,304)	-15.89%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming
Revenues & Other Financing Sources:				
Property Taxes				
TIF Revenues				
Other City Taxes				1,800,000
Licenses & Permits				
Use of Money & Property	207,576	28,252	23,443	60,000
Intergovernmental	4,300,000	136,526		
Charges for Services				
Special Assessments				
Miscellaneous	1,185,000			
Bond Proceeds	12,195,000			
Other financing sources		25,000		
Transfers In	1,003,869	650,000		
Total Revenues & Other Sources	**18,891,445**	**839,778**	**23,443**	**1,860,000**
Expenditures & Other Financing Uses:				
Public Safety				
Public Works				
Culture & Recreation				
Community & Economic Development				
General Government				
Debt Service				
Capital Projects	19,513,900	421,000	29,416	
Total Government Activities Exp.	**19,513,900**	**421,000**	**29,416**	**0**
Business Type/Enterprises				
Total Gov Activities & Business Exp.	**19,513,900**	**421,000**	**29,416**	**0**
Transfers Out	334,451	34,000	104,000	2,051,303
Total ALL Expenditures/Transfers Out	**19,848,351**	**455,000**	**133,416**	**2,051,303**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(956,906)	384,778	(109,973)	(191,303)
Estimated Beginning Fund Balance	**1,489,864**	**723,636**	**651,120**	**1,050,817**
Ending Fund Balance June 30	**532,958**	**1,108,414**	**541,147**	**859,514**
Fund Balance as a % of expenditures & transfers out				

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds
Revenues & Other Financing Sources:				
Property Taxes				0
TIF Revenues				0
Other City Taxes				1,800,000
Licenses & Permits				0
Use of Money & Property	30,000	15,000		364,271
Intergovernmental				4,436,526
Charges for Services				0
Special Assessments				0
Miscellaneous		50,000		1,235,000
Bond Proceeds				12,195,000
Other financing sources				25,000
Transfers In	1,650,000			3,303,869
Total Revenues & Other Sources	**1,680,000**	**65,000**	**0**	**23,359,666**
Expenditures & Other Financing Uses:				
Public Safety				0
Public Works				0
Culture & Recreation				0
Community & Economic Development				0
General Government				0
Debt Service				0
Capital Projects				19,964,316
Total Government Activities Exp.	**0**	**0**	**0**	**19,964,316**
Business Type/Enterprises				0
Total Gov Activities & Business Exp.	**0**	**0**	**0**	**19,964,316**
Transfers Out	1,644,900	0	0	4,168,654
Total ALL Expenditures/Transfers Out	**1,644,900**	**0**	**0**	**24,132,970**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	35,100	65,000	0	(773,304)
Estimated Beginning Fund Balance	**290,960**	**529,974**	**130,021**	**4,866,392**
Ending Fund Balance June 30	**326,060**	**594,974**	**130,021**	**4,093,088**
Fund Balance as a % of expenditures & transfers out				

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) oter FY 2009/10 Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits						-	
Intergovernmental	1,403,870	1,745,239	953,309	2,194,417	4,300,000	2,105,583	95.95%
Charges for services						-	
Interest	62,061	67,566	93,941	66,550	207,576	141,026	211.91%
Fines & forfeitures						-	
Other	152,191	44,638	39,290	311,300	1,185,000	873,700	280.66%
Total revenue	**1,618,122**	**1,857,443**	**1,086,540**	**2,572,267**	**5,692,576**	**3,120,309**	**121.31%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	76,091	46,903	63,872	225,000			
Capital Projects	8,783,663	8,493,550	19,293,561	23,865,477	19,513,900	(4,351,577)	-18.23%
Total expenditures	**8,859,754**	**8,540,453**	**19,357,433**	**24,090,477**	**19,513,900**	**(4,576,577)**	**-19.00%**
Revenue over(under) expenditures	(7,241,632)	(6,683,010)	(18,270,893)	(21,518,210)	(13,821,324)	7,696,886	-35.77%
Financing sources(uses):						-	
Discounts						-	
Operating transfers in	1,439,552	1,361,145	1,612,671	4,312,295	1,003,869	(3,308,426)	-76.72%
Operating transfers out	(65,381)	(487,500)	(60,000)	(1,285,000)	(334,451)	950,549	
Proceeds from bonds	5,110,519	10,670,466	13,733,339	14,410,000	12,195,000	(2,215,000)	-15.37%
Financing sources(uses), net	6,484,690	11,544,111	15,286,010	17,437,295	12,864,418	(4,572,877)	-26.22%
Revenue and other financing sources over (under) expenditures and other financing uses	**(756,942)**	**4,861,101**	**(2,984,883)**	**(4,080,915)**	**(956,906)**	**3,124,009**	**-76.55%**
Fund balances, beginning	4,451,503	3,694,561	8,555,662	5,570,779	1,489,864	(4,080,915)	-73.26%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	3,694,561	8,555,662	5,570,779	1,489,864	532,958	(956,906)	-64.23%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2010/11– 2014/15

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2010/11 through 2014/15. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;
- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;

- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:
- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2010/11 - FY 2014/15 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for

each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 10/11 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and Revenue Bonds. General Obligation bonds are backed by the full faith and credit and power of the City to levy general property taxes for repayment of the bonds. During the spring of 2011, $13 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2011 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are several other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds. In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of a specific project.

During the next five years the City anticipates to issue approximately $45 million in G.O. Bonds, $7.5 million in Sewer & Stormwater G.O. Bonds and $6 million in Sewer Revenue Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks and recreation trails. The 6 million in sewer revenue bonds are anticipated to be issued largely to finance the construction of the Spencer Creek Lift Station and interceptor sewer and would result in an increase in user fees of approximately $.38 per 100 cubic feet of flow. This lift station and interceptor sewer will open up a significant area encouraging commercial and residential development within the City. The $7.5 million in Sewer and Stormwater G.O. Bonds will fund various projects including a city-wide Infiltration and Inflow study/analysis and various sewer and stormwater projects throughout the City including Hopewell Interceptor and Regional Detention at Hopewell Creek.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $1 million during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue
The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2011, the one-cent local option sales tax will generate approximately $4.125 million for the City, with $1,650,000 (40%) allocated for capital projects. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $291,000 - $1,065,000 annually to be used for capital projects listed in the CIP.

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $8.97 million dollars of the total revenue stream. Nearly $2 million dollars of Federal money will be allocated for the reconstruction of Belmont Road during 2010/11 and approximately $1.6 million for the downtown recreational trial.

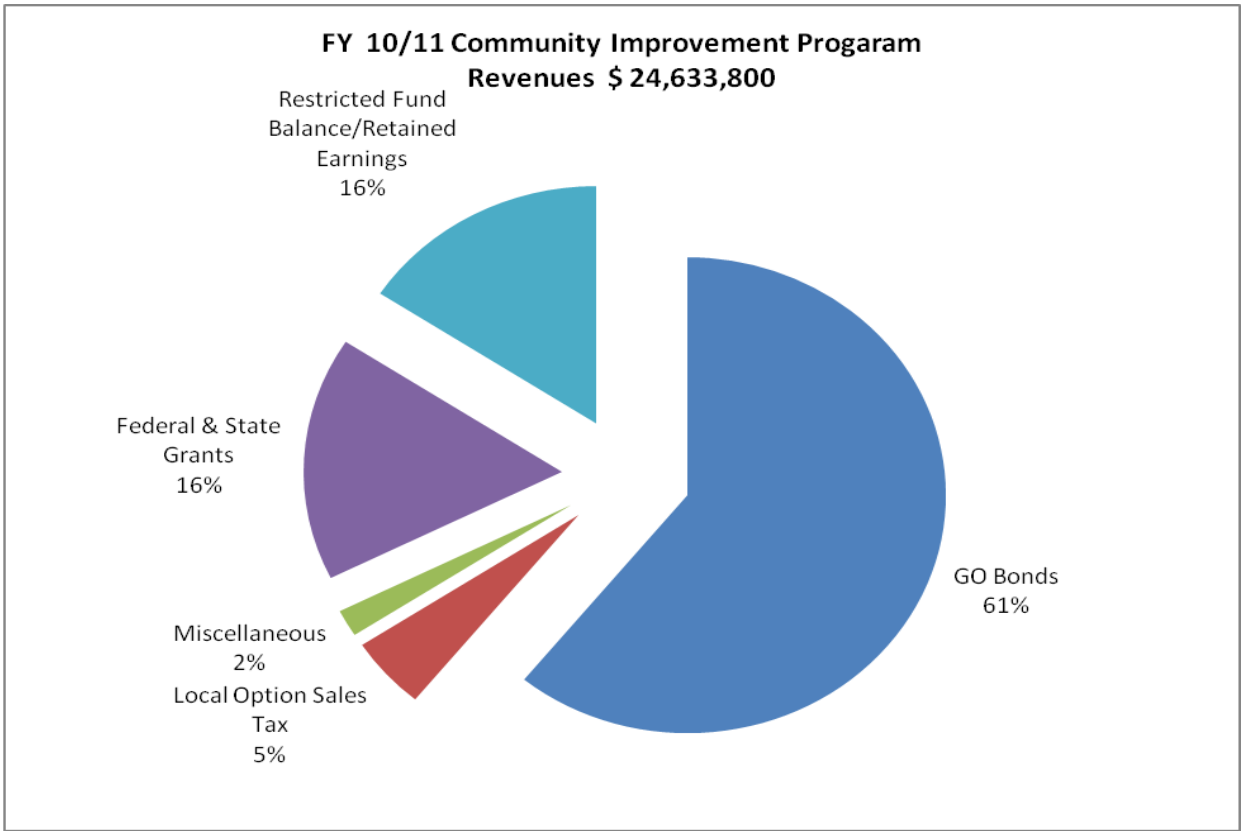
Gaming Revenue
Gaming revenue received from Riverboat Casinos has been available to the City since April 1995. For fiscal years FY 2010/11 - FY 2014/15, in an effort to keep user fees as low as possible, the city has allocated the majority of the gaming money it receives annually to supplement the operating budgets of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course and Splash Landing. For the 5-year period included in this CIP plan, no dollars have been allocated to supplement operating expenses of the General Fund from Gaming Revenue.

Historically, the Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2010/11, approximately $2.5 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2010/11 CIP Plan.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the individual Enterprise Funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds.
(Fiscal Year 2010/11, $ 15,000,000 G.O. Bonds)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects.
(Fiscal Year 2010/11, $ 1,210,900)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2010/11, $ 4,080,220)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings.
(Fiscal Year 2010/11, $452,500)

- **Fund Balances/Retained Earnings:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.
(Fiscal Year 2010/11, $3,890,180)

CAPITAL EXPENDITURES

The FY 2010/11 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2010/11, capital project expenditures are projected to account for $24,633,800 of the City's total budget and are designated in eight major categories described below:

Municipal Facilities: For FY 2010/11 the allocation of capital funds for Municipal Facilities totals $ 516,000 and primarily will fund the remodeling of the vacated Dispatch office area, completion of a car port for patrol and detective vehicles and landscaping at the Learning Campus at the site of the demolished Eagles Building.

Transportation and Infrastructure Projects: More than $13.8 million has been allocated to "Transportation and Infrastructure" projects for FY 2010/11. The largest projects in that category include $1.9 million allocated towards Belmont Road sealcoat replacement; $1.2 million for Devils Glen paving from Hopewell to Forest Grove, $1.2 million for 4th Street from Mississippi to River Drive, $1.5 million for Alcoa Ave and $700,000 million for the completion of 35th Street reconstruction. $7.3 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys costing under $500,000 each, account for the balance of projects in this category.

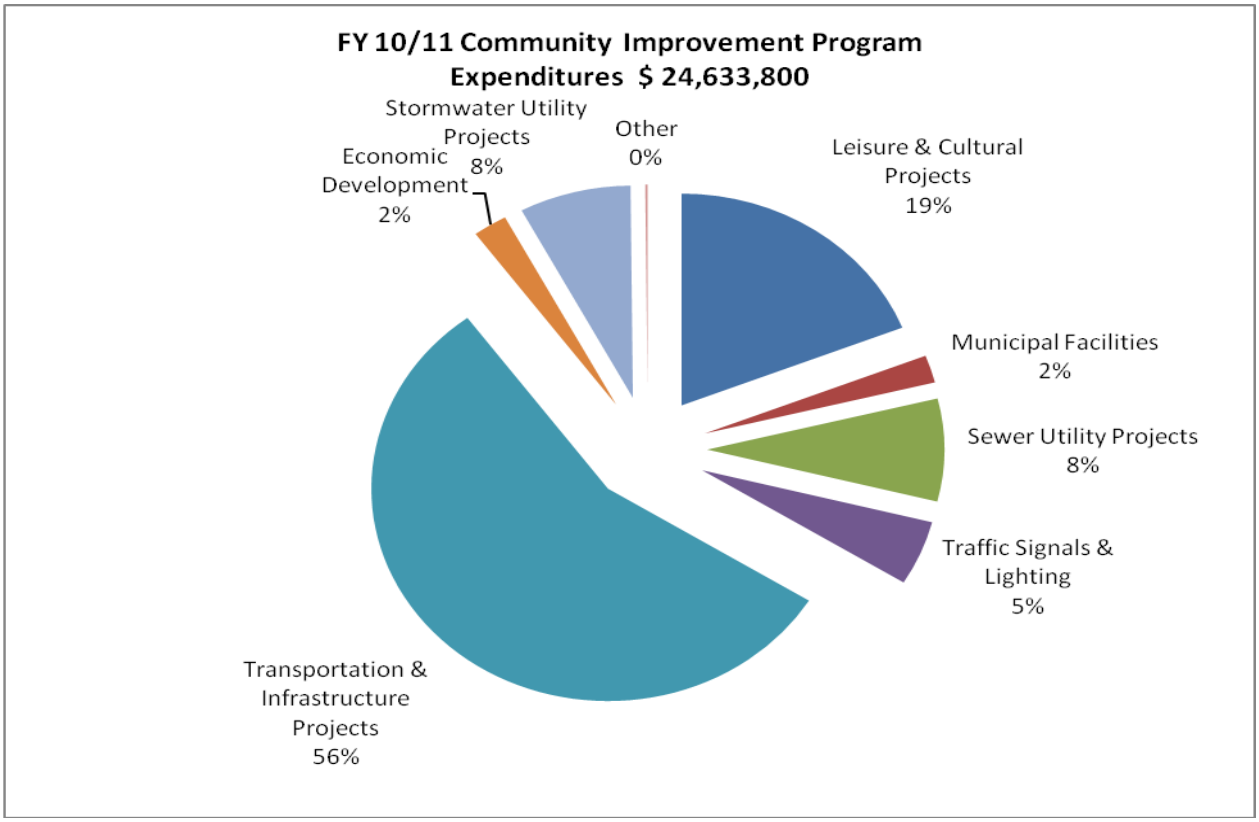
Leisure and Cultural Projects: Nearly $4.7 million has been budgeted for "Leisure & Cultural" projects for FY 2010/11. Projects in this category include the development and improvement of various city parks and $3.5 million for various recreation trails throughout the City. The City has been awarded $1.63 million in Federal Grants for the completion of the Downtown Recreation Trail from I74 east to Duck Creek.

Sewer Utility Projects: Approximately $1.9 million will be allocated for "Sewer Utility Projects" this year. The Hopewell sewer interceptor from Hopewell to Forrest Grove is planned to be constructed this year along with a City-wide Infiltration/Inflow Analysis Study. In addition, numerous smaller sewer projects will be completed throughout the City, including manhole rehabilitation and pipelining and chimney seals.

Stormwater Utility Projects: The City's Stormwater Utility Fund anticipates to construct $1.9 million in projects during the upcoming year. Several areas are targeted for regional detention improvements in the Hopewell Creek area. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City, including those at Stafford Creek and Blackbird Creek.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $1,211,500 for FY 2010/11. Projects include various replacement and construction of devices throughout the City. New traffic signals are planned for 17th & Grant and 29th and Middle Rd. The City also plans to purchase LED lighting for 7 circuits in the downtown area

Economic Development Projects: Several Economic Development Projects are planned throughout the City including the Downtown Streetscape Project and the completion of the IJR-I80/Middle interchange study.



- **Transportation & Infrastructure Projects:**
  Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
  (Fiscal Year 2010/11, $13,803,675)

- **Sewer Utility Projects:**
  Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
  (Fiscal Year 2010/11, $1,925,000)

- **Traffic Signals & Lighting:**
  Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
  (Fiscal Year 2010/11, $1,211,500)

- **Stormwater Utility Projects:**
  Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2010/11, $1,875,000)

- **Municipal Facilities:**
  Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
  (Fiscal Year 2010/11, $516,000)

- **Leisure & Cultural Projects:**
  Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
  (Fiscal Year 2010/10, $4,687,625)

- **Economic Development Projects:**
  Economic development projects are large-scale endeavors in cost, size and benefit to the community.
  (Fiscal Year 2010/11, $575,000)

- **Other:**
  Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
  (Fiscal Year 2010/11, $40,000)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that the proposed FY 2010/11 CIP will have on the FY 2010/11 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
Com & Econ Dev Projects, General Fund	3,500	12,500	16,000
PW Street Projects, Road Use Fund		121,500	121,500
Sidewalks, Road Use Fund		8,500	8,500
Undesignated Alleys, Road Use Fund		3,000	3,000
Complete Streets, General Fund	5,000	7,500	12,500
New traffic signals, Road Use Fund		18,500	18,500
Recreation Trails, General Fund	7,500	10,000	17,500
Playground & Park Expansion, General Fund		10,000	10,000
		Total	**207,500**

A brief narrative summary of the projected impacts on the FY 2010/11 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-11
The Downtown Streetscape Project is currently in the final planning process and ongoing operating costs will not only be addressed in the current year but in future years as well. Operating/maintenance costs include maintaining the landscaping and city parking area, as well as, maintenance and operating expenses associated with 7 circuits of new LED lighting. Ongoing maintenance costs associated with a City Fountain at the Event Center are also included.

Public Works projects, numbers 12 – 200 and 274 - 339:
The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes.

Park and Recreation projects, numbers 201-225:
Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2009/10, increased operating costs of $30,000 are summarized in the chart above across various funds. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 226-252:
Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating costs associated with them. The increased costs have been addressed in the FY 2010/11 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 253-273:
Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2010/11 BOND ISSUES:

- $15 million of G.O. bonds are proposed to be issued during the spring of 2011 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2011.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2009 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2010/11 through fiscal year 2014/15 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2010/11;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and projecting future interest rates using actual rates effective the Spring of 2010;
- Taxable valuations as a percentage of gross valuations would *average* 46% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would increase to $5.00 per $1,000 of assessed valuation effective FY 2010/11;
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2010/11 through FY 2014/15 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 339 projects in the City's governmental funds and 121 projects in various enterprise funds. The CIP list covers fiscal years 2010/11 through 2014/15 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Community & Economic Development:												
1	Civic complex signs - (City's marketing team proposal)	ED0007	Sales Tax & Interest	19,000	45,000	45,000	45,000				90,000	
2	City Facility Signs - Redo/enhance, 5 @ $30,000 every other year	ED0009	Sales Tax & Interest		30,000	30,000		30,000		30,000	90,000	
3	Downtown Streetscape Master Plan	ED0002	G.O. Bonds	770,000	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000	
4	23rd Street Overpass	3PW010	TIF Bonds								0	7,000,000
5	IJR-I80/Middle interchange study	ED0003	Federal Aid	60,000	270,000	270,000	46,000				316,000	
6	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	Sales Tax & Interest	15,000	24,000	24,000	9,000				33,000	
7	I-80 Interchange Reconstruction		other								0	20,000,000
8	Transportation Study	ED0010	Sales Tax & Interest		150,000	150,000					150,000	
9	Extending Isle of Capri Parkway West under Bridge to 12th Street		G.O. Bonds								0	500,000
10	Façade Program and I-74 bridge fund	ED0011	Sales Tax & Interest		50,000	50,000	50,000	50,000	50,000	50,000	250,000	
11	Relocation Assistance - I74	ED0012	Sales Tax & Interest		100,000	100,000	100,000	100,000	100,000	100,000	500,000	
Public Works												
12	6th Street Reconstruction. City limits-State. (result of sewer separation)	PW0087	G.O. Bonds	34,208							0	
13	8th St. Riverdrive to Mississippi Bld overlay	PW0172	G.O. Bonds	10,000	310,000	290,000					290,000	
14	Fairmeadows Dr Reconstruction	PW0043	G.O. Bonds	105							0	
15	14th St - Central to Lincoln	PW0048	G.O. Bonds	-5,818							0	
16	18th St. & Middle intersection, eastbound dual left turn lane, & northbound right turn lane		G.O. Bonds								0	200,000
17	18th Street reconstruction - Tanglefoot to New Lexington & turn lanes @ Tanglefoot	PW0108	G.O. Bonds	625,578							0	
18	20th St, State to Grant	PW0156	G.O. Bonds	50,545							0	
19	21st widening between State and Grant to accommodate Event Center traffic	PW0145	G.O. Bonds	49,293							0	
20	23rd St. from Grant to Central Road-reconstruct/paving	PW0109	Federal Aid	740,000							0	
21	23rd St. from Grant to Central Road-reconstruct/paving	PW0109	G.O. Bonds	55,000							0	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
22	31st Street south of State I-JOBS	PW0169	Federal Aid	81,500							0	
23	31st Street RR Crossing	PW0168	G.O. Bonds	1,570							0	
24	53rd Ave Widening Devils Glen - Middle - Lane widening	6PW007	G.O. Bonds				150,000	150,000			300,000	
25	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversive culvert	PW0050	G.O. Bonds								0	50,000
26	Belmont Road Rec Trail	PW0185	G.O. Bonds	20,000							0	
27	Belmont Road Sealcoat replacement Phase II Corral-valley Dr. 7.5%	PW0068	Intergovernmental	207,543							0	
28	Belmont Road Sealcoat replacement Phase II Corral-valley Dr.85%	PW0068	Federal Aid	982,000	1,940,000	1,940,000					1,940,000	
29	Belmont Road sealcoat replacement Phase II Corral-valley Dr 7.5%.	PW0068	G.O. Bonds	230,000	100,000	100,000					100,000	
30	Boulevard shaping, seeding & sodding	PW0074	G.O. Bonds	500	10,000	10,000	10,000	10,000	10,000	10,000	50,000	10,000
31	Central Avenue - 14th to 23rd, 23rd to 28th resurfacing	PW0100	G.O. Bonds	1,243							0	
32	Century Hts Ave, Remington to Heatherstone	PW0157	G.O. Bonds	51,141							0	
33	CIP Final Row Surveys	pw0039	G.O. Bonds	3,000	10,000	10,000	10,000	10,000	10,000	10,000	50,000	10,000
34	Kohles Court sealcoat and drainage repair	PW0206	G.O. Bonds	40,000							0	
35	Engineering Salaries		G.O. Bonds	130,107							0	
36	Contingency (projects>$25,000) Mikes alley/street	2AD001/ PW0300	G.O. Bonds	10,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	75,000
37	Criswell/Wells Ferry Relocation design study & Preliminary Design	PW0138	G.O. Bonds	7,773							0	
38	Criswell - valley to US67		G.O. Bonds							400,000	400,000	1,200,000
39	Criswell - Wells Ferry to Hopewell		G.O. Bonds								0	4,000,000
40	Criswell - Hopewell to valley		G.O. Bonds								0	2,900,000
41	Crow Creek Road reconstruction - Lindberg to 18th	PW0101	G.O. Bonds	615							0	
42	Curb & Gutter Replacement	PW0046	G.O. Bonds	0	40,000	40,000	40,000		40,000		120,000	40,000
43	Deerbrook Dr. Turn Lane at Devils Glen Rd		G.O. Bonds								0	120,000
44	Devils Glen sealcoat replacement, South of State	PW0007	Other								0	260,000
45	Devils Glen Sealcoat Replacement, South of State	PW0007	G.O. Bonds								0	260,000
46	Devils Glen Bridge at Spencer Creek	8PW040	G.O. Bonds								0	800,000

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
47	Devils Glen Bridge at Spencer Creek		Federal Aid								0	900,000
48	Devils Glen paving Hopewell to Forest Grove. 10' separated trail east side.	PW0110	G.O. Bonds	200,000	1,200,000	1,200,000					1,200,000	
49	Devils Glen Rd., 5th lane at Regency Apts.		G.O. Bonds								0	95,000
50	Devils Glen & 53rd Widening over thick (village Point) Bridge to Field Sike	pw0119	G.O. Bonds				40,000				40,000	
51	Dodds Drive to valley Drive		G.O. Bonds								0	1,800,000
52	Depot St, 31st to end	PW0171	G.O. Bonds	140,000							0	
53	Field Sike Drive Grading & sealcoat replacment - Devils Glen to Barcelona. Includes pedestrian bridge and 10' wide Recreation Trail thru park property to Barcelona	8PW015	G.O. Bonds	9,478							0	
54	Forest Grove sealcoat replacement west City limits to Devils Glen (Design and ROW & 10ft Rec Trail)	PW0047	G.O. Bonds		60,000	60,000	52,000				112,000	
55	Forest Grove sealcoat replacement west City limits to Devils Glen (Design and ROW & 10ft Rec Trail)	PW0047	Federal Aid		240,000	240,000	208,000				448,000	
56	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving) & 10 ft Rec Trail		G.O. Bonds				150,000	400,000			550,000	
57	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving) & 10 ft Rec Trail		Federal Aid				600,000	1,600,000			2,200,000	
58	Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail		G.O. Bonds								0	400,000
59	Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail		Federal Aid								0	1,600,000
60	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail		G.O. Bonds						140,000	270,000	410,000	400,000
61	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail		Federal Aid						560,000	1,080,000	1,640,000	1,600,000
62	Forrest Grove - Park to Criswell and 10 ft Rec Trail		G.O. Bonds								0	2,100,000
63	Hopewell Ave. sealcoat replacement/ROW/Design Devils to Middle	PW0009	G.O. Bonds	2,850,000							0	
64	Hopewell Ave paving/ROW/design - Middle to east line Century Hgts 18th	PW0081	G.O. Bonds	130,000			1,700,000				1,700,000	

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65	Hopewell Ave paving (PH1) - Middle to east line Century Hgts 18th, R/W, Engr	PW0081	Future Projects	165,000							0	
66	Hopewell Ave Paving (PH II) ROW/design East line Century Hgts 18th addition to Criswell.	PW0098	G.O. Bonds						864,000	1,610,000	2,474,000	
67	Indiana Ave sealcoat replacement at Middle Rd. from 56th Ave to Barr		TIF Bonds								0	2,600,000
68	Indiana Ave Bridge near 56th Street		G.O. Bonds								0	125,000
69	Levy Certification	pw0160	G.O. Bonds	25,000							0	
70	Lincoln Road Reconstruction - West to Kimberely	PW0103	G.O. Bonds	2,379							0	
71	Spruce Hills southbound @ Middle - dual left turn		G.O. Bonds								0	180,000
72	Middle Drive reconstruction - Auto vone/Taco Bell	PW0153	G.O. Bonds	60,000	125,000	125,000					125,000	
73	Middle Rd Bridge over Duck Creek	PW0093	G.O. Bonds	1,800							0	1,450,000
74	Middle Rd Bridge over Crow Creek	2PW028	Federal Aid	10,374							0	2,250,000
75	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	G.O. Bonds	153,000							0	
76	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	Federal Aid	45,000							0	
77	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		G.O. Bonds								0	5,500,000
78	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	G.O. Bonds								0	120,000
79	Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share		G.O. Bonds				150,000				150,000	
80	Middle Road/Kimberly Median Renovation (Duck Cr Mall)	PW0189	G.O. Bonds		20,000	20,000	130,000				150,000	
81	Moencks Road - valley to US67	PW0069	G.O. Bonds								0	1,100,000
82	Moencks @Saukeld Channel restoration	PW0179	G.O. Bonds	50,000							0	
83	Parkway Dr Left Turn Lane at Middle Rd.		G.O. Bonds								0	90,000
84	Rail Road Crossing, 33rd & 35th	PW0190	G.O. Bonds	20,864							0	
85	Rail Road Crossing, 12th & 42nd	PW0031	G.O. Bonds	779							0	
86	Railroad Crossing - Shoreline Dr	PW0104	G.O. Bonds	29,593							0	

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87	Remington Road Reconstruction	PW0130	G.O. Bonds	2,771							0	
88	Round-a-bout design/construct -north leg	PW0139	G.O. Bonds	240,423							0	
89	Sealcoat Rural Roads- City-wide projects	PW0097	G.O. Bonds				200,000	150,000	150,000	150,000	650,000	
90	Sealcoat Rural Roads- City-wide projects 2009	PW0121	G.O. Bonds	166,154							0	
91	Sealcoat Rural Roads- City-wide projects 2010	PW0181	G.O. Bonds	25	200,000	200,000					200,000	
92	Spruce Hills Dr. westbound right turn lane at Utica Ridge	PW0182	G.O. Bonds	300	140,000	140,000					140,000	140,000
93	Spruce Hills Drive Widening/18th-23rd		G.O. Bonds								0	530,000
94	Street patching (10yr)	pw0067	G.O. Bonds		500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
95	Street patching 2010	PW0166	G.O. Bonds	500,000							0	
96	Street patching	PW0088	G.O. Bonds	1,159							0	
97	Street Patching 2009	PW0142	G.O. Bonds	586,765							0	
98	Street Resurfacing 2009-Oak/Harmony/Salem Ct	PW0131	G.O. Bonds	578,726							0	
99	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46	PW0092	G.O. Bonds								0	290,000
100	Surrey Drive Reconstruction	PW0148	G.O. Bonds	18,380							0	
101	Tanglefoot Lane from Dierks to Middle Road ROW	PW0083	G.O. Bonds	5,339							0	
102	Tanglefoot Lane Extension, Diercks to Middle. INCLUDES 10' Recreation Trail on north side.	PW0090	G.O. Bonds	860,000							0	
103	Tanglefoot Lane Extension (Middle to valley Dr.)	PW0023	G.O. Bonds								0	6,600,000
104	Tanglefoot Lane Paving/State St. to valley Dr.		G.O. Bonds								0	1,200,000
105	Tanglewood Road Bridge at Crow Creek	PW0144	G.O. Bonds	11,442							0	1,575,000
106	Tanglewood Road bridge modification	PW0183	G.O. Bonds	35,000	250,000	250,000					250,000	
107	Tech Dr. Left Turn Lane at 18th St.		G.O. Bonds								0	100,000
108	valleyview - Dobbs to valley Dr		G.O. Bonds								0	1,700,000
109	Woodland Lane resurfacing. - Spruce Hills to Hillside. OCI = 47.8		G.O. Bonds								0	182,000

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Undesignated Sidewalks												
110	Moencks Road Sidewalks	PW0135	G.O. Bonds	30,000	100,000	100,000					100,000	
111	Crow Creek Road - Middle to valley sidewalks	Pw0126	G.O. Bonds	10,444							0	
112	Neil Armstrong Solution (30th and 31st)	PW0105	G.O. Bonds	40,000							0	
113	Annual Sidewalk Program - Replacement/repair of existing	PW0191	G.O. Bonds		100,000	100,000	100,000	100,000	100,000	100,000	500,000	
114	Annual Sidewalks - New to fill in gaps	PW0192	G.O. Bonds		75,000	75,000	75,000	75,000	75,000	75,000	375,000	
115	Sidewalks 2010	PW0161	G.O. Bonds	127,500							0	
116	Sidewalks 2009	PW0141	G.O. Bonds	116,237							0	
Undesignated Alley Replacement												
117	Alley Repair - Michelle ($75, 000 from Armstrong sidewalks)	PW0208	G.O. Bonds	75,000							0	
118	Alley Replacement - 8th -10th between Brown & Grant	PW0112	G.O. Bonds	500		25,000	200,000				225,000	
119	Alley from 21st - 23rd, between Central & Bellevue		G.O. Bonds								0	
120	Pheasant Run & Alley		G.O. Bonds					105,000			105,000	
121	Alley W. of 8th Street between Jones & Mississippi	PW0149	G.O. Bonds	100,000	115,000	115,000					115,000	
122	Alley from 29th-30th south of Glenn	PW0175	G.O. Bonds	20,000	130,000	130,000					130,000	
123	Alley from 21st to 23rd between Oak & Cody		G.O. Bonds						235,000		235,000	
124	Allley E. of 23rd South of Coeman		G.O. Bonds							135,000	135,000	
125	Alley from 30th to 31st between Central & Bellevue		G.O. Bonds							135,000	135,000	
126	Alley from 30th to 31st between Bellevue & Oak		G.O. Bonds					135,000			135,000	
Undesignated Sealcoat Replacement-Replacing with PCC & Drainable base - C& G												
127	Annual Program	PW0097	G.O. Bonds					150,000	500,000	500,000	1,150,000	
128	4th St. - Mississippi to River drive	PW0150	G.O. Bonds	30,000	1,070,000	1,170,000					1,170,000	
129	26th St - Oak to Glen OCI=40	PW0113	G.O. Bonds	58,910							0	
130	Robeson Ave - OCI 33	PW0180	G.O. Bonds	1,000	119,000	119,000	480,000				599,000	
131	Alcoa Ave - OCI 45	PW0174	G.O. Bonds	75,000	1,425,000	1,500,000					1,500,000	

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132	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		G.O. Bonds								0	720,000
133	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		G.O. Bonds								0	1,100,000
134	Thorn Street Paving OCI 46	PW0133	G.O. Bonds	480,940							0	
135	Weindruch Road sealcoat replacement OCI 60		G.O. Bonds								0	450,000
136	Glencoe LA. - Glenn to 28th OCI=37.5	PW0114	G.O. Bonds	240,488							0	
137	TenPlus - Central to 28th - 16' wide OCI 32	PW0205	G.O. Bonds	1,000		150,000	600,000				750,000	
138	valley view OCI 51		G.O. Bonds								0	700,000
139	Custer Terrace - Wood Lane to Bechtal OCI=26.5	PW0177	G.O. Bonds	300,000							0	
140	25th Oak to Glenn		G.O. Bonds								0	350,000
141	35th Street Sealcoat Replacement - State to Elm OCI 31 (See stormwater for pump)	pw0125	G.O. Bonds	823,000	700,000	700,000					700,000	
142	35th to 42nd St sealcoat replacement- Elm Street Paving. OCI 41	pw0147	G.O. Bonds	1,000							0	1,450,000
143	42nd Street sealcoat replacement south of State Street OCI 36	PW0163	G.O. Bonds	110,000						200,000	200,000	1,650,000
144	26th Street-State Street to 27th OCI=34.9		G.O. Bonds								0	320,000
Street Overlay Program												
145	Annual Program	PW0155	G.O. Bonds	124,500						500,000	500,000	
146	James Road	PW0193	G.O. Bonds	7,500	70,500	70,500					70,500	
147	Crow valley Dr	PW0194	G.O. Bonds	7,500	70,500	70,500					70,500	
148	Parkway - 18th to Middle	PW0195	G.O. Bonds	9,000	152,250	152,250					152,250	
149	Parkway - 18th to Fairmeadows	PW0196	G.O. Bonds	9,000	111,000	111,000					111,000	
150	Parkway - Hawthorne to cul-de-sac	PW0197	G.O. Bonds	1,500	41,250	41,250					41,250	
151	Magnolia - Summit to Cypress	PW0167	G.O. Bonds	15,000	85,875	85,875					85,875	
152	Gilbert - 12th to State	PW0199	G.O. Bonds		15,000	15,000	280,000				295,000	
153	AAA Ct - Middle to End	PW0200	G.O. Bonds		1,500	1,500	100,000				101,500	
154	Elmwood - Elmwood Lane to Elmwood Ave		G.O. Bonds				20,000	130,000			150,000	
155	Aspen Hills Circle: Apple valley to Apple valley		G.O. Bonds				20,000	240,000			260,000	

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156	Highland Park Div - West of I-74		G.O. Bonds						30,000		30,000	
157	Kimberly Ridge Rd - Lincoln to End		G.O. Bonds					20,000	210,000		230,000	
158	Davenshire - Clover Hills to Oxford		G.O. Bonds				20,000	130,000			150,000	
159	Golden valley-Welshire to Clover Hills	PW0201	G.O. Bonds	15,000	60,000	60,000					60,000	
160	Skyline-Olympia to Dead End	PW0202	G.O. Bonds	15,000	37,500	37,500					37,500	
Undesignated Street Reconstruction - Replacing PCC Pavement												
161	Annual Program - Undesignated		G.O. Bonds				500,000	500,000	500,000	500,000	2,000,000	
162	Kingsway Drive & Keeneland N of Kingsway (resurface) OCI 42	PW0116	G.O. Bonds	1,138							0	
163	Avalon Court-Avalon Drive to End OCI=41.7		G.O. Bonds								0	100,000
164	Avalon Drive-18th Street to Sutton PL. OCI=41.9		G.O. Bonds								0	600,000
165	Coachman - Bayberry Lane to Foxbourgh	PW0186	G.O. Bonds	12,000	655,000	520,000					520,000	
166	Cypress Dr. Hawthorn - Magnolia	PW0134	G.O. Bonds	5,000							0	
167	Dundee Lane reconstruction. - 29th to Maplecrest OCI 56		G.O. Bonds								0	570,000
168	East Crest Ave Reconstruction (31' wide) 18th Street to Apple valley Drive OCI 48		G.O. Bonds								0	350,000
169	Oak Lane Reconstruction (27' wide) east of 23rd Street OCI 31		G.O. Bonds								0	110,000
170	Fairview Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive. OCI=46		G.O. Bonds								0	350,000
171	Overland reconstruction - North of Sunburst	PW0154	G.O. Bonds	250,000							0	
172	Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97	PW0137	G.O. Bonds	270,000							0	275,000
173	Wakonda, Belair to Tanglefoot	PW0184	G.O. Bonds	70,000	230,000	230,000					230,000	
174	Belair-Welshire-Clover Hills	PW0176	G.O. Bonds		150,000	150,000					150,000	

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Recreation Trails & Sidewalk												
175	Annual Recreation Trail Program (approx $400,000 per mile of 10 foot path) $200,000		G.O. Bonds								0	200,000
176	Annual Recreation Trail Program (approx $400,000 per mile of 10 foot path) - Grant Matching Funds $200,000		Other								0	200,000
177	I-74 Bike Path Participation	PK0159	federal Aid								0	8,000,000
178	Downtown Recreation Trail (I74, East to Duck Creek) (20% City)	PK0002	G.O. Bonds	200,000	247,505	247,505					247,505	
179	Downtown Recreation Trail (I74, East to Duck Creek) (80% State)	PK0002	federal Aid		1,630,220	1,630,220					1,630,220	
180	Downtown Recreation Trail (I74, East to Duck Creek) (80% State)	PK0002	other		60,000	60,000					60,000	
181	Recreation Trail along Middle Road - 10 feet wide (round-a-bout to Devils Glen)	PK0013	G.O. Bonds	122,897							0	
182	Recreation Trail - 53rd Ave from Devils Glen to Middle Road.	PK0013	G.O. Bonds		50,000	50,000					50,000	
183	Recreation Trail - Middle Road to Crow Creek Park along the creek	PK0018	G.O. Bonds	20,000	445,000	445,000					445,000	
184	Recreation Trail - 53rd Ave trail connections to Crow Creek Trails at 53rd Ave Bridge.	PK0010	G.O. Bonds	100,000							0	
185	Recreation Trail on Middle Road - Devils Glen to Duck Creek Bridge. 10 feet wide south side	PK0155	G.O. Bonds	100,000	600,000	800,000					800,000	
186	Recreation Trail north on Devils Glen - 53rd to Hopewell East side	PK0017	G.O. Bonds	240,000	10,000	10,000					10,000	
187	Devils Glen Road to Field Sike along Crow Creek, will apply for REAP Grant	PK0012	G.O. Bonds	10,000				300,000			300,000	
188	Field Sike Recreation Trail and bridge over Crow Creek	PK0019	G.O. Bonds	70,000		230,000					230,000	
189	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	G.O. Bonds				300,000				300,000	
190	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	Federal Aid				800,000				800,000	
191	New Park Acquisition-Forrest Grove	PK0014	Sales Tax & Interest	1,101,412							0	
192	New Park Acquisition-Forrest Grove	PK0014	Gaming Revenue	750,000							0	
193	New Park Acquisition-Forrest Grove	PK0014	G.O. Bonds GC	700,000							0	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
194	New Park Acquisition - REAP	PK0014	State Aid	150,000							0	
195	New Park - Sales Tax from Park Board Allocation	PK0014	Sales Tax & Interest	115,000							0	
196	New Park Acquisition (Sales Tax Park Board $115,000+50000.)	PK0014	Other	50,000							0	
197	New Park at Forrest Grove - Design & Phase I Development (Initial native restoration, interpretive trails, basic sealcoat parking with minimum lighting, minimum grading, possibly rest rooms)		G.O. Bonds GC				700,000				700,000	
198	Devils Glen Road East Side - Separated 10' Trail from Crow Creek Park to Devils Glen Park		G.O. Bonds				500,000	500,000			1,000,000	
199	Crow Creek Trail - Middle Road to valley Dr		G.O. Bonds							500,000	500,000	
200	Crow Creek Trail - Field Sike to Forrest Grove		G.O. Bonds							200,000	200,000	
Parks & Recreation - Board Allocation												
201	Community Center Remodel - New HvAC-women's RR	4PK004	Sales Tax & Interest	10,861							0	50,000
202	Crow Creek Park Development -Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements	PK0015	Sales Tax & Interest	87,306	60,000	60,000	60,000	60,000			180,000	100,000
203	Crow Creek Park Interpretive trails, signage, etc	PK0156	Other		25,000	25,000					25,000	
204	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		Sales Tax & Interest							50,000	50,000	100,000
205	Field Sike Park Development & playground (valley Wynds)	pk0001	Sales Tax & Interest	48,677							0	0
206	Dog Park @ Crow Creek Park	PK0009	Other	4,800							0	
207	Lagoon Dredging	PK0016	Sales Tax & Interest	25,000	100,000	100,000	100,000				200,000	
208	Park & Master Plan	1PK006	Sales Tax & Interest					20,000			20,000	25,000
209	Park Land Development at Hopewell school - SCRA grant	PK0157	Sales Tax & Interest		50,000	50,000					50,000	
210	Parkland development at Hopewell School	PK0157	Sales Tax & Interest		50,000	50,000					50,000	
211	Park Land Acquisition - Property Acquisition	2PK004	Sales Tax & Interest								0	150,000
212	Park playground equipment	2PK005	Sales Tax & Interest	69,766	75,000	75,000	75,000	75,000	75,000	80,000	380,000	100,000

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
213	Eagles Landing Parking Expansion		Sales Tax & Interest							40,000	40,000	
214	Hollowview Park Waterless RR		Sales Tax & Interest							20,000	20,000	
215	Leach Park Dredging		Sales Tax & Interest							60,000	60,000	
216	Middle Park Waterless RR - 23rd St Field/Upper Playground		Sales Tax & Interest							25,000	25,000	25,000
217	vMP Bandshell Renovation & Skatepark		Sales Tax & Interest								0	145,000
218	Middle Park Lagoon RR		Sales Tax & Interest								0	100,000
219	Eagles Landing Fishing Pier		Sales Tax & Interest								0	75,000
220	Splash Landing Study		Sales Tax & Interest								0	25,000
221	Kiwanis Ball Field Lights		Sales Tax & Interest				40,000				40,000	
222	Kiwanis Ball Field Lights		Other				40,000				40,000	
223	Dog Park Lighting	PK0158	Other		20,000	20,000					20,000	
224	Middle park roadway		Sales Tax & Interest								0	100,000
225	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	Sales Tax & Interest	50,000	50,000	50,000	50,000	100,000	50,000	25,000	275,000	
Traffic												
226	various TSL	CD0051	G.O. Bonds		90,000						0	
227	29th & Middle TSL	CD0052	G.O. Bonds		140,000	140,000					140,000	
228	21st & Grant TSL	CD0023	G.O. Bonds	42,116							0	
229	18th & Crow Creek Rd.Pedestrian TSL	CD0019	G.O. Bonds		90,000	90,000					90,000	
230	17th and Grant TSL	CD0023	G.O. Bonds		140,000	140,000					140,000	
231	LED Downtown Lighting (5 circuits)	CD0053	G.O. Bonds	90,000	300,000	300,000					300,000	
232	LED Downtown Lighting (2 circuits)	CD0053	Other		20,000	20,000					20,000	
233	18th St signal for left turns at Tanglefoot	CD0038	G.O. Bonds	32,192							0	
234	Event Center TSL's @ 21st Street	CD0034	G.O. Bonds	133,634							0	
235	Hopewell Fiber	CD0048	G.O. Bonds	8,000							0	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
236	Hopewell Fiber (Peasant valley Schools)	CD0048	Other	22,000							0	
237	Middle Road & Tanglefoot Traffic Signal	CD0047	G.O. Bonds	145,000							0	
238	Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane		G.O. Bonds				95,000				95,000	
239	Middle Road Shops - Burlington Coat - TSL	CD0045	Other	67,461							0	
240	Fiber Optic Cabling	2CD005	G.O. Bonds	20,000	45,000	45,000	45,000	45,000	45,000	45,000	225,000	0
241	Fiber Optic Cabling	2CD005	Other	48,000	35,000	35,000					35,000	
242	LED's	2CD011	G.O. Bonds	10,000	18,000	18,000	18,000	18,000	6,000	6,000	66,000	0
243	18th and Middle Road Traffic Signal upgrade	CD0032	G.O. Bonds	52,325							0	
244	18th Street Speed sign BHS	CD0049	Sales Tax & Interest	16,000							0	
245	Speed Signs by various schools	CD0054	Sales Tax & Interest		16,000	16,000	16,000	16,000	16,000	16,000	80,000	0
246	Speed Sign Spruce Hills & Lindenwood	CD0050	Sales Tax & Interest	16,000							0	
247	Pre-emption Upgrades - To Allow Emergency vehicles to Change Signals	2CD010	G.O. Bonds	25,000	75,000	75,000	75,000				150,000	
248	Scott Community College & Belmont Road TSL - if needed	CD0040	G.O. Bonds	23,475	50,000	50,000					50,000	
249	Scott Community College & Belmont Road TSL	CD0040	Other		72,500	72,500					72,500	
250	Traffic Signal Studies	CD0022	G.O. Bonds	23,920	25,000	25,000	25,000	25,000	25,000		100,000	
251	Traffic Signals & Mast Arms Upgrades	2CD009	G.O. Bonds	70,000	60,000	60,000	60,000	60,000	60,000		240,000	
252	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road	CD0056	G.O. Bonds		125,000	125,000					125,000	
Miscellaneous City-Wide Projects												
253	Maintenance Center Elevator Installation & Annex Expansion	AD0009	Sales Tax & Interest	585,033							0	
254	Maintenance Center Elevator Installation & Annex Expansion	AD0009	G.O. Bonds GC	650,000							0	
255	Maintenance Ctr roof replacement	AD0011	Sales Tax & Interest	23,876							0	
256	I-80 & Middle, Gateway Fire Station land acquisition		Sales Tax & Interest								0	100,000
257	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	Sales Tax & Interest		20,000	40,000	20,000				60,000	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
258	City Hall carpet replacement/painting and remodel vacated Dispatch area	AD0013	Sales Tax & Interest		100,000	150,000					150,000	
259	Eagles demolition/Landscaping	AD0014	G.O. Bonds GC	95,230	200,000	200,000					200,000	
260	Library upstairs conference rooms - replace moveable walls	LB0006	Sales Tax & Interest		45,000	45,000					45,000	
261	Library - retrofit grid lighting in main library area. Convert T-12 to T-8 fixtures. 444 fixtures converted.	LB0007	Sales Tax & Interest		30,000	30,000					30,000	
262	Library - 2 boilers @ $75,000 cooling system compressor @ $15,000	LB0009	Sales Tax & Interest	50,000							0	
263	Library - Driveway Improvement	LB0008	G.O. Bonds	23,314							0	
264	Library roof replacement (old section)		Sales Tax & Interest								0	160,000
265	Generator Library/Museum		Sales Tax & Interest								0	100,000
266	Library north entrance reconstruction for drainage	LB0005	Sales Tax & Interest	45,742							0	
267	Library - modification to drive-up window and new book sorting system	LB0004	Sales Tax & Interest	275,000							0	
268	Police - car port for patrol and detective vehicles	PD0005	G.O. Bonds GC	75,000	75,000	75,000					75,000	
269	Police - car port for patrol and detective vehicles	PD0006	Sales Tax & Interest	40,000							0	
270	Solar Panels at Annex	PW0165	Sales Tax & Interest	1,021							0	
271	Wayfinding Signs	AD0008	Sales Tax & Interest	25,000							0	
272	Windpower - Annex/Crow Creek - Electricity Generation		Sales Tax & Interest								0	250,000
273	City Hall - HvAC/Lighting Energy Efficiency upgrades	AD0010	Sales Tax & Interest	215,000							0	
Arterial/Collector Plan												
274	18th St Reconstruct - St John to Kynnelworth	PW0151	G.O. BONDS	1,299							0	
275	18th St Tech to Pinehurst	PW0152	G.O. BONDS	34,964							0	
276	Maplecrest: 29th west to Hydrant at #3311	PW0210	G.O. BONDS			40,000	500,000				540,000	
277	Spruce Hills Drive: Utica Ridge to Summit Hills & Summit Hills to Woodland, south of C.L. only	PW0211	G.O. BONDS			60,000	740,000				800,000	
278	Lincoln Road: From 18th to 100' west of Mark Twain entrance	PW0178	G.O. BONDS	76,000	276,000	200,000					200,000	
279	18th Street: Lincoln Road north to Duck Creek Bridge	PW0173	G.O. BONDS	150,000	565,300	415,300					415,300	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
280	18th Street: Tech Drive to Maplecrest	PW0203	G.O. BONDS	100,000	410,000	500,000					500,000	
281	Greenbrier Drive: Bristol Drive to Queens	PW0170	G.O. BONDS	310,000							0	
282	18th Street: Maplecrest to Echodale		G.O. BONDS						875,150		875,150	
283	18th Street: New Lexington to St. John's Court & St. John's Court to Crow Creek Road (south)		G.O. BONDS						924,000		924,000	
284	Spruce Hills Drive: Woodfield to Avalon		G.O. BONDS							1,030,000	1,030,000	
285	Greenbrier Drive: Tanglefoot Lane to Bristol Drive		G.O. BONDS							475,000	475,000	
286	Middle Road: 18th Street east to beginning of turn lane at St. Peter's Church		G.O. BONDS							1,800,000	1,800,000	
287	18th Street: Spruce Hills Drive to Tech Drive		G.O. BONDS							1,061,000	1,061,000	
288	18th Street: St. Andrew's Green to Barcelona Drive		G.O. BONDS							517,000	517,000	
289	Middle Road: AAA Court to Devils Glen Road		G.O. BONDS								0	1,500,000
290	18th Street: Middle Road to Spruce Hills Drive		G.O. BONDS								0	1,500,000
291	18th Street: Duck Creek Bridge to Middle Road		G.O. BONDS								0	350,000
292	Utica Ridge Road: Spruce Hills Drive to Tanglefoot Lane		G.O. BONDS								0	1,677,600
293	18th Street: Crow Creek Road south to 53rd Street		G.O. BONDS								0	1,725,000
294	Spruce Hills: Avalon to 18th Street		G.O. BONDS								0	1,230,000
295	Middle Road: Happy Joe Drive to AAA Court		G.O. BONDS								0	1,650,000
296	23rd Street: Wrenwood Court north to Middle Road		G.O. BONDS								0	551,250
297	29th Street: Dawn Court to Tanglefoot Lane		G.O. BONDS								0	770,000
298	Olympia Drive: Hillcrest to Spruce Hills Drive		G.O. BONDS								0	545,000
299	Lincoln Road: 14th Street east to 18th Street		G.O. BONDS								0	1,112,000
300	18th Street: Central to Lincoln		G.O. BONDS								0	1,139,600
301	Middle Road: beginning of turn lane west of 23rd (St. Peter's Church) to Happy Joe Drive		G.O. BONDS								0	1,665,500
302	Spruce Hills Drive: Cumberland Square east entrance to Middle Road		G.O. BONDS								0	613,750
303	Middle Road: Forest Grove Road north to construction header at I-80 eastbound ramp		G.O. BONDS								0	706,750

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
304	Maplecrest: #3311 to Devils Glen Road		G.O. BONDS								0	429,300
305	Middle Road: Duck Creek Bridge to 18th Street		G.O. BONDS								0	1,150,000
306	Lincoln Road: 19th west to Wildwood		G.O. BONDS								0	260,500
307	Spruce Hills Drive: 18th to Cumberland Square entrance (east)		G.O. BONDS								0	416,560
308	18th Street: State Street to Mississippi		G.O. BONDS								0	730,000
309	Greenbrier: Queens to Crow Creek Road		G.O. BONDS								0	820,000
310	Middle Road: 1-74 to Duck Creek Bridge		G.O. BONDS								0	2,011,000
311	Devils Glen Road: State Street to Duck Creek Bridge		G.O. BONDS								0	1,183,000
312	Middle Road: Ridge Point to Woodfield Drive inner lanes only & Woodfield Drive north to Construction Header		G.O. BONDS								0	507,000
313	Middle Road: Devils Glen Road to Belmont Road		G.O. BONDS								0	2,235,000
314	18th Street: 53rd north to St. Andrews		G.O. BONDS								0	1,225,000
315	Olympia Drive: Harmony north to Hillcrest		G.O. BONDS								0	465,500
316	Maplecrest: Willow Drive west to Genesis entrance		G.O. BONDS								0	736,000
317	Greenbrier: Davenshire to Tanglefoot		G.O. BONDS								0	972,000
318	Lincoln Road: Wildwood to 23rd Street		G.O. BONDS								0	756,000
319	29th Street: Sunburst Court to Dawn Court		G.O. BONDS								0	420,000
320	23rd Street: Edgewood Park north to Lincoln Road		G.O. BONDS								0	620,000
321	Greenbrier: Spruce Hills Drive to Davenshire		G.O. BONDS								0	925,000
322	Olympia Drive: Middle Road to Salem Court		G.O. BONDS								0	567,750
323	Olympia Drive: Salem Court to Harmony Drive		G.O. BONDS								0	605,000
324	Maplecrest: Genesis entrance to H.S. entrance		G.O. BONDS								0	675,000
325	23rd Street: Oak Street to Edgewood Park entrance		G.O. BONDS								0	760,000
326	23rd Street: Lincoln Road to Wrenwood Court		G.O. BONDS								0	1,500,000

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
327	23rd Street: Central to Oak Street		G.O. BONDS								0	410,000
328	29th Street: Maplecrest Drive to Sunburst Court		G.O. BONDS								0	225,000
329	Crow Creek - Davis to Applevalley		G.O. BONDS								0	1,200,000
330	Crow Creek - Davis to Devils Glen		G.O. BONDS								0	1,500,000
331	Crow Creek - Amesbury to 18th		G.O. BONDS								0	1,400,000
332	Tanglefoot - Devils Glen to Bus Barn Entrance: Phase I (Assume in-house engineering)	PW0209	G.O. BONDS			50,000	500,000	2,000,000			2,550,000	
333	Tanglefoot - Bus Barn to Greenbrier: Phase II		G.O. BONDS					500,000	3,100,000		3,600,000	
334	Tanglefoot - Greenbrier to Utica Ridge: Phase III		G.O. BONDS						500,000	3,100,000	3,600,000	
335			G.O. BONDS								0	
336	Utica - Spruce Hills to Tanglefoot		G.O. BONDS								0	1,800,000
337	valley Drive (2100LF) Park Ave to valley view	PW0158	G.O. BONDS	1,100,000							0	
338	valley Drive - valley view to East City Limits	PW0187	G.O. BONDS	100,000	1,210,000	1,110,000					1,110,000	
339	valley Drive - Highway 67 to Belmont design	PW0188	G.O. BONDS		30,000	30,000					30,000	
	TOTAL PROJECTS			23,390,132	19,513,900	20,032,900	11,794,000	8,754,000	10,200,150	15,855,000	66,636,050	134,393,060
	CASH FLOW										0	
	Total Projects to be Constructed, ALL FUNDS			23,390,132	19,513,900	20,032,900	11,794,000	8,754,000	10,200,150	15,855,000	66,636,050	
											0	
	Less: Available Cash Balance, CAP PROJ FUND			8,568,264	2,472,464	2,472,464	1,070,419	683,388	2,180,388	1,031,238	7,437,899	
	Contracts payable at 6/30			(3,537,168)		0	0	0	0	0	0	
	Receivable at 6/30			713,962		0	0	0	0	0	0	
	Sales Tax Revenue/Transfer in LOT			2,834,694	995,000	940,000	565,000	451,000	291,000	496,000	2,743,000	
	Investment Earnings, CAP PROJ FUND			50,000	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	
	TIF Revenues(GRAFCO)			294,165	247,969	288,135	247,969				536,104	
	Federal Aid			1,918,874	4,080,220	4,080,220	1,654,000	1,600,000	560,000	1,080,000	8,974,220	
	State Aid			150,000		0	0	0	0	0	0	
	Intergovernmental			207,543		0	0	0	0	0	0	
	Future Projects			165,000		0	0	0	0	0	0	
	Gaming Revenue-no specific project					125,000					125,000	
	Gaming Revenue/Transfer in			750,000			0	0	0	0	0	
	General Corporate G.O. Bonds			700,000			700,000	0	0	0	700,000	
	Transfer to Palmer Hills			(95,000)	(235,000)	(235,000)					-235,000	
	Transfer to Stormwater			(550,000)							0	
	Other/misc			192,261	232,500	232,500	40,000	0	0	0	272,500	
	Total financing sources excluding G.O. Bonds			12,362,596	7,993,153	8,103,319	4,477,388	2,934,388	3,231,388	2,807,238	21,553,723	
	Net Projects in CAP PROJECTS FUND to be financed with G.O. Bonds			11,027,536	11,520,747	11,929,581	7,316,612	5,819,612	6,968,762	13,047,762	45,082,327	
											0	
	Net Bond Issue Size Required			13,500,000	13,000,000	13,000,000	8,000,000	8,000,000	8,000,000	8,000,000	45,000,000	
											0	
				21,517,869	17,022,600	17,627,600	10,054,000	6,254,000	4,801,000	7,872,000	46,608,600	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Palmer Hills Golf Enterprise Fund:												
1	Tee box and Sand Trap improvements	2GC004	G.O. Bonds GC	20,000	20,000	20,000					20,000	
2	Tee box and Sand Trap improvements		Sales tax & Interest				20,000	20,000	20,000	20,000	80,000	
3	Interior Renovation Projects, Holes #15 & #17		G.O. Bonds GC	75,000	200,000	200,000					200,000	
5	Erosion Control #2 & #16		Sales tax & Interest								0	65,000
6	Regrade #15 & #16		Sales tax & Interest				150,000				150,000	
7	Palmer Hills # 5: Erosion Control		Transfer in from Storm Water	80,000							0	
8	Middle Road Drainage way @ Palmer Hills #9 to #10 fareway improvements		Transfer in from Storm Water	150,000	200,000	200,000					200,000	
9	#10 pond and creek erosion		Transfer in from Storm Water						300,000		300,000	
10	Cart Path Improvements		G.O. Bonds GC		15,000	15,000					15,000	40,000
11	Cart Path Improvements		Sales tax & Interest					25,000		35,000	60,000	
12	Practice Green Renovation		Sales tax & Interest								0	40,000
13	Double Row Irrigation System	2GC003	Other								0	1,000,000
	Total Palmer Hills Enterprise Fund			**325,000**	**435,000**	**435,000**	**170,000**	**45,000**	**320,000**	**55,000**	**1,025,000**	**1,000,000**

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Family Museum for Arts & Science Funds:												
1	Office/Storage Renovation - Dance	FM0008	sales tax & interest	37,786							0	
2	Exhibit Master Plan	FM0013	sales tax & interest	25,000							0	
3	Gallery Renovation - Healthy Choices	FM0010	Fund Raising					108,000	60,000		168,000	
4	Gallery Renovation - Healthy Choices	FM0010	sales tax & interest					140,000			140,000	
5	Gallery Renovation - WaterPlay	FM0011	Fund Raising		150,000	150,000					150,000	
6	Gallery Renovation - WaterPlay	FM0011	sales tax & interest		36,000	36,000	94,000				130,000	
7	Gallery Renovation - Rhythm Alley	FM0012	Fund Raising		70,000	70,000	60,000				130,000	
8	Gallery Renovation - Rhythm Alley	FM0012	sales tax & interest	36,000							0	
9	Exhibit Prep Shop - Detached		sales tax & interest				50,000	100,000			150,000	
10	6th permanent gallery		Fund Raising						130,000		130,000	
11	6th permanent gallery		sales tax & interest					36,000		80,000	116,000	
12	Exterior building repair		sales tax & interest		26,000	26,000					26,000	
13	Security System		sales tax & interest		18,900	18,900					18,900	
14	Water/Erosion Control		sales tax & interest		24,000	24,000				9,000	33,000	
	Total Family Museum			**98,786**	**324,900**	**324,900**	**204,000**	**384,000**	**190,000**	**89,000**	**1,191,900**	**0**
George Thuenen Bridge												
1	Geo Thuenen bridge repairs	PW0008	Existing fund balance	50,000							0	
	Total George Thuenen bridge			**50,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	*Project #*	*Anticipated Revenue Source*	*FY 09/10 AMENDED BUDGET*	*FY 10/11 Adopted*	*FY 10/11 Projected*	*FY 11/12 Request*	*FY 12/13 Request*	*FY 13/14 Request*	*FY 14/15 Request*	*Five Year CIP Cost*	*Unfunded Projects*
Transit												
1	20 Benches & 11 Shelters (80/20 match) Federal Match	TR0002	5307 Fed Grant	62,664							0	
2	Passenger Cameras (80/20)	TR0003	5308 Fed Grant	50,131							0	
3	AvL bus equipment (80/20 match) Federal Match	TR0001	5307 Fed Grant	68,601	64,000						0	
4	vehicle wash (upgrade existing) Federal Match	GA001	5307 Fed Grant	187,381							0	
5	City Match to above projects	GA001	sales tax & interest	75,044	16,000	16,000					16,000	
	Total Transit			**443,821**	**80,000**	**16,000**	**0**	**0**	**0**	**0**	**16,000**	
QC Convention Center												
1	various Improvements		Existing fund balance	67,378							0	
	Total QC Convention Center			67,378	0	0	0	0	0	0	0	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Municipal Garage												
2	Improvements/maintenance to fuel lines at Gas Pumps and underground electrical		Existing fund balance	50,000		85,000					85,000	
	Total Garage			**50,000**	**0**	**85,000**	**0**	**0**	**0**	**0**	**85,000**	
Life Fitness Center												
1	Polyurethane Floor		sales tax & interest						20,000		20,000	
2	Cardio Room Floor		sales tax & interest					15,000			15,000	
3	Generator	LF0002	sales tax & interest	89,780							0	
7	Misc building improvements	LF0001	sales tax & interest	10,509							0	
8	Carpet/tile		sales tax & interest		10,000	10,000					10,000	
9	Locker room renovations		sales tax & interest				20,000				20,000	
10	Cardio Room Media System		sales tax & interest	10,000							0	
11	CYBEX Room Floor		sales tax & interest				10,000				10,000	
13	New addition for cardio, move cybex to cardio, create youth space		sales tax & interest								0	150,000
14	Spin Bikes		sales tax & interest		15,000	15,000					15,000	
15	Tennis Court Resurfacing		sales tax & interest						50,000		50,000	
16	Aerobic Room Renovation, HvAC, floor, audio/video		sales tax & interest								0	50,000
17	Lobby & office renovation		sales tax & interest								0	150,000
	Total Recreation Fund			**110,289**	**25,000**	**25,000**	**30,000**	**15,000**	70,000	0	140,000	350,000

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2009/10 - FY 2014/15

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Sewer Enterprise Fund:												
1	8th - 10th St. & State St. Sewer	SW0013	Sewer G.O. Bonds	1,000							0	
2	6th Street Sewer separation	SW0030	Sewer G.O. Bonds	3,200							0	
3	Brookview Heights sewer extention	SW0033	Sewer G.O. Bonds				50,000	250,000			300,000	0
4	Chimney Seals	SW0017/ SW0037	Sewer G.O. Bonds	67,010	75,000	75,000	75,000	75,000			225,000	0
	Depot Street - sewage dump station	SW0046	Sewer G.O. Bonds	40,000							0	
5	West Pigeon Creek Interceptor @ Century Hts vl	SW0004	Sewer G.O. Bonds				145,000				145,000	0
6	Field Stone PT. District Sewer		Sewer G.O. Bonds				35,000				35,000	0
7	Greenway Dr. parallel sewer		Sewer G.O. Bonds								0	375,000
8	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	SW0039	Sewer G.O. Bonds	53,000	600,000	600,000					600,000	0
9	Infiltration/Inflow analysis and corrections City-wide	SW0038	Sewer G.O. Bonds	100,000	700,000	700,000	800,000				1,500,000	0
10	Manhole Rehabilitation and pipelining 2008	SW0035	Sewer G.O. Bonds	5,000	250,000	250,000	150,000	150,000	150,000	150,000	850,000	0
11	WASTE WATER TREATMENT UPGRADE - will require rate increase ($35 million issued by Dav @ 20%)		Sewer Revenue Bonds					7,000,000			7,000,000	
12	Other Local Sewers	SW0006	Sewer G.O. Bonds	27,493	50,000	50,000	50,000	50,000	50,000	50,000	250,000	50,000
13	I-80 Development, Spencer Creek Lift station-Design & ROW & Construction - PROJECT DRIvEN (I-JOBS funding) - will require rate increase	SW0028	Sewer Revenue Bonds	40,000				2,900,000			2,900,000	
14	Economic Development at I-80, BDC Funding	SW0028	Other				500,000				500,000	
15	I-80 Develoment, Spencer Creek Interceptor Sewer - PROJECT DRIVEN - Design, ROW, construction - will require rate increase	SW0036	Sewer Revenue Bonds	5,000			2,850,000				2,850,000	
16	Sewer Televising	SW0043	Sewer G.O. Bonds	1,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	0
17	I & I Manhole Rehab Basins 2, 5, 17, 10	SW0044	Sewer G.O. Bonds	50,000	125,000	125,000					125,000	
18	I/I Phase II Investigation	SW0045	Sewer G.O. Bonds	50,000	75,000	75,000					75,000	
	Total Sewer Projects			**442,703**	**1,925,000**	**1,925,000**	**4,705,000**	**10,475,000**	**250,000**	**250,000**	**17,605,000**	**425,000**

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
Storm Water Utility Fund - Project Costs							**Requires $.50 Increase 7/1/11 to $2.50**	**Requires $.50 Increase 7/1/12 to $3.00**	**Requires $.50 Increase 7/1/13 to $3.50**	**Requires $.50 Increase 7/1/14 to $4.00**		
1	Duck Creek Bank Stabilivation	SM0050	Stormwater GO Bonds	235,430							0	
2	Duck Creek Study & Design	SM0051	Stormwater GO Bonds	14,500							0	
3	Duck Creek Bank Stabilivation Study Phase 2	SM0055	Stormwater GO Bonds		35,000	35,000					35,000	
	16th Street N of Mississippi	SM0056	Stormwater GO Bonds	18,502							0	
4	Heatherstone and Crow Creek Road Erosion Project		Stormwater GO Bonds		30,000	30,000					30,000	
5	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention	SM0027	Stormwater GO Bonds							153,000	153,000	137,000
6	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention	SM0027	Developer Participation								0	385,000
7	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Stormwater GO Bonds							84,000	84,000	71,000
8	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Developer Participation								0	85,000
9	Hopewell Ave @ Ginger Creek, Century Heights W, #3 & 4 Regional Detention	SM0002	Stormwater GO Bonds							265,000	265,000	234,000
10	Hopewell Ave @ Ginger Creek Century Heights E, #4 Regional Detention	SM0029	Developer Participation								0	250,000
11	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Stormwater GO Bonds							357,000	357,000	586,000
12	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Developer Participation								0	225,000
13	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Stormwater GO Bonds							90,000	90,000	126,000
14	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Developer Participation								0	255,000
15	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Stormwater GO Bonds							120,000	120,000	189,000
16	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Developer Participation								0	210,000
17	Hopewell Creek Detention @ Devils Glen - 11 acres	SM0043	Stormwater GO Bonds	486,000	375,000	375,000					375,000	
18	Hopewell Creek Detention @school - 8 acres	SM0044	Stormwater GO Bonds	255,000	220,000	220,000					220,000	
19	Greenway Creek watershed improvement @ Comm of Joy church	SM0019	Stormwater GO Bonds	30,624							0	
20	Ginger Creek Detention @ 53rd	SM0046	Stormwater GO Bonds	20,000	80,000	80,000	220,000				300,000	
21	Hopewell Creek Regional Detention @ Hopewell - design, construction		Developer Participation				45,000				45,000	

	Project Description	Project #	Anticipated Revenue Source	FY 09/10 AMENDED BUDGET	FY 10/11 Adopted	FY 10/11 Projected	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	Five Year CIP Cost	Unfunded Projects
22	Hopewell Creek Regional Detention @ Hopewell - design, construction	SM0003	Stormwater GO Bonds				36,000				36,000	
23	Hopewell Creek Reg. Det. @ Forest Grove - 14 acres	SM0045	Stormwater GO Bonds	3,220							0	1,635,000
26	Lagoon: Detention Basin Development on north side of burm,		Stormwater GO Bonds	50,000							0	
27	Duck Creek Stabilivation - Phase I @ Grantwood school: bank stabilivation and trail realignment		Stormwater GO Bonds	150,000							0	
28	Duck Creek Stabilivation - Phase II		Stormwater GO Bonds				200,000	200,000			400,000	
29	Other Immediate Council Priority Projects		Stormwater GO Bonds		250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	
	Pine Acre Stormwater remediation	SM0068	Stormwater GO Bonds	50,000							0	
30	Manifold Projects - Hawk/Falcon		Stormwater GO Bonds	50,000							0	
31	Manifold Projects		Other	50,000							0	
32	Intake Repair	SM0025	Stormwater GO Bonds	60,000	75,000	75,000	75,000	75,000	75,000	75,000	375,000	
33	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		Stormwater GO Bonds							100,000	100,000	480,000
34	Oakbrook Stormwater mitigation	SM0040	Stormwater GO Bonds	139,226							0	
35	Storm sewer linings	SM0021	Stormwater GO Bonds	1,000	150,000	150,000	150,000	150,000	150,000	150,000	750,000	
36	Small storm sewers	SM0037	Stormwater GO Bonds	1,000	100,000	100,000		75,000		75,000	250,000	
37	Terrace Park Dr. St SE of Squire		Stormwater GO Bonds								0	150,000
38	West Pigeon Creek regional detention @ Hopewell		Stormwater GO Bonds								0	400,000
39	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak	SM0023	Stormwater GO Bonds	20,716							0	80,000
40	Blackbird Creek construction	SM0035	Stormwater GO Bonds	40,000	45,000	45,000					45,000	
41	Blackbird Creek - at 2559 Buckinham	SM0057	Stormwater GO Bonds	35,000	35,000						0	
42	Broad Lawn Storm Sewer Reconstruct	SM0026	Stormwater GO Bonds	37,105							0	
43	Meredith Way Storm Sewer	SM0038	Stormwater GO Bonds	118,232							0	
44	Moencks Road Channel Repair (Sunrise Golf Course)	SM0067	Stormwater GO Bonds	40,000							0	
45	Field Stone PT. District Storm Sewer	SM0039	Stormwater GO Bonds	8,333							0	

	Project Description	*Project #*	*Anticipated Revenue Source*	*FY 09/10 AMENDED BUDGET*	*FY 10/11 Adopted*	*FY 10/11 Projected*	*FY 11/12 Request*	*FY 12/13 Request*	*FY 13/14 Request*	*FY 14/15 Request*	*Five Year CIP Cost*	*Unfunded Projects*
46	Stafford Creek - at Crow Creek Road & Amesbury	SM0034	Stormwater GO Bonds	25,000	275,000	275,000					275,000	
47	Stormwater Management Practices and Analysis Report		Stormwater GO Bonds	15,482							0	
48	Alley 29th to 30th South of Glenn		Stormwater GO Bonds		100,000	100,000					100,000	
49	valley Wynds Detention seeding	SM0024	Stormwater GO Bonds	35,000							0	
50	Storm water pump 35th Street	SM0066	Transfer in from Capital Projects	550,000							0	
51	Stafford Creek - Maple Crest to Middle	SM0036	Stormwater GO Bonds	10,000	140,000	140,000	40,000				180,000	
	Total PROJECT COSTS Storm Water Utility Fund			2,549,370	1,910,000	1,875,000	1,016,000	750,000	475,000	1,719,000	5,835,000	5,498,000

Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2010/2011.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental				55,026	136,526		
Charges for services							
Interest	62,546	56,354	42,638	11,425	28,252	16,827	147.28%
Fines & forfeitures							
Other			250			-	
Total revenue	**62,546**	**56,354**	**42,888**	**66,451**	**164,778**	**98,327**	**147.97%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	402,490	586,548	1,244,817	851,025	421,000	(430,025)	-50.53%
Total expenditures	**402,490**	**586,548**	**1,244,817**	**851,025**	**421,000**	**(430,025)**	**-50.53%**
Revenue over(under) expenditures	(339,944)	(530,194)	(1,201,929)	(784,574)	(256,222)	528,352	-67.34%
Financing sources(uses):						-	
Proceeds from sale of assets	24,122	25,996	37,112	20,000	25,000	5,000	
Operating transfers in	520,000	890,000	675,415	557,000	650,000	93,000	16.70%
Operating transfers out	(40,335)				(34,000)	(34,000)	
Proceeds from bonds						-	
Financing sources(uses), net	503,787	915,996	712,527	577,000	641,000	64,000	11.09%
Revenue and other financing sources over (under) expenditures and other financing uses	**163,843**	**385,802**	**(489,402)**	**(207,574)**	**384,778**	**592,352**	**-285.37%**
Fund balances, beginning	870,967	1,034,810	1,420,612	931,210	723,636	(207,574)	-22.29%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,034,810	1,420,612	931,210	723,636	1,108,414	384,778	53.17%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2010/11 Thru FY 2014/15 Estimate

Vehicle Fund:	**10/11 Estimate**	**11/12 Estimate**	**12/13 Estimate**	**13/14 Estimate**	**14/15 Estimate**
Fund Balance at July 1:	**723,636**	**1,108,414**	**708,666**	**594,513**	**271,293**
Revenues:					
Transfer In /General Fund	100,000	100,000	100,000	100,000	100,000
Transfer in/Road use	0	0	0	0	0
Transfer in/I-JOBS	136,526				
Transfer in/Flood Reimb					
Transfer In /Gaming Fund	0	0	0	0	0
Transfer In/Sales Tax	550,000	575,000	575,000	600,000	600,000
Transfer in/Drug Seizure	0	0	0	0	0
Transfer in/CIP	0	0	750,000	0	750,000
Interest	28,252	28,252	28,347	23,781	10,852
Vehicle sales/misc	25,000	25,000	25,000	25,000	25,000
Total revenue	**839,778**	**728,252**	**1,478,347**	**748,781**	**1,485,852**
Expenditures:					
Police	78,000	325,000	203,500	193,000	232,500
Fire	0	335,000	750,000	161,000	450,000
Library	0	0	0	0	20,000
Parks	125,000	154,000	93,000	155,000	158,000
Public Works	193,000	284,000	506,000	511,000	282,000
Road Use fund	0	0	0	0	0
Community Development	0	30,000	40,000	52,000	0
Administration/Finance/Econ	25,000	0	0	0	0
Transfer to Transit fund	34,000	0	0	0	0
Total expenditures	**455,000**	**1,128,000**	**1,592,500**	**1,072,000**	**1,142,500**
Revenues over(under) exp	384,778	(399,748)	(114,153)	(323,219)	343,352
Fund balance at June 30	**1,108,414**	**708,666**	**594,513**	**271,293**	**614,645**

Other funds:

Garbage/Recycling fund	207,000	-	194,721	402,000	370,000
Transit fund	200,000	-	-	-	-
The LOOP Transit Fund					
Sewer fund	70,000	162,000	175,000	-	-
Road Use fund	-	-	-	-	-
Stormwater Utility	-	29,000	-	216,000	-
Garage fund	-	-	-	-	-
Life Fitness Center	-	-	-	-	-
Museum	-	-	-	-	-
Golf enterprise fund	89,000	60,000	85,000	40,000	-
Total all vehicle purchases	**987,000**	**1,379,000**	**2,047,221**	**1,730,000**	**1,512,500**

VEHICLE REQUESTS

FISCAL YEAR 2010/11

Department/Description	Replaces:	Request	Administration Recommendation	Notes
Vehicle Replacement Fund:				
Police:				
3 Squad Cars	07 Crown Vics (0714, 0716, 0701	78,000	78,000	
2 Full Size SUVs	08 Chevy Tahoes (0805, 0806)	68,000	0	Postpone to 11/12
Mid size SUV	06 Ford Explorer (0601)	27,000	0	Postpone to 11/12
Total Police		**173,000**	**78,000**	
Information Technology				
Vehicle	96 Ford Windstar (9713)	25,000	25,000	**Hybrid**
Total Information Technology		**25,000**	**25,000**	
Public Works:				
1 Ton Dump Truck (streets)	01 Ford F-350 w/ Dump (20031)	36,000	0	Postpone to 11/12
1 Ton Dump Truck (streets)	99 Ford F-350 w/ Dump (9902)	36,000	0	Postpone to 11/12
Van (Engineering)	00 Ford E-250 (20025)	30,000	0	Postpone to 12/13
Single Axle Dump (streets)	01 Int'l 4900 (0027)	88,000	88,000	$55,000 from I-JOBS
Tandem Axle Dump (streets)	02 Int'l 4900 (0121)	105,000	105,000	9609 to be disposed
Total Public Works		**295,000**	**193,000**	
Parks:				
Utility Cart	Carryall Turf II (9815)	10,000	0	Postpone to 11/12
Heavy Duty Utility Cart	Cushman HD Utility Cart (0122)	20,000	20,000	
1 Ton Dump Truck w/ Chipper box	99 Chevy w/ Dump (9826)	40,000	40,000	
Tractor w/ Mower, Cab, Plow, Broom	03 John Deere X595	35,000	35,000	
Ball Field Groomers (2)	JD Field Drags (0416 & 0417)	22,000	0	Postpone to 11/12
3/4 Ton Pick-up w/ Plow	00 Ford F-150 (9719)	30,000	30,000	
Total Parks		**157,000**	**125,000**	
Total Vehicle Replacement Fund		**650,000**	**421,000**	
Palmer Hills Golf Course:				
Fairway Mower	99 Toro 5300D	45,000	45,000	
Greens Mower	96 Greensmaster 3100	15,000	15,000	
Utility Cart	Cushman	12,000	12,000	
Outfront Rotory Mower	03 Toro 325D	17,000	17,000	
Total Palmer Hills Golf Course		**89,000**	**89,000**	Transfer from Sales Tax
Sewer:				
Compact Excavator and Trailer	ADDITION TO FLEET	70,000	70,000	
1 Ton Dump Truck	01 Ford F-350 w/Dump (20118)	36,000	0	Postpone to 11/12
Total Sewer		**106,000**	**70,000**	
Transit:				
1 Transit Bus	Replacement	200,000	200,000	83% Federally funded
Total Transit Fund		**200,000**	**200,000**	
Recycling/Solid Waste Fund:				
Recycling Truck	02 Int'l / Labrie (20303)	185,000	185,000	
2WD Extended Cab Pick-up	00 Ford F-150 (20008)	22,000	22,000	
Total Recycling/Solid Waste Fund		**207,000**	**207,000**	
Total Vehicle Requests		**1,252,000**	**987,000**	

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2010/2011.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	70,020	56,275	46,025	43,320	23,443	(19,877)	-35.32%
Fines & forfeitures							
Other		3,500					
Total revenue	**70,020**	**59,775**	**46,025**	**43,320**	**23,443**	**(19,877)**	**-33.25%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	183,119	264,717	157,843	163,177	29,416	(133,761)	-50.53%
Total expenditures	**183,119**	**264,717**	**157,843**	**163,177**	**29,416**	**(133,761)**	**-50.53%**
Revenue over(under) expenditures	(113,099)	(204,942)	(111,818)	(119,857)	(5,973)	113,884	-55.57%
Financing sources(uses):							
Discounts							
Operating transfers in	360,000	360,000	-			-	0.00%
Operating transfers out	(103,089)	(88,578)	(164,578)	(54,200)	(104,000)	(49,800)	56.22%
Proceeds from bonds							
Financing sources(uses), net	256,911	271,422	(164,578)	(54,200)	(104,000)	(49,800)	-18.35%
Revenue and other financing sources over (under) expenditures and other financing uses	**143,812**	**66,480**	**(276,396)**	**(174,057)**	**(109,973)**	**64,084**	**96.40%**
Fund balances, beginning	891,281	1,035,093	1,101,573	825,177	651,120	(174,057)	-16.82%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,035,093	1,101,573	825,177	651,120	541,147	(383,973)	-34.86%

City of Bettendorf
Electronic Equipment Fund
Five Year Plan

	FY 10/11 Estimate	FY 11/12 Estimate	FY 12/13 Estimate	FY 13/14 Estimate	FY 14/15 Estimate
Electronic Equipment Fund:					
Fund Balance at July 1	**651,120**	**541,147**	**488,187**	**487,674**	**462,142**
Revenues:					
Transfer In /General Fund	0	100,000	100,000	100,000	100,000
Transfer In /Gaming Fund	0	0	0	0	0
Transfer in/CIP(Sales tax)	0	75,000	75,000	100,000	100,000
Miscellaneous					
Interest	23,443	18,940	17,087	17,069	16,175
Total revenue	**23,443**	**193,940**	**192,087**	**217,069**	**216,175**
Expenditures (indiviual Items greater than $5,000, General Fund and Road Use Fund)					
Copiers		15,000	35,000	30,000	
Plotters			10,000		10,000
Data Collection Software - PW					
Software					
Parks and Recreation Registration Software		40,000			
Document Management System					
SQUAD CAR EQUIPMENT					
Wireless Mobile Data Network					
Mobile Data Computers (18 **@ $3,000)**		54,000			55,000
MPH II Radar Units	3,416			12,000	
Mobile Vision Cameras		15,600	15,600	15,600	15,600
RADIO EQUIPMENT					
800 MHz handheld radios				8,000	8,000
Wireless Integrated GPS Survey Rover					
Linkers (1 Fire, 1 Police)					
Mobile wireless network radio towers					
Radio Tower Repeaters					
Pagers-fire					12,000
TELEPHONE NETWORK					
Phone/Voice Mail System Replacement				15,000	15,000
VIDEO EQUIPMENT					
Video/Security Police Department	6,000	6,000	6,000	6,000	6,000
Audio/Video Equipment Library					
Audio/Video Equipment Council				30,000	
PIO Officer					
Public Television - Channel 18					
ICN room - Library					
PUBLIC SAFETY					
AVLIS					
NETWORK					
Network Infrastructure	20,000	20,000	20,000	20,000	20,000
Financial System infrastructure					
Transfer to Recycling/Solid Waste - Routing Software	40,000				
Total expenditures - over $5,000	69,416	150,600	86,600	136,600	141,600
Transfer to General Fund - minor equipment less than $5,000	12,600	44,600	46,000	46,000	46,000
Transfer to Road Use Fund - minor equipment less than $5,000	16,400	10,700	10,000	10,000	10,000
Transfer to Museum - All Electronic Equipment - regardless of $ amount	3,000	9,000	5,000	5,000	5,000
Transfer to Information Services - minor equipment less than $5,000	32,000	32,000	45,000	45,000	45,000
Total Transfers Out	64,000	96,300	106,000	106,000	106,000
Total Expenditures & Transfers Out	133,416	246,900	192,600	242,600	247,600
Revenues over(under) expenditures	(109,973)	(52,960)	(513)	(25,531)	(31,425)
Fund balance at June 30	**541,147**	**488,187**	**487,674**	**462,142**	**430,717**

	FY 10/11 Estimate	FY 11/12 Estimate	FY 12/13 Estimate	FY 13/14 Estimate	FY 14/15 Estimate
Other funds replacements (All Electronic Equipment - regardless of $ amount)					
Recycling fund	0	1,200	0	0	1,350
Transit fund	600	500	0	0	1,350
Sewer fund	0	500	0	0	1,350
Garage fund	0	1,350	0	0	0
Life Fitness Center	1,800	4,200	1,700	2,550	4,050
Splash Landing	0	0	0	0	0
Golf enterprise fund	1,200	0	0	2,400	500
Total Other Funds -all electronic replacements	**3,600**	**7,750**	**1,700**	**4,950**	**8,600**
General fund (Minor Equipment less than $5,000)					
Police	600	10,000	0	16,250	6,000
Fire Dept.	0	6,500	0	**12,950**	**0**
Finance	0	12,000	0		**5,400**
Administration	0	0	1,200		
Mayor & Council				**2,500**	
Human Resources	600	0	0		
Legal	0	600	0	**0**	**0**
Public Information	0	0	0	0	0
Library	8,400	12,500		33,550	6,000
Parks Admin	600	0	0	1,800	0
PW Engineering	0				
Community Dev	2,400	3,000	0	7,700	0
Total General fund transfer in	**12,600**	**44,600**	**1,200**	**74,750**	**17,400**
Road Use Fund (Minor Equipment less than $5,000)					
Public works	0	5,700	1,200	0	0
Engineering	16,400	4,400		**17,200**	
Signs	0	600			
PW Administration	0		**1,800**		**0**
Total Road Use Fund transfer in	**16,400**	**10,700**	**3,000**	**17,200**	**0**
FMAS (All Equipment regardless of $ amount)					
PC'S	3,000	4,000		**3,400**	
Copier				**4,000**	
Point of Sale System (Museum)	0	5,000			
Total FMAS Fund transfer in	**3,000**	**9,000**	**0**	**7,400**	**0**
Information services (Minor equipment less than $5,000					
Miscellaneous network equipment/printers/PC's, as needed	32,000	32,000	**32,000**	**32,000**	**32,000**
Total IS Fund transfer in	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**
Total Electronic Equipment purchases - All Funds	**137,016**	**254,650**	**124,500**	**272,900**	**199,600**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2010/11

Department/Description	Request	Admin Rec
Electronic Equipment Fund:		
Video/Security - Police	6,000	6,000
Network Infrastructure - Annual funding as needed	20,000	20,000
Police Radar II units	3,416	3,416
Tranfer to Recycling/Solid Waste Fund		
Routing Software	40,000	40,000
Total Electronic Equipment Fund - capital equipment more than $5,000:	**69,416**	**69,416**
Transfer to General Fund - minor equipment less than $5,000:		
Police replacements - Personal Computers	600	600
Human Resources - PC	600	600
Library replacements - Various PC's	8,400	8,400
Parks administration - PC	600	600
Community Development - Replacement PC's	2,400	2,400
Total Transfer to General Fund- minor equipment less than $5,000	**12,600**	**12,600**
Transfer to Road Use Fund - minor equipment less than $5,000		
Public Works replacements- Various PC's	16,400	16,400
Transfer to Museum Fund - minor equipment less than $5,000:		
Family Museum replacements - Various PC's	3,000	3,000
Transfer to Information Service Fund - minor equipment less than $5,000:		
Information Services - annual funding - as needed throughout the year	32,000	32,000
Total Electronic Equipment Fund	**133,416**	**133,416**
Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's	1,800	1,800
Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's	1,200	1,200
Transit	600	600
Total Electronic Equipment , all Funds	**137,016**	**137,016**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2006/07 - FY 2010/11

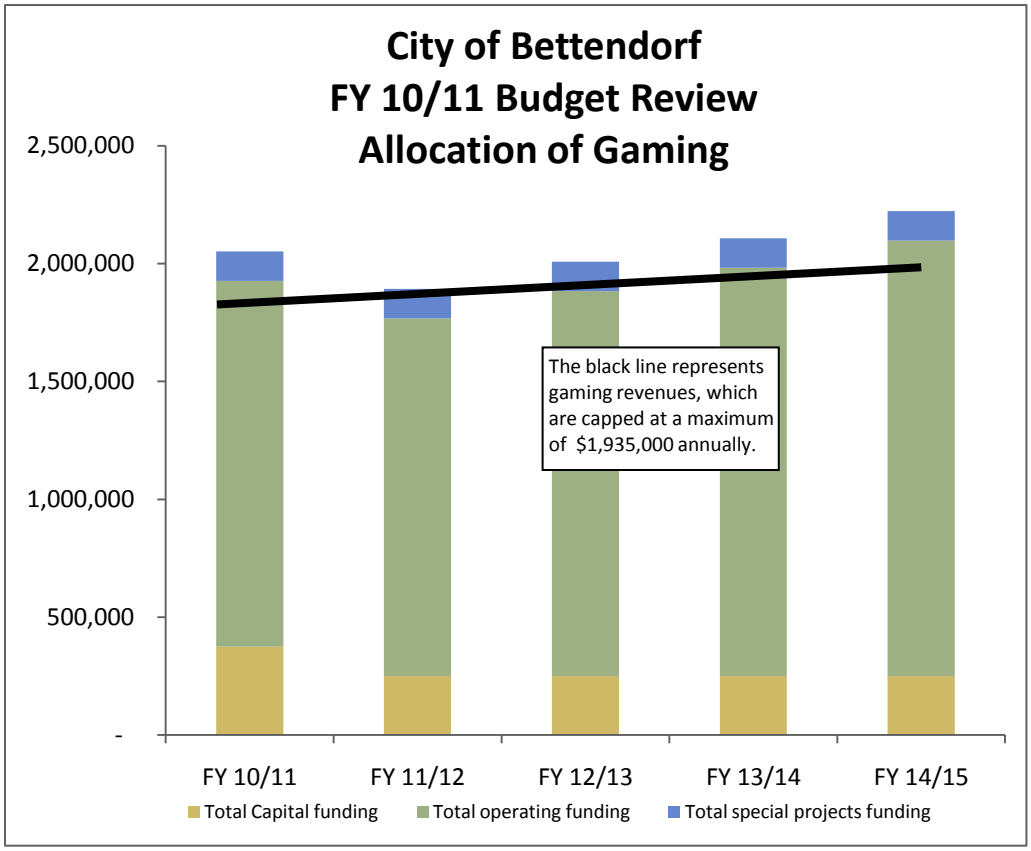
	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes	1,963,498	2,076,120	1,912,972	1,700,000	1,800,000	100,000	5.88%
Special assessments							
Licenses and permits							
Intergovernmental	-	-	-			-	
Charges for services							
Interest	56,018	206,035	153,918	73,385	60,000	(13,385)	-18.24%
Fines & forfeitures							
Other							
Total revenue	**2,019,516**	**2,282,155**	**2,066,890**	**1,773,385**	**1,860,000**	86,615	4.88%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,019,516	2,282,155	2,066,890	1,773,385	1,860,000	86,615	4.88%
Financing sources(uses):							
Discounts							
Operating transfers in		687,745	142,000			-	
Operating transfers out	(1,645,012)	(1,787,577)	(2,242,056)	(2,974,763)	(2,051,303)	923,460	-31.04%
Proceeds from bonds							
Financing sources(uses), net	(1,645,012)	(1,099,832)	(2,100,056)	(2,974,763)	(2,051,303)	923,460	-31.04%
Revenue and other financing sources over (under) expenditures and other financing uses	**374,504**	**1,182,323**	**(33,166)**	**(1,201,378)**	**(191,303)**	1,010,075	-84.08%
Fund balances, beginning	728,534	1,103,038	2,285,361	2,252,195	1,050,817	(1,201,378)	-53.34%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,103,038	2,285,361	2,252,195	1,050,817	859,514	(191,303)	-18.21%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2010/11 thru FY 2014/15

	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected	FY 2014/15 Projected
Fund Balance July 1	1,050,816	859,513	866,194	798,245	665,585
Revenues:					
Gaming Revenue, % change from previous year	5.88%	2.78%	2.70%	1.84%	0.00%
Gaming Revenue	1,800,000	1,850,000	1,900,000	1,935,000	1,935,000
Revenues: Interest Income	60,000	50,000	40,000	40,000	40,000
Transfer in from General Fund					
Total Revenue	**1,860,000**	**1,900,000**	**1,940,000**	**1,975,000**	**1,975,000**
Expenditures:					
Transfer to General Fund	100,000				
Transfer to City Beautification	85,000	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	40,000	40,000	40,000	40,000
Transfer to Road Use (salt)	300,000	250,000	250,000	250,000	250,000
Transfer to FMAS to supplement operating budget	733,639	773,421	817,646	858,088	911,351
Transfer to Life Fitness Center operating budget	111,294	127,500	144,589	162,602	181,579
Transfer to Splash Landing - Supplement Operating	68,218	76,876	85,911	95,340	105,178
Tansfer to Palmer Hills - Supplement Operating	-	44,474	80,582	103,951	128,507
Transfer to Transit - supplement operating	34,977	36,778	38,672	40,664	42,758
Transfer to Economic Development - supplement operating	203,175	209,270	215,548	222,015	228,675
Transfer to Event Center - Capital replacement/Maint Fund	250,000	250,000	250,000	250,000	250,000
Subtotal All funds non-CIP	**1,926,303**	**1,893,320**	**2,007,949**	**2,107,660**	**2,223,048**
CIP projects:					
New Park Acquisition					
Unidentified Projects -	125,000				
Total Transfer to CIP Fund	125,000	-	-	-	-
Total ALL Expenditures	**2,051,303**	**1,893,320**	**2,007,949**	**2,107,660**	**2,223,048**
Fund Balance June 30	**859,513**	**866,194**	**798,245**	**665,585**	**417,537**

City of Bettendorf
FY 2010/11 Budget Review
Allocation of Gaming, 5 year review

	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
Gaming revenue	**1,800,000**	**1,850,000**	**1,900,000**	**1,935,000**	**1,935,000**
Interest	**60,000**	**50,000**	**40,000**	**40,000**	**40,000**
Total Revenues	**1,860,000**	**1,900,000**	**1,940,000**	**1,975,000**	**1,975,000**
City Beautification	85,000	85,000	85,000	85,000	85,000
July 4th	40,000	40,000	40,000	40,000	40,000
Total special projects funding	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**
Recycling/Solid Waste	-	-	-	-	-
Family Museum	733,639	773,421	817,646	858,088	911,351
Life Fitness Center	111,294	127,500	144,589	162,602	181,579
Splash Landing	68,218	76,877	85,912	95,340	105,178
Palmer Hills	-	44,474	80,582	103,951	128,507
Transit	34,977	36,778	38,672	40,664	42,758
Economic Development	203,175	209,270	215,548	222,015	228,675
General fund	100,000	-	-	-	-
Road Use Fund	300,000	250,000	250,000	250,000	250,000
Total operating funding	**1,551,303**	**1,518,320**	**1,632,949**	**1,732,660**	**1,848,048**
Vehicle	-	-	-	-	-
Electronic	-	-	-	-	-
Event Center	250,000	250,000	250,000	250,000	250,000
CIP projects	125,000	-	-	-	-
Total Capital funding	**375,000**	**250,000**	**250,000**	**250,000**	**250,000**
Total Funding	**2,051,303**	**1,893,320**	**2,007,949**	**2,107,660**	**2,223,048**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2006/07 - FY 2010/11

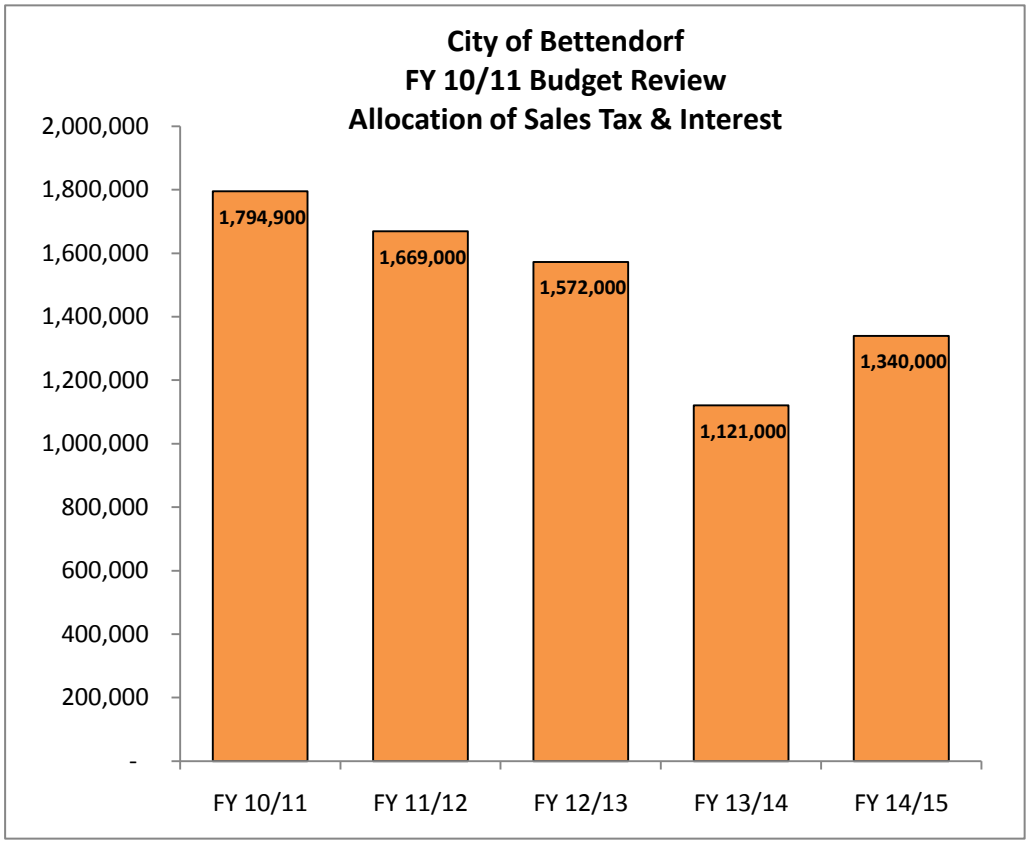
	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	135,524	133,438	143,706	47,535	30,000	(17,535)	-36.89%
Fines & forfeitures							
Other							
Total revenue	**135,524**	**133,438**	**143,706**	**47,535**	**30,000**	(17,535)	-36.89%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	-	-	-	-	-		
Revenue over(under) expenditures	135,524	133,438	143,706	47,535	30,000	(17,535)	-36.89%
Financing sources(uses):							
Discounts							
Operating transfers in	1,836,308	1,750,050	1,673,563	1,649,277	1,650,000	723	0.04%
Operating transfers out	(1,815,601)	(1,282,021)	(2,349,546)	(3,834,497)	(1,644,900)	2,189,597	-57.10%
Proceeds from bonds							
Financing sources(uses), net	20,707	468,029	(675,983)	(2,185,220)	5,100	2,190,320	-100.23%
Revenue and other financing sources over (under) expenditures and other financing uses	**156,231**	**601,467**	**(532,277)**	**(2,137,685)**	**35,100**	2,172,785	-101.64%
Fund balances, beginning	2,203,224	2,359,455	2,960,922	2,428,645	290,960	(2,137,685)	-88.02%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,359,455	2,960,922	2,428,645	290,960	326,060	35,100	12.06%

City of Bettendorf, Sales Tax and Interest
Revenue and Expenditures, FY 2010/11 thru FY 2014/15

	FY 2010/11 Adopted	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected	FY 2014/15 Projected
Fund Balance July 1	290,960	290,960	176,060	203,560	344,725	953,722
Revenues:						
Sales Tax Receipts, % growth from previous year	0.04%	0.04%	1.00%	1.00%	1.00%	1.00%
Sales Tax Receipts (40%)	1,650,000	1,650,000	1,666,500	1,683,165	1,699,997	1,716,997
Interest	30,000	30,000	30,000	30,000	30,000	30,000
Total Revenue	**1,680,000**	**1,680,000**	**1,696,500**	**1,713,165**	**1,729,997**	**1,746,997**
Expenditures:						
Transfer to Vehicle - Road Use Capital Equipment Supplement	550,000	550,000	575,000	575,000	600,000	600,000
Transfer to Electronic to supplement equipment purchases			75,000	75,000	100,000	100,000
Transfer to Family Museum (CIP projects)	104,900	104,900	144,000	276,000	-	89,000
Transfer to Palmer Hills - $400,000 Loan repayment (reduced Park Board Allocation)	50,000	50,000	50,000	50,000	-	-
Transfer to Palmer Hills for capital equipment/projects	109,000	109,000	230,000	130,000	60,000	55,000
Transfer to Transit for capital equipment 20% match	16,000	16,000	-	-	-	-
Transfer to LFC for capital improvements	25,000	25,000	30,000	15,000	70,000	-
Sub-total all funds, non-CIP	**854,900**	**854,900**	**1,104,000**	**1,121,000**	**830,000**	**844,000**
CIP projects:						
Annex Expansion & Elevator Study/roof						
Annex roof						
Transportation Study		150,000				
Civic Complex Signs - Marketing proposal	120,000	75,000	45,000			
Façade Program and I-74 bridge fund	50,000	50,000	50,000	50,000	50,000	50,000
Relocation Assistance - I-74	100,000	100,000	100,000	100,000	100,000	100,000
IJR - I80/Middle interchange study	24,000	24,000	9,000			
City Hall Recarpeting & Painting		150,000				
City Hall Hvac/lightingEnergy Efficiency Upgrades						
Civil Defense Sirens	20,000	40,000	20,000			
Library north entrance reconstruction for drainage						
Library replace moveable walls in conf rooms	45,000	45,000				
Library - retrofit grid lighting in main library	30,000	30,000				
Library - Modification to drive-up window and new book sorting system						
Park Board Annual Allocation	385,000	385,000	325,000	255,000	125,000	300,000
New 120 ACRE Park Aquistion						
18th Street Speed sign BHS						
Speed Sign - various	16,000	16,000	16,000	16,000	16,000	16,000
Reversal - Gaming Transfer		(125,000)				
Total CIP transfers	790,000	940,000	565,000	451,000	291,000	496,000
Total ALL Expenditures	**1,644,900**	**1,794,900**	**1,669,000**	**1,572,000**	**1,121,000**	**1,340,000**
Fund Balance June 30	**326,060**	**176,060**	**203,560**	**344,725**	**953,722**	**1,360,718**

City of Bettendorf
FY 2010/11 Budget Review
Allocation of Sales Tax & Interest

	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
Total Revenues	**1,680,000**	**1,696,500**	**1,713,165**	**1,729,997**	**1,746,997**
Family Museum	104,900	144,000	276,000	-	89,000
Vehicle Fund	550,000	575,000	575,000	600,000	600,000
Electronic Equipment Fund	-	75,000	75,000	100,000	100,000
Palmer Hills	159,000	280,000	180,000	60,000	55,000
Life Fitness Center	25,000	30,000	15,000	70,000	-
Transit	16,000	-	-	-	-
Road Use					
CIP projects	940,000	565,000	451,000	291,000	496,000
Total Capital funding	**1,794,900**	**1,669,000**	**1,572,000**	**1,121,000**	**1,340,000**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	19,691	20,995	20,728	25,657	15,000	(10,657)	-41.54%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**69,691**	**70,995**	**70,728**	**75,657**	**65,000**	(10,657)	-14.09%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	35	443	-	50,000		(50,000)	
Total expenditures	**35**	**443**	**-**	**50,000**	**-**	(50,000)	
Revenue over(under) expenditures	69,656	70,552	70,728	25,657	65,000	39,343	153.34%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds	-						
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**69,656**	**70,552**	**70,728**	**25,657**	**65,000**	39,343	153.34%
Fund balances, beginning	293,381	363,037	433,589	504,317	529,974	25,657	5.09%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	363,037	433,589	504,317	529,974	594,974	65,000	12.26%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2006/07 - FY 2010/11

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	8,921	18,451	-			-	
Fines & forfeitures							
Other		396,079	51,250				
Total revenue	**8,921**	**414,530**	**51,250**	**-**	**-**	-	
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	8,921	414,530	51,250	-	-	-	
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out		(323,913)		(165,000)		165,000	
Proceeds from bonds							
Financing sources(uses), net	-	(323,913)	-	(165,000)	-	165,000	
Revenue and other financing sources over (under) expenditures and other financing uses	**8,921**	**90,617**	**51,250**	**(165,000)**	**-**	165,000	-100.00%
Fund balances, beginning	144,233	153,154	243,771	295,021	130,021	(165,000)	-55.93%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	153,154	243,771	295,021	130,021	130,021	-	0.00%

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2010-11

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Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit & Riverfront Circulator Funds

These funds account for the operations and maintenance of the City's mass transit system and the new Riverfront Circulator.

Event Center

This fund accounts for the construction, operations and maintenance of the Event Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
ENTERPRISE FUNDS

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental	553,712	449,096	423,708	586,057	651,203	65,146	11.12%
Special assessments	-	4,630				-	
Permits and licenses	80,245	71,401	50,400	115,000	57,500	(57,500)	-50.00%
Charges for services	6,429,001	6,691,663	7,556,260	8,170,111	9,878,914	1,708,803	20.92%
Other	578,940	484,390	1,470,083	1,607,939	1,380,270	(227,669)	-14.16%
Total operating revenue	**7,641,898**	**7,701,180**	**9,500,451**	**10,479,107**	**11,967,887**	**1,488,780**	**14.21%**
Operating expenses:						-	
Salaries and benefits	4,018,889	4,248,068	4,691,381	5,235,143	5,559,557	324,414	6.20%
Supplies and services	4,900,753	4,386,483	5,583,721	5,641,676	6,872,116	1,230,440	21.81%
Depreciation	2,011,121	1,996,862	2,331,412	2,829,259	2,892,528	63,269	2.24%
Total operating expenses	**10,930,763**	**10,631,413**	**12,606,514**	**13,706,078**	**15,324,201**	**1,618,123**	**11.81%**
Operating income(loss)	(3,288,865)	(2,930,233)	(3,106,063)	(3,226,971)	(3,356,314)	(129,343)	4.01%
Nonoperating income(expenses):						-	
Interest income	423,184	280,128	351,216	218,191	208,075	(10,116)	-4.64%
Interest expense	(335,752)	(327,848)	(631,848)	(1,424,107)	(1,456,214)	(32,107)	2.25%
(Loss) on disposal of assets	(94,268)	194	(458)	-		-	
Other financing sources	638,040	4,690,013	1,178,873	2,017,368	969,000	(1,048,368)	
Net Income(loss)	(2,657,661)	1,712,254	(2,208,280)	(2,415,519)	(3,635,453)	(1,219,934)	50.50%
Transfers in	2,312,427	3,341,110	3,850,975	4,733,682	4,427,662	(306,020)	-6.46%
Transfers out	(163,750)	(289,684)	-	(230,000)	(200,000)	30,000	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital	-					-	
Net income	**(508,984)**	**4,763,680**	**1,642,695**	**2,088,163**	**592,209**	**(1,495,954)**	**-71.64%**
Retained earnings, beginning	32,587,896	32,078,912	37,372,974	39,015,669	41,103,832	2,088,163	5.35%
Adjustments to retained earnings		530,382					
Retained earnings, ending	**32,078,912**	**37,372,974**	**39,015,669**	**41,103,832**	**41,696,041**	**592,209**	**1.44%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits	51,000						6,500
Use of Money & Property	60,000	36,000	15,000	3,000	47,575		20,000
Intergovernmental							
Charges for Services	2,540,000	1,754,000	647,200	769,861	587,703	236,900	760,000
Special Assessments							
Miscellaneous			65,000	373,000		6,000	
Bond Proceeds	.						
Other financing sources	150,000		220,000				100,000
Transfers In		40,000	1,447,021	574,000	136,294	68,218	201,144
Total Revenues & Other Sources	**2,801,000**	**1,830,000**	**2,394,221**	**1,719,861**	**771,572**	**311,118**	**1,087,644**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,337,225	1,818,456	1,886,403	1,298,073	870,041	468,257	947,657
Total Gov Activities & Business Exp.	**3,337,225**	**1,818,456**	**1,886,403**	**1,298,073**	**870,041**	**468,257**	**947,657**
Transfers Out							200,000
Total ALL Expenditures/Transfers Out	**3,337,225**	**1,818,456**	**1,886,403**	**1,298,073**	**870,041**	**468,257**	**1,147,657**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(536,225)	11,544	507,818	421,788	(98,469)	(157,139)	(60,013)
Estimated Beginning Fund Balance	**16,579,811**	**2,043,078**	**3,492,414**	**2,285,608**	**2,755,440**	**2,724,181**	**2,717,269**
Ending Fund Balance June 30	**16,043,586**	**2,054,622**	**4,000,232**	**2,707,396**	**2,656,971**	**2,567,042**	**2,657,256**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Transit	Transit Riverfront	QCWCC	Total Enterprise
Revenues & Other Financing Sources:				
Property Taxes				0
TIF Revenues				0
Other City Taxes				0
Licenses & Permits				57,500
Use of Money & Property			26,500	208,075
Intergovernmental	518,707	132,496		651,203
Charges for Services	69,250	20,000	2,494,000	9,878,914
Special Assessments				0
Miscellaneous	15,800	140,101	780,369	1,380,270
Bond Proceeds				0
Other financing sources	249,000		250,000	969,000
Transfers In	618,088		1,342,897	4,427,662
Total Revenues & Other Sources	**1,470,845**	**292,597**	**4,893,766**	**17,572,624**
Expenditures & Other Financing Uses:				
Public Safety				0
Public Works				0
Culture & Recreation				0
Community & Economic Development				0
General Government				0
Debt Service				0
Capital Projects				0
Total Government Activities Exp.	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,292,067	412,141	4,450,095	16,780,415
Total Gov Activities & Business Exp.	**1,292,067**	**412,141**	**4,450,095**	**16,780,415**
Transfers Out				200,000
Total ALL Expenditures/Transfers Out	**1,292,067**	**412,141**	**4,450,095**	**16,980,415**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	178,778	(119,544)	443,671	592,209
Estimated Beginning Fund Balance	**905,509**	**787,503**	**6,813,019**	**41,103,832**
Ending Fund Balance June 30	**1,084,287**	**667,959**	**7,256,690**	**41,696,041**
Fund Balance as a % of expenditures & transfers out				

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $2,801,000 in revenues and expenditures of $3,337,225 for FY 2010/11. Retained earnings are expected to be $16,043,586 by fiscal year end.

Debt Service

As of July 1, 2010 the City has $5,900,000 of general obligation bonds in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf. The obligation of the City to pay debt service on revenue bonds is a limited obligation of the City. The full faith and credit and taxing power of the City are not pledged to pay debt service on revenue bonds, and the City does not have the authority to levy ad valorem property taxes without limit in order to pay debt service on the bonds. Debt service on the revenue bonds is payable solely from net revenues derived by the Sewer Utility from the operation of the Sewer Utility. A coverage ratio of "Net Revenue Available for Debt Service" to "Total Annual Debt Service" on all the bonds must be maintained at a minimum of 1.20.

The City currently has three general obligation bond issues outstanding as of July 1, 2010. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $100,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,505,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2010 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
Sewer Improvements	June 2004	2,040,000	2.25 - 5.00%	1,480,000
Sewer Improvements	June 2006	2,545,000	4.125- 4.50%	2,120,000
Sewer Improvements	June 2008	2,505,000	2.95 - 4.10%	2,300,000
Total General Obligation Bonds				**$5,900,000**

COVERAGE RATIO: The City's revenue bonds are special obligations payable solely from "Net Revenues" of the Sewer Utility. Net Revenues of the Sewer Utility are defined as all gross revenues and earnings derived from the operation of the Sewer Utility less current expenses. Current expenses are defined as the reasonable and necessary cost of operating, maintaining, repairing and insuring the Sewer Utility, including purchases at wholesale, if any, salaries, wages, and costs of materials and supplies, but excluding depreciation and principal of and interest on General Obligation Bonds and any Parity Bonds or payments to the various funds established in the Resolution; capital costs, depreciation and interest or principal payments are not system expenses.

The City pledges that it will maintain rates and charges for service so the Net Revenues of the Sewer Utility are maintained at a level not less than 120% of the principal and interest falling due in any fiscal year on total Parity Bonds and General Obligation bonds outstanding. Sewer rates were raised as of April 2008 from $1.48 to $1.68 per cubic yard. The billing charge per quarterly statement was raised from $5.00 to $5.75 effective April 1, 2008.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2010 are as follows:

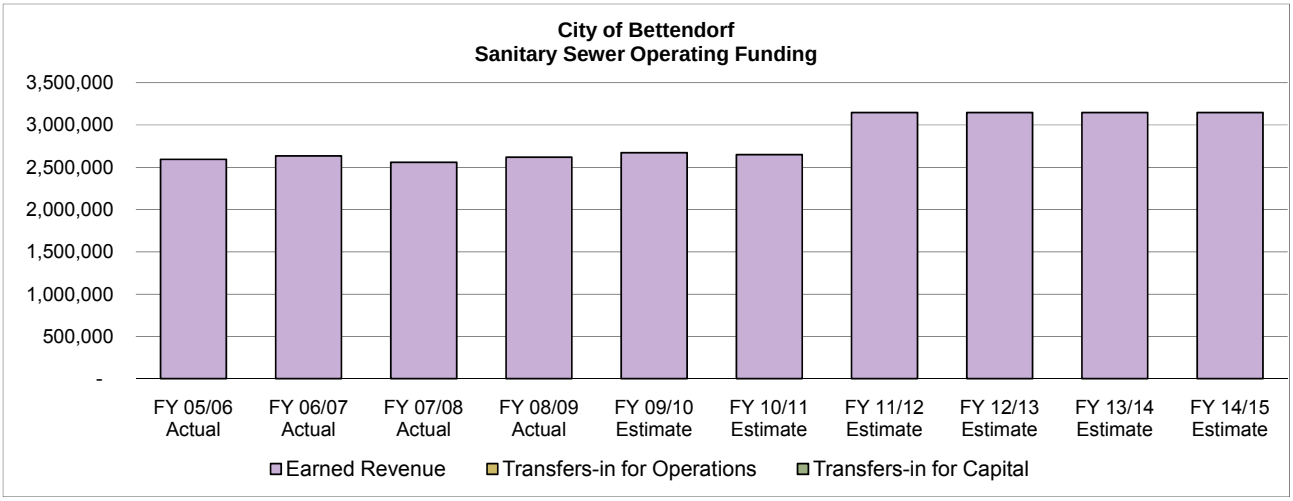
	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2011	320,000.00	254,854.44	-	-
2012	330,000.00	242,678.24	-	-
2013	340,000.00	230,195.67	-	-
2014	355,000.00	216,816.10	-	-
2015	370,000.00	202,812.74	-	-
2016	385,000.00	187,659.56	-	-
2017-2021	2,180,000.00	675,581.88	-	-
2022-2026	1,620,000.00	195,826.18		
Total	**5,900,000.00**	**2,206,424.81**	**-**	**-**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,591,000 for FY 2010/11 compared to $2,618,500 for FY 2009/10. The City issued $2.505 million in bonds on June 1, 2008 to finance various sewer projects during FY 08/09. Additional issues of $10.64 million is planned for fiscal years 2010/11 – 2012/13. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2011 – 2015. A complete listing of all Sewer Utility capital projects for the next ten years, FY 2011 - 2015, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators for the following programs:
  Sewer Administration
  Sanitary Sewer Operations



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Finance:							
Sewer Administration	1,109,990	1,125,847	1,148,837	1,233,980	1,224,960	(9,020)	-0.73%
Public Works:							
Engineering	48,777	64,634	45,484	63,598	62,293	(1,305)	-2.05%
Sanitary Sewers	1,536,479	1,553,620	1,648,164	1,702,004	1,795,118	93,114	5.47%
Total Sewer Utility	**2,695,246**	**2,744,101**	**2,842,485**	**2,999,582**	**3,082,371**	**82,789**	**2.76%**
Debt Service	**200,374**	**172,747**	**125,945**	**266,397**	**254,854**	**(11,543)**	**-4.33%**
Total Expenditures by Function	**2,895,620**	**2,916,848**	**2,968,430**	**3,265,979**	**3,337,225**	**71,246**	**2.18%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	310,945	332,376	328,343	337,655	355,854	18,199	5.39%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	2,386	4,759	6,000	6,000	-	
Overtime	8,669	13,200	15,193	13,500	7,800	(5,700)	-42.22%
Retirement contributions	49,929	55,073	53,991	60,312	60,991	679	1.13%
Health, Dental, Life Insurance	62,230	63,493	62,828	66,381	69,703	3,322	5.00%
Other pay	8,450	8,350	8,150	8,350	8,350	-	0.00%
Total Salaries & Benefits	**440,223**	**474,878**	**473,264**	**492,198**	**508,698**	**16,500**	**3.35%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,189	3,788	7,836	7,274	7,274	-	0.00%
Repair, maintenance & utilities	1,112,739	1,119,930	1,147,899	1,241,224	1,237,724	(3,500)	-0.28%
Risk Management	38,411	44,900	53,405	51,292	46,081	(5,211)	-10.16%
Contractual services	1,025,088	1,064,952	1,083,939	1,130,376	1,205,376	75,000	6.63%
Operating expenditures	72,817	34,277	72,883	70,999	70,999	-	0.00%
Minor equipment	2,779	1,376	3,259	6,219	6,219	-	0.00%
Total Operating expenditures	**2,255,023**	**2,269,223**	**2,369,221**	**2,507,384**	**2,573,673**	**66,289**	**2.64%**
Debt Service	**200,374**	**172,747**	**125,945**	**266,397**	**254,854**	**(11,543)**	**-4.33%**
Total Expenditures by Category	**2,895,620**	**2,916,848**	**2,968,430**	**3,265,979**	**3,337,225**	**71,246**	**2.18%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
SEWER UTILITY FUND

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental							
Special assessments		4,630	-				
Permits and licenses	74,445	64,918	45,469	108,500	51,000	(57,500)	-53.00%
Charges for services	2,335,584	2,352,833	2,481,093	2,510,000	2,540,000	30,000	1.20%
Other	364	34	181			-	
Total operating revenue	**2,410,393**	**2,422,415**	**2,526,743**	**2,618,500**	**2,591,000**	**(27,500)**	**-1.05%**
Operating expenses:							
Salaries and benefits	440,223	439,433	477,772	492,198	508,698	16,500	3.35%
Supplies and services	1,274,107	1,311,044	1,352,924	1,404,766	1,471,055	66,289	4.72%
Depreciation & Amortization	980,916	993,624	1,016,299	1,102,618	1,102,618	-	0.00%
Total operating expenses	**2,695,246**	**2,744,101**	**2,846,995**	**2,999,582**	**3,082,371**	**82,789**	**2.76%**
Operating income(loss)	(284,853)	(321,686)	(320,252)	(381,082)	(491,371)	(110,289)	28.94%
Nonoperating income(expenses):							
Interest income	224,508	136,431	93,649	54,551	60,000	5,449	9.99%
Interest expense	(200,374)	(172,747)	(125,945)	(266,398)	(254,854)	11,544	-4.33%
(Loss) on disposal of assets							
Other financing sources	-	121,832	507,934	150,000	150,000		
Net Income(loss)	(260,719)	(236,170)	155,386	(442,929)	(536,225)	(93,296)	21.06%
Transfers in			61,713			-	
Transfers out							
Net income	**(260,719)**	**(236,170)**	**217,099**	**(442,929)**	**(536,225)**	**(93,296)**	**21.06%**
Retained earnings, beginning	16,973,643	16,712,924	16,805,641	17,022,740	16,579,811	(442,929)	-2.60%
Adjustments to retained earnings		328,887					
Retained earnings, ending	**16,712,924**	**16,805,641**	**17,022,740**	**16,579,811**	**16,043,586**	**(536,225)**	**-3.23%**



Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Projected	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,303,546	2,314,728	2,448,978	2,510,000	2,540,000
Receipts from other operating revenue	364	34	181	108,500	51,000
Payments to suppliers	(1,072,933)	(1,503,615)	(1,319,272)	(1,404,766)	(1,471,055)
Payments to employees	(440,699)	(444,267)	(462,661)	(492,198)	(508,698)
Net cash provided by (used in) operating activities	790,278	366,880	667,226	721,536	611,247
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	61,713	-	-
Transfers out	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	-	-	61,713	-	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets (CIP)	(2,109,823)	(731,567)	(1,467,234)	(411,013)	(1,850,000)
Purchase of capital assets (Vehicles)				(90,000)	(70,000)
Purchase of capital assets (Wastewater Treatment Plant)				(204,593)	(226,363)
Proceeds from sale of capital assets			16,120		
Proceeds from bonds	-	2,515,308	-	-	2,080,000
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(475,000)	(480,000)	(485,000)	(310,000)	(320,000)
Interest paid on debt	(201,731)	(165,289)	(282,001)	(266,397)	(254,854)
Payment for bond issuance costs	(3,336)	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(2,789,890)	1,138,452	(2,218,115)	(1,282,003)	(641,217)
Cash Flows from Investing Activities, interest received	230,577	137,776	94,766	54,551	60,000
Net increase in cash and cash equivalents	(1,769,035)	1,643,108	(1,394,410)	(505,916)	30,030
Cash and cash equivalents:					
Beginning	**4,428,799**	**2,659,764**	**4,302,872**	**2,908,462**	**2,402,546**
Ending	**2,659,764**	**4,302,872**	**2,908,462**	**2,402,546**	**2,432,576**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(284,853)	(321,686)	(320,252)	(381,082)	(491,371)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	972,512	985,220	1,008,468	1,094,214	1,094,214
Amortization	8,404	8,404	7,831	8,404	8,404
Change in assets and liabilities:					
Receivables	(106,483)	(107,653)	(77,584)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	201,174	(192,571)	33,652		
Increase (decrease) in accrued liabilities	(476)	(4,834)	15,111		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**790,278**	**366,880**	**667,226**	**721,536**	**611,247**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	(441,377)	(4,083)	175,825	-	-
Capital assets contributed	-	121,832	507,934	-	-

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative continues to focus on billing and collection services, debt management and capital projects planning.

During FY 10/11, the City will implement on line bill payment through its website.

Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last time the City increased the sewer usage rate was March of 2002.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 70% of all bills issued are collected through the City's lockbox system or through ACH. The remaining 30% are collected through the mail and at City Hall.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,352,834	2,481,093	2,510,000	2,540,000
Interest	136,432	93,649	54,551	60,000
Miscellaneous Revenue	121,866	507,934	150,000	150,000
Licenses and Permits	64,918	45,469	108,500	51,000
Special Assessments	4,630	0	0	0
Transfers in	0	61,894	0	0
TOTAL REVENUES	**2,680,680**	**3,190,039**	**2,823,051**	**2,801,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	44,378	37,277	34,100	34,020
Employee Benefits & Costs	12,564	11,264	10,657	10,428
Staff Development	0	0	0	0
Services & Commodities	75,277	83,996	86,605	77,894
Depreciation and Interest Expense	1,166,374	1,142,244	1,369,015	1,357,472
TOTAL APPROPRIATIONS	**1,298,593**	**1,274,781**	**1,500,377**	**1,479,814**
Acquisition of Capital Assets/Equipment	731,567	2,245,569	934,197	1,740,000
Principal Paid on Bonds	480,000	485,000	310,000	320,000
AUTHORIZED POSITIONS:				
Finance Director	0.10	0.10	0.10	0.02
Manager of Accounting	0.10	0.10	0.10	0.05
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.28	0.28	0.28	0.28
Admin.	0.025	0.025	0.025	0.025
TOTAL POSITIONS	**0.605**	**0.605**	**0.605**	**0.475**

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.68 per 100 cubic feet through 6/30/11.
3. To construct sewer capital projects out of existing cash balances first and then bond proceeds.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of residential customer accounts	12,295	12,557	12,731	12,750
2. # of commercial and industrial customer accounts	742	796	792	795
3. # of active outside sewer refund meters	850	929	940	940
4. Bond size of new issues/# of new issues	$2,505,000/1	0/0	0/0	0/1
WORKLOAD:				
1. # of annual billings - all accounts	56,384	56,412	56,450	56,450
2. Annual usage - all accounts	1,418,760	1,346,013	1,258,215	1,300,000
3. # of credits issued for outside sewer refund meters	835	863	914	920
4. $ value of credits issued for outside water meters	$123,654	$97,480	$61,717	$62,000
5. Total revenue and G.O. debt outstanding	$6,695,000	$6,210,000	$5,900,000	$7,660,000
6. Annual debt service payments (P & I)	$672,499	$767,001	$576,397	$574,854
7. # of bills paid through lock box	37,706	35,694	38,385	38,500
8. # of bills paid through ACH	3,637	3,951	3,965	4,000
9. # of final billed accounts	1,684	1,538	1,550	1,550
10. # of annual billing adjustments	1,836	1,657	1,200	1,200
11. # of sewer assessments certified to County for collection	1,624	1,761	2,100	2,100
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	17.38%	16.23%	14.28%	13.90%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.68	$1.68	$1.68	$1.68
2. Handling charge per billing	$5.75	$5.75	$5.75	$5.75
3. Annual change in net assets	($236,170)	$217,099	($442,928)	($536,225)
4. $ value of sewer assessments certified to County Treasurer	$145,927	$154,236	$244,000	$244,000
5. % of performance objectives achieved	100%	100%	100%	200%

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the cleaning and maintenance of 179 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to provide inspection of the city's sewers through the use of closed circuit TV, inspection (CCTV) and cleaning through the use of the sewer vaccon. Public Works staff will respond to sewer repair and Iowa One Call requests.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	256,802	299,960	310,000	324,150
Employee Benefits & Costs	89,469	101,497	112,601	116,565
Staff Development	2,588	6,238	3,120	3,120
Services & Commodities	1,204,760	1,240,469	1,276,283	1,351,283
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,553,619**	**1,648,164**	**1,702,004**	**1,795,118**
AUTHORIZED POSITIONS:				
Public Works Director	0.25	0.25	0.25	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.20	0.20	0.20	0.20
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**6.15**	**6.15**	**6.15**	**6.15**

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 179 miles of sanitary sewer to maintain of which approximately 128 miles are local sewers (50 miles of interceptor). Goal is to clean a minimum of 40% of local sewer per year.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	178	178	179	179
2. Total Wastewater customers	12,125	12,305	12,455	13,045
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned to meet goal	75	75	75	75
2. Problem calls responded to	31	31	31	31
3. Problem calls - City responsibility	14	14	14	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$8,728	$9,259	$9,508	$10,029
2. Program cost per customer	$128.13	$133.94	$136.65	$137.61
3. Average miles of sewer line maintained per employee	29	29	29	29
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned annually	31%	31%	40%	40%
2. Annual wastewater treatment plant charges	$1,012,556	$1,170,285	$1,457,805	$1,619,990
3. Annual contribution to the Wastewater Treatment Plant Replacement Fund	$195,412	$192,172	$204,593	$226,363

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 3% for all cart sizes effective April 15, 2010. Regular increases of 3% per year are a possible consideration to stay within the break even point.

City of Bettendorf
FY 2010/11 Budget Review
Garbage Fees

Size	Monthly fee beginning 4/15/2010	Annualized	Annual Increase	Monthly fee beginning0 4/01/2011	Monthly fee beginning0 4/01/2012	Monthly fee beginning0 4/01/2013	Monthly fee beginning0 4/01/2014	Monthly fee beginning0 4/01/2015
Percentage increase	**3.00%**			**3.00%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**
32 gallon/twice per mo	6.02	72.24	**2.16**	6.20	6.39	6.58	6.78	6.98
32 gallon	9.02	108.24	**3.12**	9.29	9.57	9.86	10.15	10.46
65 gallon	12.02	144.24	**4.20**	12.38	12.75	13.13	13.53	13.93
95 gallon	15.03	180.36	**5.28**	15.48	15.95	16.42	16.92	17.42

Financial Summary

The fund is projected to earn $1,756,923 in revenue and incur $1,819,070 in expenditures. Retained earnings are projected to be reduced to $2,043,078 at year's end.

Debt Service

As of July 1, 2010 the City has $765,000 of general obligation bonds in the Recycling/Solid Waste Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2010. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $100,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below:

- **JUNE 1, 2010, $765,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance recycling trucks sppecified in the City's Vehicle Replacement Plan

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2010 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
Recycling Trucks	June 2010	765,000	2.00-4.10%	$765,000

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators for the following programs:
  Solid Waste Collection
  Curbside Recycling
  Yard Waste Service

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Curbside Recycling	401,954	448,509	426,105	439,515	344,359	(95,156)	-21.65%
Garbage Collection	896,418	938,780	1,016,498	1,040,092	1,139,673	99,581	9.57%
Bulky Waste	117,256	111,178	110,639	103,898	76,900	(26,998)	-25.99%
Yard Waste	195,756	197,720	220,781	235,565	243,890	8,325	3.53%
Total Public Works	**1,611,384**	**1,696,187**	**1,774,023**	**1,819,070**	**1,804,822**	**(14,248)**	**-0.78%**
Debt Service	**-**	**-**	**-**	**-**	**13,634**	**13,634**	
Total Expenditures by Function	**1,611,384**	**1,696,187**	**1,774,023**	**1,819,070**	**1,818,456**	**(614)**	**-0.03%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	428,636	410,115	400,832	439,500	441,080	1,580	0.36%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	59,233	70,233	90,020	92,000	85,000	(7,000)	-7.61%
Overtime	30,307	37,946	33,593	42,500	34,000	(8,500)	-20.00%
Retirement contributions	69,516	69,649	67,572	74,880	78,928	4,048	5.41%
Health, Dental, Life Insurance	95,370	93,129	100,420	99,084	101,639	2,555	2.58%
Other pay	1,086	1,129	1,318	-	-	-	
Total Salaries & Benefits	**684,148**	**682,201**	**693,755**	**747,964**	**740,647**	**(7,317)**	**-0.98%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,831	3,253	4,566	4,697	4,697	-	0.00%
Repair, maintenance & utilities	519,416	595,166	654,146	618,568	618,904	336	0.05%
Risk Management	30,081	25,610	30,165	30,985	29,117	(1,868)	-6.03%
Contractual services	292,379	302,520	305,448	328,369	325,970	(2,399)	-0.73%
Operating expenditures	31,857	28,702	36,554	38,487	35,487	(3,000)	-7.79%
Minor equipment	49,672	58,735	49,389	50,000	50,000	-	0.00%
Total Operating expenditures	**927,236**	**1,013,986**	**1,080,268**	**1,071,106**	**1,064,175**	**(6,931)**	**-0.65%**
Debt Service	**-**	**-**	**-**	**-**	**13,634**	**13,634**	
Total Expenditures by Category	**1,611,384**	**1,696,187**	**1,774,023**	**1,819,070**	**1,818,456**	**(614)**	**-0.03%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
SOLID WASTE / RECYCLING

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,420,297	1,591,716	1,652,843	1,702,342	1,754,000	51,658	3.03%
Other	175		227				
Total operating revenue	**1,420,472**	**1,591,716**	**1,653,070**	**1,702,342**	**1,754,000**	**51,658**	**3.03%**
Operating expenses:							
Salaries and benefits	683,149	682,203	698,580	747,964	740,647	(7,317)	-0.98%
Supplies and services	713,237	756,595	822,829	814,435	806,567	(7,868)	-0.97%
Depreciation	215,000	257,389	257,440	256,672	257,608	936	0.36%
Total operating expenses	**1,611,386**	**1,696,187**	**1,778,849**	**1,819,071**	**1,804,822**	**(14,249)**	**-0.78%**
Operating income(loss)	(190,914)	(104,471)	(125,779)	(116,729)	(50,822)	65,907	-56.46%
Nonoperating income(expenses):							
Interest income	52,238	44,554	50,782	54,581	36,000	(18,581)	-34.04%
Interest expense					(13,634)		
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(138,676)	(59,917)	(74,997)	(62,148)	(28,456)	33,692	-54.21%
Transfers in	220,000	250,000	13,530	-	40,000	40,000	
Transfers out							
Net income	**81,324**	**190,083**	**(61,467)**	**(62,148)**	**11,544**	**73,692**	**-118.58%**
Retained earnings, beginning	1,895,286	1,976,610	2,166,693	2,105,226	2,043,078	(62,148)	-2.95%
Retained earnings, ending	**1,976,610**	**2,166,693**	**2,105,226**	**2,043,078**	**2,054,622**	**11,544**	**0.57%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Budget	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	1,413,747	1,503,662	1,642,947	1,702,342	1,754,000
Other operating revenue	-	-	227	-	-
Cash payments to suppliers for goods and services	(683,507)	(766,195)	(812,994)	(814,434)	(806,567)
Cash payments to employees for services	(680,282)	(681,331)	(688,245)	(747,964)	(740,647)
Net cash provided by (used in) operating activities	49,958	56,136	141,935	139,944	206,786
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	220,000	250,000	13,530	-	40,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	220,000	250,000	13,530	-	40,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(250,216)	(289,246)	-	(722,568)	(207,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	750,000	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	(125,000)
Interest paid on bonds	-	-	-	-	(11,033)
Capital grants					
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	(250,216)	(289,246)	-	27,432	(343,033)
Cash Flows from Investing Activities, interest received	47,547	46,735	52,056	54,581	36,000
Net increase in cash and cash equivalents	67,289	63,625	207,521	221,957	(60,247)
Cash and cash equivalents:					
Beginning	**639,642**	**706,931**	**770,556**	**978,077**	**1,200,034**
Ending	**706,931**	**770,556**	**978,077**	**1,200,034**	**1,139,788**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(190,914)	(104,471)	(125,779)	(116,728)	(50,822)
Depreciation	215,000	257,389	257,440	256,672	257,608
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(5,331)	(88,054)	(9,896)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	28,336	(9,600)	9,835	-	-
Increase (decrease) in accrued liabilities	2,867	872	10,335	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**49,958**	**56,136**	**141,935**	**139,944**	**206,786**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection for 12,150 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, on garbage collection services and proper disposal of trash items.
Assist with litter collection and beautification programs.

ANALYSIS:

The automated garbage collection program has had 5 years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection.

The residents have become well educated about the program through the various media approaches, and educational efforts continue. The route size and truck requirements have met expectations, as have the carts.

Continued growth in the north east part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton, instead of by cubic yard. The per ton fee is $24.00.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	266,712	241,770	273,000	343,193
Employee Benefits & Costs	99,103	94,822	100,758	135,045
Staff Development	2,684	4,072	2,866	2,866
Services & Commodities	422,462	521,226	508,860	503,961
Depreciation	147,817	154,608	154,608	154,608
Capital Expenditures	0	0	0	0
Debt Service				13,634
TOTAL APPROPRIATIONS	**938,778**	**1,016,498**	**1,040,092**	**1,153,307**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.07	0.07	0.07	0.07
Lead Sanitation Worker	0.25	1.00	1.00	1.00
Sanitation Worker	5.25	5.25	3.50	6.25
Operations Coordinator	0.25	0.25	0.25	0.25
Public Works Coordinator	0.05	0.05	0.05	0.05
Finance Account Clerk	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**5.87**	**6.62**	**4.87**	**7.62**

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling)
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public education efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of households served*	11,700	11,850	12,000	12,150
2. Year round bulky waste service offered to public	yearly	yearly	yearly	yearly
3. Average number of service calls per month	100	100	100	100
4. Average number of new customers added per year	200	200	200	200
5. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	125	60	75	75
WORKLOAD:				
1. Total number of routes in City per week	16	16	16	16
2. Average number of potential garbage stops per route	733	733	733	733
3. Average number of hours spent in actual collection, per person, per route	6	6	6	6
6. Total tons of residential solid waste collected per year (residential and bulky)	8,907	8,919	9,000	9,100
PRODUCTIVITY:				
1. Program cost per household per year*	$80.24	$85.78	$86.67	$94.92
2. Program cost per household per month	$6.69	$7.15	$7.22	$7.91
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	199%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per household per week	29.28	28.95	28.85	28.80

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide once every four weeks recycling collection for 12,150 units in the most cost-effective and customer friendly manner. Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, the Recycling Fair/Public Works Day, on the recycling program, what items can be recycled, "buying recycled" and how to reuse items instead of throwing them away. Offer, in conjunction with the Scott Area Solid Waste Management Commission, littler reduction efforts and recycling events that promote recycling. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, recycling collection costs may increase.

ANALYSIS:

The city's curbside recycling program is now 15 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Charges for Services	1,591,715	1,652,843	1,702,342	1,754,000
Interest	44,554	50,782	54,581	36,000
Miscellaneous	0	0	0	0
Operating Transfers In	250,000	13,756	0	40,000
Federal Grant	0	0	0	0
TOTAL REVENUES	**1,886,269**	**1,717,381**	**1,756,923**	**1,830,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	90,224	96,694	105,500	38,095
Employee Benefits & Costs	33,174	38,415	38,248	11,529
Staff Development	568	494	1,831	1,831
Services & Commodities	214,972	187,669	191,872	189,904
Depreciation	109,571	102,832	102,064	103,000
TOTAL APPROPRIATIONS	**448,509**	**426,104**	**439,515**	**344,359**
Acquisition of Capital Assets	289,246	0	716,000	207,000
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.07	0.07	0.07	0.07
Public Works Director	0.00	0.00	0.00	0.00
Lead Sanitation Worker	0.25	0.25	2.00	2.00
Sanitation Worker	2.00	2.00	0.00	0.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0.14	0.14	0.14	0.14
TOTAL POSITIONS	**2.51**	**2.51**	**2.26**	**2.26**

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and effective manner.
2. Continue the high level of customer satisfaction associated with the recycling program.
3. Provide on-going safety, route and customer service training to all drivers.
4. Continue to improve data collection and record keeping.
5. Educate the public about recycling, promote benefits of recycling.
6. Continue to examine single stream recycling collection.
7. Make safety the number one priority in recycling collection.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of households served	11,700	11,850	12,000	12,150
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	120	60	75	75
3. Average number of new customers added each year	200	200	150	150
4. Total tons of recyclables collected per year	2,668	2,676	2,496	2,700
WORKLOAD:				
1. Total number of routes in the city every four weeks	16	16	16	16
2. Average number of potential stops per route	733	733	733	733
3. Average number of actual stops per route	623	623	623	623
4. Average number of hours collection, per person, per route	7	7	7	7
PRODUCTIVITY:				
1. Program cost per household per year*	$38.33	$18.63	$19.63	$20.07
2. Program cost per household per month	$3.19	$1.55	$1.64	$1.67
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. % all households participating in program	90%	90%	90%	90%
3. Average number of pounds collected per household per mon	38.00	37.63	37.50	38.50
4. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly yard waste collection service to 12,150 households.
Provide two weeks in the spring and seven weeks in the fall for collection services at no additional charge to resident.
Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 Bridge at no additional charge to resident.
Provide two weeks of Christmas tree pickup.

ANALYSIS:

The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund, 520-0510-403.33-05.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	101,535	128,510	145,000	146,392
Employee Benefits & Costs	19,503	21,513	27,060	33,993
Staff Development	0	0	0	0
Services & Commodities	76,681	70,758	63,505	63,505
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**197,719**	**220,781**	**235,565**	**243,890**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.07	0.07	0.07	0.07
Sanitation Worker	0.75	0.75	1.50	1.75
Solid Waste Manager	0.00	0.00	0.00	0.00
Temporary	2.00	2.00	2.00	2.00
TOTAL POSITIONS	**2.82**	**2.82**	**3.57**	**3.82**

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and cost effective manner.
2. Continue efforts to have residents reduce yard waste generation through composting and grass cycling.
3. Provide safety, route and customer service training to all drivers.
4. Make safety the number one priority in yard waste collection.

PERFORMANCE INDICATORS	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of households served	11,700	11,850	12,000	12,150
2. # of "no charge" weeks for residents	11	11	11	11
3. Average number of missed collections, late set-outs collected each month	35	35	35	35
4. Average number of new customers added per year	200	150	150	150
WORKLOAD:				
1. Total number of routes in city per week	16	16	16	16
2. Average number of potential year waste stops per route	733	733	733	733
3. Average number of actual stops per route during collection season	175	175	175	175
4. Average number of hours spent in actual collection, per person per route	7	7	7	7
5. Number of temporary workers used during "no charge" week	4	4	4	4
6. Total tons of yard waste collected per year	2,000	2,000	2,000	2,000
PRODUCTIVITY:				
1. Average program cost per household per year*	$16.90	$18.63	$19.64	$20.73
2. Average program cost per household per month	$1.41	$1.55	$1.64	$1.67
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	199%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per participating household per week	85.00	86.00	87.00	88.00

*2007/08 includes all expenses, except compost tip fees.

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide year-round bulky item collection service to all Bettendorf customers on the same day as their recycling day.
Provide collection and disposal of all electronic waste generated by residents.
Provide collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens.

ANALYSIS:

The bulky waste now has 5 years of operating history. The ability to set out bulky items 13 times on recycling day is much more convenient than the previous two cleanup weeks per year the City previously offered. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material for staff to collect on a daily basis. Bettendorf is one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	59,952	57,590	50,500	32,400
Employee Benefits & Costs	11,998	14,441	7,898	0
Staff Development	0	0	0	0
Services & Commodities	39,228	38,610	45,500	44,500
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**111,178**	**110,641**	**103,898**	**76,900**
AUTHORIZED POSITIONS:				
Sanitation Worker	0.75	0.75	1.00	1.00
Temporary	2.00	2.00	2.00	2.00
Operations Coordinator	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**2.75**	**2.75**	**3.00**	**3.00**

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. Collect and analyze data on programs.
6. Continue public education efforts to familiarize residents with the bulky waste collection program.
7. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Total tons collected from bulky waste service	1,000	1,300	1,300	1,300
2.Annual # of appliances collected	1,400	1,400	1,400	1,400
3. Annual # pounds of electronic waste items collected	74,556	75,017	104,105	114,951
WORKLOAD:				
1. Total number of routes in City per week	16.00	16.00	16.00	16.00
2. Average number of potential bulky waste stops per route	733.00	733.00	733.00	733.00
3. Average number of bulky waste stops per route	90.00	125.00	125.00	125.00
3. Average number of hours spent in actual collection	6.50	6.50	6.50	6.50
6. Total tons of bulky waste collected per year	1,138.00	1,138.00	1,232.00	1,300.00
PRODUCTIVITY:				
1. Program cost per household per year*	$9.50	$9.34	$8.66	$6.15
2. Program cost per household per month	$0.79	$0.78	$0.72	$0.51
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes

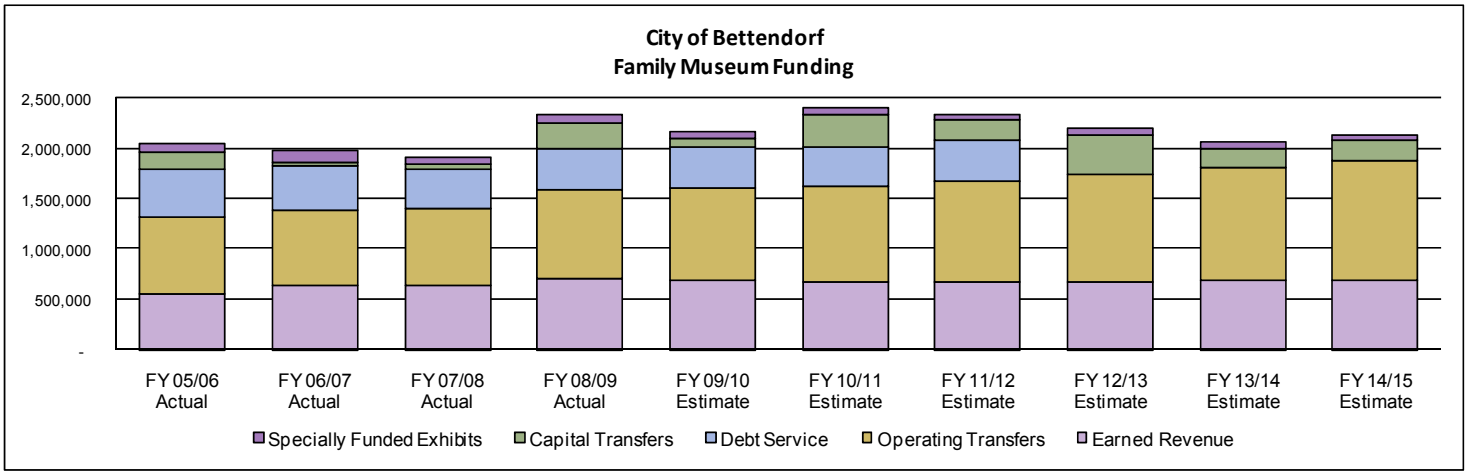
*2007/08 includes all expenses, including vehicle replacement fees.

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through gaming revenues, property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,886,403 in expenditures for FY 2010/11. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,394,221. Budgeted revenues from user fees and other earned revenue generated from this facility are expected at a rate of at least 41% of general operating expenses. The remaining 59% to cover operating expenses will come from revenues transferred from the General Fund and Gaming Fund.



Debt Service

As of July 1, 2010 the City has $749,800 of general obligation bonds outstanding in the Family Museum of Arts & Science Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2010. The bonds have interest rates ranging from 3.00% to 4.00% and mature in varying annual amounts ranging from $365,700 to $384,100 per issue, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2010 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	$749,800
Total General Obligation Bonds				**$749,800**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2010 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2011	365,700.00	29,992.00
2012	384,100.00	15,364.00
Total	**749,800.00**	**45,356.00**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators for the following programs:
  Administrative Services
  Education Services
  Exhibit Services
  Visitor Services
  Marketing/Public Relations
  Dance
  Community Service
  School Services
  Special Funded Exhibits










Museum
STOP


KUBOTA









Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Building Maintenance	80,889	79,116	95,757	82,133	91,800	9,667	11.77%
Custodial Services	55,967	66,244	78,722	74,271	77,153	2,882	3.88%
Family Museum:							
Administration	523,658	463,771	514,895	473,129	461,625	(11,504)	-2.43%
Education Services	161,637	197,609	236,430	278,746	328,579	49,833	17.88%
Exhibits	136,579	154,877	163,559	174,817	186,706	11,889	6.80%
Visitor Services	200,831	228,699	239,319	229,530	239,377	9,847	4.29%
Public Relations	137,864	120,561	168,012	209,248	166,141	(43,107)	-20.60%
Dance	144,335	143,355	152,198	165,469	159,550	(5,919)	-3.58%
Special Funded Exhibits	114,978	76,758	89,206	67,500	65,000	(2,500)	-3.70%
Community Service	116,930	40,606	17,005	1,823	-	(1,823)	-100.00%
School Services	111,060	132,995	160,800	140,424	110,472	(29,952)	-21.33%
Total Family Museum	**1,784,728**	**1,704,591**	**1,915,903**	**1,897,090**	**1,886,403**	**(10,687)**	**-0.56%**
Total Expenditures by Function	**1,784,728**	**1,704,591**	**1,915,903**	**1,897,090**	**1,886,403**	**(10,687)**	**-0.56%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	538,745	542,029	582,537	583,157	609,877	26,720	4.58%
Part-time/Temporary Employees	134,649	145,192	176,627	191,664	194,245	2,581	1.35%
Contract help	4,978	40,310	35,893	51,645	68,985	17,340	33.58%
Overtime	1,323	1,865	2,165	1,894	1,440	(454)	-23.97%
Retirement contributions	99,037	105,481	115,845	124,333	133,486	9,153	7.36%
Health, Dental, Life Insurance	129,106	127,270	150,996	153,872	145,769	(8,103)	-5.27%
Other pay	-	-	129	-	-	-	
Total Salaries & Benefits	**907,838**	**962,147**	**1,064,192**	**1,106,565**	**1,153,802**	**47,237**	**4.27%**
Operating expenditures							
Staff development (Conferences, travel & training)	10,410	14,027	11,150	13,348	13,215	(133)	-1.00%
Repair, maintenance & utilities	329,743	256,069	286,463	299,085	308,752	9,667	3.23%
Risk Management	55,253	58,352	68,084	67,637	64,021	(3,616)	-5.35%
Contractual services	188,182	114,953	207,863	196,988	154,488	(42,500)	-21.57%
Operating expenditures	120,667	147,120	132,273	99,768	90,743	(9,025)	-9.05%
Minor equipment	3,217	3,679	3,948	6,390	6,390	-	0.00%
Total Operating expenditures	**707,472**	**594,200**	**709,781**	**683,216**	**637,609**	**(45,607)**	**-6.68%**
Special Funded Exhibits	**114,978**	**76,758**	**89,206**	**65,000**	**65,000**	**-**	**0.00%**
Debt Service	**54,440**	**71,486**	**52,724**	**42,309**	**29,992**	**(12,317)**	**-29.11%**
Total Expenditures by Category	**1,784,728**	**1,704,591**	**1,915,903**	**1,897,090**	**1,886,403**	**(10,687)**	**-0.56%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
FAMILY MUSEUM

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental		33,140	21,226				
Special assessments							
Permits and licenses							
Charges for services	572,603	615,898	643,992	622,223	647,200	24,977	4.01%
Other	225,733	99,958	157,257	142,206	65,000	(77,206)	-54.29%
Total operating revenue	**798,336**	**748,996**	**822,475**	**764,429**	**712,200**	**(52,229)**	**-6.83%**
Operating expenses:							
Salaries and benefits	908,447	965,222	1,072,850	1,106,565	1,153,802	47,237	4.27%
Supplies and services	595,384	514,673	635,999	565,433	519,827	(45,606)	-8.07%
Depreciation & Amortization	226,459	153,212	161,148	182,782	182,782	-	0.00%
Total operating expenses	**1,730,290**	**1,633,107**	**1,869,997**	**1,854,780**	**1,856,411**	**1,631**	**0.09%**
Operating income(loss)	(931,954)	(884,111)	(1,047,522)	(1,090,351)	(1,144,211)	(53,860)	4.94%
Nonoperating income(expenses):							
Interest income	12,153	16,788	7,922	10,676	15,000	4,324	40.50%
Interest expense	(54,440)	(71,486)	(52,724)	(42,309)	(29,992)	12,317	-29.11%
(Loss) on disposal of assets			(458)				
Other financing sources					220,000		
Net Income(loss)	(974,241)	(938,809)	(1,092,782)	(1,121,984)	(939,203)	182,781	-16.29%
Transfers in	1,281,694	1,193,463	1,384,957	1,381,205	1,447,021	65,816	4.77%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**307,453**	**254,654**	**292,175**	**259,221**	**507,818**	**248,597**	**95.90%**
Retained earnings, beginning	2,378,911	2,686,364	2,941,018	3,233,193	3,492,414	259,221	8.02%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,686,364**	**2,941,018**	**3,233,193**	**3,492,414**	**4,000,232**	**507,818**	**14.54%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	562,416	625,346	656,876	622,223	647,200
Other operating revenue	225,733	124,458	165,897	142,206	65,000
Cash payments to suppliers for goods and services	(627,916)	(510,357)	(624,597)	(565,434)	(519,827)
Cash payments to employees for services	(895,217)	(960,164)	(1,046,491)	(1,106,565)	(1,153,802)
Net cash provided by (used in) operating activities	(734,984)	(720,717)	(848,315)	(907,570)	(961,429)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,281,694	1,193,463	1,384,957	1,282,419	1,342,121
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,281,694	1,193,463	1,384,957	1,282,419	1,342,121
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(39,412)	(25,869)	(233,581)	(98,786)	(324,900)
Transfers in for capital	-	-	-	98,786	104,900
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(390,785)	(325,000)	(349,600)	(351,900)	(365,700)
Interest paid on bonds	(52,743)	(73,105)	(53,671)	(42,309)	(29,992)
Capital grants	-	-	-	-	220,000
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(482,940)	(423,974)	(636,852)	(394,209)	(395,692)
Cash Flows from Investing Activities, interest received	12,153	16,711	7,999	10,676	15,000
Net increase in cash and cash equivalents	75,923	65,483	(92,211)	(8,684)	-
Cash and cash equivalents:					
Beginning	**135,514**	**211,437**	**276,920**	**184,709**	**176,025**
Ending	**211,437**	**276,920**	**184,709**	**176,025**	**176,025**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(931,954)	(884,111)	(1,047,522)	(1,090,352)	(1,144,211)
Depreciation	223,031	150,130	158,066	179,700	179,700
Amortization	3,428	3,082	3,082	3,082	3,082
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(10,187)	808	298	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(32,532)	4,316	11,402		
Increase (decrease) in accrued liabilities	13,230	5,058	26,359		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(734,984)**	**(720,717)**	**(848,315)**	**(907,570)**	**(961,429)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: ADMINISTRATIVE SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Administrative Services oversees the daily administration of the Family Museum as a department of the City of Bettendorf. Duties include the management of museum personnel, regular interaction with the museum's appointed board and working committees as necessary, overseeing the efforts of private sector fund raising, exhibit (envrionment) and educational (experience) program presentation, public relations and marketing, and long-range strategic planning.

ANALYSIS:

Administrative services is responsible for the over-all direction and management of the Family Museum as a city department. As an enterprise fund, the museum is expected to generate a significant amount of its own operating needs. This is accomplished through a variety of earned revenue and private sources including enrollment fees, admissions, memberships and other fees for service, grants sponsorships, fund raising events, proceeds from the Corner Store, and annual giving opportunities.

Additional major areas of responsibility in administrative services involves establishing and managing the implementation of the museum's strategic plan, managing the museum's foundation, and upholding the museum's mission, vision and core beliefs.

During FY10, an annual review of the progress of plan execution took place resulting in the reorganization of the work teams necessary to implement the four areas of change or strategic goals. Appropriate tactics , time-lines and assignments will be determined by a committee of the whole representing management, staff, board, and council representation in FY11..

Administrative services staff is comprised of two 2 FTEs including the museum director and administrative assistant. Supervision of the museum's volunteer program is an additional role of administrative services.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):			
Operating Transfers In	1,384,957	1,381,205	1,447,021
Charges for Services	643,992	622,223	647,200
Interest Revenue	7,922	10,676	15,000
Federal Grant & State Grants	21,226	0	220,000
Misc. Revenue/ Grants	157,257	142,206	65,000
TOTAL REVENUES	**2,215,354**	**2,156,310**	**2,394,221**
APPROPRIATION SUMMARY:			
(Administration, Building, and Custodial)			
Salaries & Wages	188,160	178,399	179,474
Employee Benefits & Costs	62,457	62,817	62,957
Staff Development	4,420	5,500	5,500
Services & Commodities	220,466	157,726	169,873
Capital Expenditures	0	0	0
Interest & Depreciation	213,872	225,091	212,774
Transfers & Other	0	0	1
TOTAL APPROPRIATIONS	**689,375**	**629,533**	**630,579**
Acquisition of Capital Assets	209,801	98,786	324,900
Principal on Bonds	349,600	351,900	365,700
AUTHORIZED POSITIONS:			
Museum Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Admin/Finance	0.08	0.10	0.03
Custodian	1.24	1.24	1.24
TOTAL POSITIONS	**3.32**	**3.34**	**3.27**

PROGRAM NAME: ADMINISTRATIVE SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Implement strategic plan that supports mission and vision of both the museum and the city of Bettendorf.
2. Maintain a strong community-based board of 11 individuals utilizing representation form the Iowa/Illinois Quad-City area.
3. Maintain the 40-45% non-city revenue requirement to support annual museum operations and minimize city appropriation from gaming revenue
4. Reflect museum and city mission, vision and core beliefs in all programs and services provided to the public
5. Support Museum operations with 4,000 to 4,300 volunteer hours annually based on programming, service delivery, guest and museum staff requirements

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:			
1. Population of Bettendorf			
2. Number of board members	11.00	11.00	11.00
3. Number of working interdisciplinary work teams (boards/committees)	3.00	7.00	7.00
4. Number of full and part-time staff positions	21.00	22.00	23.00
5. Number of contract/seasonal staff positions	12.00	11.00	10.00
6. Number of volunteer staff	88.00	106.00	150.00
WORKLOAD:			
1. non-city funds secured privately to support museum operations	182,557	167,701	315,000
2. $ generated through fees to support museum operations	643,992	607,223	632,200
3. # of board /team meetings conducted	22.00	38.00	27.00
4. # of volunteer orientations conducted	na	12.00	4.00
5. # of volunteers in the museum volunteer corps	88	106	140
6. # of volunteer hours scheduled in the Corner Store per year	1,746	1,698	2,040
PRODUCTIVITY:			
1. Percentage of time spent by admin staff on			
a. Strategic and organizational planning	30%	40%	40%
b. Budget and financial preparation	10%	10%	10%
c. Board and council communications	10%	10%	10%
d. Private sector fund raising activities	5%	5%	5%
e. Museum personnel	20%	25%	25%
f. Program Management	25%	10%	10%
g. Total	100%	100%	100%
2. Percentage of time spent by volunteer services staff on:			
a. recruitement of volunteer staff	30%	30%	60%
b. training volunteer staff	70%	70%	40%
c. total	100%	100%	100%
Hours of volunteer assistance scheduled	4,395	3,500	4,400
EFFECTIVENESS:			
1. % of budget financed by general fund	3.00%	3.00%	3.00%
2. % of budget financed by gaming revenue	32.00%	38.00%	31.00%
2. % of budget financed through earned revenues	29.00%	28.00%	26.00%
3. % of budget financed through non-city revenue	8.00%	8.00%	13.00%
4. % of budget financed by debt service	18.00%	18.00%	17.00%
5. % of budget financed by community improvement funds	9.00%	5.00%	4.00%
6. FTE Value of volunteer support secured	2.11	1.68	2.11

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Education services provides all of the in-house enrolled programming for the museum in the areas of general science and visual arts for children, with the primary audience children age 8 and younger and their adult caregivers. Services include on-site classes and workshops summer camps and special events, festivals and performances relating to the exhibits.

ANALYSIS:

Beginning with the FY11 program indicator document, Education Services will encompass general program, early-childhood, dance, and outreach services along with the associated staff and budget information. Combining all of these associated service areas into one will result in better alignment of human and financial resources, skills and talent to the delivery of educational experiences for the museum guest.

The focus in the coming year will be on connecting all educational experiences to the newly adopted Learning Framework (June, 2010) in support of the museum's mission.

During FY11 it is estimated 330 children will participate in pre-enrolled preschool classes, dance, and summer camps. In addition, approximately 10,000 school-age children will visit the museum through an organized school trip and the museum will serve roughly 18,000 children through outreach programs to schools and agencies.

Educational experiences are marketed through bi-monthly catalogs direct mailed to approximately 15,000 households in the greater Quad Cities with children age 10 and younger. The geographic mix for distribution is modified throughout the year in response to both membership and enrollment data.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:			
(See Administration)			
TOTAL REVENUES			
APPROPRIATION SUMMARY:			
Salaries & Wages	306,830	327,953	357,172
Employee Benefits & Costs	107,950	111,707	107,705
Staff Development	1,262	1,215	1,215
Services & Commodities	150,389	145,587	132,509
Capital Expenditures			
TOTAL APPROPRIATIONS	**566,431**	**586,462**	**598,601**
AUTHORIZED POSITIONS:			
Program Manager	0.50	0.50	1.00
Education Coordinators	1.00	1.00	3.00
Museum Educators	1.75	1.75	2.75
Seasonal/Temporary	0.00	0.00	0.96
TOTAL POSITIONS	**3.25**	**3.25**	**7.71**

PROGRAM NAME: EDUCATION SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Presents educational experiences reflective of the Learning Framwork and supporting the mission of the Family Museum
2. Present program offerings that fit the needs of all families, including a special emphasis on weekend and evening program hours.
3. Generate $267,000 - $304,000 in earned revenue fees from year-long comprehensive programs and summer camps.
4. Dance students participate in 3 public and once major performance annually,

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:			
1. Population of Bettendorf	33,045	33,045	33,045
2. # of households in 2-country primary market w/kids age 10 & under	14,800	14,800	14,800
3. # of households in Bettendorf w/kids age 10 and under	2,300	2,300	2,300
4. # of school districts in two-county primary market	15	15	15
5. # of school districts in 11-county secondary market	53	53	53
WORKLOAD:			
1. # of early childhood comprehensive class spaces offered	70	64	64
2. # of dance spaces offered	320	320	320
3. # of on-site weekend visitation	26,761	27,000	27,000
4. # of weekends utilized for special event programming	46	50	50
PRODUCTIVITY:			
1. # of class participants in early childhood comprehensive classes	66	64	65
2. # of class participants in dance	224	244	250
3. # of reservations for off-site programs @ school locations	312	270	250
4. # of reservations for school field trips @ the museum	10,214	10,200	12,000
5. # of total children served in school-centered services	28,359	25,825	27,250
EFFECTIVENESS:			
1. $ generated through all programming fees to support operations	$ 311,760	$ 326,859	$ 306,680
2. Class occupancy for EC comprehensive	94%	100%	100%
3. Class occupancy for dance classes and camps	86%	73%	73%
4. % change in weekend attendance from previous year	8.80%	3.00%	3.00%
5. % change in weekday attendance from previous year	23.30%	7.00%	7.00%
6. % change in outreach attendance from previous year	7.30%	-11.00%	even
7. % change in group visitation from previous year	-9.20%	2.00%	2.00%

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Exhibit Services develops, installs and maintains the integrity of the components within the exhibit galleries for a primary audience of children, age 10 and under and their adult caregivers. The program provides for the planning of exhibits, both rental from other museums and organizations as well as those designed and fabricated in-house, that follow the musuem's Learing Framework and support the mission of the museum.

ANALYSIS:

In early FY11, the Exhibits Master Plan will be complete. Following the philosophy set-out in the Learning Framework and supporting the mission of the museum, the Master Plan will be essential to telling the story of future improvements to the physical exhibit space and assist in raising private dollars to match those already committed to improvements through the city CIP budget.

The FY11 rental and temporary exhibition schedule will include Moneyville in the fall; Winterfest November and December; Rock the Green Revolution for Spring, 2011; and tentatively Clifford the Big Red Dog during Summer, 2011.

Staff for Exhibit Services includes 1 FTE Exhibits Manager and 1 FTE Exhibits Technician. In addition, two part-time contracted seasonal providers are used on internal projects as needed, during install/strike for traveling exhibit, and one contracted seasonal part-time provider is used for courtyard maintenance May through October..

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:			
(See Administration)			
TOTAL REVENUES			
APPROPRIATION SUMMARY:			
Salaries & Wages	87,441	89,526	98,878
Employee Benefits & Costs	32,331	34,721	38,269
Staff Development	4,760	3,500	3,500
Services & Commodities	128,233	114,570	111,059
Capital Expenditures			
Transfers & Other			
TOTAL APPROPRIATIONS	**252,765**	**242,317**	**251,706**
AUTHORIZED POSITIONS:			
Exhibits Manager	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00
Program Manager	0.00	0.00	0.25
TOTAL POSITIONS	**2.00**	**2.00**	**2.25**

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new learning envrionments that reflects the museum's Learning Framework and support the museum mission
2. Oversee the maintenance of four permanent galleries, the outdoor courtyard and the installation of up to 3 rental or temporary exhibitions annually
3. Develop and manage an annual traveling exhibit schedule that reflects the museum's Learning Framework and support the museum mission
4. Manage permament gallery renovations and schedules as identified in the Exhibit Master Plan

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:			
1. Population of Bettendorf	33,045	33,045	33,045
2. # of households in 2-country primary market w/kids age 10 & under	14,800	14,800	14,800
3. # of households in Bettendorf w/kids age 10 and under	2,300	2,300	2,300
4. # of school districts in 2-county primary market	15	15	15
5. # of school districts in 11-county secondary market	53	53	53
WORKLOAD:			
1. Total square footage of exhibit gallery space maintained	9,600	9,600	9,600
2. Total square footage of outdoor courtyard/playground maintained	15,000	15,000	15,000
3. # of new permament exhibits presented	1	0	1
4. # of rental exhibitions presented	2	3	4
5. # of temporary exhibits presented	1	1	1
PRODUCTIVITY:			
1. All on-site attendance from all sources	89,363	87,000	89,000
2. Square foot of rental exhibits presented	3,600	5,400	7,200
3. $ generated from door, group and membership sales	$ 307,624	$ 306,000	$ 310,000
EFFECTIVENESS:			
1. % change in $ generated in door, group and membership sales	27%	even	1%
2. Cost of exhibits program per on-site visitor	$1.83	$2.00	$2.09
3. % change in weekend attendance from previous year	8.80%	3.00%	3.00%
4. % change in weekday attendance from previous year	23.30%	7.00%	7.00%
5. % change in group visitation from previous year	-9.20%	2.00%	2.00%

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Visitor Services provides supportive services to the guests and patrons of the museum. Comfort and safety as well as communication of information in person and via the phone are the key areas of this program. Staff members of the visitor services are involved in the operation of the museum's Corner Store gift shop, and design and present a wide array of birthday party options for children.

ANALYSIS:

The role of the Visitor Services division is to provide a welcoming environment for all museum guests, customers and clients. In this role, visitor services staff is generally the initial point of contact for the visiting public, either via phone or in person at the museum's Welcome Center. Museum staff manages the Corner Store museum shop. Additionally, visitor services works closely with the group services staff to provide orientations for school outings, and with exhibit services staff to ensure the exhibit galleries are in working order and maintain an informative content and enjoyable educational experience.

In addition to providing general comfort to the museum guest, visitor services staff also supervises the museum's birthday party program which is utilized by approximately 2,000 children and adults annually.

The visitor services staff includes 1 FTE Visitor Services Manager, and five visitor services assistants ranging from .25 to .75 FTE. and is supplemented by approximately 1400 hours of volunteer time at the Welcome Center and an additional 643 hours of volunteer time in the Corner Store.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:			
(See Administration)			
TOTAL REVENUES			
APPROPRIATION SUMMARY:			
Salaries & Wages	170,952	150,632	159,638
Employee Benefits & Costs	46,401	45,441	46,931
Staff Development	624	1,133	1,000
Services & Commodities	21,343	32,324	31,808
Capital Expenditures	0	0	0
Transfers & Other	0	0	0
TOTAL APPROPRIATIONS	**239,320**	**229,530**	**239,377**
AUTHORIZED POSITIONS:			
Public Relations Coordinator	0.00	0.00	0.00
Marketing Coordinator	0.00	0.00	0.00
Visitor Services Manager	1.00	1.00	1.00
Volunteer Services Coordinator	0.63	0.63	0.63
Visitor Services Assistants (5 part-time)	2.72	2.72	2.82
TOTAL POSITIONS	**4.35**	**4.35**	**4.45**

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives

Ensure each visitor has a safe, informative and memorable experience.

Manage the Corner Store, returning $15,000 annually to general museum operations

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:			
1. On-site walk-in weekend	24,854	26,096	26,096
2. Population of Bettendorf	33,045	33,045	33,045
3. # of households in 2-country primary market w/kids age 10 & under	14,800	14,800	14,800
4. # of households in Bettendorf w/kids age 10 and under	2,300	2,300	2,300
5. # of school districts in 2-county primary market	15	15	15
6. # of school districts in 11-county secondary market	53	53	53
7. All on-site attendance from all sources	67,175	70,530	70,530
WORKLOAD:			
1. # of birthday party times offered	211	219	219
2. # of hours museum is open to the public each week	60	60	60
3. # of hours the Corner Store is open to the public each week	60	60	60
PRODUCTIVITY:			
1. # of birthday parties booked	90	135	145
2. # of group visits hosted	315	291	363
3. # of students admitted through group visits	10,214	10,200	12,000
4. # of memberships sold	1,504	1,654	1,700
5. # of member visits	na	32,763	33,660
EFFECTIVENESS:			
1. change in net sales for Corner Store form previous year			
2. % change in weekend attendance from previous year	8.80%	3.00%	3.00%
3. % change in weekday attendance from previous year	23.30%	7.00%	7.00%
4. % change in group visitation from previous year	-9.20%	2.00%	2.00%
5. % change in member visits	na	na	3%

PROGRAM NAME: MARKETING/ PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The role of the Business Development program encompasses marketing and public relations to increase awareness and activities to secure non-city revenue to support museum operations.

ANALYSIS:

The Business Development division of the Family Museum consists of 1 FTE Business Development Manager and .75 FTE Public Relations Coordinator. The responsibility of this division is two-fold… telling the museum story to the community to encourage visitation and use of its services, and secure non-city funding to support that provided by the general fund of the city.

Non-city revenue is secured through a variety of avenues including but not limited to sponsorships or programs and exhibits, private corporate and foundation grants, annual gifts, and fund raising events. These responsibilities along with setting the overall marketing and branding of the museum lie with the business development manager.

The public relations coordinator is responsible for the development and placement of print and electronic advertisements, web management, media relations, in-house preparation of publicity and marketing materials. Free editorial coverage and publicity in both print and electronic media is essential to the as a means to expand the museum's established advertising budget .

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:			
(See Administration)			
TOTAL REVENUES			
APPROPRIATION SUMMARY:			
Salaries & Wages	45,224	81,850	79,385
Employee Benefits & Costs	17,829	23,519	23,393
Staff Development	1,914	2,000	2,000
Services & Commodities	103,046	101,879	61,363
Capital Expenditures			
Transfers & Other			
TOTAL APPROPRIATIONS	**168,013**	**209,248**	**166,141**
AUTHORIZED POSITIONS:			
Public Relations Coordinator	0.75	0.75	0.75
Business Development Manager	1.00	1.00	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**

PROGRAM NAME: MUSEUM MARKETING / PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Generate $65,000 to $80,000 in free media/ad placement in area and regional media venues
3. Provide effective communications (print, electronic and web) about the museum to the consumer
4. Develop and provide comprehensive package of member benefits to the community
5. Secure private funds through sponsorship and other underwriting opportunities for museum programs and services
6. Management of e-information including weekly e-mails, web site, updates to area event calendars

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:			
1. Population of Bettendorf	33,045	33,045	33,045
2. # of households in 2-country primary market w/kids age 10 & under	14,800	14,800	14,800
3. # of households in Bettendorf w/kids age 10 and under	2,300	2,300	2,300
4. # of school districts in 2-county primary market	15	15	15
5. # of school districts in 11-county secondary market	53	53	53
WORKLOAD:			
1. # of primary publications developed and distributed	9	9	9
2. # of museum member-focused events planned and held	4	3	4
3. # of fund raising activities planned and held	1	1	1
4. # of hours devoted weekly to website management/e-communications	10	15	15
5. # of weekly e-newsletters distributed annually to members/interested parties	52	60	60
PRODUCTIVITY:			
1. $ value of free publicity generated through media releases	$80,000	$80,000	$80,000
2. Number of active museum member families	1504	1654	1700
3. Funds secured through all sponsorships & grants	$147,280	$180,000	$180,000
4. Funds secured through fund raisers (net)	$35,000	$35,000	$35,000
EFFECTIVENESS:			
1. % of museum operations supported by earned revenues	29.00%	28.00%	26.00%
2. % of museum budget supported by non-city revenue sources	8.00%	8.00%	13.00%
3. % change in weekend attendance from previous year	8.80%	3.00%	3.00%
4. % change in weekday attendance from previous year	23%	7.00%	7.00%
5. % change in group visitation from previous year	-9%	2.00%	2.00%

Palmer Hills Golf Course

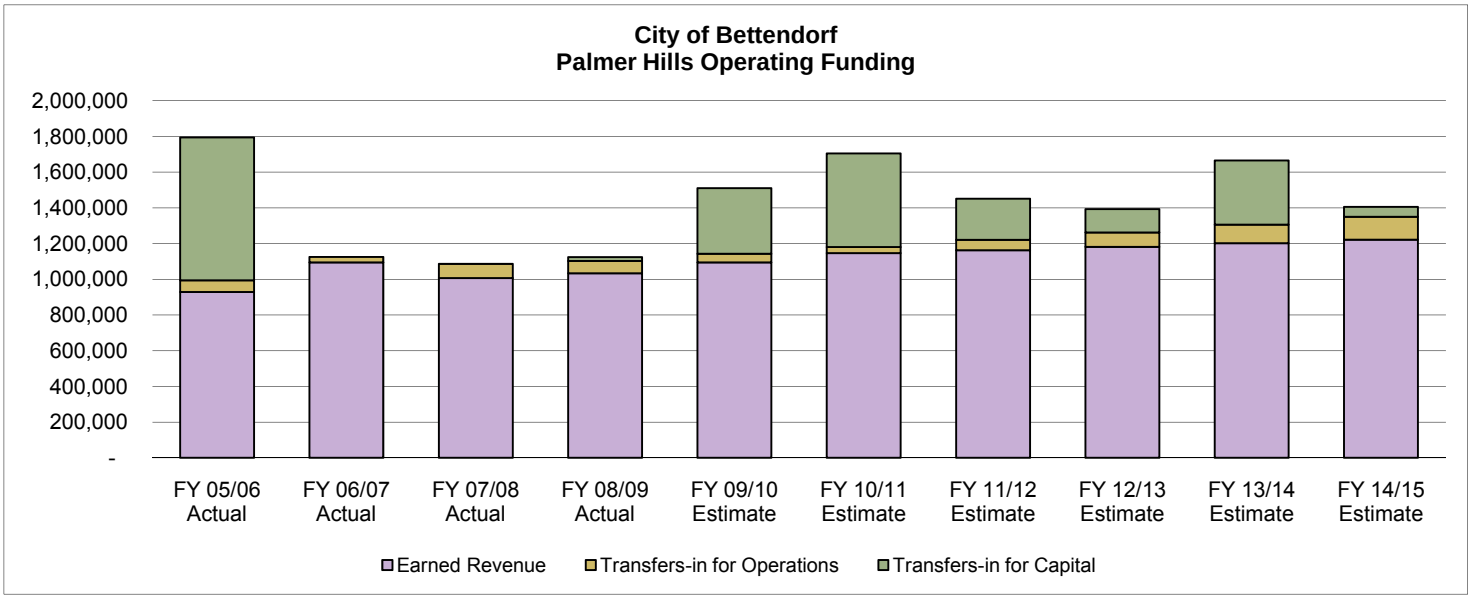
This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,719,861 and expenditures at $1,298,073. Retained earnings at the end of FY 2010/11 are expected to be $2,707,396.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Building Maintenance	30,220	31,314	29,483	31,500	33,500	2,000	6.35%
Custodial Services	9,587	8,451	6,891	2,100	2,100	-	0.00%
Parks:							
Park Administration	57,653	60,220	58,818	57,450	48,220	(9,230)	-16.07%
Clubhouse Operations	384,187	340,044	342,865	348,581	360,806	12,225	3.51%
Resaurant Operations	286,514	258,680	261,869	285,983	312,938	26,955	9.43%
Palmer Hills Maintenance	499,039	520,990	520,288	532,990	540,509	7,519	1.41%
Total Palmer Hills Golf Course:	**1,267,200**	**1,219,699**	**1,220,214**	**1,258,604**	**1,298,073**	**39,469**	**3.14%**
Total Expenditures by Function	**1,267,200**	**1,219,699**	**1,220,214**	**1,258,604**	**1,298,073**	**39,469**	**3.14%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	239,015	260,742	281,692	285,602	290,195	4,593	1.61%
Part-time/Temporary Employees	573	-	-	-	-	-	
Contract help	349,078	286,535	284,076	300,000	320,000	20,000	6.67%
Overtime	2,905	3,489	4,300	6,104	4,800	(1,304)	-21.36%
Retirement contributions	35,754	40,196	43,534	47,430	48,964	1,534	3.23%
Health, Dental, Life Insurance	42,401	49,458	55,769	54,898	53,629	(1,269)	-2.31%
Other pay	450	200	220	-	-	-	
Total Salaries & Benefits	**670,176**	**640,620**	**669,591**	**694,034**	**717,588**	**23,554**	**3.39%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,121	3,016	2,194	2,850	2,850	-	0.00%
Repair, maintenance & utilities	200,380	216,272	197,886	186,911	189,911	3,000	1.61%
Risk Management	31,519	31,519	22,987	22,790	20,095	(2,695)	-11.83%
Contractual services	61,484	68,815	72,941	74,729	74,129	(600)	-0.80%
Operating expenditures	286,948	246,952	253,022	267,790	283,000	15,210	5.68%
Minor equipment	15,572	12,505	1,593	9,500	10,500	1,000	10.53%
Total Operating expenditures	**597,024**	**579,079**	**550,623**	**564,570**	**580,485**	**15,915**	**2.82%**
Total Expenditures by Category	**1,267,200**	**1,219,699**	**1,220,214**	**1,258,604**	**1,298,073**	**39,469**	**3.14%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
PALMER HILLS G.C.

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	740,103	686,948	707,032	716,605	769,861	53,256	7.43%
Other	343,057	313,159	322,363	373,461	373,000	(461)	-0.12%
Total operating revenue	**1,083,160**	**1,000,107**	**1,029,395**	**1,090,066**	**1,142,861**	**52,795**	**4.84%**
Operating expenses:							
Salaries and benefits	669,975	640,619	674,204	694,034	717,588	23,554	3.39%
Supplies and services	454,416	444,742	427,417	447,570	462,485	14,915	3.33%
Depreciation	142,808	134,338	123,202	117,000	118,000	1,000	0.85%
Total operating expenses	**1,267,199**	**1,219,699**	**1,224,823**	**1,258,604**	**1,298,073**	**39,469**	**3.14%**
Operating income(loss)	(184,039)	(219,592)	(195,428)	(168,538)	(155,212)	13,326	-7.91%
Nonoperating income(expenses):							
Interest income	9,800	6,395	3,140	3,600	3,000	(600)	-16.67%
Interest expense							
Gain (Loss) on disposal of assets	-						
Capital Grants							
Net Income(loss)	(174,239)	(213,197)	(192,288)	(164,938)	(152,212)	12,726	-7.72%
Transfers in	50,000	50,000	76,240	418,000	574,000	156,000	37.32%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(124,239)**	**(163,197)**	**(116,048)**	**253,062**	**421,788**	**168,726**	**66.67%**
Retained earnings, beginning	2,436,030	2,311,791	2,148,594	2,032,546	2,285,608	253,062	12.45%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,311,791**	**2,148,594**	**2,032,546**	**2,285,608**	**2,707,396**	**421,788**	**18.45%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	738,702	680,961	707,542	716,605	769,861
Other operating revenue	343,057	313,159	322,363	373,461	373,000
Cash payments to suppliers for goods and services	(462,142)	(447,210)	(409,440)	(447,570)	(462,485)
Cash payments to employees for services	(660,126)	(637,663)	(662,503)	(694,034)	(717,588)
Net cash provided by (used in) operating activities	(40,509)	(90,753)	(42,038)	(51,538)	(37,212)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Operating transfers in	50,000	50,000	76,240	50,000	50,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	26,240	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(90,534)		(21,100)	(368,000)	(524,000)
Transfers-in for Capital Acquisitions				368,000	524,000
Proceeds from sale of capital assets	-				
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay					
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(90,534)	-	(21,100)	-	-
Cash Flows from Investing Activities, interest received	10,322	7,578	3,896	3,600	3,000
Net increase in cash and cash equivalents	(120,721)	(83,175)	(33,002)	(47,938)	(34,212)
Cash and cash equivalents:					
Beginning	**337,056**	**216,335**	**133,160**	**100,158**	**52,220**
Ending	**216,335**	**133,160**	**100,158**	**52,220**	**18,008**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(184,039)	(219,592)	(195,429)	(168,538)	(155,212)
Depreciation	142,808	134,338	123,202	117,000	118,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	(1,401)	(5,987)	511	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(7,726)	(2,468)	17,977	-	-
Increase (decrease) in accrued liabilities	9,849	2,956	11,701	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(40,509)**	**(90,753)**	**(42,038)**	**(51,538)**	**(37,212)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	(73,589)	-	-	-	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Palmer Hills Golf Course is to provide a full service golf and restaurant experience that all citizens are proud to call their own.

ANALYSIS:

Palmer Hills is hoping to rebound from a trend of decreased rounds that has affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, we are continuing to offer the super sundown rate and management has implemented a loyalty card program and youth pass. In addition the aggressive marketing efforts will continue. The addition of new signage at the entrance on Middle Road has been completed. We have gone to a non staffed driving range for the majority of time to help reduce costs. Driving range tokens will be sold out of the clubhouse.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we continue to examine ways to reduce costs and increase efficiency.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	686,949	707,031	716,605	769,861
Interest	6,395	3,140	3,600	3,000
Miscellaneous Revenues/Concession/Pro Shop	6,870	4,379	3,461	3,000
Grants and Donations	5,500	0	0	0
Transfer In	50,000	76,240	418,000	574,000
TOTAL REVENUES	**755,714**	**790,790**	**1,141,666**	**1,349,861**
APPROPRIATION SUMMARY:				
Salaries & Wages	444,262	469,021	480,589	487,445
Employee Benefits & Costs	75,923	83,730	86,827	86,975
Staff Development	3,016	2,965	2,850	2,850
Services & Commodities	271,963	282,818	243,136	248,646
Depreciation	134,338	134,857	136,429	136,429
Risk Management	31,519	20,864	22,790	22,790
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**961,021**	**994,255**	**972,621**	**985,135**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Golf Professional	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	5.25	5.25	5.25	5.25
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Maintenance	6.99	6.99	6.99	6.99
Equipment Operator	1.00	1.00	1.00	1.00
Admin/Finance	0.29	0.26	0.37	0.37
TOTAL POSITIONS	**16.53**	**16.50**	**16.61**	**16.61**

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Equipment in need of replacement will be replaced over the next 3 years.
2. All recommended forward tees will be installed within 5 years.
3. The effectiveness of advertising will be analyzed by November, 2010.
4. The number of rounds played will increase by 1,000 annually for five years.
5. An internal marketing program that demonstrates the value of Palmer Hills to the community will be developed by July, 2010.
6. Renovations to the pavilion will be completed by 2014.
7. The number of places where people can conveniently purchase food while golfing will increase by May, 2010
8. The open hours and menu of the Grill will be evaluated by September, 2010.
9. Several erosion control projects are to implemented by October, 2011.
10. Adjustments will be made to manage changes in staffing, including the retirement of the Golf Course Manager.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population of Bettendorf	1,631	1,786	1,960	1,960
3. Total acres of Palmer Hills Golf Course	145	145	145	145
4. Total square footage of Clubhouse	4,800	4,800	4,800	4,800
5. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	30,026	30,854	31,854	32,854
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	21,953	23,234	24,092	24,092
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$39,765	$36,375	$34,600	$35,600
PRODUCTIVITY:				
1. Operating cost per acre maintained	$7,627.15	$7,890.91	$7,719.21	$7,818.53
2. Operating cost per round played	$32.01	$32.22	$30.53	$29.99
EFFECTIVENESS:				
1. Increase/decrease in rounds played	-2,183	828	1,000	1,000
2. Average minutes to complete 18 holes	270	270	255	255
3. Increase/decrease in youth rounds played			TBD	TBD
4. Results of RCR & QCT "Best of" polls	#2	#1	#1	#1
5. % of citizens identifying Palmer Hills as an essential or very important amenity of the community.	NA	42%	50%	50%

PROGRAM NAME: PALMER GRILL | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Palmer Hills Golf Course is to provide a full service golf and restaurant experience that all citizens are proud to call their own.

ANALYSIS:

The Grill continues to be a good revenue producer for the enterprise fund. We hope to increase catering for golf outings and special events and continue to adjust staffing and hours to maximize revenue while minimizing expenditures.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 BUDGET
REVENUE SUMMARY:				
Charges for Services	300,789	317,984	370,000	370,000
TOTAL REVENUES	**300,789**	**317,984**	**370,000**	**370,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	106,504	101,906	111,117	127,550
Employee Benefits & Costs	13,932	15,224	15,501	15,618
Staff Development	0	0	0	0
Services & Commodities	138,245	138,620	159,365	169,770
TOTAL APPROPRIATIONS	**258,681**	**255,750**	**285,983**	**312,938**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Restaurant Manager	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	4.87	4.40	4.40	4.40
TOTAL POSITIONS	**5.87**	**5.40**	**5.40**	**5.40**

PROGRAM NAME: PALMER GRILL | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Speed of play will be enhanced at the turn.
2. Renovations to the pavilion will be completed by 2014.
3. The number of places where people can conveniently purchase food while golfing will increase by May, 2010.
4. The open hours and menu of the Grill will be evaluated by September, 2010.
5. Provide quality menu and customer service that enhances the experience of all visitors

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
Rounds of golf	30,026	30,854	31,854	32,854
Seating capacity	100	100	100	100
Hours of operation per year	3,200	3,200	3,200	3,200
WORKLOAD:				
Food & Non-alcohol Orders	54,307	54,602	55,000	55,000
Beer, wine & alcohol orders	47,267	43,528	47,000	47,000
Turn Orders	6,686	7,103	7,000	7,000
Special Events				
PRODUCTIVITY:				
Operating costs per order	$2.55	$2.61	$2.80	$3.07
Revenue per seat	$2.96	$3.24	$3.63	$3.63
EFFECTIVENESS:				
1. Average minutes to complete 18 holes	270	270	255	255
2. Results of RCR & QCT "Best of" polls	#2	#1	#1	#1
3. % of citizens identifying Palmer Hills as an essential or very important amenity of the community.	NA	42%	50%	50%
4. Change in number of Special Events			TBD	TBD

Life Fitness Center

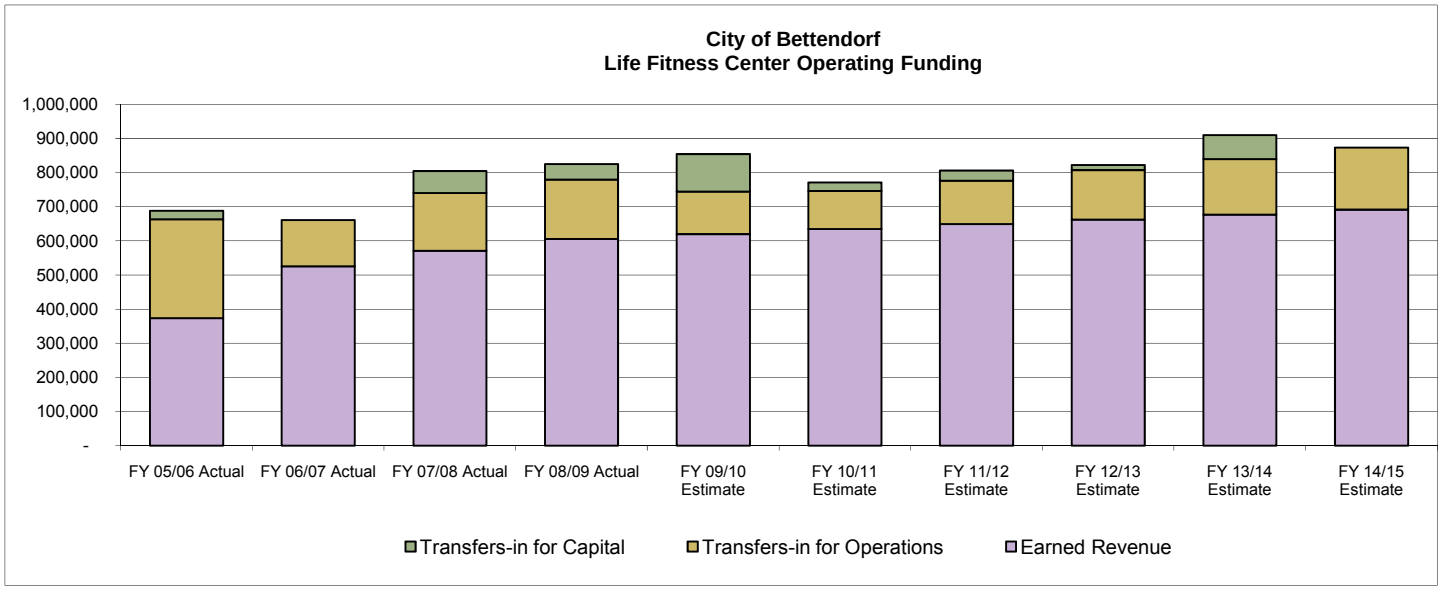
This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has had some losses over the last several years. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue exceeding revenue going forward.

Financial Summary

The Life Fitness Center is expecting operating revenues of $587,703 in FY 2010/11. Expenditures are budgeted at $870,041. The Council has also approved an operating subsidy from gaming revenue of $111,294 and a capital subsidy from Sales Tax of $25,000 in FY 2010/11.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Building Maintenance	94,921	100,046	101,921	94,600	91,500	(3,100)	-3.28%
Custodial Services	73,600	78,026	79,605	80,975	83,364	2,389	2.95%
Parks:							
Park Administration	43,280	102,883	79,808	62,008	55,402	(6,606)	-10.65%
Life Fitness Center	569,212	592,124	595,349	630,327	639,775	9,448	1.50%
Total Life Fitness Center:	**781,013**	**873,079**	**856,683**	**867,910**	**870,041**	**2,131**	**0.25%**
Total Expenditures by Function	**781,013**	**873,079**	**856,683**	**867,910**	**870,041**	**2,131**	**0.25%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	182,134	199,106	190,162	185,375	186,691	1,316	0.71%
Part-time/Temporary Employees	35,360	37,209	40,027	42,500	43,023	523	1.23%
Contract help	108,366	135,493	150,339	155,000	160,000	5,000	3.23%
Overtime	3,520	6,566	4,527	4,400	3,520	(880)	-20.00%
Retirement contributions	31,699	38,220	35,935	39,928	40,580	652	1.63%
Health, Dental, Life Insurance	38,477	40,065	44,490	42,219	41,064	(1,155)	-2.74%
Other pay	-	-	100	-	-	-	
Total Salaries & Benefits	**399,556**	**456,659**	**465,580**	**469,422**	**474,878**	**5,456**	**1.16%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,303	2,366	3,174	3,355	3,355	-	0.00%
Repair, maintenance & utilities	220,831	222,488	235,931	223,619	220,519	(3,100)	-1.39%
Risk Management	34,332	35,273	35,475	34,355	30,330	(4,025)	-11.72%
Contractual services	70,477	83,881	59,427	72,323	74,323	2,000	2.77%
Operating expenditures	34,024	38,301	38,734	38,836	40,636	1,800	4.63%
Minor equipment	20,490	34,111	18,362	26,000	26,000	-	0.00%
Total Operating expenditures	**381,457**	**416,420**	**391,103**	**398,488**	**395,163**	**(3,325)**	**-0.83%**
Total Expenditures by Category	**781,013**	**873,079**	**856,683**	**867,910**	**870,041**	**2,131**	**0.25%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
LIFE FITNESS CENTER

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	524,665	555,851	564,126	574,306	587,703	13,397	2.33%
Other	1,250	5,368	2,195				
Total operating revenue	**525,915**	**561,219**	**566,321**	**574,306**	**587,703**	**13,397**	**2.33%**
Operating expenses:							
Salaries and benefits	399,556	456,659	466,246	469,422	474,878	5,456	1.16%
Supplies and services	261,458	283,588	271,508	275,019	271,694	(3,325)	-1.21%
Depreciation	119,998	120,527	119,592	123,469	123,469	-	0.00%
Total operating expenses	**781,012**	**860,774**	**857,346**	**867,910**	**870,041**	**2,131**	**0.25%**
Operating income(loss)	(255,097)	(299,555)	(291,025)	(293,604)	(282,338)	11,266	-3.84%
Nonoperating income(expenses):							
Interest income / Lease income	-	9,875	39,600	45,750	47,575		
Interest expense							
Gain (Loss) on disposal of assets		(12,306)					
Capital Grants							
Net Income(loss)	(255,097)	(301,986)	(251,425)	(247,854)	(234,763)	13,091	-5.28%
Transfers in	259,712	109,468	219,510	215,918	136,294	(79,624)	-36.88%
Transfers out	(146,365)						
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(141,750)**	**(192,518)**	**(31,915)**	**(31,936)**	**(98,469)**	**(66,533)**	**208.33%**
Retained earnings, beginning	3,153,559	3,011,809	2,819,291	2,787,376	2,755,440	(31,936)	-1.15%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,011,809**	**2,819,291**	**2,787,376**	**2,755,440**	**2,656,971**	**(98,469)**	**-3.57%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	512,697	539,723	554,729	574,306	587,703
Other operating revenue	1,250	5,368	41,795	45,750	47,575
Cash payments to suppliers for goods and services	(273,682)	(267,627)	(284,547)	(275,019)	(271,694)
Cash payments to employees for services	(396,961)	(451,972)	(463,303)	(469,422)	(474,878)
Net cash provided by (used in) operating activities	(156,696)	(174,508)	(151,326)	(124,385)	(111,294)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts	-	-	-	-	-
Operating transfers in	259,712	45,000	173,628	105,629	111,294
Operating transfers (out)	(146,365)	-	-	-	-
Net cash provided by noncapital financing activities	113,347	45,000	173,628	105,629	111,294
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(63,069)	(45,882)	(110,289)	(25,000)
Transfers-in for Capital Acquisitions	-	64,468	45,882	110,289	25,000
Proceeds from sale of cpital assets	-	-	-	-	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	1,399	-	-	-
Cash Flows from Investing Activities, interest received	2,677	9,875	-	-	-
Net increase in cash and cash equivalents	(40,672)	(118,234)	22,302	(18,756)	-
Cash and cash equivalents:					
Beginning	**280,360**	**239,688**	**121,454**	**143,756**	**125,000**
Ending	**239,688**	**121,454**	**143,756**	**125,000**	**125,000**
Restricted cash - Unearned revenue	**129,073**	**119,801**	**109,853**	**125,000**	**125,000**
Unrestricted cash	**110,615**	**1,653**	**33,903**	**0**	**0**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(255,097)	(299,555)	(251,425)	(247,854)	(234,763)
Depreciation	119,998	120,527	119,592	123,469	123,469
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	(6,856)	551	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	1,477	15,961	(13,039)		
Increase (decrease) in accrued liabilities	(12,224)	4,687	2,943		
Increase (decrease) in due to other governments	2,595	-	-	-	-
Unearned revenue	(13,445)	(9,272)	(9,948)		
Net cash provided by (used in) operating activities	**(156,696)**	**(174,508)**	**(151,326)**	**(124,385)**	**(111,294)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of the Life Fitness Center is to provide outstanding fitness and recreation opportunities for all.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center had experienced a significant loss of memberships. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses. A new mission and business plan was developed in the fall of 2009. Marketing will continue to be emphasized.

Adult and Senior members continue to make up the bulk of our membership. We hope to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort.

An average 8% fee increase across the board will go into effect in July of 2010. Membership numbers have slightly increased in the current year and revenues have exceed expectations.

The lease of the third gym space to Quad Cities Acceleration will generate $47,575 in revenue in FY 10/11 . We are partnering with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center on a year to year basis. Plans and efforts to reduce or eliminate that subsidy are ongoing and updates are provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	555,851	564,126	574,306	587,703
Miscellaneous Revenue	5,368	2,195	0	0
Interest/Lease Income	9,875	39,600	45,750	47,575
Transfer In/CIP & Miscellaneous	109,468	219,510	215,918	136,294
TOTAL REVENUES	**680,562**	**825,431**	**835,974**	**771,572**
APPROPRIATION SUMMARY:				
Salaries & Wages	378,374	385,055	387,275	393,234
Employee Benefits & Costs	78,285	80,525	82,147	81,644
Staff Development	2,366	3,173	3,355	3,355
Services & Commodities	258,255	232,859	237,309	238,009
Depreciation/Other	120,526	119,592	123,469	123,469
Risk Management	35,273	35,475	34,355	30,330
Transfers Out	0			
TOTAL APPROPRIATIONS	**873,079**	**856,679**	**867,910**	**870,041**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.50	0.08	0.15	0.15
Assisstant Parks & Recreation Director	0.00	0.47	0.70	0.70
Recreation Supervisor	0.30	0.15	0.10	0.10
Administrative Assistant	1.00	1.00	1.00	1.00
Clerks	1.39	1.52	2.00	1.86
Part-Time/Seasonal	4.47	4.47	4.47	4.47
FT Administrative Staff/Finance Staff	0.18	0.18	0.14	0.07
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**8.84**	**8.87**	**9.56**	**9.35**

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Fee increases and expenditure reductions will be reviewed annually and changes implemented as necessary to insure the long-term sustainability of the LFC.
2. New wellness opportunities will be created by December, 2010.
3. Spin classes will be offered by December, 2010.
4. Aerobic room renovations will be completed by December, 2011.
5. Front desk software will be upgraded by December, 2010 and publishing software will be purchased by July, 2011.
6. The LFC's web presence will be enhanced by December, 2010.
7. Televisions in cardio room will be upgraded by December, 2010.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population of Bettendorf	32,445	32,769	33,097	33,428
2. Scheduled hours of operation	5,072	5,072	5,072	5,072
3. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	130,618	127,785	130,000	135,000
2. Memberships sold in 1-month units	13,404	12,905	14,854	15,597
3. Total attendance for tennis	12,226	11,731	12,000	12,000
4. Total attendance for fitness classes	10,178	10,702	10,500	10,500
5. Total attendance for special events/activities/rentals	11,923	12,000	12,000	12,000
6. Number of new wellness programs, outreach, classes	NA	NA	3	3
7. Number of new partnerships	NA	NA	1	1
PRODUCTIVITY:				
1. Operating cash flow per user	-$1.34	-$1.49	-$0.96	-$0.82
2. Average operating cost per user	$0.00	$0.00	$0.00	$0.00
3. Operating cost per hour open	$0.00	$0.00	$0.00	$0.00
EFFECTIVENESS:				
1. % of citizens identifying the LFC as an essential or very important amenity of the community.	NA	44%	50%	50%
2. Change in membership units sold	-480	-499	1,949	743
3. Change in total attendance	3,109	-2,833	2,215	5,000

Splash Landing Aquatic Center

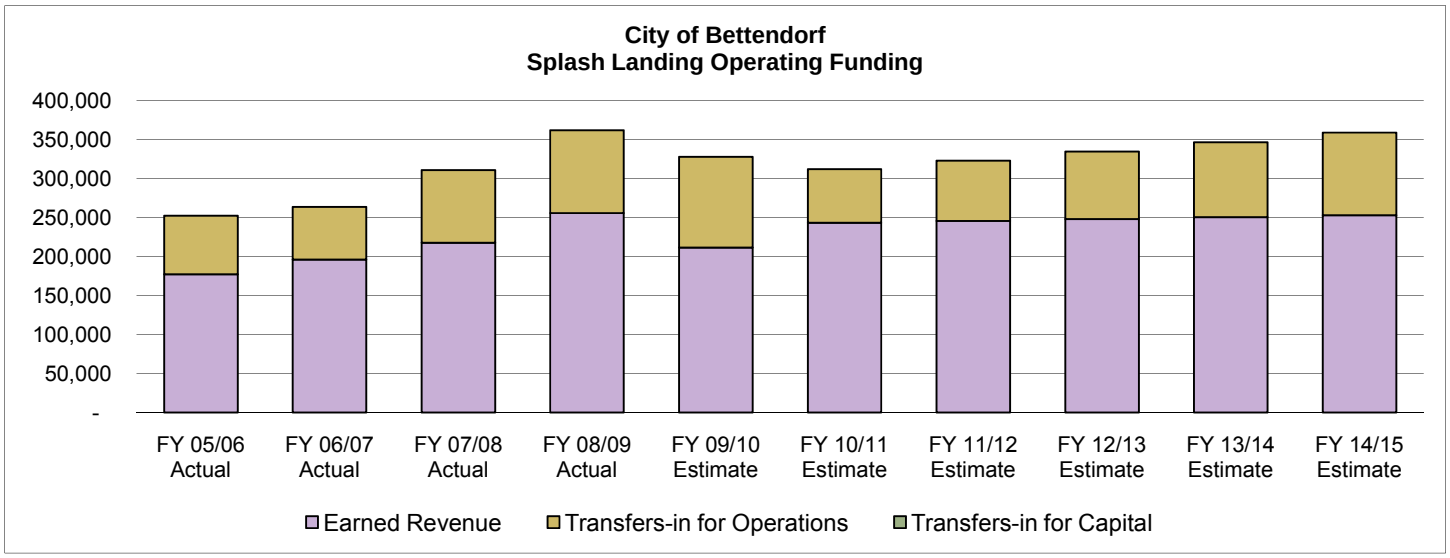
Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting operating revenues of $242,900 and an operating subsidy from gaming revenue. Expenditures are budgeted at $468,257 for Splash Landing in FY 2010/11. These projections lead to a reduction of fund equity to $2,567,042 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Building Maintenance	51,650	62,130	75,032	74,300	68,100	(6,200)	-8.34%
Custodial Services	5,837	4,719	7,279	5,500	5,500	-	0.00%
Parks:						-	
Park Administration	39,018	54,479	50,285	43,391	35,905	(7,486)	-17.25%
Splash Landing	326,341	348,457	356,303	361,556	358,752	(2,804)	-0.78%
Total Splash Landing:	**422,846**	**469,785**	**488,899**	**484,747**	**468,257**	**(16,490)**	**-3.40%**
Capital Outlay						**-**	
Total Expenditures by Function	**422,846**	**469,785**	**488,899**	**484,747**	**468,257**	**(16,490)**	**-3.40%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	26,363	32,138	30,776	27,989	26,013	(1,976)	-7.06%
Part-time/Temporary Employees	64	-	-	-	-	-	
Contract help	107,609	128,149	137,247	130,000	140,000	10,000	7.69%
Overtime	1,330	1,817	1,394	123	-	(123)	-100.00%
Retirement contributions	4,253	5,255	5,065	4,774	4,428	(346)	-7.25%
Health, Dental, Life Insurance	4,889	5,452	5,932	5,289	4,903	(386)	-7.30%
Other pay	138	455	112	-	-	-	
Total Salaries & Benefits	**144,646**	**173,266**	**180,526**	**168,175**	**175,344**	**7,169**	**4.26%**
Operating expenditures							
Staff development (Conferences, travel & training)	595	383	58	300	300	-	0.00%
Repair, maintenance & utilities	208,119	222,161	218,751	242,893	223,527	(19,366)	-7.97%
Risk Management	29,349	34,808	32,381	29,616	25,273	(4,343)	-14.66%
Contractual services	12,530	7,984	25,840	15,392	15,442	50	0.32%
Operating expenditures	24,082	25,671	28,169	22,111	22,111	-	0.00%
Minor equipment	3,525	5,512	3,174	6,260	6,260	-	0.00%
Total Operating expenditures	**278,200**	**296,519**	**308,373**	**316,572**	**292,913**	**(23,659)**	**-7.47%**
Total Expenditures by Category	**422,846**	**469,785**	**488,899**	**484,747**	**468,257**	**(16,490)**	**-3.40%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
SPLASH LANDING

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	187,471	211,302	247,681	203,900	236,900	33,000	16.18%
Other	6,008	6,075	7,779	7,549	6,000	(1,549)	-20.52%
Total operating revenue	**193,479**	**217,377**	**255,460**	**211,449**	**242,900**	**31,451**	**14.87%**
Operating expenses:							
Salaries and benefits	144,644	173,265	180,526	168,175	175,344	7,169	4.26%
Supplies and services	118,780	137,346	151,920	159,434	135,774	(23,660)	-14.84%
Depreciation	159,419	159,174	156,451	157,139	157,139	-	0.00%
Total operating expenses	**422,843**	**469,785**	**488,897**	**484,748**	**468,257**	**(16,491)**	**-3.40%**
Operating income(loss)	(229,364)	(252,408)	(233,437)	(273,299)	(225,357)	47,942	-17.54%
Nonoperating income(expenses):							
Interest income	2,271	-					
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(227,093)	(252,408)	(233,437)	(273,299)	(225,357)	47,942	-17.54%
Transfers in		40,000	106,352	50,000	68,218	18,218	36.44%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(227,093)**	**(212,408)**	**(127,085)**	**(223,299)**	**(157,139)**	**66,160**	**-29.63%**
Retained earnings, beginning	3,514,066	3,286,973	3,074,565	2,947,480	2,724,181	(223,299)	-7.58%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,286,973**	**3,074,565**	**2,947,480**	**2,724,181**	**2,567,042**	**(157,139)**	**-5.77%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	189,162	209,696	250,453	203,900	236,900
Receipts from other operating revenue	6,008	6,075	7,779	7,549	6,000
Payments to suppliers	(110,219)	(115,690)	(152,168)	(159,433)	(135,774)
Payments to employees	(144,677)	(172,542)	(180,384)	(168,175)	(175,344)
Net cash provided by (used in) operating activities	(59,726)	(72,461)	(74,320)	(116,159)	(68,218)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	40,000	98,852	50,000	68,218
Transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	40,000	98,852	50,000	68,218
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	(7,500)	-	-
Transfers-in for Capital Acquisitions			7,500	-	
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	2,543	983	-	-	-
Net increase in cash and cash equivalents	(57,183)	(31,478)	24,532	(66,159)	-
Cash and cash equivalents:					
Beginning	**132,425**	**75,242**	**43,764**	**68,296**	**2,137**
Ending	**75,242**	**43,764**	**68,296**	**2,137**	**2,137**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(229,364)	(252,408)	(233,437)	(273,298)	(225,218)
Depreciation	159,419	159,174	156,451	157,139	157,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	1,691	(1,606)	2,772	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	8,561	21,656	(248)		
Increase (decrease) in accrued liabilities	(33)	723	142		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(59,726)**	**(72,461)**	**(74,320)**	**(116,159)**	**(68,218)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

Splash Landing Outdoor Family Aquatics Center provides the community with a variety of water recreation opportunities. These include public swimming hours, family specific times, Learn-to-Swim, competition practice, lap swim, school usage, rentals and birthday party package.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather.

The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use. We also returned to a season pass system at the beginning of the 2007 swim season. Though the sales have not been great, simply offering the pass to the community has been much appreciated.

Registration for the Learn to Swim program was high with most classes filled. In an effort to expand LTS, the hours for general swim were adjusted. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. Night time swims are from 6:30-8:30 pm Monday – Friday. We hope to encourage more families to come as a group and enjoy the facility. By adjusting weekend hours, we hope to offer more birthday parties and rentals from 6:30-8:30 pm on the weekends.

All fathers will get free admission on Fathers day. Splash Landing will be the site for the Kids Triathalon again this year as it has proved to be a very popular event.

We have implemented a $1 fee increase for daily admissions this year, going to $6 for days and $3 for evenings.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	211,303	247,681	203,900	236,900
Concessions	5,575	6,486	6,000	6,000
Grants	0	0	0	0
Interest	0	0	0	0
Donations/Refunds/Reimb	500	1,293	1,549	0
Transfers	40,000	106,352	50,000	68,218
TOTAL REVENUES	**257,378**	**361,812**	**261,449**	**311,118**
APPROPRIATION SUMMARY:				
Salaries & Wages	162,105	169,417	158,112	166,013
Employee Benefits & Costs	11,162	11,109	10,063	9,331
Staff Development	383	58	300	300
Services & Commodities	102,153	119,482	129,517	110,201
Depreciation	159,174	156,451	157,139	157,139
Risk Management	34,808	32,381	29,616	25,273
TOTAL APPROPRIATIONS	**469,785**	**488,898**	**484,747**	**468,257**
Acquisition of Capital Assets/Equipment	0	7,500	0	0
AUTHORIZED POSITIONS:				
Parks & Recreation Director (previously included in Admin Staff	0.00	0.01	0.02	0.02
Assisstant Parks & Recreation Director	0.00	0.08	0.05	0.05
Seasonal/Part-Time	4.24	4.24	4.24	4.24
Recreation Supervisor	0.35	0.35	0.35	0.35
Admin Staff	0.15	0.07	0.08	0.00
Finance Staff	0.020	0.033	0.020	0.050
TOTAL POSITIONS	**4.755**	**4.779**	**4.755**	**4.710**

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Night, Back to School Bash, etc.)
6. Offering the Learn-to-Swim program that accommodates the maximum number of participants while maintaining safety as a priority.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Population of Bettendorf	32,445	32,769	33,097	33,428
2. # of days in season	78	78	78	78
3. Total scheduled hours of open swim	546	546	546	546
4. Total hours of lessons	100	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	550	550	550	550
WORKLOAD:				
1. Total attendance for season	51,774	56,606	50,000	50,000
2. Total attendance for Learn-to-Swim	7,338	6,108	5,600	5,600
3. Total # of passes sold	160	160	160	160
4. Total attendance at special events	2,556	2,913	2,500	2,500
PRODUCTIVITY:				
1. Average cost per person using the pool	$9.07	$8.64	$9.69	$9.37
2. Cost for personnel for Learn-to-Swim	$11,635	$12,750	$13,000	$13,000
3. Average cost per registrant in Learn-to-Swim	$21.15	$23.18	$23.64	$23.64
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$216,878	$254,167	$209,900	$242,900
2. Total revenues generated from Learn-to-Swim	$23,834	$29,810	$30,000	$30,000
3. Total revenue generated from special events, services*, and General Admission	$161,776	$198,641	$154,000	$187,000
4. Revenue from coupons and passes	$31,268	$25,716	$25,900	$25,900
5. Total operating expenses	$469,785	$488,898	$484,747	$468,257
6. Capital Project/Equipment				
7. Total attendance for season	51,774	56,606	50,000	50,000

*rentals, concession, lockers



Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee was increased to $2.00 from $1.50 per ERU as of April 1, 2008. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $786,500 in revenues from operations and has budgeted $947,657 in expenditures. The ending fund equity is expected to be $2,657,256 at the end of FY 2010/11.

As of July 1, 2010 the City has $6,325,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has three general obligation bond issues outstanding as of July 1, 2010. The bonds have interest rates ranging from 2.00% to 5.00% and mature in varying annual amounts ranging from $100,000 to $200,000, with the final maturity due in the year ending June 30, 2029. A brief description of the issue is listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,510,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $2,540,000 SERIES 2010A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2010 consist of the following individual issues:

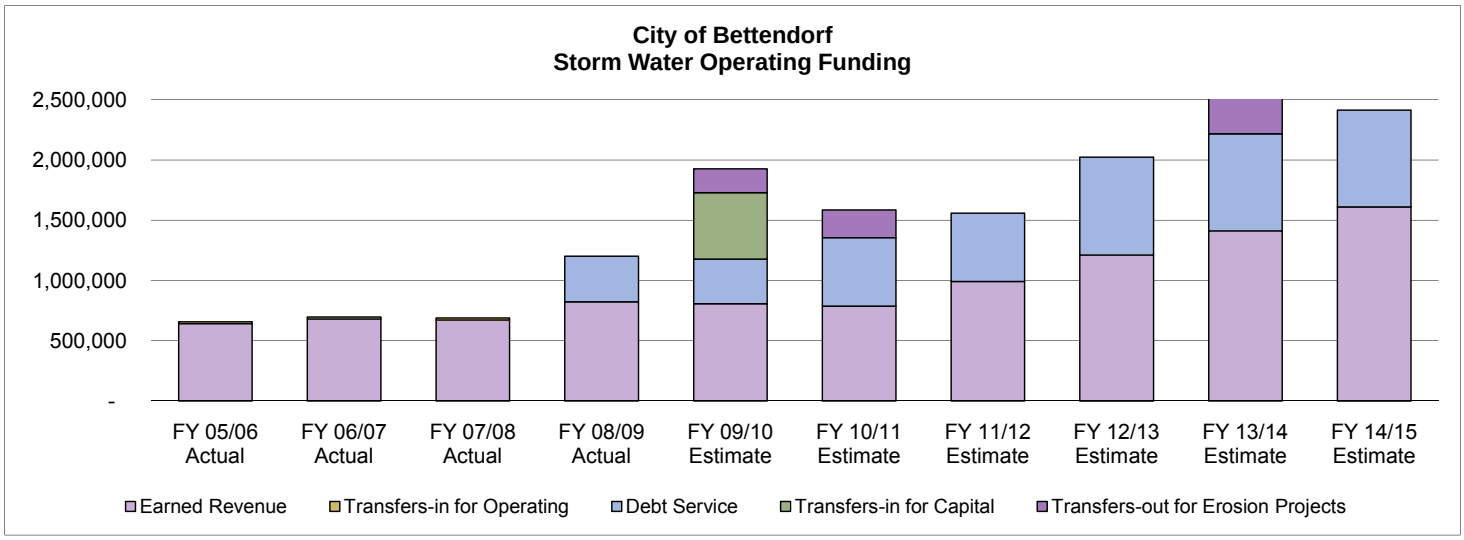
	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
Storm Water Improvements	June 2004	2,040,000	2.25 – 5.00%	1,480,000
Storm Water Improvements	June 2008	2,510,000	2.95 – 4.10%	2,305,000
Storm Water Improvements	June 2010	2,540,000	2.00 – 4.10%	2,540,000
Total General Obligation Bonds				**$6,325,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2010 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2011	310,000.00	242,756.95
2012	320,000.00	234,476.95
2013	325,000.00	225,940.45
2014	335,000.00	216,397.95
2015	350,000.00	206,049.01
2016-2020	1,950,000.00	828,778.80
2021-2025	1,860,000.00	419,237.51
2026-2029	875,000.00	82,230.00
Total	**6,325,000.00**	**2,455,867.62**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Finance:							
Storm Water Utility Administration	163,253	143,510	79,463	276,250	381,390	105,140	38.06%
Public Works:							
Engineering	-	-	70,361	108,990	80,832	(28,158)	-25.84%
Street Cleaning	-	78	-	-	-	-	
Storm Water Utility	506,242	645,792	467,398	487,515	485,435	(2,080)	-0.43%
Total Storm Water Utility:	**669,495**	**789,380**	**617,222**	**872,755**	**947,657**	**74,902**	**8.58%**
Total Expenditures by Function	**669,495**	**789,380**	**617,222**	**872,755**	**947,657**	**74,902**	**8.58%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	171,226	239,742	225,457	226,032	270,124	44,092	19.51%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	3,246	3,537	3,973	3,569	2,400	(1,169)	-32.75%
Retirement contributions	26,361	37,124	34,931	40,335	45,002	4,667	11.57%
Health, Dental, Life Insurance	34,244	44,223	43,484	46,422	51,075	4,653	10.02%
Other pay	200	300	307	-	-	-	
Total Salaries & Benefits	**235,277**	**324,926**	**308,152**	**316,358**	**368,601**	**52,243**	**16.51%**
Operating expenditures							
Staff development (Conferences, travel & training)	10,411	14,624	12,679	13,600	13,600	-	0.00%
Repair, maintenance & utilities	89,902	134,489	157,152	201,018	201,018	-	0.00%
Risk Management	6,724	6,222	9,019	9,935	9,384	(551)	-5.55%
Contractual services	198,132	175,584	39,612	100,700	43,700	(57,000)	-56.60%
Operating expenditures	43,899	49,920	52,077	59,500	59,850	350	0.59%
Minor equipment	4,662	-	-	-	-	-	
Total Operating expenditures	**353,730**	**380,839**	**270,539**	**384,753**	**327,552**	**(57,201)**	**-14.87%**
Debt Service	**80,938**	**83,615**	**38,531**	**171,644**	**251,504**	**79,860**	**46.53%**
Total Expenditures by Category	**669,945**	**789,380**	**617,222**	**872,755**	**947,657**	**74,902**	**8.58%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
STORM WATER UTILITY

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental			2,000				
Special assessments							
Permits and licenses	5,800	6,483	4,931	6,500	6,500	-	0.00%
Charges for services	587,241	612,845	776,460	783,000	760,000	(23,000)	-2.94%
Other	553	7,648	422	150,000	-		
Total operating revenue	**593,594**	**626,976**	**783,813**	**939,500**	**766,500**	**(173,000)**	**-18.41%**
Operating expenses:							
Salaries and benefits	235,078	288,259	308,152	316,358	368,951	52,593	16.62%
Supplies and services	288,180	340,133	180,574	257,734	198,622	(59,112)	-22.94%
Depreciation & Amortization	65,299	77,376	89,965	127,019	128,580	1,561	1.23%
Total operating expenses	**588,557**	**705,768**	**578,691**	**701,111**	**696,153**	**(4,958)**	**-0.71%**
Operating income(loss)	5,037	(78,792)	205,122	238,389	70,347	(168,042)	-70.49%
Nonoperating income(expenses):							
Interest income	85,074	44,364	39,166	16,480	20,000	3,520	21.36%
Interest expense	(80,938)	(83,615)	(38,531)	(171,644)	(251,504)	(79,860)	46.53%
(Loss) on disposal of assets							
Capital Grants & Contributions		81,221	315,489	100,000	100,000	-	0.00%
Net Income(loss)	9,173	(36,822)	521,246	183,225	(61,157)	(244,382)	-133.38%
Transfers in	17,385		207,819	749,144	201,144	(548,000)	-73.15%
Transfers out	(17,385)			(230,000)	(200,000)	30,000	-13.04%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**9,173**	**(36,822)**	**729,065**	**702,369**	**(60,013)**	**(762,382)**	**-108.54%**
Retained earnings, beginning	1,111,989	1,121,162	1,285,835	2,014,900	2,717,269	702,369	34.86%
Adjustments to retained earnings		201,495					
Retained earnings, ending	**1,121,162**	**1,285,835**	**2,014,900**	**2,717,269**	**2,657,256**	**(60,013)**	**-2.21%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:		$0.50(4/1/08) $2.00			
Cash received from services	591,782	579,288	756,341	783,000	760,000
Other operating revenue	553	7,648	2,422	156,500	6,500
Cash payments to suppliers for goods and services	(252,509)	(355,592)	(198,631)	(256,173)	(198,622)
Cash payments to employees for services	(236,701)	(281,461)	(301,365)	(316,358)	(368,951)
Net cash provided by (used in) operating activities	103,125	(50,117)	258,767	366,969	198,927
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	17,385	-	207,819	199,144	201,144
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	17,385	-	207,819	199,144	201,144
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment (CIP)	(193,841)	(802,046)	(853,872)	(2,520,868)	(1,910,000)
Acquisition of property and equipment(Vehicles				(90,000)	-
Transfer out to Palmer Hills	-	-	-	(230,000)	(200,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	2,520,337	-	2,500,000	-
Transfer in from other funds for Capital				550,000	
Principal paid on bonds	(90,000)	(95,000)	(200,000)	(200,000)	(310,000)
Interest paid on bonds	(81,167)	(75,282)	(178,419)	(171,644)	(242,757)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(365,008)	1,548,009	(1,232,291)	(162,512)	(2,662,757)
Cash Flows from Investing Activities, interest received	86,618	44,901	39,166	16,480	20,000
Net increase in cash and cash equivalents	(157,880)	1,542,793	(726,539)	420,081	(2,242,686)
Cash and cash equivalents:					
Beginning	**1,644,333**	**1,486,453**	**3,029,246**	**2,302,707**	**2,722,788**
Ending	**1,486,453**	**3,029,246**	**2,302,707**	**2,722,788**	**480,102**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	5,037	(104,305)	205,122	238,389	70,347
Depreciation	63,738	75,226	88,980	127,019	127,019
Amortization	1,561	1,561	985	1,561	1,561
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(1,259)	-	(25,050)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	35,671	-	(18,057)	-	-
Increase (decrease) in accrued liabilities	(1,623)	-	6,787	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**103,125**	**(27,518)**	**258,767**	**366,969**	**198,927**
Noncash Capital and Related Financing Activities:					-
Capital assets contributed	(17,385)	-	315,489	-	-
Acquisition of capital assets through contracts payable	5,054	-	127,971	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was re-issued for another five years starting March 1, 2009. The actions required for the first five years were documented and sent to IDNR. A full time Erosion and Sediment Control Inspector is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Licenses & Permits	6,483	4,931	6,500	6,500
Intergovernmental		2,000		
Charges for Services	612,846	776,460	783,000	760,000
Use of Money	44,364	39,166	16,480	20,000
Miscellaneous	7,646	421	250,000	100,000
Transfers-in	0	207,819	749,144	201,144
TOTAL REVENUES	**671,339**	**1,030,797**	**1,805,124**	**1,087,644**
APPROPRIATION SUMMARY:				
Salaries & Wages	215,460	229,429	229,601	272,524
Employee Benefits & Costs	72,798	78,723	86,757	96,427
Staff Development	14,624	9,670	13,600	13,600
Services & Commodities	325,509	170,904	242,573	185,022
Interest on bonds	83,615	38,531	171,644	251,504
Depreciation	77,376	89,965	128,580	128,580
Transfers out			230,000	200,000
TOTAL APPROPRIATIONS	**789,382**	**617,222**	**1,102,755**	**1,147,657**
Acquisition of Capital Assets/Equipment	1,079,708	1,436,656	2,520,868	1,910,000
Principal paid on bonds	95,000	200,000	200,000	310,000
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Inspector	0.00	0.00	1.00	1.00
Heavy Equipment Operator	0.00	0.00	1.00	1.00
Light Equipment Operator	2.00	2.00	1.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer	0.80	0.80	0.00	0.00
Draftsperson	0.07	0.07	0.07	0.07
Public Works Director	0.20	0.20	0.20	0.20
Public Works Coordinator	0.25	0.25	0.25	0.25
Deputy Director Public Works, Operations	0.20	0.20	0.20	0.20
Finance	0.31	0.30	0.28	0.28
TOTAL POSITIONS	**4.83**	**4.82**	**5.00**	**5.00**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	4.83	4.82	5.00	5.00
2. Total department budget for storm water	789,382	617,222	1,102,755	1,147,657
3. Department budget for capital projects	1,079,708	1,436,656	2,520,868	1,910,000
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	2.92%	2.70%	2.44%	2.80%
2. Personnel cost as a % of the Public Works departmental budge	2.56%	2.52%	2.57%	2.97%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	200%

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,470,845 including capital grants of $518,707 and transfer-in of $618,088. Expenditures are projected to be $1,292,067. The fund will end the FY 2010/11 with a fund equity of $1,084,287.

Riverfront Circulator

Initially a 3-year program, the Riverfront Circulator is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities. Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation. The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

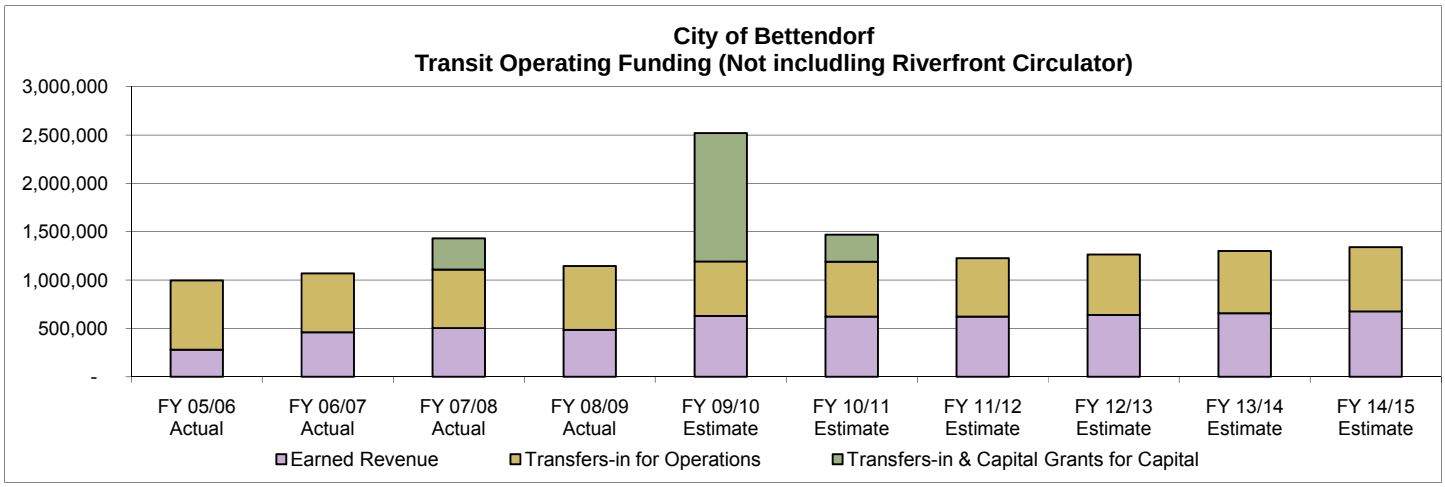
Financial Summary

For FY 2010/11 the Circulator fund will cost $412,141 to operate including $120,000 of depreciation on the new buses. The buses were purchased with an $840,000 grant. Operating revenues to the fund in the first year include $20,000 fares and $272,597 in operating grants and contributions from other participating agencies.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators

.



Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Transit:							
Administration & Support	509,530	424,044	431,073	463,480	490,210	26,730	5.77%
Operations	519,600	651,631	654,577	665,359	615,103	(50,256)	-7.55%
Vehicle Maintenance	140,889	134,614	154,323	129,185	129,185	-	0.00%
Planning	-	-	-	35,640	57,569	21,929	
Equipment Maintenance	-	-	-	-	-	-	
Riverfront Circulator	-	-	-	186,581	412,141	225,560	
Total Transit	**1,170,019**	**1,210,289**	**1,239,973**	**1,480,245**	**1,704,208**	**223,963**	**15.13%**
Total Expenditures by Function	**1,170,019**	**1,210,289**	**1,239,973**	**1,480,245**	**1,704,208**	**223,963**	**15.13%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	106,983	147,718	135,504	146,588	140,572	(6,016)	-4.10%
Part-time/Temporary Employees	280,753	281,129	312,098	364,188	436,033	71,845	19.73%
Contract help	-	1,609	4,753	-	-	-	
Overtime	10,115	9,627	9,383	21,000	8,000	(13,000)	-61.90%
Retirement contributions	59,028	66,365	69,498	85,841	96,517	10,676	12.44%
Health, Dental, Life Insurance	70,406	83,042	87,389	100,262	143,828	43,566	43.45%
Other pay	10,533	12,917	13,915	15,000	15,000	-	0.00%
Total Salaries & Benefits	**537,818**	**602,407**	**632,540**	**732,879**	**839,950**	**107,071**	**14.61%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,494	3,439	2,753	4,200	4,200	-	0.00%
Repair, maintenance & utilities	242,218	236,347	256,040	337,679	444,451	106,772	31.62%
Risk Management	21,842	16,134	21,753	23,867	31,587	7,720	32.35%
Contractual services	264,023	220,126	211,717	265,683	264,583	(1,100)	-0.41%
Operating expenditures	100,270	131,477	111,491	112,937	114,937	2,000	1.77%
Minor equipment	354	359	3,679	3,000	4,500	1,500	50.00%
Total Operating expenditures	**632,201**	**607,882**	**607,433**	**747,366**	**864,258**	**116,892**	**15.64%**
Total Expenditures by Category	**1,170,019**	**1,210,289**	**1,239,973**	**1,480,245**	**1,704,208**	**223,963**	**15.13%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
TRANSIT

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental	553,712	415,956	400,482	521,575	518,707	(2,868)	-0.55%
Special assessments							
Permits and licenses							
Charges for services	61,037	64,270	68,655	71,250	69,250	(2,000)	-2.81%
Other	1,800	9,037	16,208	15,800	15,800	-	0.00%
Total operating revenue	**616,549**	**489,263**	**485,345**	**608,625**	**603,757**	**(4,868)**	**-0.80%**
Operating expenses:							
Salaries and benefits	537,817	602,408	638,591	667,070	667,964	894	0.13%
Supplies and services	530,981	506,657	506,211	525,371	522,881	(2,490)	-0.47%
Depreciation	101,222	101,222	101,222	101,222	101,222	-	0.00%
Total operating expenses	**1,170,020**	**1,210,287**	**1,246,024**	**1,293,663**	**1,292,067**	**(1,596)**	**-0.12%**
Operating income(loss)	(553,471)	(721,024)	(760,679)	(685,038)	(688,310)	(3,272)	0.48%
Nonoperating income(expenses):							
Interest income	133	3,287		750		(750)	
Interest expense							
Gain / (Loss) on disposal of assets		12,500			19,000		
Capital Grants	-	-		830,560	230,000	(600,560)	
Net Income(loss)	(553,338)	(705,237)	(760,679)	146,272	(439,310)	(585,582)	-400.34%
Transfers in	459,289	604,021	648,362	666,060	618,088	(47,972)	-7.20%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(94,049)**	**(101,216)**	**(112,317)**	**812,332**	**178,778**	(633,554)	-77.99%
Retained earnings, beginning	400,759	306,710	205,494	93,177	905,509	812,332	871.82%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**306,710**	**205,494**	**93,177**	**905,509**	**1,084,287**	**178,778**	**19.74%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2010/11
THE LOOP RIVERFRONT CIRCULATOR

	FY 2009/10 Amended	FY 2010/11 Budget
Operating revenue:		
Intergovernmental	64,482	132,496
Special assessments		
Permits and licenses		
Charges for services	10,000	20,000
Other	62,794	140,101
Total operating revenue	**137,276**	**292,597**
Operating expenses:		
Salaries and benefits	65,809	171,986
Supplies and services	61,000	120,611
Depreciation	59,772	119,544
Total operating expenses	**186,581**	**412,141**
Operating income(loss)	(49,305)	(119,544)
Nonoperating income(expenses):		
Interest income		
Interest expense		
Gain / (Loss) on disposal of assets		
Capital Grants	836,808	-
Net Income(loss)	787,503	(119,544)
Transfers in		
Transfers out		
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital		
Net income	**787,503**	**(119,544)**
Retained earnings, beginning	-	787,503
Residual equity, transfer in (out)		
Adjustment for restatement & contributed capital		
Retained earnings, ending	**787,503**	**667,959**

YEAR 1: No cash outlay by City - 1st full year of operations

YEAR 2: $10,000 maximum cash outlay ($50,000, 80/20 match)

YEAR 3: $10,000 maximum cash outlay ($50,000, 80/20 match)

YEAR 4: Decision on continuing LOOP operations

No partners - $175,000

Partners - $175,000 split 3 ways - Bettendorf, Davenport, Metro

If the decision is made to continue, the buses must be purchased for approximately $20,000 each totaling $80,000.

Life of buses is estimated at 7 years or 200,000 miles.

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	46,323	58,700	69,357	71,250	69,250
Other operating revenue	445,589	546,135	393,292	537,375	534,507
Cash payments to suppliers for goods and services	(520,501)	(562,913)	(504,201)	(525,372)	(522,881)
Cash payments to employees for services	(539,846)	(594,030)	(624,704)	(667,070)	(667,964)
Net cash provided by (used in) operating activities	(568,435)	(552,108)	(666,256)	(583,817)	(587,088)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	109,500	-	17,894	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	459,289	598,081	648,362	567,940	568,088
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	568,789	598,081	666,256	567,940	568,088
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(322,300)	-	(370,571)	(80,000)
Acquisition of vehicles				(539,496)	(359,664)
Proceeds from sale of cpital assets	-	12,500	-	19,000	19,000
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	257,840	-	811,560	351,731
Transfers in for capital				98,120	87,933
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	(51,960)	-	18,613	19,000
Cash Flows from Investing Activities, interest received	133	5,500	-	750	-
Net increase in cash and cash equivalents	487	(487)	-	3,486	-
Cash and cash equivalents:					
Beginning	**-**	**487**	**-**	**-**	**3,486**
Ending	**487**	**-**	**-**	**3,486**	**3,486**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(553,471)	(653,330)	(760,679)	(685,039)	(688,310)
Depreciation	101,222	101,222	101,222	101,222	101,222
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(900)	-	(22,696)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	10,480	-	2,010	-	-
Increase (decrease) in accrued liabilities	(2,029)	-	13,887	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	(123,737)	-	-	-	-
Net cash provided by (used in) operating activities	**(568,435)**	**(552,108)**	**(666,256)**	**(583,817)**	**(587,088)**
Noncash Capital and Related Financing Activities:					-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

Combining Statement of Cash Flows

	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:		
Cash received from services	10,000	20,000
Other operating revenue	127,276	272,597
Cash payments to suppliers for goods and services	(61,000)	(120,611)
Cash payments to employees for services	(65,809)	(171,986)
Net cash provided by (used in) operating activities	10,467	-
Cash Flows from Noncapital Financing Activities:		
Proceeds from interfund accounts	-	-
Payments of interfund accounts	-	-
Operating transfers in	-	-
Operating transfers (out)	-	-
Net cash provided by noncapital financing activities	-	-
Cash Flows from Capital and Related Financing Activities:		
Acquisition of property and equipment	(836,808)	-
Proceeds from sale of cpital assets	-	-
Proceeds from bonds	-	-
Advances to other governments for future capital outlay	-	-
Principal paid on bonds	-	-
Interest paid on bonds	-	-
Capital grants	836,808	-
Increase(decrease) in contracts payable	-	-
Equity transfer	-	-
Net cash provided by (used in) capital and related financing activities	-	-
Cash Flows from Investing Activities, interest received	-	-
Net increase in cash and cash equivalents	10,467	-
Cash and cash equivalents:		
Beginning	**-**	**-**
Ending	**10,467**	**-**
Reconciliation of Operating Income (Loss) to Net Cash		
Provided by (Used in) Operating Activities:		
Operating income (loss)	(49,305)	(119,544)
Depreciation	59,772	119,544
Amortization	-	-
(Gain) loss on disposal of assets		
(Increase) in accounts and unbilled usage receivable	-	-
(Increase) in inventories	-	-
(Increase) in due from other governments	-	-
Increase (decrease) in accounts payable	-	-
Increase (decrease) in accrued liabilities	-	-
Increase (decrease) in due to other governments	-	-
Unearned revenue	-	-
Net cash provided by (used in) operating activities	**10,467**	**-**
Noncash Capital and Related Financing Activities:	-	-
Disposal of fixed assets contributed	-	-
Acquisition of capital assets through contracts payable	-	-
Payment on contracts payable for acquisition of capital assets	-	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system.
The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

Bettendorf Transit will purchase and construct several new "high end" bus shelters, and start the first phase of the new security camera and vehicle location system. We are expecting to go through major route re-configurations of the fixed route system with the transfer point being located on State Street at the former Lindquist lot.

Management issues facing the Transit department include the direction of the bus transfer site.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	178,896	164,814	182,630	185,000
Federal Transit Administration Grant (Operating)/Capital/Planni	255,714	235,668	338,945	333,707
CASI Grant to Transit	1,800	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	7,209	14,167	14,000	14,000
Transit Fares	64,270	68,655	71,250	69,250
General Fund - Transfer In	604,021	578,612	552,182	420,848
Employee Benefits Fund - Transfer In	0	0	0	112,263
Gaming Fund - Transfer In	0	50,000	15,758	34,977
Sales Tax & Interest Fund - Transfer In	0	19,750	98,120	16,000
Vehicle Replacement Fund / CIP LOT & Interest	0	0	0	34,000
Sale of Assets	12,500	0	19,000	19,000
Interest	3,287	0	750	0
Refunds & Reimbursements	29	240	0	0
Capital Grants (FTA)		0	811,560	230,000
TOTAL REVENUES	**1,127,726**	**1,133,706**	**2,105,995**	**1,470,845**
APPROPRIATION SUMMARY:				
Salaries & Wages	451,330	472,673	492,641	476,889
Employee Benefits & Costs	151,076	159,863	174,429	191,075
Staff Development	3,439	2,753	4,200	4,200
Services & Commodities	503,220	503,458	521,172	518,681
Depreciation	101,222	101,222	101,222	101,222
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,210,287**	**1,239,969**	**1,293,664**	**1,292,067**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.25	1.20
Transit Driver	9.30	9.30	9.40	9.30
Public Works Coordinator	0.10	0.10	0.10	0.10
Admin./Finance	0.08	0.10	0.08	0.03
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.06
Public Works Director	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**11.39**	**11.41**	**11.49**	**11.29**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	654,000	642,000	650,000	650,000
2. Revenue miles/route	336,000	296,000	321,000	325,000
3. Total elderly rides/route	9,000	9,000	9,000	9,100
4. Total elderly rides/dial	3,750	3,750	3,750	4,000
5. Total disabled rides/route	10,000	10,000	10,000	10,500
6. Total disabled rides/dial	2,450	2,450	2,450	2,450
7. General public rides/route	150,000	150,000	150,000	170,000
8. General public rides/dial	350	350	350	350
9. Total ridership/dial	6,550	6,550	6,550	6,550
10. Total passengers /route	179,000	179,000	179,000	179,000
11. Total ridership	185,550	185,550	185,550	188,000
PRODUCTIVITY:				
1. Cost per ride/route (City)	$2.74	$2.74	$2.74	$2.74
2. Cost per ride/dial	$8.61	$8.61	$8.61	$8.61
3. Cost per mile/route (City)	$1.64	$1.64	$1.64	$1.64
4. Cost per hour/dial	$23.25	$23.25	$23.25	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.50	$1.50	$1.50	$1.50
6. Cost per hour/route (City)	$25.90	$25.90	$25.90	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	16.2	16.2	16.2	16.2
2. Passengers per hour/dial	2.4	2.4	2.4	2.4
3. % change in ridership/route	18%	18%	18%	5%
4. % change in ridership/dial	2%	2%	2%	2%
5. % federal participation (operating only)	6%	6%	6%	6%
6. % state participation (operating only)	30%	30%	30%	30%

PROGRAM NAME: TRANSIT - RIVERFRONT CIRCULATOR | **SERVICE AREA: BUSINESS TYPE ACTIVITIES ESS TYPE ACTIVITIES**
DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT - RIVERFRONT CIRCULATOR FRONT CIRCULATOR**

PROGRAM DESCRIPTION:

Joint transit operation in cooperation with CitiBus and Metro Link to provide a limited stop, seamless bus route through the downtown areas of Bett Davenport, Rock Island and Moline.

ANALYSIS:

Initially a 3-year program, the Riverfront Circulator is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities.

Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation.

The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
ICAAP Grant			64,482	132,496
Transit Fares			10,000	20,000
Riverfront Support			62,794	140,101
Capital Grants			836,808	0
TOTAL REVENUES			**974,084**	**292,597**
APPROPRIATION SUMMARY:				
Salaries & Wages			50,135	118,716
Employee Benefits & Costs			15,674	53,270
Staff Development			0	0
Services & Commodities			61,000	120,611
Depreciation			59,772	119,544
Transfers Out			0	0
TOTAL APPROPRIATIONS			**186,581**	**412,141**
Acquisition of Capital Assets/Equipment			836,808	0
AUTHORIZED POSITIONS:				
Transit Driver			2.66	3.42
Transit Manager				0.12
Operations Coordinator				0.05
TOTAL POSITIONS			**2.66**	**3.59**

PROGRAM NAME: TRANSIT - RIVERFRONT CIRCULATOR | **SERVICE AREA: BUSINESS TYPE ACTIVITIES ESS TYPE ACTIVITIES**
DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT - RIVERFRONT CIRCULATOR FRONT CIRCULATOR**

PERFORMANCE OBJECTIVES:

1. Maintain riverfront circulator service during normal operating hours:
Thursday through Friday, 5 PM – 1:30 AM and Sunday 11 AM – 5:30 PM.

2. Extend hours and/or add vehicles as need/demand dictates and budget allows
to help alleviate parking, crowding, and congestion issues during downtown festivals and high-attendance events.

3.Maintain safe and secure environment onboard, with low-to-zero incident/accident rate.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Local residents			300,000	300,000
2. College students			25,000	25,000
3. Visitors/tourists/conventioneers			100,000	100,000
4. Seniors/Disabled			30,000	30,000
WORKLOAD:				
1. Revenue miles for route			27,300	65,520
2. Revenue hours			1,950	4,680
3. Total senior & disabled trips (combine)			510	2,400
4. Bike & bus trips			250	1,500
5. Total Ridership			17,000	80,000
PRODUCTIVITY:				
1. Cost per ride			$7.00	$2.00
2. Cost per hour			$65.00	$45.50
3. Net cost per mile			$1.50	$1.10
5. Advertising income generated			$7,500	$30,000
6. Sponsorship income generated (pass/token pre-sales)			$3,000	$9,000
EFFECTIVENESS:				
Passengers per hour – Thursday			5	10
Passengers per hour – Friday			12	22
Passengers per hour – Saturday			14	26
Passengers per hour – Sunday			5	10

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009.

Financial Summary

The fund is targeting revenues of $4,893,766 and expenditures of $4,450,095 in FY 2010/11.

Debt Service

As of July 1, 2010, the City has $13,055,000 of general obligation notes outstanding in the QCWCC Fund. The notes are backed by the full faith and credit of the City of Bettendorf. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri.

The City currently has two general obligation notes outstanding as of July 1, 2010. The notes have interest rates of 5.0% and 7.50% and mature in varying annual amounts ranging from $35,000 to $1,175,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below.

- **AUGUST 29, 2008, $2,675,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the walkway and parking ramp of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

- **AUGUST 29, 2008, $11,140,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITA LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the building construction of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

General Obligation Notes outstanding as of July 1, 2010 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2010
QCWCC Notes	August 2008	2,675,000	Tax equivalent	2,600,000
QCWCC Notes	August 2008	11,140,000	T-Bill +4.75%	10,455,000
Total General Obligation Bonds				**$13,055,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2010 are as follows:

Year ending June 30:	Principal	Interest
2011	545,000.00	906,230.00
2012	585,000.00	866,258.75
2013	625,000.00	823,348.75
2014	270,000.00	1,178,335.00
2015	990,000.00	1,131,283.75
2016-2020	3,450,000.00	4,563,858.75
2021-2026	6,590,000.00	3,563,025.00
Total	**13,055,000.00**	**13,032,340.00**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11.
- Cash Flow, FY 2006/07 through FY 2010/11.

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Events Center:							
Finance/Accounting/Payroll	64,030	83,365	1,141,515	1,747,318	1,576,095	(171,223)	-9.80%
Building Maintenance	-	3,340	57,441	-	-	-	#DIV/0!
Convention Center Operations	-	-	520,044	1,436,466	2,874,000	1,437,534	100.07%
Isle Opening Budget	-	-	410,542	-		-	#DIV/0!
Total Events Center	**64,030**	**86,705**	**2,129,542**	**3,183,784**	**4,450,095**	**1,266,311**	**39.77%**
Total Expenditures by Function	**64,030**	**86,705**	**2,129,542**	**3,183,784**	**4,450,095**	**1,266,311**	**39.77%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees			10,299	9,781	21,209	11,428	116.84%
Isle Salaris & Benefits			161,558	494,866	553,000	58,134	11.75%
Contract help						-	
Overtime						-	
Retirement contributions			1,548	1,931	3,447	1,516	78.51%
Health, Dental, Life Insurance			1,099	1,059	2,043	984	92.92%
Other pay			71			-	
Total Salaries & Benefits	**-**	**-**	**174,575**	**507,637**	**579,699**	**72,062**	**14.20%**
Operating expenditures							
Staff development (Conferences, travel & training)		80		15,000	1,300	(13,700)	-91.33%
Repair, maintenance & utilities		3,340	408,782	847,618	601,566	(246,052)	-29.03%
Risk Management		22,426	12,634	125,814	36,800	(89,014)	-70.75%
Contractual services	63,300	60,770	436,348	386,235	2,323,000	1,936,765	501.45%
Operating expenditures	86	89	144,504	241,724	1,500	(240,224)	-99.38%
Minor equipment	644	-	454,896	-	-	-	
Total Operating expenditures	**64,030**	**86,705**	**1,457,164**	**1,616,391**	**2,964,166**	**1,347,775**	**83.38%**
Debt Service			**414,648**	**943,756**	**906,230**	**(37,526)**	**-3.98%**
Capital Outlay			**83,155**	**116,000**	**-**	**(116,000)**	**-100.00%**
Total Expenditures by Category	**64,030**	**86,705**	**2,129,542**	**3,183,784**	**4,450,095**	**1,266,311**	**39.77%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
QC WATERFRONT CONVENTION CENTER

	FY 2006/07 Budget	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) over FY 2009/10 Amount	Inc (Dec) over FY 2009/10 Percent
Operating revenue:							
Intergovernmental						-	
Special assessments							
Permits and licenses							
Charges for services			414,379	976,485	2,494,000		
Other		43,111	963,451	856,128	780,369	(75,759)	-8.85%
Total operating revenue	**-**	**43,111**	**1,377,830**	**1,832,613**	**3,274,369**	**1,441,756**	78.67%
Operating expenses:							
Salaries and benefits			174,460	507,548	579,699		
Supplies and services	64,030	91,705	1,234,339	1,130,914	2,362,600	1,231,686	108.91%
Depreciation			306,093	601,566	601,566		
Total operating expenses	**64,030**	**91,705**	**1,714,892**	**2,240,028**	**3,543,865**	**1,303,837**	58.21%
Operating income(loss)	(64,030)	(48,594)	(337,062)	(407,415)	(269,496)	137,919	-33.85%
Nonoperating income(expenses):							
Interest income	875	18,434	116,957	31,803	26,500		
Interest expense		-	(414,648)	(943,756)	(906,230)		
Gain / (Loss) on disposal of assets							
Other financing sources		4,486,960	355,450	100,000	250,000	150,000	150.00%
Net Income(loss)	(63,155)	4,456,800	(279,303)	(1,219,368)	(899,226)	320,142	-26.25%
Transfers in	438,040	1,094,158	1,132,492	1,253,355	1,342,897	89,542	7.14%
Transfers out		(289,684)	-			-	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**374,885**	**5,261,274**	**853,189**	**33,987**	**443,671**	409,684	1205.41%
Retained earnings, beginning	289,684	664,569	5,925,843	6,779,032	6,813,019	33,987	0.50%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**664,569**	**5,925,843**	**6,779,032**	**6,813,019**	**7,256,690**	**443,671**	**6.51%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Cash received from services	-	-	414,379	1,191,650	2,494,000
Other operating revenue	-	43,111	517,888	856,128	780,369
Cash payments to suppliers for goods and services	(64,030)	(221,519)	(509,666)	(1,130,914)	(2,362,600)
Cash payments to employees for services	-	-	(174,338)	(507,548)	(579,936)
Net cash provided by (used in) operating activities	(64,030)	(178,408)	248,263	409,316	331,833
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	902,292	720,775	-	-	-
Payments of interfund accounts	-	-	(1,623,067)	-	-
Operating transfers in	-	1,094,158	1,132,492	1,253,355	1,342,897
Operating transfers (out)	-	(289,684)	-	-	-
Net cash provided by noncapital financing activities	902,292	1,525,249	(490,575)	1,253,355	1,342,897
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(839,137)	(5,990,275)	(11,211,882)	(1,071,919)	-
Proceeds from sale of cpital assets					
Proceeds from notes	-	-	13,416,400	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	(250,000)	(510,000)	(545,000)
Interest paid on bonds	-	-	(761,143)	(943,756)	(906,230)
Capital grants	-	4,625,000	-	100,000	250,000
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(839,137)	(1,365,275)	1,193,375	(2,425,675)	(1,201,230)
Cash Flows from Investing Activities, interest received	875	18,434	114,036	31,803	26,500
Net increase in cash and cash equivalents	-	-	1,065,099	(731,201)	500,000
Cash and cash equivalents:					
Beginning	**-**	**-**	**-**	**1,065,099**	**333,898**
Ending	**-**	**-**	**1,065,099**	**333,898**	**833,898**
Restricted cash - Equipment Replacement Fund	**-**	**-**	**34,332**	**268,644**	**768,664**
Unrestricted cash	**-**	**-**	**1,030,767**	**65,254**	**65,234**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(64,030)	(48,594)	(337,062)	(557,415)	(269,733)
Depreciation	-	-	287,527	583,000	583,000
Amortization			18,566	18,566	18,566
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	(448,563)	365,165	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	-	(129,814)	727,673	-	-
Increase (decrease) in accrued liabilities	-	-	122	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(64,030)**	**(178,408)**	**248,263**	**409,316**	**331,833**
Noncash Capital and Related Financing Activities:					
Transfer of capital assets from govt activities	300,000	-	-	-	-
Acquisition of capital assets through contracts payable	341,657	2,249,433	(1,769,398)	-	-
Capital contributions included in accounts receivable	138,040	(138,040)	274,050	-	-


WATERFRONT
CONVENTION CENTER

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
INTERNAL SERVICE FUNDS

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) ower FY 2009/10 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	4,626,264	4,800,251	5,201,642	5,149,520	5,026,253	(123,267)	-2.39%
Other	60,985	39,586	29,232	37,004	28,750	(8,254)	-22.31%
Total operating revenue	**4,687,249**	**4,839,837**	**5,230,874**	**5,186,524**	**5,055,003**	**(131,521)**	**-2.54%**
Operating expenses:							
Salaries and benefits	2,573,917	2,592,610	2,879,971	830,631	843,067	12,436	1.50%
Supplies and services	2,315,087	2,493,266	2,474,727	4,553,148	4,637,031	83,883	1.84%
Depreciation	35,983	30,648	25,060	25,060	25,060	-	0.00%
Total operating expenses	**4,924,987**	**5,116,524**	**5,379,758**	**5,408,839**	**5,505,158**	**96,319**	**1.78%**
Operating income(loss)	(237,738)	(276,687)	(148,884)	(222,315)	(450,155)	(227,840)	102.49%
Nonoperating income(expenses):							
Interest income	135,830	133,871	98,280	111,263	81,000	(30,263)	-27.20%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(101,908)	(142,816)	(50,604)	(111,052)	(369,155)	(258,103)	232.42%
Transfers in	74,545	81,000	40,000	82,000	32,000	(50,000)	-60.98%
Transfers out							
Net income	**(27,363)**	**(61,816)**	**(10,604)**	**(29,052)**	**(337,155)**	**(308,103)**	**1060.52%**
Retained earnings, beginning	2,654,278	2,626,915	2,565,099	2,554,495	2,525,443	(29,052)	-1.14%
Adjustment for restatement & contributed	-	-	-	-	-		
Retained earnings, ending	**2,626,915**	**2,565,099**	**2,554,495**	**2,525,443**	**2,188,288**	**(337,155)**	**-13.35%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	35,000	20,000	6,000	20,000	81,000
Intergovernmental					0
Charges for Services	2,430,812	778,659	537,380	1,279,402	5,026,253
Special Assessments					0
Miscellaneous		20,000	8,700	50	28,750
Bond Proceeds					0
Other financing sources					
Transfers In			32,000		32,000
Total Revenues & Other Sources	**2,465,812**	**818,659**	**584,080**	**1,299,452**	**5,168,003**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	2,615,812	880,201	644,942	1,364,203	5,505,158
Total Gov Activities & Business Exp.	**2,615,812**	**880,201**	**644,942**	**1,364,203**	**5,505,158**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**2,615,812**	**880,201**	**644,942**	**1,364,203**	**5,505,158**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(150,000)	(61,542)	(60,862)	(64,751)	(337,155)
Estimated Beginning Fund Balance	**987,111**	**667,761**	**266,914**	**603,657**	**2,525,443**
Ending Fund Balance June 30	**837,111**	**606,219**	**206,052**	**538,906**	**2,188,288**
Fund Balance as a % of expenditures & transfers out					

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2010, and the accrual rates established for use in the plan year beginning March 1, 2010 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance fund balance is projected to be reduced by $150,000 in FY 2010/11 with expenditures of $2,615,812 exceeding revenue of $2,465,812.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Health Insurance funding sources, FY 2005/06 – FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
EMPLOYEE INSURANCE FUND

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) ower FY 2009/10 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,175,619	2,229,147	2,497,150	2,505,149	2,430,812	(74,337)	-2.97%
Other		6,461					
Total operating revenue	**2,175,619**	**2,235,608**	**2,497,150**	**2,505,149**	**2,430,812**	**(74,337)**	**-2.97%**
Operating expenses:							
Salaries and benefits	1,826,440	1,879,199	2,096,158				
Supplies and services	430,554	450,857	445,338	2,598,149	2,615,812	17,663	0.68%
Depreciation							
Total operating expenses	**2,256,994**	**2,330,056**	**2,541,496**	**2,598,149**	**2,615,812**	**17,663**	**0.68%**
Operating income(loss)	(81,375)	(94,448)	(44,346)	(93,000)	(185,000)	(92,000)	98.92%
Nonoperating income(expenses):							
Interest income	71,010	70,145	47,420	49,744	35,000	(14,744)	-29.64%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(10,365)	(24,303)	3,074	(43,256)	(150,000)	(106,744)	246.77%
Transfers in				50,000			
Transfers out							
Net income	**(10,365)**	**(24,303)**	**3,074**	**6,744**	**(150,000)**	(156,744)	-2324.20%
Retained earnings, beginning	1,011,961	1,001,596	977,293	980,367	987,111	6,744	0.69%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,001,596**	**977,293**	**980,367**	**987,111**	**837,111**	(150,000)	-15.20%

City of Bettendorf
FY 2010/11
Funding sources, Health Insurance

Sources:	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10 Projected	FY 10/11 Budget
Employee Benefits Property tax levy	1,264,227	1,256,611	1,295,024	1,395,228	1,464,480	1,424,894
Utility Replacement Tax	57,075	57,119	55,795	59,042	59,709	52,439
Additional charges for services, General Fund	-	-	-	-	50,000	-
Charges for services, all other funds	848,992	729,098	743,773	919,730	796,560	831,079
Interest earnings	42,046	71,010	76,607	47,420	35,000	35,000
Payments from part-time employees, retirees & COBRA	77,341	76,321	77,967	64,380	62,400	62,400
Employee Premium Share		56,470	56,588	58,770	60,000	60,000
Fund balance (increase) or decrease	(64,569)	10,365	24,303	(3,074)	-	150,000
Total sources of funding for expenditures	**2,225,112**	**2,256,994**	**2,330,057**	**2,541,496**	**2,528,149**	**2,615,812**

City of Bettendorf
Health Insurance
FY 2010/11 Budget Review

Fiscal Year	Audit FY 2005/06	Audit FY 2006/07	Audit FY 2007/08	Audit FY 2008/09	Amended Budget FY 2009/10	FY 2010/11 ULLICO bid
Medical/Dental/Vision Claims **	1,857,291	1,920,936	2,002,938	2,373,507	2,250,000	2,221,145
Administration Fees	91,541	83,309	83,463	84,101	76,260	76,260
Broker fee					8,388	8,388
Stop Loss Service fees	0	0	-		-	
Aggregate Premium	72,013	14,713	17,770	16,150	14,986	14,987
Specific Premium	161,826	215,873	213,084	216,599	219,542	290,700
Reinsurance						
Other (run-out admin)						
Total Stop Loss Premium						
Lasered specific						
Projected stop loss premium						
Life/LTD/Accidental Death Premiums	112,836	115,629	121,550	127,463	132,579	137,882
Reinsurance Assessment	10,563	14,142	13,708	12,644	15,144	15,200
Bank charges	1,711		-		-	
Supplies	140	30	31			
Actuarial Fee	1,900	1,000	1,250	1,025	1,250	1,250
Total Expenses on Fiscal Year	2,309,821	2,365,632	2,453,794	2,831,489	2,718,149	2,765,812
Less Specific/Agregate Stop loss Recoveries	(84,709)	(108,638)	(123,739)	(289,992)	(190,000)	(150,000)
Net Expenses on Fiscal Year	**2,225,112**	**2,256,994**	**2,330,055**	**2,541,496**	**2,528,149**	**2,615,812**
	-1.23%	1.43%	3.24%	9.07%	-1.09%	3.47%

The City's projected MAXIMUM cost on medical, RX & dental claims is $3,045,460 for FY 10/11, up $241,853 or 8.6% from FY 09/10 . Ample reserves are available in the Health Insurance fund balance to cover claims up to the maximum.

Seven Year annual increase in health costs from FY 2004/05 to FY 2010/11 average 2.68%

+3 firefighters 7/1/07

+3 firefighter 7/1/09

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,174,873	2,229,131	2,499,857	2,505,149	2,430,812
Receipts from other operating revenue	-	6,461	-	-	-
Payments to suppliers	(430,554)	(450,857)	(452,162)	(2,598,149)	(2,615,812)
Payments to claimants	(1,856,439)	(1,885,622)	(2,087,933)	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(112,120)	(100,887)	(40,238)	(93,000)	(185,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-		
Payments of interfund accounts	-	-	-		
Operating transfers in	-	-	-	50,000	
Operating transfers (out)	-	-	-		
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment					
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	68,436	74,139	51,714	49,744	35,000
Net increase in cash and cash equivalents	(43,684)	(26,748)	11,476	(43,256)	(150,000)
Cash and cash equivalents:					
Beginning	**1,160,240**	**1,116,556**	**1,089,808**	**1,101,284**	**1,058,028**
Ending	**1,116,556**	**1,089,808**	**1,101,284**	**1,058,028**	**908,028**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(81,375)	(94,448)	(44,346)		
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(746)	(16)	2,707	-	-
(Increase) in prepaid items	-	-	(6,824)	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable					
Increase (decrease) in claims payable	(29,999)	(6,423)	8,225		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(112,120)**	**(100,887)**	**(40,238)**	**-**	**-**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet potential losses from medical and dental claims. Self insurance is in effect for all claims up to an aggregate stop loss of approximately $1,900,000 with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,229,146	2,497,150	2,505,149	2,430,812
Interest	70,146	47,420	49,744	35,000
Reimbursements	6,461	0	0	0
Transfers In	0	0	50,000	0
TOTAL REVENUES	**2,305,753**	**2,544,570**	**2,604,893**	**2,465,812**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,330,055	2,541,496	2,598,149	2,615,812
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,330,055**	**2,541,496**	**2,598,149**	**2,615,812**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	69	69	69	69
2. Medical/dental enrollment - family	164	159	160	160
3. Medical/dental enrollment - retirees	6	6	5	5
4. Medical/dental enrollment - COBRA	2	0	0	0
5. Life enrollment	233	228	228	228
6. Long-term disability enrollment	233	228	228	228
7. Flex enrollment	80	110	100	100
WORKLOAD:				
1. # of labor management health committee meetings	5	5	7	7
2. Total charges submitted - all benefits	$2,002,938	$2,373,507	$2,350,000	$2,563,417
3. Total specific reimbursements	$123,739	$289,992	$220,000	$150,000
4. Ineligible charges denied	$20,000	$20,000	$25,000	$25,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$1,879,199	$2,083,515	$2,130,000	$2,413,417
3. % of total claims paid - employee	50%	50%	50%	50%
4. % of total claims paid - spouse	20%	20%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	94%	88%	91%	94%
2. Avg. claim frequency per month per employee (med & denta	4	4	4	4
3. Average age of employee	47	47	45	45
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	3	3	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2005/06 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

The Risk Management Fund is projected to be reduced by $61,542 in FY 2010/11 with expenditures of $880,201 exceeding revenue of $818,659.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
RISK MANAGEMENT

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) ower FY 2009/10 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	819,568	751,999	810,023	827,589	778,659	(48,930)	-5.91%
Other	60,112	26,152	21,700	20,000	20,000	-	0.00%
Total operating revenue	**879,680**	**778,151**	**831,723**	**847,589**	**798,659**	**(48,930)**	**-5.77%**
Operating expenses:							
Salaries and benefits							
Supplies and services	915,806	833,826	858,324	820,964	880,201	59,237	7.22%
Depreciation							
Total operating expenses	**915,806**	**833,826**	**858,324**	**820,964**	**880,201**	**59,237**	**7.22%**
Operating income(loss)	(36,126)	(55,675)	(26,601)	26,625	(81,542)	(108,167)	-406.26%
Nonoperating income(expenses):							
Interest income	14,985	26,090	26,679	28,912	20,000	(8,912)	-30.82%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(21,141)	(29,585)	78	55,537	(61,542)		
Transfers in	25,000	30,000	-	-	-		
Transfers out							
Net income	**3,859**	**415**	**78**	**55,537**	**(61,542)**		
Retained earnings, beginning	607,872	611,731	612,146	612,224	667,761	55,537	9.07%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**611,731**	**612,146**	**612,224**	**667,761**	**606,219**	**(61,542)**	**-9.22%**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

City-Wide Insurance	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Projected Budget	FY 2010/11 Actual Renewal	% Change from FY 09/10 Actual to FY 2010/11 Actual	$ Change from FY 09/10 Actual to FY 2010/11 Actual
Property including Contents	110,163	88,275	68,574	67,301	74,000	67,578	0.41%	277.00
General & Law Enforcement	93,187	101,498	79,552	76,036	78,000	78,441	3.16%	2,405.00
Auto (including physical damage) $1000/$2,500 deductible effective 7/1/10	107,853	114,480	89,243	78,079	80,000	76,773	-1.67%	(1,306.00)
Public Official	11,960	11,960	16,363	16,363	17,000	16,825	2.82%	462.00
Excess	36,407	38,181	36,600	36,852	38,000	39,190	6.34%	2,338.00
Distribution from ICAP - Equity Refund				**(54,838)**	(36,000)	**(57,142)**	4.20%	(2,304.00)
Total Property	359,570	354,394	290,332	219,793	251,000	221,665	0.85%	1,872.00
Employee Dishonesty	1,365	1,363	1,281	1,316	1,321	1,380	4.86%	64.00
Flood Insurance				2,530	2,530	2,530	0.00%	-
Liquor Liability/Dram	3,892	4,066	4,210	3,925	4,000	4,804	22.39%	879.00
Workers Compensation - ($50,000 deductible effective 7/1/10)	357,066	313,787	362,899	414,133	490,000	349,087	-15.71%	(65,046.00)
Audit Premium (Workers Compensation)	6,982	(367)	10,475	24,955	10,000	10,000	-59.93%	(14,955.00)
Sub-total Premium Renewal	728,875	673,243	669,197	666,652	758,851	589,466	-11.58%	(77,186.00)
Underground Storage Tanks	1,500	1,154	1,268	1,400	1,400	1,400	0.00%	-
Total All Insurance	**730,375**	**674,397**	**670,465**	**668,052**	**760,251**	**590,866**	-11.55%	(77,186.00)
Mod factor	**1.25**	**0.94**	**0.92**	**1.0**	**1.1**	**1.06**		
Quad-City Waterfront Convention Center								
Property including contents:	-	-	-	17,429	17,500	18,902	8.45%	1,473.00
General:	-	-	-	11,563	11,800	11,929	3.17%	366.00
Excess:	-	-	-	2,356	2,500	2,502	6.20%	146.00
Flood	-	-	-	2,530	2,530	2,530	0.00%	-
Total QC Waterfront Convention Center	-	-	-	33,878	34,330	35,863	5.86%	1,985.00

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	835,730	751,798	808,941	827,589	778,659
Receipts from other operating revenue	60,112	26,152	21,700	20,000	20,000
Payments to suppliers	(979,168)	(698,686)	(847,734)	(820,964)	(880,201)
Payments to claimants	-	-	-		
Payments to employees	-	-	-		
Net cash provided by (used in) operating activities	(83,326)	79,264	(17,093)	26,625	(81,542)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	327	(985)	(1,127)	-	-
Operating transfers in	25,000	30,000	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	25,327	29,015	(1,127)	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	14,096	24,977	28,537	28,912	20,000
Net increase in cash and cash equivalents	(43,903)	133,256	10,317	55,537	(61,542)
Cash and cash equivalents:					
Beginning	**597,481**	**553,578**	**686,834**	**697,151**	**752,688**
Ending	**553,578**	**686,834**	**697,151**	**752,688**	**691,146**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(36,126)	(55,675)	(26,601)		
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	16,162	(201)	-	-	-
(Increase) in prepaid items	(78,447)	78,447	(5,060)	-	-
(Increase) in due from other governments	15,085	56,693	(1,082)	-	-
Increase (decrease) in accounts payable			15,650		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(83,326)**	**79,264**	**(17,093)**	**-**	**-**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. Law enforcement liability and public official liability include a deductible up $50,000. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative.

Premiums for property, liability and workers compensation have decreased almost 6% from FY 06/07. This is largely due to the work comp claims experience and audit of property.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	751,999	810,023	827,589	778,659
Interest	26,089	26,679	28,912	20,000
Miscellaneous	56,149	21,700	20,000	20,000
Transfers In	0	0		
TOTAL REVENUES	**834,237**	**858,402**	**876,501**	**818,659**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	9,263	5,675	6,500	6,500
Services & Commodities	824,563	852,649	814,464	873,701
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**833,826**	**858,324**	**820,964**	**880,201**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Value of property insured	$61,000,000	$61,000,000	$81,000,000	$81,000,000
2. Incidents reported: property, auto, general liability	25	25	25	25
3. Work related injuries	25	22	22	22
WORKLOAD:				
1. # of property claims processed	7	7	15	15
2. # of liability claims processed	22	22	22	22
3. # of worker's comp claims processed	25	22	22	22
4. # of lost work days	60	60	60	60
5. # of claims under deductibles	25	20	20	20
PRODUCTIVITY:				
1. $ of liability claims paid	$26,400	$55,813	$10,000	$10,000
2. Liability claims closed without payments	20	20	20	20
3. Worker's comp claims closed	25	25	25	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	13%	7%	0.10%	0.10%
2. % of general liability claims closed without payment/auto cla	15%	15%	25%	25%
3. Total loss $ not covered, including deductibles (P1-E3)	$26,400	$55,813	$10,000	$10,000
4. $ of reimbursements for damages under deductibles	$86,134	$106,338	$100,000	$100,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,299,452 and expenditures of $1,364,203 for FY 2010/11. The ending fund balance is expected to be $538,906.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Public Works:							
Building Maintenance	3,116	4,861	8,302	5,500	5,500	-	0.00%
Maintenance Garage	1,158,235	1,355,527	1,400,571	1,348,043	1,358,703	10,660	0.79%
Total Municipal Garage	**1,161,351**	**1,360,388**	**1,408,873**	**1,353,543**	**1,364,203**	**10,660**	**0.79%**
Total Expenditures by Function	**1,161,351**	**1,360,388**	**1,408,873**	**1,353,543**	**1,364,203**	**10,660**	**0.79%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	267,980	259,404	292,421	301,122	310,712	9,590	3.18%
Part-time/Temporary Employees	14,141	12,550	17,530	19,000	19,500	500	2.63%
Contract help	-	-	-	-	-	-	
Overtime	1,566	3,679	2,021	3,000	1,760	(1,240)	-41.33%
Retirement contributions	43,474	43,400	48,765	52,747	54,128	1,381	2.62%
Health, Dental, Life Insurance	50,462	50,663	57,525	56,724	57,970	1,246	2.20%
Other pay	1,750	1,375	1,750	1,755	1,755	-	0.00%
Total Salaries & Benefits	**379,373**	**371,071**	**420,012**	**434,348**	**445,825**	**11,477**	**2.64%**
Operating expenditures							
Staff development (Conferences, travel & training)	390	-	179	875	875	-	0.00%
Repair, maintenance & utilities	133,304	153,477	229,123	172,971	172,971	-	0.00%
Risk Management	14,958	11,834	15,137	15,976	15,159	(817)	-5.11%
Contractual services	9,904	11,376	12,604	12,923	12,923	-	0.00%
Operating expenditures	612,162	801,791	722,546	706,450	706,450	-	0.00%
Minor equipment	11,260	10,839	9,272	10,000	10,000	-	0.00%
Total Operating expenditures	**781,978**	**989,317**	**988,861**	**919,195**	**918,378**	**(817)**	**-0.09%**
Total Expenditures by Category	**1,161,351**	**1,360,388**	**1,408,873**	**1,353,543**	**1,364,203**	**10,660**	**0.79%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
MUNICIPAL GARAGE

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	Inc (Dec) ower FY 2009/10 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	1,106,107	1,292,349	1,377,546	1,279,402	1,279,402	-	0.00%
Other	873	2,049	42	50	50		
Total operating revenue	**1,106,980**	**1,294,398**	**1,377,588**	**1,279,452**	**1,279,452**	**-**	**0.00%**
Operating expenses:							
Salaries and benefits	378,723	371,071	424,076	434,348	445,825	11,477	2.64%
Supplies and services	746,644	958,671	963,802	894,135	893,318	(817)	-0.09%
Depreciation	35,983	30,648	25,060	25,060	25,060	-	0.00%
Total operating expenses	**1,161,350**	**1,360,390**	**1,412,938**	**1,353,543**	**1,364,203**	**10,660**	**0.79%**
Operating income(loss)	(54,370)	(65,992)	(35,350)	(74,091)	(84,751)	(10,660)	14.39%
Nonoperating income(expenses):							
Interest income	30,852	27,072	21,551	24,643	20,000	(4,643)	-18.84%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(23,518)	(38,920)	(13,799)	(49,448)	(64,751)	(15,303)	30.95%
Transfers in							
Transfers out							
Net income	**(23,518)**	**(38,920)**	**(13,799)**	**(49,448)**	**(64,751)**	**(15,303)**	**30.95%**
Retained earnings, beginning	729,342	705,824	666,904	653,105	603,657	(49,448)	-7.57%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**705,824**	**666,904**	**653,105**	**603,657**	**538,906**	**(64,751)**	**-10.73%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	1,106,005	1,292,451	1,377,546	1,279,402	1,279,402
Receipts from other operating revenue	873	2,049	42	50	50
Payments to suppliers	(718,278)	(921,532)	(1,028,230)	(894,135)	(893,318)
Payments to claimants	-	-	-		
Payments to employees	(380,072)	(370,775)	(410,100)	(434,348)	(452,550)
Net cash provided by (used in) operating activities	8,528	2,193	(60,742)	(49,031)	(66,416)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	(50,000)	-
Net cash provided by (used in) capital and related financing activities	-	-	-	(50,000)	-
Cash Flows from Investing Activities, interest received	28,556	28,961	23,913	24,643	20,000
Net increase in cash and cash equivalents	37,084	31,154	(36,829)	(74,388)	(46,416)
Cash and cash equivalents:					
Beginning	**504,784**	**541,868**	**573,022**	**536,193**	**461,805**
Ending	**541,868**	**573,022**	**536,193**	**461,805**	**415,389**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(54,370)	(65,992)	(35,350)		
Depreciation	35,983	30,648	25,060		
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(102)	102	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	28,366	37,139	(64,428)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	(1,349)	296	13,976		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**8,528**	**2,193**	**(60,742)**	**-**	**-**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%.

The hourly rate has increased to $80.00 offset the increased overhead costs.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. The budget includes the projected increases. The Staff has explored several fuel alternatives and or additives in an attempt to increase fuel efficiency. Most have proven to be cost prohibitive.

Staff will continue to upgrade the Garage diagnostic equipment needed to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges For Services	1,292,348	1,377,546	1,279,402	1,279,402
Interest	27,071	21,551	24,643	20,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	2,049	42	50	50
Transfer In from General	0	0	0	0
TOTAL REVENUES	**1,321,468**	**1,399,139**	**1,304,095**	**1,299,452**
APPROPRIATION SUMMARY:				
Salaries & Wages	275,633	311,972	323,122	331,972
Employee Benefits & Costs	95,438	108,040	111,226	113,853
Staff Development	0	179	875	875
Services & Commodities	958,669	963,622	893,260	892,443
Capital Expenditures	0	0	0	0
Depreciation	30,648	25,060	25,060	25,060
TOTAL APPROPRIATIONS	**1,360,388**	**1,408,873**	**1,353,543**	**1,364,203**
Acquisition of Capital Assets				
AUTHORIZED POSITIONS:				
Public Works Director	0.05	0.05	0.05	0.05
Deputy Public Works Director	0.06	0.06	0.06	0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Laborer/Part-Time	0.75	0.50	0.50	0.50
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.015	0.015	0.015	0.015
TOTAL POSITIONS	**6.425**	**6.175**	**6.175**	**6.175**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	418	418	425	450
2. Repair and maintenance requests	525	525	525	525
3. Gallons of fuel required	170,000	190,000	190,000	195,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	300	300	300	300
2. # of fuel gallons dispensed	170,000	190,000	190,000	195,000
3. # of vehicle specs prepared	8	8	16	12
4. # of vehicles for scheduled maintenance	1,800	1,800	1,800	1,850
PRODUCTIVITY:				
1. Labor costs per hour	$80	$80	$80	$80
2. Cost per work order	$150.00	$150.00	$150.00	$185.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $584,080 and expenditures of $644,942 for FY 2010/11. The ending fund equity balance is expected to be $206,052.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2006/07 through FY 2010/11
- Cash Flow, FY 2006/07 through FY 2010/11
- Program Performance Indicators

Expenditures by Function	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Finance:							
Information Services	525,545	533,794	564,850	636,183	644,942	8,759	1.38%
GIS	65,294	58,458	-	-	-	-	
Total Information Services	**590,839**	**592,252**	**564,850**	**636,183**	**644,942**	**8,759**	**1.38%**
Total Expenditures by Function	**590,839**	**592,252**	**564,850**	**636,183**	**644,942**	**8,759**	**1.38%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	269,605	245,805	256,262	294,500	293,958	(542)	-0.18%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	864	-	-	-	
Overtime	10,849	12,811	10,638	8,000	8,000	-	0.00%
Retirement contributions	43,324	41,156	41,877	48,391	50,724	2,333	4.82%
Health, Dental, Life Insurance	41,075	37,008	36,984	41,392	40,860	(532)	-1.29%
Other pay	3,900	5,560	10,962	4,000	3,700	(300)	-7.50%
Total Salaries & Benefits	**368,753**	**342,340**	**357,587**	**396,283**	**397,242**	**959**	**0.24%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,450	11,572	4,863	16,000	38,500	22,500	140.63%
Repair, maintenance & utilities	162,549	169,380	157,673	181,200	166,500	(14,700)	-8.11%
Risk Management	-	-	-	-	-	-	
Contractual services	-	18,333	-	-	-	-	
Operating expenditures	55,206	47,565	43,462	37,700	37,700	-	0.00%
Minor equipment	2,881	3,062	1,265	5,000	5,000	-	0.00%
Total Operating expenditures	**222,086**	**249,912**	**207,263**	**239,900**	**247,700**	**7,800**	**3.25%**
Total Expenditures by Category	**590,839**	**592,252**	**564,850**	**636,183**	**644,942**	**8,759**	**1.38%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2006/07 THROUGH FY 2010/11
INFORMATION SERVICES / GIS

	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 20010/11 Budget	Inc (Dec) ower FY 2009/10 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-						
Charges for services	524,970	526,756	516,923	537,380	537,380	-	0.00%
Other	-	4,924	7,490	16,954	8,700		
Total operating revenue	**524,970**	**531,680**	**524,413**	**554,334**	**546,080**	**(8,254)**	**-1.49%**
Operating expenses:							
Salaries and benefits	368,754	342,340	359,737	396,283	397,242	959	0.24%
Supplies and services	222,083	249,912	207,263	239,900	247,700	7,800	3.25%
Depreciation							
Total operating expenses	**590,837**	**592,252**	**567,000**	**636,183**	**644,942**	**8,759**	**1.38%**
Operating income(loss)	(65,867)	(60,572)	(42,587)	(81,849)	(98,862)	(17,013)	20.79%
Nonoperating income(expenses):							
Interest income	18,983	10,564	2,630	7,964	6,000	(1,964)	-24.66%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(46,884)	(50,008)	(39,957)	(73,885)	(92,862)	(18,977)	25.68%
Transfers in	49,545	51,000	40,000	32,000	32,000	-	0.00%
Transfers out	-						
Net income	**2,661**	**992**	**43**	**(41,885)**	**(60,862)**	**(18,977)**	**45.31%**
Retained earnings, beginning	305,103	307,764	308,756	308,799	266,914	(41,885)	-13.56%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**307,764**	**308,756**	**308,799**	**266,914**	**206,052**	**(60,862)**	**-22.80%**

Combining Statement of Cash Flows	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Amended	FY 2010/11 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	524,970	526,756	516,923	537,380	537,380
Receipts from other operating revenue	-	4,924	7,490	16,954	8,700
Payments to suppliers	(217,243)	(248,297)	(211,670)	(239,900)	(247,700)
Payments to claimants	-	-	-	-	-
Payments to employees	(365,453)	(621,080)	(285,871)	(396,283)	(401,982)
Net cash provided by (used in) operating activities	(57,726)	(337,697)	26,872	(81,849)	(103,602)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	49,545	51,000	40,000	32,000	32,000
Operating transfers (out)	-	-	-		
Net cash provided by noncapital financing activities	49,545	51,000	40,000	32,000	32,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	18,095	14,101	2,707	7,964	6,000
Net increase in cash and cash equivalents	9,914	(272,596)	69,579	(41,885)	(65,602)
Cash and cash equivalents:					
Beginning	**331,294**	**341,208**	**68,612**	**138,191**	**96,306**
Ending	**341,208**	**68,612**	**138,191**	**96,306**	**30,704**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(65,867)	(60,572)	(42,587)		
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	6,350	(276,317)	-	-	-
(Increase) in prepaid items	-	-	64,000	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	4,840	1,615	(4,407)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	(3,049)	(2,423)	9,866		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(57,726)**	**(337,697)**	**26,872**	**-**	**-**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

The Information Technology department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

ANALYSIS:

The Information Technology department will continue to support, operate and manage information technology applications, databases and communication networks in a reliable and efficient manner. Our goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Current challenges facing the department are:
- Enhance user productivity through in-house training and education
- Support and maintain various software applications utilized by all City departments
- Achieve 99.99 percent up-time within supported operations
- Provided after hours assistance to the City's 24 hour departments with limited use of overtime
- Maintain the city's various computer systems and provide physical security for the city's data
- Maintain and support the voice, data and video communications equipment throughout the City
- Maintain continuous updates to the GIS system
- Integrate new technologies and replace equipment with limited budget dollars

Significant projects for the FY 2010/11 include:
- Migrating from our existing AS/400 financial software to our new Innoprise System.
- City wide fiber management
- Replacement of approximately 50 computers
- Developing a long range technology plan
- Expand wireless network
- Implementing E-commerce

PROGRAM FINANCIAL INFORMATION	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 AMENDED	2010/11 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	526,756	516,923	537,380	537,380
Interest	10,563	2,630	7,964	6,000
Miscellaneous	0	0	0	0
Transfers In	55,924	47,490	48,954	40,700
TOTAL REVENUES	**593,243**	**567,043**	**594,298**	**584,080**
APPROPRIATION SUMMARY:				
Salaries & Wages	262,441	271,439	306,500	305,658
Employee Benefits & Costs	79,898	86,148	89,783	91,584
Staff Development	11,572	4,863	16,000	38,500
Services & Commodities	238,338	202,400	223,900	209,200
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**592,249**	**564,850**	**636,183**	**644,942**
AUTHORIZED POSITIONS:				
IT Manager	1.00	1.00	1.00	1.00
Information Systems Coordinator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**4.00**	**4.00**	**4.00**	**4.00**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2007/08 ACTUAL	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET
DEMAND:				
1. # of users (city/home access)	300	300	300	300
2. # of PC's	324	337	337	337
3. # of printers	90	90	90	90
4. # of hours of AS/400 uptime	8,640	8,640	8,640	8,640
5. # of hours of LAN uptime	8,760	8,760	8,760	8,760
6. # of telephone ports (phones, modems, cards, etc.)	790	790	790	790
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on customer service/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on customer service	50%	50%	50%	50%
4. % of time spent on GIS management	10%	10%	10%	10%
5. % of time spent on dispatch center	15%	15%	15%	15%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. % of disk utilization's LAN/AS/400	75%/50%	75%/50%	75%/50%	75%/50%
5. Average # of days for work order turnaround, request to completion	<1	<1	<1	<2



Ribbon cutting for Palmer Hills Clubhouse.



Clubhouse with Palmer Grill and Pro Shop.



Palmer Grill



Pro Shop

Bettendorf
a premier city
IOWA

2010-11

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Community Profile 2010-2011

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 and 11.1% from 1990 - 2000.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132
1960	10,534
1970	22,126
1980	27,381
1990	28,132
1996	30,976 (Special Census)
2000	31,275

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000
City of Bettendorf, Scott County, Iowa						
Population:	5,132	10,534	22,126	27,381	28,139	31,275
Absolute change:		5,402	11,592	5,255	758	3,136
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%
City of Davenport, Scott County, Iowa						
Population:	74,549	88,981	98,469	103,264	95,333	98,359
Absolute change:		14,432	9,488	4,795	-7,931	3,026
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%
City of Eldridge, Scott County, Iowa						
Population:	376	583	1,535	3,279	3,378	4,159
Absolute change:		207	952	1,744	99	781
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%
City of LeClaire, Scott County, Iowa						
Population:	1,124	1,546	2,520	2,899	2,734	2,847
Absolute change:		422	974	379	-165	113
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

BETTENDORF			SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

RACE & LANGUAGE

Minorities comprise 5.0% of Bettendorf's population. This is slightly lower than the statewide figure of 6.1% but considerably lower than the 11.5% minority population in Scott County. Bettendorf's population is 2.5% Hispanic compared to 4.1% in Scott County and 2.8% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION
(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from Editor & Publisher Market Guide, 2004.

PROJECTED 2004 HOUSEHOLD INCOME

Bettendorf	$73,576
Davenport	$50,731
Scott County	$61,606
Iowa	$58,988
U.S.A.	$66,126

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$29,491
Davenport	$20,285
Scott County	$24,329
Iowa	$23,279
U.S.A.	$24,853

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED
FOR NEW SINGLE FAMILY DWELLINGS
Bettendorf 1999-2008

Year	Permits Issued	Valuation
1999	158	$26,947,091
2000	143	$24,158,546
2001	144	$26,184,082
2002	85	$19,495,481
2003	120	$25,087,080
2004	146	$30,265,151
2005	194	$41,928,319
2006	154	$34,873,928
2007	134	$37,831,573
2008	96	$24,200,996

Source: City of Bettendorf Building Department (FY July 1 – June 30)

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2008, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now above $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price

	JUNE 2009	JUNE 2008	JUNE 2007
Iowa Quad Cities	**$156,500**	**$159,400**	**$164,800**
Davenport	$118,300	$125,400	$129,300
Bettendorf & Riverdale	$244,600	$240,800	$238,000
Blue Grass, Buffalo & Walcott	$178,000	$156,900	$159,700
Pleasant Valley, LeClaire & Princeton	$243,500	$255,100	$264,900
North Scott	$198,400	$194,400	$189,500
Muscatine area:	**$126,200**	**$124,400**	**$121,100**
Muscatine	$123,400	$126,100	$122,000
Illinois Quad Cities:	**$114,400**	**$112,500**	**$113,100**
Rock Island	$96,800	$83,000	$88,900
Milan & rural Rock Island	$119,900	$124,300	$126,700
Moline	$97,000	$101,000	$105,900
Coal Valley, Rural Moline, Misc.	$197,100	$146,100	$151,400
East Moline & Silvis	$104,900	$100,600	$101,400
Colona, Port Byron, Upper Rock Island	$189,400	$142,300	$153,500
Henry County South	$102,500	$108,500	$91,600
Henry County North	$136,100	$142,300	$151,300
Mercer County	$90,000	$78,000	$83,700

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. As reported by the Iowa Department of Revenue, for the 12 months ending June 30, 2009 retail sales for the City of Bettendorf were $302,464,954, up from $249,550,035 in 2001. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Construction is anticipated to begin within five years. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is estimated to cost $56.8 million. Phase I has as the central goal creating a sense of place with the construction of a 40,000 square foot conference/event center unlike anything currently located in the Quad City Area, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. When constructed this project will bring an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	**#**	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	hard rock
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	classic rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash fare is $0.60. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transport around 200,000 riders annually. Bettendorf is a leading participant in the new Quad Cities Riverfront Circulator bus route that will began in 2010. The circulator is the result of collaboration with three Quad Cities transit systems. Each retro style bus will travel a 14-mile route with stops at downtown attractions and destinations in Bettendorf, Davenport, Moline and Rock Island. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 913,522 passengers in 2006 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2006 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1994 - 2009

Bettendorf		Pleasant Valley	
Sept. 2009	4,463	Sept. 2009	3,608
Sept. 2008	4,538	Sept. 2008	3,521
Sept. 2007	4,355	Sept. 2007	3,414
Sept. 2006	4,335	Sept. 2006	3,414
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,366	Sept. 2004	3,119
Sept. 2003	4,370	Sept. 2003	3,164
Sept. 2002	4,368	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061
Sept. 1994	4,607	Sept. 1994	2,967

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to

residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 150,242 items. In fiscal year 2005/2006 the Library had 24,221 registered borrowers and a circulation of 563,732 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to
borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF
2009/2010 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,477	High school	1,129
Middle school (grades 6 - 8)	1,028	Junior high (grades 7 – 8)	572
Elementary	1,958	Elementary	1,907

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES
Based on surveys of the classes of 2000.

	BETTENDORF	PLEASANT VALLEY	
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT GENERAL FUND EXPENDITURES PER PUPIL
2009/2010

BETTENDORF	PLEASANT VALLEY
$9,377	$8,616

SCHOOL TAX RATE
2009/2010

BETTENDORF	PLEASANT VALLEY
$14.85 per $1,000 of assessed value	$13.99 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Five-year trending/forecasts of all revenues and expenditures will be presented with annual operating budgets beginning with FY 2002/03. Future forecasting will help facilitate annual budget decisions based on a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant

on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. Minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	$500,000 minimum Retained Earnings balance
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	As a minimum (*): Cash Reserves 30% of annual operating expenses. As a goal: Cash Reserves 30% of annual operating expenses plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP) and GASB Statement No. 34 starting with fiscal year 2002/03.

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department.

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a brief statement justifying and describing the sole source must be filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated.

5. Banking Services: Currently The National Bank. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

6. Lock Box Services: Currently The National Bank. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments

to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting and Budgeting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	General	TIF Nepco	TIF Lady Luck	TIF Olympic	TIF GRAFCO	TIF Trinity	TIF Greystone
Revenues & Other Financing Sources:							
Property Taxes	9,269,663						
TIF Revenues		28,716	713,344	251,074	35,667	135,268	12,494
Other City Taxes	5,568,614						
Licenses & Permits	516,360						
Use of Money & Property	343,650		1,801				
Intergovernmental	346,420						11,250
Charges for Services	393,432						
Special Assessments	17,800						
Miscellaneous	234,540						
Bond Proceeds							
Other financing sources							
Transfers In	2,432,522						
Total Revenues & Other Sources	**19,123,001**	**28,716**	**715,145**	**251,074**	**35,667**	**135,268**	**23,744**
Expenditures & Other Financing Uses:							
Public Safety	8,989,881						
Public Works	39,719						
Culture & Recreation	3,661,184						
Community & Economic Development	595,616			78,801	35,667		
General Government	3,394,148						
Debt Service	55,000	603	1,286,200	7,576		135,268	
Capital Projects	302,596						
Total Government Activities Exp.	**17,038,144**	**603**	**1,286,200**	**86,377**	**35,667**	**135,268**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**17,038,144**	**603**	**1,286,200**	**86,377**	**35,667**	**135,268**	**0**
Transfers Out	2,234,869						
Total ALL Expenditures/Transfers Out	**19,273,013**	**603**	**1,286,200**	**86,377**	**35,667**	**135,268**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(150,012)	28,113	(571,055)	164,697	0	0	23,744
Estimated Beginning Fund Balance	**5,240,896**	**(28,113)**	**571,055**	**(319,436)**	**0**	**14,738**	**(134,431)**
Ending Fund Balance June 30	**5,090,884**	**0**	**0**	**(154,739)**	**0**	**14,738**	**(110,687)**
Fund Balance as a % of expenditures & transfers out	26.41%						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF/Autotech Technologies
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	150,403	1,092,897	88,869	289,922	154,512	34,567	15,053
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**150,403**	**1,092,897**	**88,869**	**289,922**	**154,512**	**34,567**	**15,053**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	150,403			289,922	154,512	34,567	15,053
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**150,403**	**0**	**0**	**289,922**	**154,512**	**34,567**	**15,053**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**150,403**	**0**	**0**	**289,922**	**154,512**	**34,567**	**15,053**
Transfers Out		1,092,897	88,869				
Total ALL Expenditures/Transfers Out	**150,403**	**1,092,897**	**88,869**	**289,922**	**154,512**	**34,567**	**15,053**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**(2,062)**	**22,574**	**0**	**(163,500)**	**35,129**	**(3,739)**	**62**
Ending Fund Balance June 30	**(2,062)**	**22,574**	**0**	**(163,500)**	**35,129**	**(3,739)**	**62**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	TIF L3 Properties	TIF Fields Dev	TIF Funds	Road Use Tax	HUD Section 8	Economic Developmt.	Bettendorf Fund/Bechtel
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	24,787	44,215	3,071,788				
Other City Taxes			0				
Licenses & Permits			0				
Use of Money & Property			1,801	15,000	2,000	500	1,000
Intergovernmental			11,250	2,893,241	413,000		
Charges for Services			0				
Special Assessments			0				
Miscellaneous			0	20,638	3,000		200,000
Bond Proceeds			0				
Other financing sources			0				
Transfers In			0	316,400		203,175	
Total Revenues & Other Sources	**24,787**	**44,215**	**3,084,839**	**3,245,279**	**418,000**	**203,675**	**201,000**
Expenditures & Other Financing Uses:							
Public Safety			0				
Public Works			0	3,215,071			
Culture & Recreation			0				
Community & Economic Development	24,787	44,215	827,927		453,414	202,372	200,000
General Government			0				
Debt Service			1,429,647				
Capital Projects			0				
Total Government Activities Exp.	**24,787**	**44,215**	**2,257,574**	**3,215,071**	**453,414**	**202,372**	**200,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**24,787**	**44,215**	**2,257,574**	**3,215,071**	**453,414**	**202,372**	**200,000**
Transfers Out			1,181,766	8,000			
Total ALL Expenditures/Transfers Out	**24,787**	**44,215**	**3,439,340**	**3,223,071**	**453,414**	**202,372**	**200,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	(354,501)	22,208	(35,414)	1,303	1,000
Estimated Beginning Fund Balance	**0**	**(0)**	**(7,723)**	**357,557**	**253,803**	**301**	**237,100**
Ending Fund Balance June 30	**0**	**(0)**	**(362,224)**	**379,765**	**218,389**	**1,604**	**238,100**
Fund Balance as a % of expenditures & transfers out				11.81%			

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Economic Dev. Funds	Chaplain's Petty Cash	Drug/ Seizure	Federal Drug/Seizure	Drug/Seizure Justice Funds	Police Funds	Library Open Access
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	1,500	600	1,200	2,000		3,800	12,000
Intergovernmental							50,000
Charges for Services							
Special Assessments							
Miscellaneous	200,000	8,000	5,000	5,000		18,000	
Bond Proceeds							
Other financing sources							
Transfers In	203,175						
Total Revenues & Other Sources	**404,675**	**8,600**	**6,200**	**7,000**	**0**	**21,800**	**62,000**
Expenditures & Other Financing Uses:							
Public Safety		7,500	3,500	5,000		16,000	
Public Works							
Culture & Recreation							10,945
Community & Economic Development	402,372						
General Government							
Debt Service							
Capital Projects	0			10,000		10,000	34,200
Total Government Activities Exp.	**402,372**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**45,145**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**402,372**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**45,145**
Transfers Out	0						
Total ALL Expenditures/Transfers Out	**402,372**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**45,145**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	2,303	1,100	2,700	(8,000)	0	(4,200)	16,855
Estimated Beginning Fund Balance	**237,401**	**20,968**	**43,050**	**60,396**	**1,516**	**125,930**	**421,924**
Ending Fund Balance June 30	**239,704**	**22,068**	**45,750**	**52,396**	**1,516**	**121,730**	**438,779**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Interlibrary Loan	Enrich Iowa	Kakert Estate	Library Gift	Library Funds	City Tree Planting	Park Donations
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	800	2,500	4,000	6,000	25,300	250	1,000
Intergovernmental	5,000	23,000			78,000		
Charges for Services							
Special Assessments							
Miscellaneous				40,700	40,700	1,500	
Bond Proceeds							
Other financing sources							
Transfers In						8,000	
Total Revenues & Other Sources	**5,800**	**25,500**	**4,000**	**46,700**	**144,000**	**9,750**	**1,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation		5,172	11,000	24,000	51,117		
Community & Economic Development						11,000	
General Government							
Debt Service							
Capital Projects	3,150	15,926		30,000	83,276		
Total Government Activities Exp.	**3,150**	**21,098**	**11,000**	**54,000**	**134,393**	**11,000**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**3,150**	**21,098**	**11,000**	**54,000**	**134,393**	**11,000**	**0**
Transfers Out							3,500
Total ALL Expenditures/Transfers Out	**3,150**	**21,098**	**11,000**	**54,000**	**134,393**	**11,000**	**3,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	2,650	4,402	(7,000)	(7,300)	9,607	(1,250)	(2,500)
Estimated Beginning Fund Balance	**35,680**	**73,152**	**124,350**	**178,254**	**833,359**	**3,905**	**25,722**
Ending Fund Balance June 30	**38,330**	**77,554**	**117,350**	**170,954**	**842,966**	**2,655**	**23,222**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	City Beautification	Hendricks Gift	Parks Funds	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Jump Start Flood Relief
Revenues & Other Financing Sources:							
Property Taxes					2,365,213		
TIF Revenues							
Other City Taxes					88,452		
Licenses & Permits							
Use of Money & Property		4,000	5,250	1,000			
Intergovernmental					1,338		
Charges for Services							
Special Assessments							
Miscellaneous		5,910	7,410	27,200		15,000	
Bond Proceeds							
Other financing sources							
Transfers In	85,000		93,000	40,000			
Total Revenues & Other Sources	**85,000**	**9,910**	**105,660**	**68,200**	**2,455,003**	**15,000**	**0**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation				65,300			
Community & Economic Development	85,000		96,000			15,000	
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**85,000**	**0**	**96,000**	**65,300**	**0**	**15,000**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**85,000**	**0**	**96,000**	**65,300**	**0**	**15,000**	**0**
Transfers Out			3,500		2,455,003		
Total ALL Expenditures/Transfers Out	**85,000**	**0**	**99,500**	**65,300**	**2,455,003**	**15,000**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	9,910	6,160	2,900	0	0	0
Estimated Beginning Fund Balance	**35,965**	**88,682**	**154,273**	**20,787**	**2**	**74,391**	**0**
Ending Fund Balance June 30	**35,965**	**98,592**	**160,433**	**23,687**	**2**	**74,391**	**0**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Total Spec. Rev.	Debt Service	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming
Revenues & Other Financing Sources:						
Property Taxes	2,365,213	8,213,200				
TIF Revenues	3,071,788					
Other City Taxes	88,452	286,422				1,800,000
Licenses & Permits	0					
Use of Money & Property	55,651	150,000	207,576	28,252	23,443	60,000
Intergovernmental	3,396,829	4,021	4,300,000	136,526		
Charges for Services	0					
Special Assessments	0					
Miscellaneous	331,948		1,185,000			
Bond Proceeds	0		12,195,000			
Other financing sources	0			25,000		
Transfers In	652,575		1,003,869	650,000		
Total Revenues & Other Sources	**9,962,456**	**8,653,643**	**18,891,445**	**839,778**	**23,443**	**1,860,000**
Expenditures & Other Financing Uses:						
Public Safety	16,000					
Public Works	3,215,071					
Culture & Recreation	116,417					
Community & Economic Development	1,794,713					
General Government	0					
Debt Service	1,429,647	8,160,519				
Capital Projects	93,276		19,513,900	421,000	29,416	
Total Government Activities Exp.	**6,665,124**	**8,160,519**	**19,513,900**	**421,000**	**29,416**	**0**
Business Type/Enterprises	0					
Total Gov Activities & Business Exp.	**6,665,124**	**8,160,519**	**19,513,900**	**421,000**	**29,416**	**0**
Transfers Out	3,648,269	596,836	334,451	34,000	104,000	2,051,303
Total ALL Expenditures/Transfers Out	**10,313,393**	**8,757,355**	**19,848,351**	**455,000**	**133,416**	**2,051,303**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(350,937)	(103,712)	(956,906)	384,778	(109,973)	(191,303)
Estimated Beginning Fund Balance	**2,049,781**	**8,068,389**	**1,489,864**	**723,636**	**651,120**	**1,050,817**
Ending Fund Balance June 30	**1,698,844**	**7,964,677**	**532,958**	**1,108,414**	**541,147**	**859,514**
Fund Balance as a % of expenditures & transfers out						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds	Total Governmental	Sewer Utility	Solid Waste Mgmt.
Revenues & Other Financing Sources:							
Property Taxes				0	19,848,076		
TIF Revenues				0	3,071,788		
Other City Taxes				1,800,000	7,743,488		
Licenses & Permits				0	516,360	51,000	
Use of Money & Property	30,000	15,000		364,271	913,572	60,000	36,000
Intergovernmental				4,436,526	8,183,796		
Charges for Services				0	393,432	2,540,000	1,754,000
Special Assessments				0	17,800		
Miscellaneous		50,000		1,235,000	1,801,488		
Bond Proceeds				12,195,000	12,195,000	.	
Other financing sources				25,000	25,000	150,000	
Transfers In	1,650,000			3,303,869	6,388,966		40,000
Total Revenues & Other Sources	**1,680,000**	**65,000**	**0**	**23,359,666**	**61,098,766**	**2,801,000**	**1,830,000**
Expenditures & Other Financing Uses:							
Public Safety				0	9,005,881		
Public Works				0	3,254,790		
Culture & Recreation				0	3,777,601		
Community & Economic Development				0	2,390,329		
General Government				0	3,394,148		
Debt Service				0	9,645,166		
Capital Projects				19,964,316	20,360,188		
Total Government Activities Exp.	**0**	**0**	**0**	**19,964,316**	**51,828,103**	**0**	**0**
Business Type/Enterprises				0	0	3,337,225	1,818,456
Total Gov Activities & Business Exp.	**0**	**0**	**0**	**19,964,316**	**51,828,103**	**3,337,225**	**1,818,456**
Transfers Out	1,644,900	0	0	4,168,654	10,648,628		
Total ALL Expenditures/Transfers Out	**1,644,900**	**0**	**0**	**24,132,970**	**62,476,731**	**3,337,225**	**1,818,456**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	35,100	65,000	0	(773,304)	(1,377,965)	(536,225)	11,544
Estimated Beginning Fund Balance	**290,960**	**529,974**	**130,021**	**4,866,392**	**20,225,457**	**16,579,811**	**2,043,078**
Ending Fund Balance June 30	**326,060**	**594,974**	**130,021**	**4,093,088**	**18,847,492**	**16,043,586**	**2,054,622**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility	Transit	Transit Riverfront
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits					6,500		
Use of Money & Property	15,000	3,000	47,575		20,000		
Intergovernmental						518,707	132,496
Charges for Services	647,200	769,861	587,703	236,900	760,000	69,250	20,000
Special Assessments							
Miscellaneous	65,000	373,000		6,000		15,800	140,101
Bond Proceeds							
Other financing sources	220,000				100,000	249,000	
Transfers In	1,447,021	574,000	136,294	68,218	201,144	618,088	
Total Revenues & Other Sources	**2,394,221**	**1,719,861**	**771,572**	**311,118**	**1,087,644**	**1,470,845**	**292,597**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,886,403	1,298,073	870,041	468,257	947,657	1,292,067	412,141
Total Gov Activities & Business Exp.	**1,886,403**	**1,298,073**	**870,041**	**468,257**	**947,657**	**1,292,067**	**412,141**
Transfers Out					200,000		
Total ALL Expenditures/Transfers Out	**1,886,403**	**1,298,073**	**870,041**	**468,257**	**1,147,657**	**1,292,067**	**412,141**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	507,818	421,788	(98,469)	(157,139)	(60,013)	178,778	(119,544)
Estimated Beginning Fund Balance	**3,492,414**	**2,285,608**	**2,755,440**	**2,724,181**	**2,717,269**	**905,509**	**787,503**
Ending Fund Balance June 30	**4,000,232**	**2,707,396**	**2,656,971**	**2,567,042**	**2,657,256**	**1,084,287**	**667,959**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

	QCWCC	Total Enterprise	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:							
Property Taxes		0					
TIF Revenues		0					
Other City Taxes		0					
Licenses & Permits		57,500					
Use of Money & Property	26,500	208,075	35,000	20,000	6,000	20,000	81,000
Intergovernmental		651,203					0
Charges for Services	2,494,000	9,878,914	2,430,812	778,659	537,380	1,279,402	5,026,253
Special Assessments		0					0
Miscellaneous	780,369	1,380,270		20,000	8,700	50	28,750
Bond Proceeds		0					0
Other financing sources	250,000	969,000					
Transfers In	1,342,897	4,427,662			32,000		32,000
Total Revenues & Other Sources	**4,893,766**	**17,572,624**	**2,465,812**	**818,659**	**584,080**	**1,299,452**	**5,168,003**
Expenditures & Other Financing Uses:							
Public Safety		0					0
Public Works		0					0
Culture & Recreation		0					0
Community & Economic Development		0					0
General Government		0					0
Debt Service		0					0
Capital Projects		0					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	4,450,095	16,780,415	2,615,812	880,201	644,942	1,364,203	5,505,158
Total Gov Activities & Business Exp.	**4,450,095**	**16,780,415**	**2,615,812**	**880,201**	**644,942**	**1,364,203**	**5,505,158**
Transfers Out		200,000					0
Total ALL Expenditures/Transfers Out	**4,450,095**	**16,980,415**	**2,615,812**	**880,201**	**644,942**	**1,364,203**	**5,505,158**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	443,671	592,209	(150,000)	(61,542)	(60,862)	(64,751)	(337,155)
Estimated Beginning Fund Balance	**6,813,019**	**41,103,832**	**987,111**	**667,761**	**266,914**	**603,657**	**2,525,443**
Ending Fund Balance June 30	**7,256,690**	**41,696,041**	**837,111**	**606,219**	**206,052**	**538,906**	**2,188,288**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2010/11 Budget

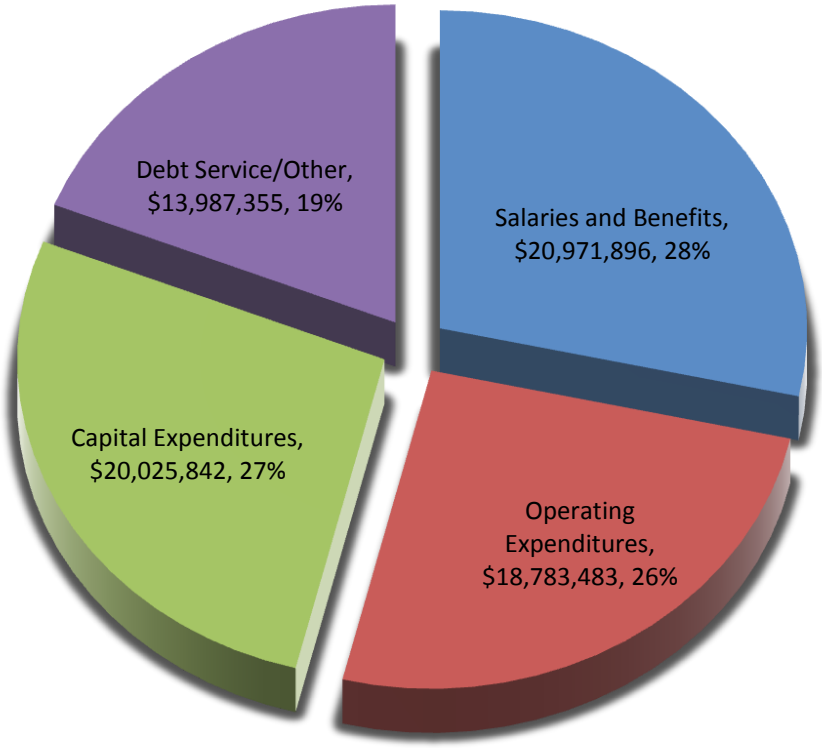
	Total All Funds
Revenues & Other Financing Sources:	
Property Taxes	19,848,076
TIF Revenues	3,071,788
Other City Taxes	7,743,488
Licenses & Permits	573,860
Use of Money & Property	1,202,647
Intergovernmental	8,834,999
Charges for Services	15,298,599
Special Assessments	17,800
Miscellaneous	3,210,508
Bond Proceeds	12,195,000
Other financing sources	994,000
Transfers In	10,848,628
Total Revenues & Other Sources	**83,839,393**
Expenditures & Other Financing Uses:	
Public Safety	9,005,881
Public Works	3,254,790
Culture & Recreation	3,777,601
Community & Economic Development	2,390,329
General Government	3,394,148
Debt Service	9,645,166
Capital Projects	20,360,188
Total Government Activities Exp.	**51,828,103**
Business Type/Enterprises	22,285,573
Total Gov Activities & Business Exp.	**74,113,676**
Transfers Out	10,848,628
Total ALL Expenditures/Transfers Out	**84,962,304**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(1,122,911)
Estimated Beginning Fund Balance	**63,854,732**
Ending Fund Balance June 30	**62,731,821**
Fund Balance as a % of expenditures & transfers out	



City of Bettendorf, Iowa
FY 2010/11 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	78,108	397,365	0	0	475,473
City Administration	244,050	72,683	0	0	316,733
Capital Projects	0	0	19,168,800	0	19,168,800
QC Waterfront Convention Center	579,699	2,381,166	0	1,489,230	4,450,095
Family Museum of Arts & Science	1,153,802	522,909	0	209,692	1,886,403
Community Development	846,376	121,987	0	0	968,363
Community Development Special Revenue	69,434	383,980	0	0	453,414
Debt Service	0	0	0	8,215,519	8,215,519
Economic Development	156,917	1,088,382	0	1,429,647	2,674,946
Electronic Equipment	0	0	29,416	0	29,416
Employee Health Insurance	0	2,615,812	0	0	2,615,812
Finance	532,540	170,383	0	0	702,923
Human Resources	189,988	147,805	0	0	337,793
Information Services	397,242	247,700	0	0	644,942
Fire	2,467,224	453,978	0	0	2,921,202
Legal	204,437	56,953	0	0	261,390
Library	1,849,714	296,098	305,475	0	2,451,287
Library Special Revenues	0	65,363	69,030	0	134,393
Municipal Garage	445,825	893,318	0	25,060	1,364,203
Non-Departmental	0	453,944	0	0	453,944
Parks	2,398,626	1,515,809	0	398,608	4,313,043
Police	4,943,319	673,940	22,121	0	5,639,380
Police Special Revenue	0	16,000	10,000	0	26,000
Public Works	434,466	504,818	0	0	939,284
Solid Waste/Recycling	740,647	806,567	0	271,242	1,818,456
Risk Management	0	880,201	0	0	880,201
Road Use Operations	1,521,883	1,693,188	0	0	3,215,071
Sewer Utility	508,698	1,479,459	0	1,349,068	3,337,225
Stormwater Utility	368,951	200,183	0	378,523	947,657
Transit Enterprise	839,950	643,492	0	220,766	1,704,208
Vehicle Replacement	0	0	421,000	0	421,000
TOTAL	**20,971,896**	**18,783,483**	**20,025,842**	**13,987,355**	**73,768,576**

City of Bettendorf
Expenditures by Category
FY 2010/11 Budget
$73,768,576



City of Bettendorf
FY 2010/11 Budget
Salaries & Benefits 5 year history

Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Amended	FY 2011 Budget	Percent Inc(Dec)
Mayor & Council	62,332	72,709	80,960	77,626	78,108	0.62%
City Administration	214,418	228,047	239,386	243,870	244,050	0.07%
Capital Projects(Engineering)	283,418	314,248	476,530	0	0	0.00%
QC Waterfront Convention Center	0	0	174,575	507,548	579,699	14.22%
Family Museum for Arts & Science	908,447	965,224	1,067,780	1,106,565	1,153,802	4.27%
Community Development	639,725	674,175	799,125	836,224	846,376	1.21%
Community Development Special Revenue Funds	63,433	64,617	67,968	69,098	69,434	0.49%
Debt Service	0	0	0	0	0	0.00%
Economic Development	136,056	145,241	150,906	152,029	156,917	3.22%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	435,711	440,941	481,156	530,880	532,540	0.31%
Human Resources	149,465	154,335	160,943	193,658	189,988	(1.90%)
Information Services	368,753	342,340	357,587	396,283	397,242	0.24%
Fire	1,756,971	2,109,686	2,159,214	2,391,036	2,467,224	3.19%
Flood	0	43,833	20,718	0	0	0.00%
Legal	162,718	173,605	188,188	200,671	204,437	1.88%
Library	1,563,459	1,596,598	1,658,024	1,779,501	1,849,714	3.95%
Library Special Revenue Funds	0	0	0	0	0	0.00%
Municipal Garage	379,373	371,071	420,012	434,348	445,825	2.64%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	2,025,004	2,077,789	2,313,083	2,360,542	2,398,626	1.61%
Police	5,005,127	5,259,906	5,294,648	5,616,825	4,943,319	(11.99%)
Police Special Revenue Funds	0	0	0	0	0	0.00%
Public Works	366,085	412,630	402,113	389,509	434,466	11.54%
Solid Waste Management/Recycling Enterprise	684,148	682,201	693,755	747,964	740,647	(0.98%)
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	1,437,894	1,536,727	1,611,036	1,528,504	1,521,883	(0.43%)
Sewer Utility	440,223	439,430	473,264	492,198	508,698	3.35%
Stormwater Utility	235,277	288,257	304,938	316,358	368,951	16.62%
Transit & Riverfront Circulator (beginning 09/10)	537,818	602,407	632,540	732,879	839,950	14.61%
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**17,855,855**	**18,996,017**	**20,228,449**	**21,104,116**	**20,971,896**	**(0.63%)**

City of Bettendorf
FY 2010/11 Budget
Operating Expenditures 5 year history

Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Amended	FY 2011 Budget	Percent Inc (Dec)
Mayor & Council	538,930	446,990	402,042	414,807	397,365	(4.20%)
City Administration	69,493	88,040	60,546	90,953	72,683	(20.09%)
Capital Projects	0	0	0	0	0	0.00%
QC Waterfront Convention Center	64,030	91,705	1,169,752	1,033,480	2,381,166	130.40%
Educational Center	694,448	0	0	0	0	0.00%
Family Museum for Arts & Science	598,813	517,751	695,260	568,516	522,909	(8.02%)
Community Development	44,125	56,906	96,298	117,287	121,987	4.01%
Community Development Special Revenue Funds	399,158	430,960	417,682	384,593	383,980	(0.16%)
Debt Service	0	0	0	0	0	0.00%
Economic Development	425,694	786,173	759,703	1,077,725	1,088,382	0.99%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	2,256,994	2,330,055	2,541,497	2,598,149	2,615,812	0.68%
Finance	138,146	148,012	147,737	172,383	170,383	(1.16%)
Human Resources	89,859	127,997	158,125	161,205	147,805	(8.31%)
Information Services	222,084	249,912	207,263	239,900	247,700	3.25%
Fire	350,250	362,618	424,752	529,457	453,978	(14.26%)
Flood	0	36,783	102,399	27,114	0	0.00%
Legal	32,956	22,763	49,587	56,803	56,953	0.26%
Library	289,014	351,507	311,416	290,698	296,098	1.86%
Library Special Revenue Funds	27,449	35,741	25,619	111,117	65,363	(41.18%)
Municipal Garage	745,995	958,669	963,801	894,135	893,318	(0.09%)
Non-Departmental	500,711	446,276	471,985	490,118	453,944	(7.38%)
Parks & Recreation	1,423,662	1,489,866	1,475,504	1,529,436	1,515,809	(0.89%)
Police	693,468	796,405	737,322	817,730	673,940	(17.58%)
Police Special Revenue Funds	7,529	17,118	8,655	16,000	16,000	0.00%
Public Works	412,281	494,688	561,688	563,044	504,818	(10.34%)
Solid Waste Management/Recycling Enterprise	712,236	756,597	822,828	814,434	806,567	(0.97%)
Risk Management	915,806	833,826	858,322	820,964	880,201	7.22%
Road Use Operations	1,147,866	1,705,386	2,551,308	1,943,822	1,693,188	(12.89%)
Sewer Utility	1,282,511	1,319,450	1,360,758	1,413,170	1,479,459	4.69%
Stormwater Utility	289,541	341,695	181,562	257,734	200,183	(22.33%)
Transit & Riverfront Circulator (beginning 09/10)	530,979	506,660	506,211	586,372	643,492	9.74%
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**14,904,028**	**15,750,549**	**18,069,622**	**18,021,146**	**18,783,483**	**4.23%**

City of Bettendorf
FY 2010/11 Budget
Capital Expenditures 5 year history

Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Amended	FY 2011 Budget	Percent Inc (Dec)
Mayor & Council	0	0	0	0	0	0.00%
City Administration	0	0	0	0	0	0.00%
Capital Projects	8,500,280	8,179,745	18,817,031	23,922,477	19,168,800	(19.87%)
QC Waterfront Convention Center	0	0	0	116,000	0	
Family Museum for Arts & Science	0	0	0	0	0	0.00%
Community Development	0	0	0	0	0	0.00%
Community Development Special Revenue Funds	0	0	0	0	0	0.00%
Debt Service	0	0	0	0	0	0.00%
Economic Development	0	0	12,000	0	0	0.00%
Electronic Equipment	183,119	264,717	157,843	156,177	29,416	(81.16%)
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	0	0	0	0	0	0.00%
Human Resources	0	0	0	0	0	0.00%
Information Services	0	0	0	0	0	0.00%
Fire	13,433	56,630	18,525	0	0	0.00%
Legal	0	0	0	0	0	0.00%
Library	193,810	211,400	236,558	306,205	305,475	(0.24%)
Library Special Revenue Funds	53,824	54,780	45,786	53,730	69,030	28.48%
Municipal Garage	0	0	0	0	0	0.00%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	0	0	0	12,000	0	(100.00%)
Police	5,582	0	0	0	22,121	100.00%
Police Special Revenue Funds	29,626	5,637	0	10,000	10,000	0.00%
Public Works	0	15,719	0	35,000	0	100.00%
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	0.00%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	0	0	96,749	0	0	0.00%
Sewer Utility	0	0	0	0	0	0.00%
Stormwater Utility	0	0	0	0	0	0.00%
Transit & Riverfront Circulator (beginning 09/10)	0	0	0	0	0	0.00%
Vehicle Replacement	402,490	586,548	1,244,817	851,025	421,000	(50.53%)
TOTAL	**9,382,164**	**9,375,176**	**20,629,309**	**25,462,614**	**20,025,842**	**(21.35%)**

City of Bettendorf
FY 2010/11 Budget
Debt Service/Other 5 year history

Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Amended	FY 2011 Budget	Percent Inc (Dec)
Debt Service Funds	12,587,706	10,295,445	6,559,120	7,131,941	8,215,519	15.19%
Economic Development Special Revenue Funds	1,702,135	1,499,010	1,903,966	1,303,107	1,429,647	9.71%
Capital Projects Fund	76,091	46,903	63,872	225,000	0	(100.00%)
QC Waterfront Convention Center	0	0	702,175	1,526,756	1,489,230	(2.46%)
Family Museum for Arts & Science	277,468	221,616	210,790	222,009	209,692	(5.55%)
Municipal Garage	35,983	30,648	25,060	25,060	25,060	0.00%
Parks & Recreation	422,224	414,039	399,245	397,608	398,608	0.25%
Solid Waste Management/Recycling Enterprise	215,000	257,389	257,440	256,672	271,242	5.68%
Stormwater Utility	144,676	159,430	127,511	298,663	378,523	26.74%
Sewer Utility	1,172,886	1,157,967	1,134,413	1,360,611	1,349,068	(0.85%)
Transit & Riverfront Circulator (beginning 09/10)	101,222	101,222	101,222	160,994	220,766	37.13%
TOTAL	**16,735,391**	**14,183,669**	**11,484,814**	**12,908,421**	**13,987,355**	**8.36%**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2009 Projected	FY 2010 Budget	Percent Inc (Dec)
Mayor & Council	601,262	519,699	483,002	492,433	475,473	(3.44%)
City Administration	283,911	316,087	299,932	334,823	316,733	(5.40%)
Capital Projects	8,859,789	8,540,896	19,357,433	24,147,477	19,168,800	(20.62%)
QC Waterfront Convention Center	64,030	91,705	2,046,502	3,183,784	4,450,095	39.77%
Educational Center	694,448	0	0	0	0	0.00%
Family Museum for Arts & Science	1,784,728	1,704,591	1,973,830	1,897,090	1,886,403	(0.56%)
Community Development	683,850	731,081	895,423	953,511	968,363	1.56%
Community Development Special Revenue Funds	462,591	495,577	485,650	453,691	453,414	(0.06%)
Debt Service	12,587,706	10,295,445	6,559,120	7,131,941	8,215,519	15.19%
Economic Development	2,263,885	2,430,424	2,826,575	2,532,861	2,674,946	5.61%
Electronic Equipment	183,119	264,717	157,843	156,177	29,416	(81.16%)
Employee Health Insurance	2,256,994	2,330,055	2,541,497	2,598,149	2,615,812	0.68%
Finance	573,857	588,953	628,893	703,263	702,923	(0.05%)
Human Resources	239,324	282,332	319,068	354,863	337,793	(4.81%)
Information Services	590,837	592,252	564,850	636,183	644,942	1.38%
Fire	2,120,654	2,528,934	2,602,491	2,920,493	2,921,202	0.02%
Flood	0	80,616	123,117	27,114	0	0.00%
Legal	195,674	196,368	237,775	257,474	261,390	1.52%
Library	2,046,283	2,159,505	2,205,998	2,376,404	2,451,287	3.15%
Library Special Revenue Funds	81,273	90,521	71,405	164,847	134,393	(18.47%)
Municipal Garage	1,161,351	1,360,388	1,408,873	1,353,543	1,364,203	0.79%
Non-Departmental	500,711	446,276	471,985	490,118	453,944	(7.38%)
Parks & Recreation	3,870,890	3,981,694	4,187,832	4,299,586	4,313,043	0.31%
Police	5,704,177	6,056,311	6,031,970	6,434,555	5,639,380	(12.36%)
Police Special Revenue Funds	37,155	22,755	8,655	26,000	26,000	0.00%
Public Works	778,366	923,037	963,801	987,553	939,284	(4.89%)
Solid Waste Management/Recycling Enterprise	1,611,382	1,696,187	1,774,023	1,819,070	1,818,456	(0.03%)
Risk Management	915,806	833,826	858,322	820,964	880,201	7.22%
Road Use Operations	2,585,760	3,242,113	4,259,093	3,472,326	3,215,071	(7.41%)
Sewer Utility	2,895,620	2,916,847	2,968,435	3,265,979	3,337,225	2.18%
Stormwater Utility	669,494	789,382	614,011	872,755	947,657	8.58%
Transit & Riverfront Circulator (beginning 09/10)	1,170,019	1,210,289	1,239,973	1,480,245	1,704,208	15.13%
Vehicle Replacement	402,490	586,548	1,244,817	851,025	421,000	(50.53%)
TOTAL	**58,877,436**	**58,305,411**	**70,412,194**	**77,496,297**	**73,768,576**	**(4.81%)**



28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACH---Automated Clearing House, a network for processing electronic financial transactions.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

FY---Fiscal Year

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

General Fund---the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

Special Revenue Funds----funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund----used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund----are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

IT---Information Technology

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

PPB---See Program Performance Budget.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds**---are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

QCWCC---Quad Cities Waterfront Convention Center

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are “rolled back” to reflect no more than a 4% increase.

RUT---Road Use Tax

SMART21---distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.



82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2010 - ENDING JUNE 30, 2011

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/02/10 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 (Telephone Number) _____ (Signature)

County Auditor Date Stamp

January 1, 2009 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,587,927,558	2b	1,531,563,066	31,275
DEBT SERVICE	3a	1,697,904,424	3b	1,641,539,932	
Ag Land	4a	4,246,425			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	9,077,089		8,754,889	43	5.71631
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6			0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7			0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8			0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9			0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10			0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11			0	49	0
12(15)	Amt Nec	Joint city-county building lease	12			0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13			0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	539,941		520,777	52	0.34003
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462			0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15			0	53	0
12(2)	0.81000	Memorial Building	16			0	54	0
12(3)	0.13500	Symphony Orchestra	17			0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18			0	56	0
12(5)	As Voted	County Bridge	19			0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20			0	58	0
12(9)	0.03375	Aid to a Transit Company	21			0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22			0	60	0
12(19)	1.00000	City Emergency Medical District	463			0	466	0
12(21)	0.27000	Support Public Library	23			0	61	0
28E.22	1.50000	Unified Law Enforcement	24			0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	9,617,030		9,275,666		
384.1	3.00375	Ag Land	26	12,755		12,755	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	9,629,785		9,288,421		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28			0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	861,619		831,035		0.54261
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30			0		0
Rules	Amt Nec	Other Employee Benefits	31	1,589,596		1,533,172		1.00105
		Total Employee Benefit Levies (29,30,31)	32	2,451,215		2,364,213	65	1.54366
		Sub Total Special Revenue Levies (28+32)	33	2,451,215		2,364,213		
386	As Req	Valuation *With Gas & Elec* / *Without Gas & Elec*						
	SSMID 1 (A)	(B)	34			0	66	0
	SSMID 2 (A)	(B)	35			0	67	0
	SSMID 3 (A)	(B)	36			0	68	0
	SSMID 4 (A)	(B)	35a			0	69	0
	SSMID 5 (A)	(B)	36a			0	565	0
	SSMID 6 (A)	(B)	37			0	566	0
	Total SSMID	***(34 thru 37)***	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	2,451,215		2,364,213		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	8,489,522	40	8,207,700	70	5.00000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	20,570,522	42	19,860,334	72	12.60000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets that **DO NOT** meet **ALL** the criteria below are not statutorily compliant & must be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.

(County Auditor)

Form FBW

Department of Management

Fund Balance Worksheet for City of Bettendorf

(1) *Annual Report FY 2009		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1 **(pg 5, line 134) ***	1	5,100,358	2,803,294	100,612	724,673	17,001,483		25,730,420	39,938,076	65,668,496
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	19,589,206	7,414,526	3,447,328	7,196,481	21,382,135		59,029,676	20,250,661	79,280,337
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	19,448,804	8,147,292	3,799,755	7,115,068	25,576,274		64,087,193	18,618,573	82,705,766
Ending Fund Balance June 30 **(pg 12, line 261) ***	4	5,240,760	2,070,528	-251,815	806,086	12,807,344	0	20,672,903	41,570,164	62,243,067
(2) ** Re-Estimated FY 2010		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	5	5,240,760	2,070,528	-251,815	806,086	12,807,344	0	20,672,903	41,570,164	62,243,067
Re-Est Revenues	6	20,046,029	6,993,166	3,595,747	7,607,805	28,750,771	0	66,993,518	23,233,018	90,226,536
Re-Est Expenditures	7	20,045,195	6,975,158	3,354,166	7,475,294	35,244,459	0	73,094,272	20,472,225	93,566,497
Continuing Appropriation	8					0		0	0	0
Ending Fund Balance	9	5,241,594	2,088,536	-10,234	938,597	6,313,656	0	14,572,149	44,330,957	58,903,106
(3) ** Budget FY 2011		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	10	5,241,594	2,088,536	-10,234	938,597	6,313,656	0	14,572,149	44,330,957	58,903,106
Revenues	11	19,123,001	6,877,617	3,084,839	8,653,643	22,359,666	0	60,098,766	22,740,627	82,839,393
Expenditures	12	19,273,013	6,874,053	3,439,340	8,757,355	23,787,870	0	62,131,631	22,485,573	84,617,204
Continuing Appropriation	13					0		0	0	0
Ending Fund Balance	14	5,091,582	2,092,100	-364,735	834,885	4,885,452	0	12,539,284	44,586,011	57,125,295

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2009

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2011

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2011 (J)	RE-ESTIMATED 2010 (K)	ACTUAL 2009 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	5,617,259	16,000						5,633,259	6,328,199	6,040,512
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4	78,673							78,673	50,820	194,630
Fire Department	5	2,921,202							2,921,202	2,883,291	2,583,964
Ambulance	6								0	0	0
Building Inspections	7	372,747							372,747	367,779	352,773
Miscellaneous Protective Services	8								0	0	0
Animal Control	9								0	0	0
Other Public Safety	10								0	0	0
TOTAL *(lines 1 - 10)*	11	8,989,881	16,000	0			0		9,005,881	9,630,089	9,171,879
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		901,920						901,920	808,779	820,732
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		230,000						230,000	230,000	226,253
Traffic Control and Safety	15		398,030						398,030	420,112	653,121
Snow Removal	16		951,960						951,960	1,290,349	1,983,086
Highway Engineering	17		354,696						354,696	339,284	438,794
Street Cleaning	18		17,137						17,137	17,137	73,358
Airport ***(if not Enterprise)***	19								0	0	0
Garbage ***(if not Enterprise)***	20								0	0	0
Other Public Works	21	39,719	361,328						401,047	389,094	0
TOTAL *(lines 12 - 21)*	22	39,719	3,215,071	0			0		3,254,790	3,494,755	4,195,344
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL *(lines 23 - 29)*	30	0	0	0			0		0	0	0
CULTURE & RECREATION											
Library Services	31	2,145,812	51,117						2,196,929	2,099,218	1,995,056
Museum, Band and Theater	32								0	0	0
Parks	33	1,094,498							1,094,498	1,087,645	1,053,146
Recreation	34	332,036							332,036	330,643	390,375
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	88,838							88,838	86,890	84,110
Other Culture and Recreation	37		65,300						65,300	64,547	55,718
TOTAL *(lines 31 - 37)*	38	3,661,184	116,417	0			0		3,777,601	3,668,943	3,578,405

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2011

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2011 (J)	RE-ESTIMATED 2010 (K)	ACTUAL 2009 (L)
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39		96,000						96,000	96,000	94,399
Economic Development	40		402,372						402,372	397,998	198,007
Housing and Urban Renewal	41		453,414						453,414	453,044	429,441
Planning & Zoning	42	298,822							298,822	297,061	406,263
Other Com & Econ Development	43	296,794	15,000						311,794	322,942	192,595
REBATES & PYMTS from TIF DEBT page	44			827,927					827,927	809,711	712,602
TOTAL *(lines 39 - 44)*	45	595,616	966,786	827,927			0		2,390,329	2,376,756	2,033,307
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	716,609							716,609	735,868	715,399
Clerk, Treasurer, & Finance Adm.	47	773,520							773,520	769,089	696,536
Elections	48	5,000							5,000	12,270	0
Legal Services & City Attorney	49	261,390							261,390	256,613	237,776
City Hall & General Buildings	50	845,892							845,892	825,742	859,287
Tort Liability	51	453,944							453,944	490,118	471,985
Other General Government	52	337,793							337,793	353,615	319,069
TOTAL *(lines 46 - 52)*	53	3,394,148	0	0			0		3,394,148	3,443,315	3,300,052
DEBT SERVICE	54	55,000		1,429,647	8,160,519				9,645,166	8,240,048	8,523,974
Gov Capital Projects	55	302,596	93,276			19,619,216			20,015,088	27,741,698	21,199,061
TIF Capital Projects	56								0	0	0
TOTAL CAPITAL PROJECTS	57	302,596	93,276	0		19,619,216	0		20,015,088	27,741,698	21,199,061
TOTAL Government Activities Expenditures *(lines 11+22+30+38+45+53+54+57)*	58	17,038,144	4,407,550	2,257,574	8,160,519	19,619,216	0		51,483,003	58,595,604	52,002,022
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	59								0	0	0
Sewer Utility	60							3,082,371	3,082,371	2,977,597	2,972,939
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64							1,804,822	1,804,822	1,799,775	1,778,849
Transit	65							1,704,208	1,704,208	1,491,835	1,246,024
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							696,153	696,153	678,879	617,221
Other Business Type (city hosp., ISF, parking, etc.)	69							13,541,805	13,541,805	11,870,033	11,588,892
Enterprise DEBT SERVICE	70							1,456,214	1,456,214	1,424,106	414,648
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise **TIF** CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures ***(lines 59 - 73)***	73							22,285,573	22,285,573	20,242,225	18,618,573
TOTAL ALL EXPENDITURES *(lines 58+74)*	74	17,038,144	4,407,550	2,257,574	8,160,519	19,619,216	0	22,285,573	73,768,576	78,837,829	70,620,595
Regular Transfers Out	75	2,234,869	2,466,503		596,836	4,168,654		200,000	9,666,862	13,487,320	12,085,171
Internal **TIF** Loan / Repayment Transfers Out	76			1,181,766					1,181,766	1,241,348	0
Total ALL Transfers Out	77	2,234,869	2,466,503	1,181,766	596,836	4,168,654	0	200,000	10,848,628	14,728,668	12,085,171
Total Expenditures & Fund Transfers Out (lines 75+78)	78	19,273,013	6,874,053	3,439,340	8,757,355	23,787,870	0	22,485,573	84,617,204	93,566,497	82,705,766
Continuing Appropriation	79					0		0	0	0	
Ending Fund Balance June 30	80	5,091,582	2,092,100	-364,735	834,885	4,885,452	0	44,586,011	57,125,295	58,903,106	62,243,067

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631 B

CITY OF Bettendorf

Department of Management

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending 2011

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2011 (J)	RE-ESTIMATED 2010 (K)	ACTUAL 2009 (L)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	9,288,421	2,364,213		8,207,700	0			19,860,334	19,466,344	18,375,090
Less: Uncollected Property Taxes - Levy Year	2	23,508							23,508	0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	9,264,913	2,364,213		8,207,700	0			19,836,826	19,466,344	18,375,090
Delinquent Property Taxes	4	4,750	1,000		5,500				11,250	11,800	9,335
TIF Revenues	5			3,071,788					3,071,788	3,550,141	3,377,334
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	341,364	87,002		281,822	0			710,188	755,916	747,401
Utility francise tax ***(Iowa Code Chapter 364.2)***	7	370,000							370,000	370,000	368,246
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9					1,800,000			1,800,000	1,750,000	1,912,972
Mobile Home Taxes	10	7,250	1,450		4,600				13,300	13,225	12,150
Hotel/Motel Taxes	11	725,000							725,000	725,000	774,410
Other ***Local Option Taxes***	12	4,125,000							4,125,000	4,123,192	4,183,906
Subtotal - Other City Taxes *(lines 6 thru 12)*	13	5,568,614	88,452		286,422	1,800,000			7,743,488	7,737,333	7,999,085
Licenses & Permits	***14***	516,360						57,500	573,860	621,960	448,101
Use of Money & Property	***15***	343,650	53,850	1,801	150,000	364,271		289,075	1,202,647	1,255,076	1,484,475
Intergovernmental:											
Federal Grants & Reimbursements	***16***	165,400	413,000			4,436,526		466,203	5,481,129	5,415,463	1,768,931
Road Use Taxes	***17***		2,893,241						2,893,241	2,815,054	2,606,609
Other State Grants & Reimbursements	***18***	52,120	79,338		4,021			185,000	320,479	484,037	695,469
Local Grants & Reimbursements	***19***	128,900		11,250					140,150	356,388	186,215
Subtotal - Intergovernmental *(lines 16 thru 19)*	20	346,420	3,385,579	11,250	4,021	4,436,526		651,203	8,834,999	9,070,942	5,257,224
Charges for Fees & Service:											
Water Utility	21								0	0	0
Sewer Utility	22							2,540,000	2,540,000	2,510,000	2,481,093
Electric Utility	23								0	0	0
Gas Utility	24								0	0	0
Parking	25								0	0	0
Airport	26								0	0	0
Landfill/Garbage	27							1,754,000	1,754,000	1,707,342	1,652,843
Hospital	28								0	0	0
Transit	29							89,250	89,250	79,250	68,655
Cable TV, Internet & Telephone	30								0	0	0
Housing Authority	31								0	0	0
Storm Water Utility	32							760,000	760,000	760,000	776,460
Other Fees & Charges for Service	33	393,432						9,761,917	10,155,349	8,613,149	8,160,453
Subtotal - Charges for Service *(lines 21 thru 33)*	34	393,432	0		0	0	0	14,905,167	15,298,599	13,669,741	13,139,504
Special Assessments	35	17,800							17,800	17,300	12,163
Miscellaneous	***36***	234,540	331,948			235,000		1,409,020	2,210,508	3,128,196	3,359,516
Other Financing Sources:											
Regular Operating Transfers In	37	2,432,522	652,575			3,215,000		3,366,765	9,666,862	13,487,320	12,085,171
Internal **TIF** Loan Transfers In	38					88,869		1,092,897	1,181,766	1,241,348	0
Subtotal ALL Operating Transfers In	39	2,432,522	652,575	0	0	3,303,869	0	4,459,662	10,848,628	14,728,668	12,085,171
Proceeds of Debt *(Excluding TIF Internal Borrowing)*	40					12,195,000			12,195,000	14,410,000	13,733,339
Proceeds of Capital Asset Sales	41					25,000		969,000	994,000	2,559,035	0
Subtotal-Other Financing Sources *(lines 38 thru 40)*	42	2,432,522	652,575	0	0	15,523,869	0	5,428,662	24,037,628	31,697,703	25,818,510
Total Revenues except for beginning fund balance ***(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)***	43	19,123,001	6,877,617	3,084,839	8,653,643	22,359,666	0	22,740,627	82,839,393	90,226,536	79,280,337
Beginning Fund Balance July 1	44	5,241,594	2,088,536	-10,234	938,597	6,313,656	0	44,330,957	58,903,106	62,243,067	65,668,496
TOTAL REVENUES & BEGIN BALANCE *(lines 42+43)*	45	24,364,595	8,966,153	3,074,605	9,592,240	28,673,322	0	67,071,584	141,742,499	152,469,603	144,948,833

Form 635.2A

CITY OF Bettendorf

Department of Management

ADOPTED BUDGET SUMMARY

YEAR ENDED JUNE 30, 2011

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2011 (J)	RE-ESTIMATED 2010 (K)	ACTUAL 2009 (L)
Revenues & Other Financing Sources											
Taxes Levied on Property	1	9,288,421	2,364,213		8,207,700	0			19,860,334	19,466,344	18,375,090
Less: Uncollected Property Taxes-Levy Year	2	23,508	0		0	0			23,508	0	0
Net Current Property Taxes	3	9,264,913	2,364,213		8,207,700	0			19,836,826	19,466,344	18,375,090
Delinquent Property Taxes	4	4,750	1,000		5,500	0			11,250	11,800	9,335
TIF Revenues	5			3,071,788					3,071,788	3,550,141	3,377,334
Other City Taxes	6	5,568,614	88,452		286,422	1,800,000			7,743,488	7,737,333	7,999,085
Licenses & Permits	7	516,360	0					57,500	573,860	621,960	448,101
Use of Money and Property	8	343,650	53,850	1,801	150,000	364,271	0	289,075	1,202,647	1,255,076	1,484,475
Intergovernmental	9	346,420	3,385,579	11,250	4,021	4,436,526		651,203	8,834,999	9,070,942	5,257,224
Charges for Fees & Service	10	393,432	0		0	0	0	14,905,167	15,298,599	13,669,741	13,139,504
Special Assessments	11	17,800	0		0	0		0	17,800	17,300	12,163
Miscellaneous	12	234,540	331,948		0	235,000	0	1,409,020	2,210,508	3,128,196	3,359,516
Sub-Total Revenues	13	16,690,479	6,225,042	3,084,839	8,653,643	6,835,797	0	17,311,965	58,801,765	58,528,833	53,461,827
Other Financing Sources:											
Total Transfers In	14	2,432,522	652,575	0	0	3,303,869	0	4,459,662	10,848,628	14,728,668	12,085,171
Proceeds of Debt	15	0	0	0	0	12,195,000		0	12,195,000	14,410,000	13,733,339
Proceeds of Capital Asset Sales	16	0	0	0	0	25,000	0	969,000	994,000	2,559,035	0
Total Revenues and Other Sources	17	19,123,001	6,877,617	3,084,839	8,653,643	22,359,666	0	22,740,627	82,839,393	90,226,536	79,280,337
Expenditures & Other Financing Uses											
Public Safety	18	8,989,881	16,000	0			0		9,005,881	9,630,089	9,171,879
Public Works	19	39,719	3,215,071	0			0		3,254,790	3,494,755	4,195,344
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	3,661,184	116,417	0			0		3,777,601	3,668,943	3,578,405
Community and Economic Development	22	595,616	966,786	827,927			0		2,390,329	2,376,756	2,033,307
General Government	23	3,394,148	0	0			0		3,394,148	3,443,315	3,300,052
Debt Service	24	55,000	0	1,429,647	8,160,519		0		9,645,166	8,240,048	8,523,974
Capital Projects	25	302,596	93,276	0		19,619,216	0		20,015,088	27,741,698	21,199,061
Total Government Activities Expenditures	26	17,038,144	4,407,550	2,257,574	8,160,519	19,619,216	0		51,483,003	58,595,604	52,002,022
Business Type Proprietray: Enterprise & ISF	27							22,285,573	22,285,573	20,242,225	18,618,573
Total Gov & Bus Type Expenditures	28	17,038,144	4,407,550	2,257,574	8,160,519	19,619,216	0	22,285,573	73,768,576	78,837,829	70,620,595
Total Transfers Out	29	2,234,869	2,466,503	1,181,766	596,836	4,168,654	0	200,000	10,848,628	14,728,668	12,085,171
Total ALL Expenditures/Fund Transfers Out	30	19,273,013	6,874,053	3,439,340	8,757,355	23,787,870	0	22,485,573	84,617,204	93,566,497	82,705,766
Excess Revenues & Other Sources Over	31										
(Under) Expenditures/Transfers Out	32	-150,012	3,564	-354,501	-103,712	-1,428,204	0	255,054	-1,777,811	-3,339,961	-3,425,429
Continuing Appropriation	33					0		0	0	0	
Beginning Fund Balance July 1	34	5,241,594	2,088,536	-10,234	938,597	6,313,656	0	44,330,957	58,903,106	62,243,067	65,668,496
Ending Fund Balance June 30	35	5,091,582	2,092,100	-364,735	834,885	4,885,452	0	44,586,011	57,125,295	58,903,106	62,243,067

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

City Name: **Bettendorf**

Fiscal Year
2011

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2011 (D)	Interest Due FY 2011 +(E)	Bond Reg/Other Fees Due FY 2011 +(F)	Total Obligation Due FY 2011 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	TIF Revenue	5,385,000	07/01/97	1,180,000	106,200		1,286,200	1,286,200	0
(2)	General, GO	6,635,000	6/1/01	310,000	208,898		518,898		518,898
(3)	GO Note	600,000	12/1/01	60,000	2,775		62,775		62,775
(4)	General, GO	4,620,000	6/1/02	205,000	153,002		358,002		358,002
(5)	TIF Go	1,360,000	6/1/03	95,000	40,268		135,268	135,268	0
(6)	General, GO	4,080,000	6/1/03	205,000	95,267		300,267		300,267
(7)	General, GO	3,570,000	6/1/04	175,000	121,536		296,536		296,536
(8)	Sewer GO	2,040,000	6/1/04	100,000	68,526		168,526	168,526	0
(9)	Stormwater GO	2,040,000	6/1/04	100,000	68,526		168,526	168,526	0
(10)	GO Refunding	7,160,000	6/1/04	429,300	35,208		464,508		464,508
(11)	GO Museum Refunding	7,160,000	6/1/04	365,700	29,992		395,692		395,692
(12)	General, GO	4,590,000	6/1/05	220,000	148,027		368,027		368,027
(13)	General, GO	4,580,000	6/1/06	210,000	162,653		372,653		372,653
(14)	Sewer GO	2,545,000	6/1/06	115,000	90,385		205,385	205,385	0
(15)	GO Refunding	6,300,000	7/1/06	705,000	152,207		857,207		857,207
(16)	GO Refunding	3,760,000	2/1/07	520,000	107,477		627,477		627,477
(17)	General, GO	5,095,000	5/15/07	210,000	185,497		395,497		395,497
(18)	General, GO	10,540,000	6/1/08	385,000	361,644		746,644		746,644
(19)	Sewer GO	2,505,000	6/1/08	105,000	95,944		200,944	200,944	0
(20)	Stormwater GO	2,510,000	6/1/08	105,000	96,144		201,144		201,144
(21)	TIF Note	2,675,000	8/1/08	65,000	130,543		195,543	195,543	0
(22)	TIF Note	11,140,000	8/1/08	480,000	775,688		1,255,688	1,255,688	0
(23)	General, GO	12,300,000	3/15/09	1,250,000	403,156		1,653,156		1,653,156
(24)	General, GO Land Acquisition	700,000	3/15/09	30,000	24,956		54,956		54,956
(25)	General, GO PW Facility remodel	700,000	3/15/09	30,000	24,956		54,956		54,956
(26)	General, GO Garbage	750,000	6/1/10	75,533	43,884		119,417		119,417
(27)	General, GO	740,000	6/1/10	30,000	26,410		56,410		56,410
(28)	General, GO	13,210,000	6/1/10	500,000	472,547		972,547	387,247	585,300
(29)	Stormwater GO	2,560,000	6/1/10	105,000	93,484		198,484	198,484	0
(30)							0		0
			TOTALS	8,365,533	4,325,800	0	12,691,333	4,201,811	8,489,522

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year 2011

City Name: Bettendorf

USE THIS PAGE ONLY AFTER FILLING LINES 1 THRU 30 ABOVE.

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2011 (D)	Interest Due FY 2011 +(E)	Bond Reg/Other Fees Due FY 2011 +(F)	Total Obligation Due FY 2011 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				8,365,533	4,325,800	0	12,691,333	4,201,811	8,489,522

Bettendorf's Winning Team at the Festival of Trees Parade









